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on the record

BY SUSAN PORTER / EXECUTIVE EDITOR

It's not business as usual

ow refreshing it was to see many of your contemporaries at the recent Green Industry Expo and to hear that they're planning for an "anything can happen" year in business. Like a defensive player poised to move in either direction when the ball comes their way, they are ready to move quickly.

You should be, too. These savvy professionals have already prepared two budgets for 2002 — one for growth (usually pretty modest) and one for no growth. Like most entrepreneurs, they are optimistic by nature and hope the economy picks up, but they also know that if our economy continues to stall, they'll need that Plan B to put into place.

I'm just glad they've made those budgets. The worst thing you can do this winter is to act like it's business as usual. As I write this in late November, there are plenty of confusing signals making it really hard to tell which way the economy is moving. Although we all want things to perk up early in 2002, this is one race that's too close to call.

Your best bet

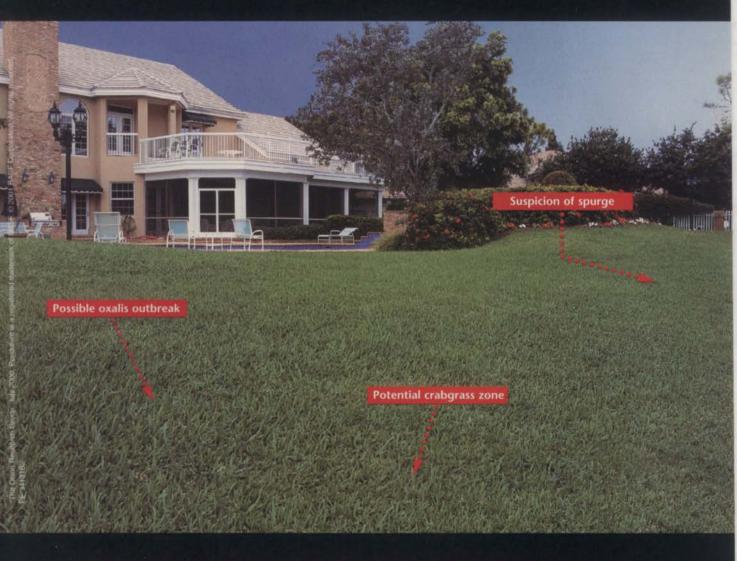
The best way you can spend your winter is to build a realistic budget and decide how you'll achieve it. Your revenue-growing plans may include special sales incentives, different payment options, inventive new service packages or even new services you offer. Your profit-growing plans may mean internal cost cutting, tweaking operations for more efficiency, higher prices or different vendor relationships.

Make sure you understand how business will be different in 2002 and plan accordingly. This isn't the slow season - it's the season for creating change that will safeguard and enhance your business in the future.

Contact Sue at 440/891-2729 or e-mail at sporter@advanstar.com



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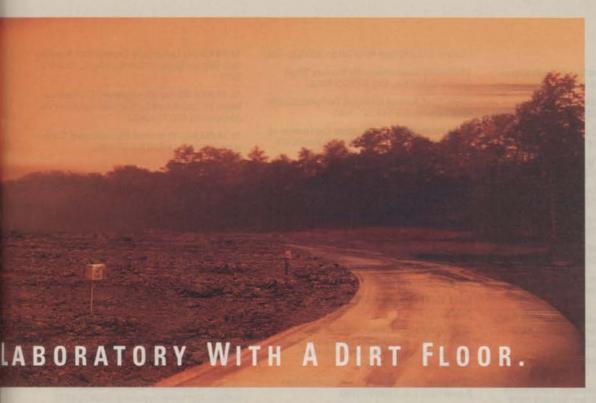
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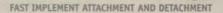
combined with an extra-long wheelbase give you the power to handle any Worksite Pro™ attachment. Accomplish any grueling landscape installation job.

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January 2002

- 6-8 Western 2002 Convention & Trade Show Kansas City, MO; 816/233-1481; www.wnla.org
- 7-9 2002 Great Lakes Trade Exposition Lansing, MI; 800/879-6652; www.mnla.org
- 7-9 Nebraska Turfgrass Conference Omaha, NE; 402/463-5418
- 7-10 North Carolina Turfgrass Conference & Trade Show Charlotte, NC; 888/695-1333
- 7-11 Cornell Turfgrass Management Short Course Ithaca, NY; 607/255-1792
- 8-10 Mid-Atlantic Nurseryman's Trade Show Baltimore, MD; 800/431-0066
- 8-10 Eastern PA Turf Conference & Trade Show King of Prussia, PA; 814/863-3475
- 8-10 Kentucky Landscape Industries Winter Conference & Trade Show Lexington, KY; 502/848-0055
- 8-10 Canada's International Horticultural Trade Show & Conference Toronto, Canada; 905/875-1805; www.locongress.com
- 8-11 Professional Landscape and Nursery Trade Show Indianapolis, IN; 317/955-0628
- 9 The Maxwell Turf & Landscape Conference and Trade Show Melville, NY; 631/643-8873
- 9-11 Minnesota Nursery & Landscape Association Convention & Trade Show Minneapolis, MN; 651/633-4987
- 9-11 Illinois Landscape Contractors Association Design Seminar Hoffman Estates, IL; 630/472-2851
- 11-12 Winter Convention Vancouver, British Columbia; Sponsored by the Washington State Nursery & Landscape Association; 800/672-7711
- 14-16 Midwest Turf Expo Indianapolis, IN; 765/494-8039
- 14-17 Grow and Mow Expo Conference and Trade Show College Park, GA; 800/687-6949
- 15-16 Connecticut Nurseryman's Association Winter Meeting Waterbury, CT; 203/445-0110
- 16 Sacramento Landscape and Nursery Expo Sacramento, CA; 530/458-3189
- 16-18 GrowerExpo 2002 Chicago, IL; 888/888-0013
- 16-18 Idaho Horticulture Show Boise, ID; 208/522-7307; www.inagrow.org
- 16-18 Mid-Am Horticultural Trade Show Chicago, IL; 847/526-2010
- 16-19 Green 'N Growin' Show Winston-Salem, NC: 919/816-9119
- 16-20 STMA 13th Annual Conference & Exhibition Las Vegas, NV; 800/634-6753; www.sportsturfmanager.com
- 17-19 Tropical Plant Industry Exhibition Ft. Lauderdale, FL; 800/375-3642
- 18 Illinois Landscape Contractors Association Certification Training Chicago, IL; 630/472-2851
- 20-22 LCA Winter Workshop Bethesda, MD; 301/948-0810
- 21-23 Central Environmental Nursery Trade Show Columbus, OH; Sponsored by the Ohio

- Nursery & Landscape Association; 800/825-5062
- 21-23 Ohio State University Nursery Short Course Columbus, OH; 800/825-5062
- 21-24 72nd Annual Michigan Turfgrass Conference Lansing, MI; 517/321-1660
- 21-24 Professional Horticulture Conference of Virginia and Trade Show Virginia Beach, VA; 757/523-4734
- 22 Missouri Landscape & Nursery Association Nuts and Bolts Employee Short Course St. Louis, MO; 816/233-4774
- 22-23 Cornell Organic Turfgrass Management Short Course Long Island, NY; 607/255-1792
- 22-24 Mid-America Green Industry Convention Kansas City, MO; 816/561-5323
- 24 Northeastern PA Turf School & Trade Show Wilkes-Barre, PA; 814/863-3475
- 24-26 Gulf States Horticultural Expo Mobile, AL; 334/502-7777
- 24-26 Washington Association of Landscape Professionals and Oregon Landscape Contractors Association Leadership Conference Salishan, OR; 503/253-9091
- 25 Western Tree Management Symposium Buena Park, CA; 714/991-1900
- **28-1 TPI Midwinter Conference** Orlando, FL; Sponsored by Turfgrass Producers International; 800/405-8873; <u>www.turfgrasssod.org</u>
- 28-29 Nebraska Nursery & Landscape Association Winter Conference & Trade Show Omaha, NE: 816/233-1481
- 29 Nevada Landscape Association Trade Show & Conference Reno, NV; 775/673-0404
- 29 Maryland Turfgrass Conference & Trade Show Baltimore, MD; 301/345-4199
- 29-30 Cornell Organic Turfgrass Management Short Course Long Island, NY; 607/255-1792
- 30-1 Iowa Nursery & Landscape Association Convention & Trade Show Des Moines, IA; 816/233-1481
- 31 Annual Lawn Care Seminar Auburn, MA; Sponsored by the University of Massachusetts Extension Turf Program and the Massachusetts Association of Lawn Care Professionals; 781/274-7373
- 31-3 ANLA Management Clinic Louisville, KY; 202/789-2900

February

- 3-5 Conservation Expo Fort Worth, TX; 202/547-6223
- 4 Turf Managers' Short Course Guelph, Ontario; 519/767-5000
- 4-5 Illinois Landscape Contractors Association Foremanship Training Willowbrook, IL; 630/472-2851
- 5-7 Trees & Utilities National Conference Nebraska City, NE; 402/474-5655
- 7-9 New England Grows Trade Show Boston, MA: 508/653-3009
- 7-10 ALCA Executive Forum Cancun, Mexico; 800/395-2522; www.alca.org

- 12-14 Illinois Landscape Contractors Association Winter Seminar Barrington, IL; 630/472-2851
- 12-17 NAA Winter Management Conference Maui, HI; Sponsored by the National Arborists Association; 800/733-2622
- 15-16 PLCAA 7th Annual Management Conference Charlotte, NC; 800/458-3466;
- 18-22 Cornell Turfgrass Management Short Course Westchester County, NY; 607/255-1792
- 20-21 Landscape Industry Show Long Beach, CA; 800/448-2522
- 20-22 Winter Workshop 2002 Bethesda, MD; Sponsored by the Landscape Contractors Association: 301/948-0810
- 22-23 Xeriscape Conference 2002 Albuquerque, New Mexico; 505/341-5743
- 23 Illinois Landscape Contractors Association Excellence in Landscape Awards Program Oak Brook, IL; 630/472-2851
- 23-3 Southern Spring Show Charlotte, NC; 704/376-6594
- 25 NYSTA Southeast Regional Conference Suffern, NY; www.nysta.org; 800/873-8873
- 25-1 Indiana-Illinois Turfgrass Short Course Willowbrook, IL; 765/494-8039
- 26-28 Western PA Turf Conference & Trade Show Monroeville, PA; 814/863-3475
- 27 NJLCA Trade Show & Conference Secaucus, NJ; Sponsored by the New Jersey Landscape Contractors Association; 201/664-6310
- 27-3 Wichita Lawn, Flower and Garden Show Wichita, KS; 316/721-8740
- 28 Connecticut Groundskeepers Association Trade Show Hartford, CT; 203/699-9912

March

- 5-6 CALCP Spring Training Conference Aurora, CO: 303/850-7587
- 5-7 New England Regional Turf Conference & Trade Show Providence, RI; Sponsored by the New England Turf Association; 401/848-0004
- 5-8 The Work Truck Show Orlando, FL; 800/441-6832
- 6-7 MDLA Trade Show and Convention Novi, MI; Sponsored by the Metropolitan Detroit Landscape Association; 800/354-6352
- 9-17 Chicago Flower & Garden Show Chicago, IL; 312/321-0077
- 11 NYSTA Western Regional Conference Buffalo, NY; 800/873-8873; www.nysta.org
- 16 Illinois Landscape Contractors Association Equipment Auction Crystal Lake, IL; 630/472-
- 21-24 26th Annual ALCA Student Career Days Peoria, IL; 800/395-2522; www.alca.org
- 22-24 Capital District Garden & Flower Show Troy, NY; 518/356-6410

April

4 Adirondack Regional Conference Lake Placid, NY: 800/873-8873

7-9 Equipment & Engine Training Council Annual Conference Bloomington, MN; www.eetc.org

14-17 North American Snow Conference Columbus, OH; 816/472-6100

May

2-6 ASIC National Conference Tucson, AZ; 312/372-7090

4-6 TOCA Annual Meeting San Antonio, TX; 952/758-6340

5-7 Green Space Design Conference Denver, CO; 877/473-7526

19-23 GCA Retail Tour Boston, MA; 202/789-2900

July

11-14 ANLA Convention & Executive Learning Retreat San Diego, CA; 202/789-2900

13-17 Soil and Water Conservation Society Annual Conference Indianapolis, IN; www.swcs.org

17-18 OPE Dealer Convention Louisville, KY; 800/558-8767

17-19 Turfgrass Producers International Summer Convention and Field Day Ft. Collins. CO: 800/405-8873

19-21 International Lawn, Garden & Power Equipment Expo Louisville, KY; 800/558-8767

22-23 PLCAA's Legislative Day on the Hill & Arlington Renewal Project Washington, DC; 800/458-3466; www.plcaa.org

23 Midwest Regional Turf Field Day West Lafayette, IN; 765/494-8039

23-25 Penn Allied Nursery Trade Show Fort Washington, PA; 717/238-1673

30-31 Virginia Turf Council Field Day Blacksburg, VA; 540/942-8873

August

7 Illinois Landscape Contractors Association Summer Field Day Hampshire, IL; 630/472-2851

17 Certified Landscape Technician Exam Joliet, IL: 630/472-2851

25- Sept.1 International Garden Centre Tour Amsterdam-Maastricht, Netherlands; 202/789-5980, x3010

September

12-13 Southwest Horticultural Trade Show Phoenix, AZ; 480/966-1610

October

7-8 Building With Trees National Conference Nebraska City, NE; 402/474-5655

9-10 Turfgrass, Landscape and Equipment Expo Pomona, CA; Sponsored by the Southern California Turfgrass Council; 800/500-7282

18-22 ASLA Annual Meeting and Expo San Jose, CA: 202/898-2444

21-23 New England Greenhouse Conference Worcester, MA: 203/445-0110

24-26 22nd International Irrigation Show New Orleans, LA: 703/536-7080

November

7-9 Tree Care Industry Expo Milwaukee, WI: 603/314-5380

12-14 Turf and Grounds Exposition Syracuse, NY; 800/873-8873; www.nysta.org

13-14 Turf & Ornamental Seminar West Lafayette, IN; Sponsored by the Midwest Regional Turf Foundation; 765/494-8039

13-17 Green Industry Expo Nashville, TN; 800/395-2522; www.alca.org; www.plcaa.org; www.pgms.org

December

9-12 Ohio Turfgrass Foundation Conference & Show Columbus, OH; 888/683-3445



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