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Landscape	NAME (please print) TITLE			
MANAGEMENT	FIRM			
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I. My primary business at this location is: (fill in ONE CONTRACTORS/SERVICE COMPANIES 12 255 Landscape Contractors (Installation & Maintenance) 13 260 Lawn Care Service Companies & Custom Chemical A 14 285 Irrigation Contractors & Consultants 0 Other Contractors/Service Companies (please specify	for marketing purposes, simply call 888-527- only) pplicators (ground & air)	unities when may be on interest by our it you do no not not so that of the following service 17 A Mowing 18 B Turf Insect Control 19 C Tree Care 20 D Turf Aeration 21 E Irrigation Services 22 F Turf Fertilization	and follow the instructions to remove you as does your company provide? (23 G Turf Disease Control	r name from Advanstar's lists, or indicate so bel

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CONTRACTORS/SERVICE COMPANIES	
02 O 255 Landscape Contractors (Installation & Maintenance)	
03 260 Lawn Care Service Companies & Custom Chemical Applicators (ground & air)	
04 O 285 Irrigation Contractors & Consultants	
Other Contractors/Service Companies (please specify)	
LANDSCAPING/GROUNDS CARE FACILITIES	

07 O 305 Schools, Colleges & Universities

Other Grounds Care Facilities (specify)

SUPPLIERS AND CONSULTANTS

08 O 355 Extension Agents/Consultants for Horticulture 09 360 Sod Growers, Turf Seed Growers & Nurseries 10 365 Dealers, Distributors, Formulators & Brokers

11 O 370 Manufacturers

Other (please specify)_

2. Which of the following best describes your title? (fill in ONE only)

12 12 10 Executive/Administrator - President, Owner, Partner, Director, General Manager, Chairman of the Board, Purchasing Agent, Director of Physical Plant

13 20 Manager/Superintendent - Arborist, Architect, Landscape/Grounds Manager, Superintendent, Foreman, Supervisor

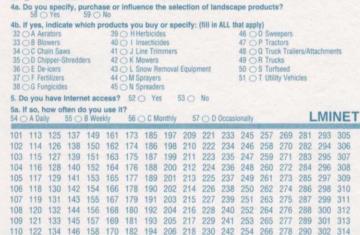
14 30 Government Official - Government Commissioner, Agent, Other Government Official

15 O 40 Specialist - Forester, Consultant, Agronomist, Pilot, Instructor, Researcher, Horticulturist,

16 0 50 Other Titled and Non-Titled Personnel (please specify)

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02 O 255 Landscape Contractors (Installation & Maintenance)
03 O 260 Lawn Care Service Companies & Custom Chemical Applicators (ground & air)

04 O 285 Irrigation Contractors & Consultants

Other Contractors/Service Companies (please specify)

LANDSCAPING/GROUNDS CARE FACILITIES

05 O 290 Sports Complexes 06 O 295 Parks

07 305 Schools, Colleges & Universities

Other Grounds Care Facilities (specify) SUPPLIERS AND CONSULTANTS

08 355 Extension Agents/Consultants for Horticulture

10 365 Dealers, Distributors, Formulators & Brokers

11 O 370 Manufacturers

Other (please specify)_

2. Which of the following best describes your title? (fill in ONE only)

12 O 10 Executive/Administrator - President, Owner, Partner, Director, General Manager, Chairman of the Board, Purchasing Agent, Director of Physical Plant

13 20 Manager/Superintendent - Arborist, Architect, Landscape/Grounds Manager, Superintendent, Foreman, Supervisor

14 O 30 Government Official - Government Commissioner, Agent, Other Government Official 15 O 40 Specialist - Forester, Consultant, Agronomist, Pilot, Instructor, Researcher, Horticulturist,

16 0 50 Other Titled and Non-Titled Personnel (please specify)

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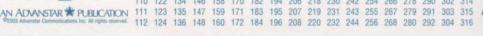


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18	Turf Disease Control Ornamental Care Landscape Design	ALL that apply) 28 L Pond/Lake Care 29 M Landscape Installation 30 N Snow Removal 31 0 Other (please specify)

4b. If yes, indicate which products you buy or specify: (fill in ALL that apply) 32 O A Aerators 39 O H Herbicides 40 O I Insecticides 48 O Q Truck Trailers/Attachments 49 O R Trucks 34 OC Chain Saws 41 O J Line Trimmers 35 OD Chipper-Shredders 43 O L Snow Removal Equipment 50 OS Turfseed 44 M Sprayers 51 O T Utility Vehicles 37 O F Fertilizers 45 O N Spreaders

53 O No

5a. If so, how often do you use it? LMINET 101 113 125 137 149 161 173 185 197 209 221 233 245 257 269 114 126 138 150 162 174 186 198 210 222 234 246 258 270 282 306 211 115 127 139 151 163 175 187 199 223 235 247 259 271 283 295 307 104 116 128 140 152 164 176 188 200 212 224 236 248 260 272 284 296 308 249 261 273 105 117 129 141 153 165 177 189 201 213 225 237 285 297 106 118 130 142 154 166 178 190 202 214 226 238 250 262 274 286 298 310 119 131 143 155 167 179 191 203 215 227 239 251 263 275 287 108 120 132 144 156 168 180 192 204 216 228 240 252 264 276 288 300 312 109 121 133 145 157 169 181 193 205 229 241 253 265 277 289 301 313 170 182 194 206 218 230 242 254 266 278 290 302 314 110 122 134 146 158





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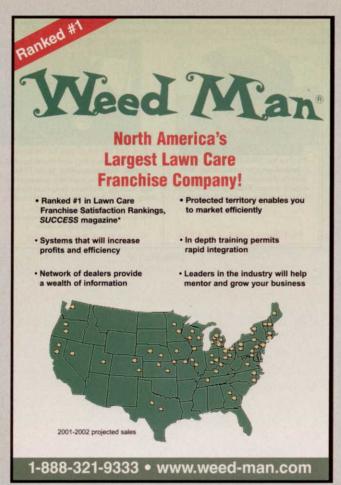
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best practices Guidelines to Help AN INDUST

Pick 'big picture' things

BY BRUCE WILSON

ost Green Industry companies struggle with developing and implementing training programs. It's always a topic at industry conferences. Like most companies, we've done things that have worked and things that haven't worked. What we've learned can certainly be useful as you try to improve your company training.

Identify weak spots

Start by identifying where a lack of training shows up in your operations. Focus on the things that affect the customer experience, result in accidents, show up in lost profits and cause stress in the organization. In doing this, pick "big picture" things, not isolated aggravating incidents. After all, mistakes will happen even after training people. Also, create a list of improvements you want to make through your training

Before you start to develop your own internal training, look at what's already available through your trade associations, suppliers and local universities. There's a lot out there.

Here are a few things that work:

Pictures overcome the language barrier. If you're trying to improve quality, take pictures of the job done right and the job done wrong. Use the pictures to focus on correcting mistakes you see on your jobs. For example, if your mowing crews aren't creating good

> mowing patterns, take pictures showing what the finished product should look like if it's done right. Also, take some pic-

tures of the unacceptable mowing job to show the wrong way.

Pick your best crews to train and orient new hires. Starting out new employees with the right



Bruce Wilson

habits is the best way to go.

For group training, train in short doses. Short training meetings on simple topics tend to work better than long training sessions. Re-

member to target your trouble spots.

Tie pay increases to learning new skills. You want the employees to want to learn new things.

Set up a training area with a TV and a VCR. Make it available for

employees to
view tapes.
Many tapes
are available
through ALCA
and through
equipment suppliers.

Keep in mind that training is an investment. Untrained employees cost you in many ways: lost profits, lost customers and accidents that kill your insurance rates. Make sure your investment is a wise one by establishing the outcome of your training before starting. And place some accountability on those being trained.

Sound off

The amount of training material available to landscape companies, lawn service firms and grounds departments is incredible. Professional organizations such as ALCA, PLCAA, PGMS and ANLA produce quality training manuals and tapes over a range of topics.

Many suppliers produce valuable training material as well, usually targeted to the proper use of

equipment and materials. Often it's available in both English and Spanish.

Check with your distributor.

To comment on this month's "Best Practices" column by Bruce Wilson, contact him at bwilson@wilson-oyler.com. Wilson spent 30 years with Environmental Care, Inc., before partnering with Thomas L. Oyler to form the Wilson-Oyler Group, which offers consulting services. Visit www.wilson-oyler.com.

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