

ANG TR

PL845

SOURCE1



# PL845 Pro VS 30"



The first reciprocating aerator on the market that allows the operator to determine a comfortable

operating speed from approximately 2.5-3 MPH. This speed adjustment feature allows variation for landscape complexity, lawn size, operator safety and maximum

productivity.



Tow Behind Models Also Available

SL220





### www.SourceOneOPE.com • 888-418-9065

#### DEPARTMENTS

6 News & Views Face to face: Lawn Care Forum

#### 10 Giving Back NEW! A focus on PLANET Community Stewardship Award-winner Utopian Landscapes. BY CASEY PAYTON

12 LM Success Story Buying a franchise was a fresh start for Brad and Rachel Bell.

#### 18 Weed Watch

Common dandelion; red clover

#### 31 Market Watch

**IRRIGATION** How to prevent backflow device theft

**MAINTENANCE** Flexible equipment financing options

LAWN/TREE CARE Learning from Florida's fertilizer restrictions

DESIGN/BUILD Landscape lighting design considerations

#### 42 Add-on Biz

A bocce ball court division drives revenue for Brewer Landscape Construction. BY MIKE INGLES

#### 44 LM Reports Sprayers and accessories; engines

#### 48 1-Minute Mentor NEW! Insights from Dina Dwyer-

Owens, chairwoman and CEO of The Dwyer Group. BY MARISA PALMIERI

#### COLUMNS

4 Editor's Note BY MARISA PALMIERI

**CONTENTS** 

- 14 Best Practices BY BRUCE WILSON
- 16 The Benchmark BY FRANK ROSS
- 40 Profiting from Design BY JODY SHILAN

#### **IN EVERY ISSUE**

47 Classifieds, Resources



## FEATURES

SPECIAL REPORT

### **21** Peer power

Looking for a supportive inner circle? Some execs have found just that.

- 22 A group effort by heather taylor
- 25 Peer group confidential BY MARISA PALMIERI
- 28 Raising the bar вуветн GERACI

#### 38 Listen up!

Potential hearing loss is a concern for you and your workers. Protect your team with a new, free training course.

BY MARISA PALMIERI



**JANUARY 2013** VOL 52 ISSUE 1

ONTHE COVER Illustration by iStock International Inc.



**OUR MISSION:** Landscape Management — the leading information resource for lawn care, landscape maintenance, design/build and irrigation professionals — empowers Green Industry professionals to learn and grow from their peers and our exclusive business intelligence. Serving as the industry conscience, we not only report on but also help shape news, views, trends and solutions.

#### >> LANDSCAPEMANAGEMENT.NET

#### FROM THE LM BLOG

> landscapemanagement.blogspot.com

#### FD2B Talk Radio Insight of the Night

As part of a new partnership between *Landscape Management* and FD2B Talk Radio, we post an "Insight of the Night" every Thursday from the previous night's radio show. FD2B Talk Radio is a Green Industry radio show that broadcasts live every Wednesday at 7 p.m. Eastern. Its host and founder is *LM* columnist Jody Shilan, who's also the editor and founder of FromDesign2Build.com. Here are a few gems from the show.

>> One way to retain employees is by providing them education and training. Some owners and managers fear that helping their employees better themselves and develop valuable skills is expensive—and there's no

WEB

guarantee that employees won't leave. That's true, but consider the alternative: Not educating or training employees and having them stay.

—Jack Ferrell, Green Industry recruiter, Florasearch, Sanford, Fla.

>> Instead of doing a landscape design presentation in person as most contractors do, consider scheduling an appointment with the homeowners using GoToMeeting and conducting an online presentation to review the drawings. Not only does this save travel time, but you can "meet" with both the husband and wife even if they're at two different locations. Another big benefit is scheduling meetings during regular business hours and not at night or on the weekends.

NENOW

—Brad Groff, co-owner of River Valley Landscape and Pools, Wrightsville, Pa.

Need guidance on creating your set of company values? Check out The Dwyer Group's Code of Values to get started.



Follow us > @landscapemgmt

@goilawn: RT @LandscapeMgmt: RT @Inc: 12 great motivational quotes for 2013 via @Sales\_Source @Inc ow.ly/ gtPgA

@fmcturf: RT @LandscapeMgmt: LM Blog: Top 5 Landscape Management blog posts of 2012: t.co/CDTvXI8n

@fieldstonels: @FieldstoneLS Check out the article by @LandscapeMgmt t.co/JXRmV1ot

@chadkellogg: Feel somewhat important to know these 3! Well done @robpalmerwp @ShaunKanary @keithgutierrez! Thanks @LandscapeMgmt! t.co/D7JZXX7s

Manazine

**Click on Web Extras** 

Visit landscapemanagement.net

Web Extras

Mult

NJ. Plante

an

Manage



# Introducing our new distribution territory.

# Ehrlich Distribution and Target have combined to create the only distribution service you'll ever need.

Ehrlich Distribution and Target have merged their East and West Coast operations to provide one of the largest distribution networks in the nation. And we're not just catering to the big guys. We provide wholesale distribution of specialty agricultural and pest control chemicals to any business, anywhere, large or small, with same day/next day service. We have the experienced and highly trained staff to provide you with all the help you'll need to better serve your customers. **Contact us today. It's a whole new world**.



ehrlichdistribution.com | target-specialty.com



## **EDITOR'SNOTE**

MARISA PALMIERI EDITOR

Contact Marisa at 216/706-3764 or via email at mpalmieri@northcoastmedia.net.

# Let this be the year...

... the terms "fiscal cliff," "mini cliffs" and "debt ceiling" are eliminated from our vernacular thanks to sensible solutions in Congress that include spending cuts and not merely raising taxes on job creators. And let's hope it happens even before this magazine hits your desk.

... the winter *makes* rather than *breaks* the year for professionals on the "white" side of the Green Industry. C'mon, Old Man Winter. Please deliver enough snow to keep crews working until spring.

... no workers die or are injured on the job due to preventable safety infractions like a lack of training or personal protective equipment or poorly maintained vehicles and equipment.

... more firms decide to up the ante with companywide charitable acts or contributions, which could motivate others to "pay it forward." (Need inspiration? See page 10 to learn about the impressive impact Harrisburg, Pa.-based Utopian Landscapes is having.)

...of comprehensive immigration reform. Congress is expected to take up the topic early this year, but *taking it up* isn't enough. There must be a solution. As the American Nursery & Landscape Association's Craig Regelbrugge said in a blog post last month, "Fixes to America's broken immigration system must include future worker programs that actually function, as well as solutions for current, experienced immigrant workers in the industry. Stronger enforcement will be part of the package, so the reforms have to work."

... state and local officials consider all stakeholders—and science before haphazardly implementing noise ordinances, irrigation restrictions, fertilizer regulations or other rules that could hamper business owners. (If you're experiencing these challenges, see how Florida professionals have dealt with fertilizer ordinances on page 34.)

... the Grass Roots exhibit at the U.S. National Arboretum gets built, putting a positive, research-based face on the turf industry.

...students—and their parents see the Green Industry as a legitimate career path with many educational choices to pursue.

... we quit having to modify so many statements we make with the phrase "in this economy" and the impacts of The Great Recession joblessness, a depressed housing market and others—no longer plague our P&Ls.

... you meet the goals you've laid out for yourself and your company, whether they're in your long-range plan, scrawled on a cocktail napkin or tucked away in your mind.

Here's to a great 2013!

## Landscape Management

HEADQUARTERS 1360 EAST 9TH ST., SUITE 1070, CLEVELAND, OH 44114

#### EDITORIAL STAFF

Editor Marisa Palmieri 216/706-3764 | mpalmieri@northcoastmedia.net

Senior Editor Beth Geraci 216/706-3756 | bgeraci@northcoastmedia.net

**Contributing Editors** Heather & Jamie Gooch 330/723-3539 | hgooch@northcoastmedia.net, jgooch@northcoastmedia.net

Art Director Carrie Parkhill Wallace 216/706-3780 | cwallace@northcoastmedia.net

#### ADVERTISING STAFF

Publisher Jason DeSarle 216/706-3758 Fax: 216/706-3712 | jdesarle@northcoastmedia.net

North American Sales Manager Craig MacGregor 216/706-3787 Fax: 216/706-3712 | cmacgregor@northcoastmedia.net

Account Executive Classifieds Kelli Velasquez 216/706-3767 Fax: 216/706-3712 | kvelasquez@northcoastmedia.net

#### **BUSINESS STAFF**

Vice President, Sales Patrick Roberts 216/706-3736 Fax: 216/706-3712 | proberts@northcoastmedia.net

Administrative Coordinator Petra Turko 216/706-3768 | pturko@northcoastmedia.net

Marketing Manager Ryan Bockmuller 216/706-3772 Fax: 216/706-3712 | rbockmuller@northcoastmedia.net

Marketing Specialist Michelle Mitchell 216/706-7922 Fax: 216/706-3712 | mmitchell@northcoastmedia.net

Manager, Production Services Debbie Parker 216/978-9622 | dparker@northcoastmedia.net

Senior Audience Development Manager Antoinette Sanchez-Perkins 216/706-3750 | asanchez-perkins@northcoastmedia.net

#### MARKETING/MAGAZINE SERVICES

Reprints & Permissions Nick lademarko 877/652-5295 | niademarko@wrightsmedia.com

Circulation List Rental Antoinette Sanchez-Perkins 216/706-3750 | asanchez-perkins@northcoastmedia.net

**Subscriber, Customer Service** 847/763-4942 For current single copy, back issues, or CD-ROM



CORPORATE OFFICERS

President & CEO Kevin Stoltman 216/706-3740 | kstoltman@northcoastmedia.net

VP of Finance & Operations Steve Galperin 216/706-3705 | sgalperin@northcoastmedia.net

VP of Graphic Design & Production Pete Seltzer 216/706-3737 | pseltzer@northcoastmedia.net

Editorial Director Marty Whitford 216/706-3766 | mwhitford@northcoastmedia.net

# **NO MATTER WHO YOU ARE** there is a Z9 built for you.

#### **Z900 B** SERIES

#### **Z900 M SERIES**

#### **Z900 R** SERIES

JOHN DEERE

#### Introducing the New ZTrak 900 Series Mowers

Meet the mowers designed with you in mind. Our new **Z900 B**, **M**, and **R Series** mowers are three distinctly different machines, with features aimed at every type of commercial customer. The **B Series** has essential features at a price that will surprise you. The **M Series** is for those with large fleets who demand efficiency. And the **R Series** was created for those who want the ultimate in features.

Call your John Deere dealer today and discover which one is right for your business.





# Face to face

For even more Lawn Care Forum coverage, see page 34 for five lessons you can learn from Florida's fertilizer restriction climate.

Swingle Lawn, Tree & Landscape Care 's Tom Lynch meets with Direct Solutions representatives at the Lawn Care Forum.

DIRECTSOLUTIONS

Landscape Management's inaugural Lawn Care Forum provided attendees with excellent networking and educational opportunities. BY MARISA PALMIERI

here's a first time for everything, and in December *Landscape Management* debuted a new concept in the Green Industry: the Lawn Care Forum.

This invite-only event takes a three-pronged approach to delivering value for both attendees and sponsors: networking, education and one-on-one supplier meetings.

So, was this first-of-its-kind meeting a success? Take it from attendee Matt Owens, vice president of landscape operations for Potomac Garden Center in Urbana, Md. "There was a relaxed atmosphere throughout the entire three-day event that allowed me to create and strengthen relationships with the sponsors and other leaders in the industry from around the country," Owens said. "I encourage others to attend this event in the future to experience the same benefits I gained."

The schedule slated golf and a formal dinner on day one. On day two, one-onone sponsor meetings were interspersed with meals and speakers, followed by a casual barbecue dinner. The event wrapped up with a half day of speakers and sponsor meetings on day three.

#### **RISE-ing above**

Karen Reardon from Responsible Industry for a Sound Environment (RISE) keynoted the opening night dinner, addressing "Lawn Care Regulations: Emerging Threats & Issues."

Public opinion research RISE has conducted shows that antipesticide activists' messages are not necessarily reflective of registered voters' opinions or those of the public as a whole, Reardon said, noting the activists often have the loudest voices in their communities.

At the same time, RISE's conversations with policymakers reveal that the industry doesn't interact with them unless they have something to gripe about, so there's a need to be proactive, Reardon said.

She detailed RISE's move to form a nationwide "grassroots network" five years ago to bring together profession*continued on page 8* 





# Zero Turns, Zero Headaches.

Commercial crews know how to run the wheels off a mower. When it comes to that kind of wear and tear, some engines just don't cut it. The new, exceptionally quiet, lightweight and low-vibration Honda GX V-Twin engines deliver the power, durability and fuel efficiency that commercial crews need to work quickly and cost effectively. And a 3-Year Warranty<sup>\*</sup> proves that when we say our engines are reliable, that's a claim we stand behind. So if you're looking for an engine that works as hard and long as the people it's made for, stop spinning your wheels. Log on to **engines.honda.com** and find out how you can put our engines to work for you.







\*Warranty applies to all Honda GX Series Engines, 100cc or larger purchased at retail or put into rental service since January 1, 2009. Warranty excludes the Honda GXV160 model. See full warranty details at Honda.com. For optimum performance and safety, please read the owner's manual before operating your Honda Power Equipment. ©2012 American Honda Motor Co., Inc.

## **NEWS+VIEWS**

Teeing off at the Lawn Care Forum: *LM's* Pat Roberts, Swingle's Tom Lynch, Potomac Garden Center's Matt Owens and *LM's* Craig MacGregor.

#### continued from page 6

als on the ground to provide support and a voice for the industry in places where pesticides and fertilizers are under attack.

"We're still seeing a lot of local bans. We need another voice to be in the conversation," she said, referring to the need for industry representation to combat activists' claims. RISE's grassroots network has engaged 5,000 people so far, with an aggressive goal to add another 5,000 per year.

What's coming down the pike? A perennial hot spot on the map is New England, where it's easy for ideas and laws to "go back and forth across state lines, good or bad." In some states, "preemption will be on the table," she said, referring to state legislation that preempts local governments from enacting stricter fertilizer restrictions. She also said to look for attacks on nitrogen to rise. Phosphorous has been the nutrient on the chopping block for the past few vears, but many states are not meeting their Clean Water Act regulations and may look to restrict phosphorous inputs. Even though lawn care is estimated to be plus or minus 1 percent



of the impact on nonpoint source pollution, it's perceived by lawmakers to be low-hanging fruit and a better option than spending thousands of dollars to treat waterways.

Rather than be defensive in the face of state and local regulations, Reardon encouraged lawn care professionals to "show up in a powerful way" to talk about positive messages, such as their impacts in the community and integrated pest management.

"The conversation with lawmakers should be much more like one you'd have with a customer or prospect—you want to sell them on your perspective," she said.

#### **Content is king**

Chris Heiler, founder of Green Industry inbound marketing firm Landscape

#### LAWN CARE FORUM > BY THE NUMBERS

**1** The Lawn Care Forum is the industry's *only* event that pairs one-on-one supplier meetings with networking and educational offerings.

28 Number of attendees, comprising leading lawn care operators from around the country.

#### **30 minutes**

Length of prearranged one-on-one meetings between suppliers and attendees.

8

Number of impressive industry speakers: RISE's Director of Communications Karen Reardon; Chris Heiler, president of Landscape Leadership, an inbound marketing firm; and Don Rainey, statewide coordinator for the Florida-Friendly

Landscaping Program's Green Industry Best Management Practices.

#### 1 ft. 1 in.

Winning "closest to the pin" score during the golf tournament, made by William Iddings, co-owner of Advantage Green Lawn & Pest Solutions, Summerfield, Fla.

Sponsors for this year's event: Dow AgroSciences, Direct Solutions, FMC, PermaGreen and Lebanon Turf





Leadership, spoke on the second day, waking up attendees with questions about their websites during his talk, "How to Use Inbound Marketing to Convert Website Traffic into Qualified Leads and Customers."

Seventy-five percent to 90 percent of people visiting your website are not ready to buy—they're in fact-finding mode, Heiler said, adding most companies don't know how to turn a visitor in fact-finding mode into a qualified lead. Most sites appeal to the 10 percent to 25 percent of people who are ready to buy right now by providing a phone number and a form for a free estimate or consultation.

"They're ignoring everyone else who's researching," he said. So, how do you turn those in the middle of the buying process into a lead? It starts with relevant content, Heiler said, such as informative blog posts or downloadable guides, like a regional lawn care calendar or a tip sheet for watering during a drought. Providing such informative content positions your company as an expert in the field and keeps you top of mind when they get closer to the buying stage, he said.

"Content is the meat of your cheeseburger," he said, noting that search is the bun and social media is the cheese. "To have a really good cheeseburger, you need to have all three."

#### WANT TO ATTEND NEXT YEAR?

To be put on the list of potential attendees for next year's Lawn Care Forum, contact *LM* Editor Marisa Palmieri at mpalmieri@northcoastmedia.net, and we'll notify you when it's time to apply.

Scan this QR code or visit www.moreplaces.rainbird.com to watch the ESP-Me video.



# Taking simplicity to more places.

That's intelligent.





# Introducing Rain Bird's enhanced modular controller, now with capacity up to 22 stations.

Building on the trusted ESP Modular, the ESP-Me offers easy programming, increased station count and new features so easy to use, you'll actually use them. With the freedom and convenience to install one controller on residential or light commercial jobs, you will increase efficiency and grow your customer base like never before. More stations. More sites. More savings. That's The Intelligent Use of Water.<sup>™</sup>



GIVING BACK PLANET COMMUNITY STEWARDSHIP AWARD WINNER CATEGORY > Small Green Industry Service Provider (less than \$1 million in annual revenue)

# A ripple effect

One neighbor's goodwill has led to much greater giving. BY CASEY PAYTON

**In 2009, a new client** asked Utopian Landscapes in Harrisburg, Pa., to put together a holiday lighting proposal for a struggling neighbor's home. That act of goodwill created a ripple effect that led to the creation of a grant program serving many others in need. Today that sentiment has spread even farther.

"When he asked us to put together some prices for his neighbor, we figured he'd do a small \$200 or \$300

#### **AT A GLANCE**

Company: Utopian Landscapes Headquarters: Harrisburg, Pa. President: Nikos Phelps

#### SELECT PROJECT LISTING:

 Utopian Grant Program three grants provide landscape services to those in need
Decorated Family

Program—as a franchisee of Christmas Decor, provides holiday decorating for the families of deployed service members

► ABC's Extreme Makeover: Home Edition—served as co-lead for the Etters, Pa., project in 2011

PLANET Day of Service conducts an annual, oneday cleanup or installation for a school, park or family PLANET Descurates

#### PLANET Renewal &

Remembrance—participates in Arlington National Cemetery service project job," says Utopian President Nikos Floros Phelps. "But he came back and said, 'Do all of it,' which worked out to almost \$2,000. We realized that if our client could do something so generous, as a business we owed it to our community to find ways that we could give back."

Today, the Donald Phelps Christmas Grant, named after Phelps' late grandfather, allows members of the community to nominate deserving individuals for complimentary holiday lighting.

Of the families the grant has served since its inception, one story in particular stands out: that of a woman who suffers from multiple sclerosis and her daughter, both of whom were attacked by a stray dog. Due to complications from the attack, the woman's hospital expenses were astronomical. The family was nominated for and received the holiday lighting grant. When Phelps delivered the good news, the woman felt there were others who were more deserving.

"She is always giving back to others," says Phelps. "In fact, when another client of mine found out about her story, he gave me an enormous jar of change and bills—something he called his 'Christmas jar.' ... But when the woman received the money—which might have been \$1,000—she donated half of that to a local food bank because she felt that there were people who were in even greater need than her."

It's stories like these that have inspired Phelps to create other giving opportunities. The Yannis Floros Landscaping Grant, named for Phelps' late uncle, donates landscape maintenance services to a family in need, and the Dina Tourli Grant, named for Phelps' late, civic-minded aunt, is a huge community-based project done every few years.

Phelps and his crew also participate in Christmas Decor's Decorated Family Program, donating holiday lighting for families of deployed service members.

Phelps says that when he first started the charity work he wondered whether his During PLANET's Day of Service in 2011, Utopian helped build an outdoor classroom at a Harrisburg, Pa., school.

crew members would be on board. "We weren't sure how they would respond to it," he recalls. "But it was obvious they embraced the idea as much as we did."

"It's a great feeling you get when you can help someone who is struggling in life," says Utopian landscape foreman Ryan Danner. "To be able to see a smile on their face when they are going through hardships is phenomenal. It has given me a great sense of pride in myself and the company to be able to help those in need."

Phelps says he's already seen some of the positive effects of the goodwill he's spread—which all started from one neighbor wanting to help a fellow neighbor. He hopes that even more people will be inspired. "Could you imagine how much could get done in a community if every company did just one volunteer effort?" muses Phelps. "We think that would be pretty amazing." LM

Landscape Management is the media sponsor of the Professional Landcare Network's (PLANET) Community Stewardship Award. We'll feature each of the program's six winners January through June. For more information, visit landcarenetwork.org/awards/communityaward.