THE VOICE OF THE GREEN INDUSTRY

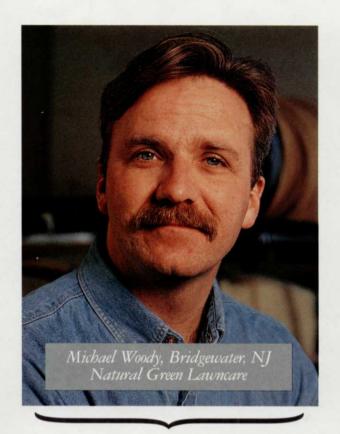
LANDSCAPE management

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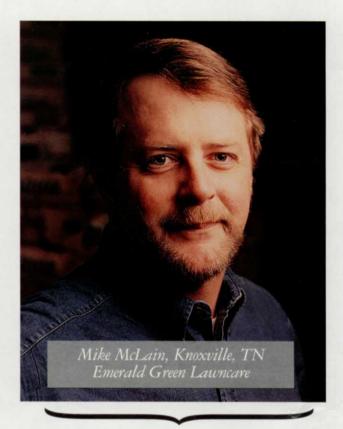
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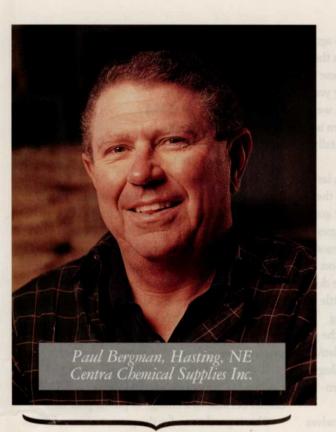


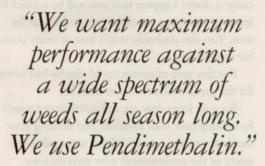
"When it's my investment and my reputation, Pendimethalin is my herbicide."

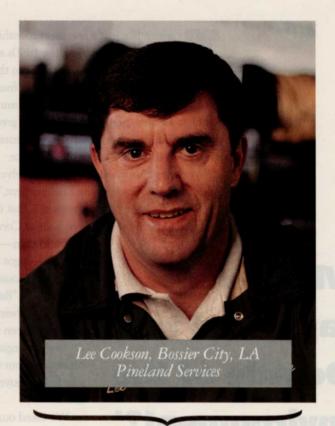


"After a season of using Barricade", I appreciate Pendimethalin more than ever."









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Take it from those who know. For broad-spectrum, season-long control and cost-effectiveness, no other preemergent turf herbicide can match Pendimethalin. For more information or for the distributor nearest you, call 1-800-545-9525.

Pendimethalin Nothing Beats Pendimethalin

t seems like just a few short months ago that we were heralding the 1990s as the "Decade of the Environment" on these pages. In reality, it was three or four years ago that every article, every column we wrote, it seemed, pertained to how the green industry could implement more "environmentally-friendly" golf and landscape maintenance.

Whatever happened, we asked ourselves last week, to the "Decade of the Environment," then?

Well, folks...the obvious answer is that it got lost. It got lost in the hallowed halls of Congress

What ever happened to 'Decade of the Environment?'

first, and then—most recently—it got lost in the White House during the great "Battle for the Budget" being waged between the executive and legislative branches of our sluggish federal government.

We asked ourselves whether the "Decade of the Environment" will ever be re-discovered by our leaders. And, remembering a USA Today article, we thought probably

not-at least not into the forseeable future.

That article to which I refer ran on the front page of the January 8th issue. It listed the top 15 concerns of the voting public.

Nowhere among those concerns—indeed, nowhere in the entire lengthy article—was the environment ever mentioned.

To refresh your memory, here are the public's top concerns as we begin 1996, and what percentage voiced them, according to the *USA Today*/Gallup poll:

- 1) quality of public education (67%)
- 2) crime (66%)
- 3) the economy (64%)
- 4) jobs (63%)
- 4) availability of health coverage (63%)
- 4) cost of health care (63%)

- 7) budget deficit (58%)
- 7) drug abuse (58%)
- 7) financial security for retirees (58%)
- 10) Medicare (55%)
- 10) moral values (55%)
- 12) poverty (51%)
- 12) federal taxes (51%)
- 14) welfare (49%)
- 15) college costs (43%)

Latest word out of Washington seems to indicate that, if the Republicans win the budget battle, the EPA will face cuts of \$1 billion, meaning up to 50 percent less enforcement of its rules and regulations. Even if Pres. Clinton and his liberal cronies get their way about the budget, the EPA will reportedly face some cuts.

Either way, the EPA is gearing its internal organization to become more of an information and training source than an enforcement agency.

It's no secret, then, that the government is planning to put environmental issues on the backburner because of a change in public priorities.

This is good news for the green industry, because it doesn't appear that you will be subject to any new reporting requirements in the near future. You also probably won't face as many possible inspections.

But this turn of events could also be bad news for the green industry, if you let it be.

Because from now on, the government won't be looking over your shoulder and holding your hands at every juncture. Which means that the safety of the environment now rests on your shoulders alone.

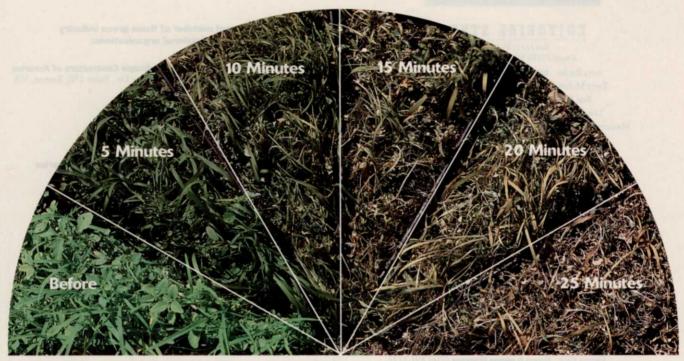
Even though our politicians have lost the concept of the "Decade of the Environment," the green industry still has the power to keep it alive.

So please continue to watch what you're doing to the environment. Watch how you're doing it. And, when you're given this new responsibility, please don't take undue advantage it.

Or—just as sure as the sun will rise tomorrow morning—"the environment" will again leap to the top of public concerns and the government will slowly begin anew taking away our privileges, one by one. **LM**



JERRY ROCHE Editor-in-Chief



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Scythe[™] is an amazingly fast-acting herbicide that lets you see results in minutes or hours, instead of days or weeks. It is made from a naturally occurring fatty acid and offers many advantages over other herbicides

Scythe is environmentally friendly, so it can be used around homes, in parks, on golf courses, along highways and fences, in greenhouses and nurseries.

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Scythe enhances the activity of glyphosate (Roundup* for example). Not only does it immediately start turning weeds brown, it accelerates the uptake of glyphosate into the plant. This speeds the systemic action and helps avoid washoff from rain or irrigation.

See your chemical dealer or call Mycogen at 1-800-745-7476.





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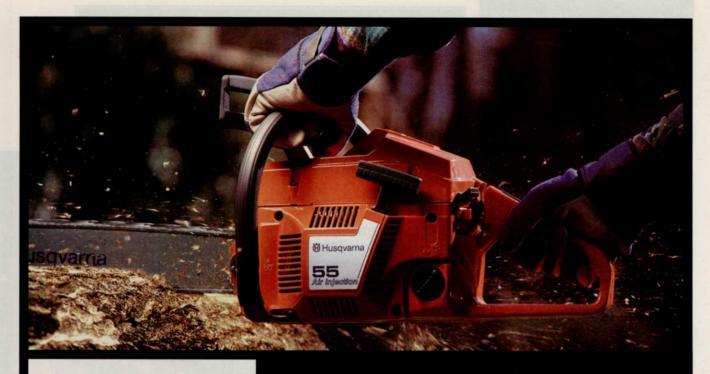
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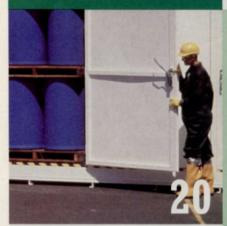


LIKE A HUSKY

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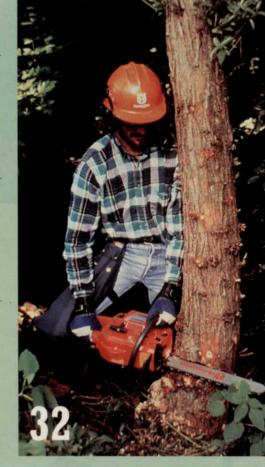
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A rundown on some of the new mowing equipment that has hit the green industry since last summer's International Lawn, Garden & Equipment Expo.





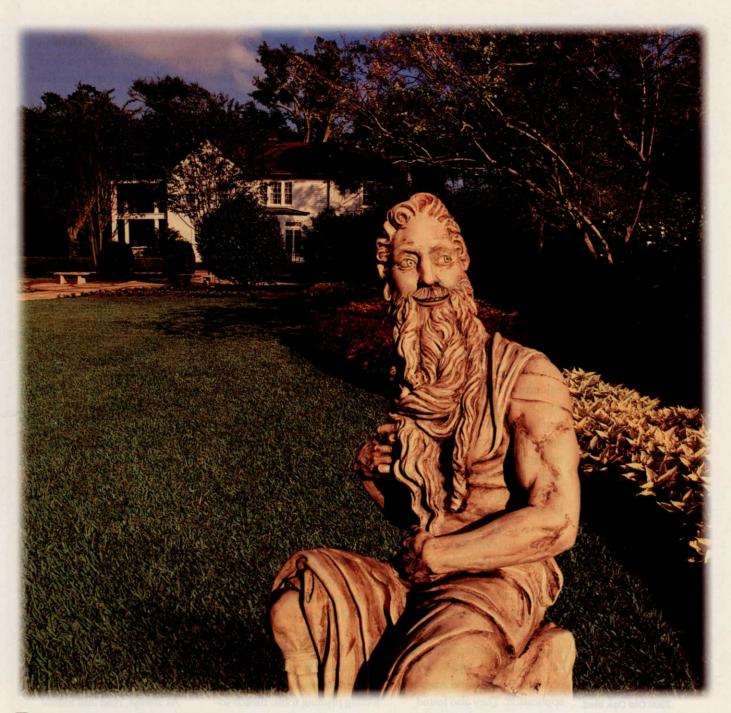
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PREVENT CRABGRASS WITH TEAM AND EVEN YOUR HARDEST CUSTOMER WILL CRACK A SMILE.

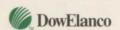


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For further information on Team, or any other product in the extensive line of DowElanco products, give us a call at 1-800-352-6776. Always read and follow label directions.



Perennial weeds

We have had problems managing perennials weeds—such as poison ivy—by using Roundup herbicide. We apply Roundup in the spring, when other weeds and poison ivy begin to grow actively. We are not quite happy with the results. Is there something we are doing wrong, or is there a different way or time of the year to manage perennial weeds?

-SOUTH CAROLINA

People who have difficulty managing perennial weeds tend to question product performance. But problems may be related to: improper mixing rate, application coverage, equipment malfunctioning, equipment without a pressure regulator or flow meter to manage the flow rate, and proper timing. Among these, proper timing is the most critical factor.

Our experience suggests that late-summer or early fall application is better than a spring application to control poison ivy. Reports from the Georgia Extension Service indicate that Clemson University scientists found 20 percent control of poison ivy from May applications, 87 percent control from July applications, and 98 percent control from and August application. They also found similar results with other hardto-control weeds, including yellow nutsedge.

It appears that timing may be your major problem. Mixing rates, application units and coverage also should be evaluated before your next application.

Fungus on mowers

Are there any solutions that can be applied to the undersides of lawn mowers to prevent fungus from building up? We scrape them clean every week, however still see a fungus buildup from wet grass.

-VIA E-MAIL

The fungal growth—moldy in appearance, with a decaying odor—is caused by saprophytes. These secondary fungi grown on dead and decaying organic matter like grass clippings. These saprophytes help the decomposition process. Generally, they are not considered to be harmful. However, some people may be allergic to the spores produced by these fungi. Therefore, while cleaning mower decks, it is a good idea for allergy-sensitive people to wear a dust mask to avoid inhaling fungal spores.

Maintain good sanitation, preferably cleaning the deck every day. Scrape off grass clippings and clean the mowers by using a water hose. In addition to this, you might also consider scrubbing with rubbing alcohol, diluted bleach (1 part bleach to 9 parts water) to kill the saprophyte fungal growth. Bleach mixtures are used to clean pots in greenhouses as well as disinfecting pruning tools. Bleach solution should remain on the mower deck surface for 10 minutes for better results. The solution should be thoroughly rinsed off to minimize corrosion. You can also try soaps or detergents like Comet or Ajax to reduce the saprophyte build-up.

Your best option is to mow when the turf is dry and clean the mower as often as possible with water (when feasible, use alcohol or Clorox) to prevent fungal growth build-up.

Slowing growth

Are there any products that we can use on hedge plants to slow their growth and reduce the need for pruning cycles? We are interested in managing the growth of plants like privet or honeysuckles.

-PENNSYLVANIA

Yes, there are a few products in the market which are labeled as plant growth regulators and should meet your needs. Such products are: Atrimmec, Embark 2-S, Trim-Cut ornamental growth regulator from PBI/Gordon Corp., and Maintain CF 125 from Uniroyal Co.

Most of the above-mentioned labels cover plants mostly from the southern or western plants of the United States. Therefore, refer to each label and be sure the specific plant or hedge is mentioned.

As a general rule, plant growth regulators are applied onto plants several days after they have been pruned. After treatment, these products slow growth from six to eight weeks.

As always, read and follow label specifications for best results. **LM**



BALAKRISHNA RAO

Manager of Research and Technical Development for the Davey Tree Co. Kent, Ohio

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Please allow two to three months for an answer to appear in the magazine.

IF YOU WANT TO KNOW HOW LONG GALLERY WORKS TO PREVENT BROADLEAF WEEDS, ASK SOMEONE WITH TIME ON THEIR HANDS.



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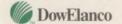
In fact, Gallery is the only preemergent on the market today that's designed to prevent so many broadleaf weeds, yet is safe over the top of all turfgrasses,

and over 400 different species of ornamentals.

So now that you have a little extra time on your hands, maybe you can get around to digging up even more business.

For further information on Gallery, or any other product in the extensive line of DowElanco products, give us a call at 1-800-352-6776.

Always read and follow label directions.



American workers find it difficult to get away from job

Those vacationers you see in Las Vegas and Palm
Springs lounging by the pool with a cellular phone in hand aren't calling out for pizza, according to a survey by
Steelcase, Inc. They're talking to their employer, or their employees or—in some cases—their clients. In other words, they're trying to have

some fun while still maintaining a close tie to their workplace.

Business before pleasure? With our modern system of communications, workaholics are finding it easier and easier to work and play at the same time.

According to the Steelcase survey, most vacationers conduct work-related activities at some point in their vacation. The activities conducted range from reading workrelated material to handling staff problems via phone. Here are results of the survey:

WORK-RELATED ACTIVITIES CONDUCTED DURING VACATION, 1995

Work-related reading	40%
Checking in with supervisor	33%
Paperwork	28%
Handling client relations	26%
Learning new job skills	18%
Handling staff problems	18%

Commercial turf care equipment shipments are down in 1995

Even though the green industry is apparently doing more mowing than ever before, shipments of commercial walk-behind mowers and other equipment have taken a bit of a dip in 1995.

Shipping estimates for model year 1995 (Sept. 1, 1994 through Aug. 31, 1995) for the walk-behinds decreased six percent from 104,800 in 1994 to 98,300 in 1995.

However, shipments of commercial riding units showed a very slight increase, from 44,700 in 1994 to 44,800 in 1995.

These estimates by the Outdoor Power Equipment Institute, Old Town Alexandria, Va., represent shipments destined to U.S. markets only.

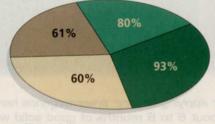
Overall, consumer products included, total shipments are estimated as somewhat more than 7.9 million, an increase of two percent over 1994.

In the near future, OPEI will provide a forecast of riding and intermediate walk-behind commercial unit shipments.

Violence in the workplace still a concern of employers

Forty-three percent of businesses surveyed by the International Facility Management Association reported a "violent incident" in the workplace in 1994, making such violence a continuing concern.

Most businesses offer an employee assistance program to prevent further such outbreaks while many simply control building access. Here are some preventive measures that employers are taking to quell the violence, according to the survey:



- Employee assistance programs
- Controlled building access
- Outplacement for displaced persons
 Crisis management programs

ANNUAL OUTDOOR POWER EQUIPMENT SHIPMENT ESTIMATES

	1995	1994	Change	
Commercial walk-behind rotaries	98,300	104,800	-6%	
All walk-behind rotary mowers	5,950,000	6,030,000	-1%	
All riding mowers	1,644,000	1,452,000	+13%	
Commercial riding units	44,800	44,700	0%	
Riding garden tractors	226,000	189,000	+20%	
Front-engine lawn tractors	1,250,000	1,086,000	+15%	
Rear-engine riding mowers	168,000	177,000	-5%	
Walk-behind rotary tillers	350,000	315,000	+11%	

The "outfront" leader in zeroradius mowers for more than a quarter of a century.

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The New Combo Mulching™ Deck* lets you achieve superior results in varying conditions using the same deck.

> Available in 44", 48". 52", 61" and 72" decks.

... to Side Discharge



the ability to make all the right moves for mowing quality and timesaving productivity.

Ask about side-to-side flotation option.

to Down Discharge

- EASY CONTROL to make all the moves you want to mow with soft-touch dual levers. You get the "feel" in no time at all because the hands-on control is so natural.
- ELIMINATE MOST SECONDARY TRIMMING using hydrostatic direct drive and zero-radius maneuverability with outfront deck reachability.
- · NO TOOLS NEEDED to remove decks and add year-round attachments in minutes thanks to the new, exclusive Quik-D-Tatch® mounting system*.
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Zero-radius Maneuverability



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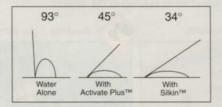
Using Adjuvants In Your Plant Protection Program

Here's how adjuvants can improve the performance and coverage of your plant protection product applications.

Using adjuvants in your turf management program can help you improve plant protection product performance. They can even make the difference between peak and poor performance. The starting point is to find the right adjuvant for the job. The most commonly used adjuvants for turf are: wetting agents; spreader/stickers; spreader/activators; sticking agents, and buffering and compatibility agents.

Wetting Agents

If you've been making thorough herbicide, fungicide and insecticide applications but still aren't getting the control you expect, your plant protection product may not be penetrating plant tissue surfaces. This reduces control and leaves spray residue susceptible to wash-off. The wetting agent Riverside® Silkin™ helps sprays penetrate plant tissue quicker for improved overall performance.



The wetting agent Riverside Silkin and spreader/ activator Riverside Activate Plus™ reduce surface tension of spray so that it forms "flatter" droplets, improving coverage and absorption.

Spreader/Stickers

Good control in some areas and poor control in others could mean drift and wash-off are taking their toll on spray performance. During application, spray droplet size varies, reducing adhesion and causing spray to miss the target. To improve coverage and adhesion, use the spreader/sticker Riverside Complex™. It adjusts droplet size for better performance, even under adverse conditions. By reducing surface tension in the spray droplet and keeping the spray mixture suspended, Complex can dramatically improve the efficiency of herbicides, fungicides and insecticides.

Spreader/Activators

Droplet size varies during applications, making retention and distribution more difficult. Spreader/activators work in much the same way wetting agents do. They deliver more uniform droplet distribution, quicker wetting and increased spray retention on leaf and stem surfaces when used with herbicides, fungicides and insecticides.

The spreader/activator Riverside Activate Plus improves performance and efficiency by moving the spray into plant tissue more quickly. By speeding up penetration, you get increased pest control.

Sticking Agents

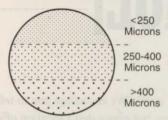
Contact herbicides, and non-systemic fungicides and insecticides can sometimes be washed away by rain, irrigation or even dew. Plant protection product sprays are also affected by drift. The sticking agent Riverside Plex® helps plant protection products penetrate the vegetation canopy and stick to plant tissue. That also helps control drift. Using



Riverside Adjuvants Maximize Your Pest Control.

Plex will help you make applications that will last longer, even in wet conditions.

Approximate Actual Size



Spray droplets under 250 microns are susceptible to drift and poor coverage. Using Riverside Plex or the spreader/sticker Riverside Complex to control droplet size effectively controls drift and

improves coverage. Both maintain droplet size near 400 microns, ideal for the best application.

Buffering and Compatibility Agents

If you're not getting the control you want but have followed label directions to the letter, it could be a pH problem in your tank mix. The buffering agent Riverside Combine® will help you correct the pH level for maximum performance from your spray mixture. If you're unsure of your pH level, use a pH test kit or, if you don't have one, contact your Terra representative.

your phi level, use a phi test kit or, if you don't have one, contact your Terra representative.

Get maximum plant protection product performance with Riverside® adjuvants. They make spray mixes work harder, perform better and control more.

Adjuvants help you get the most out of your program and protect your plant protection product investment at the same

time. Riverside adjuvants make the difference between a good job and a great job. Use them with your spray applications to maximize performance.



Terra International, Inc. P.O. Box 6000 Sioux City, Iowa 51102 1-800-831-1002

Combine® pH use chart.

	Starting pH			
	9	8	7	6
표 8	2	0	0	0
8 7	4	2	0	0
Desired pH 8 7 6 5	16	12	8	0
a 5	20	16	12	8
	Oz.	/100 c	al. wa	ter

A chart like this one makes it easy to adjust pH level for optimum results. For example, if your desired pH is 7 and your starting pH is 9, you would need to mix 4 ounces of Combine per 100 gallons of water to get the proper pH.

In addition to buffering, Combine also works as a compatibility agent. The compatibility agent Combine should be used when: more than one plant protection product is included in a tank mix; when tank mixing different formulations like wettable powders and liquids; or when applying micronutrients or plant protection products with fertilizer. Also, Combine improves spray mix stability and dispersion.

To see if a compatibility agent will help your tank mix, try the jar test. Fill two quart jars each with a pint of water or carrier. Use the same source and temperature as you would in your actual tank mix. Mark one jar "with" and one "without." Add 1/4 teaspoon of Riverside Combine to the jar marked "with" and shake it gently for 5-10 seconds. Add the plant protection product(s) to both jars in the proper volume and sequence according to the label directions. Shake gently before adding each new product. Wait 5-10 minutes. Check both jars. If no gels, sludge, flakes or other irregularities are present, the mix is compatible.

If the jar marked "with" is compatible and the jar marked "without" isn't, a compatibility agent should be added to your tank mix. If the jar marked "with" isn't compatible, the tank mix shouldn't be used.

Wait 30 minutes. If the mixture separates but readily mixes again, the tank mix can be used with proper agitation.

Adjuvants Pay Off

Overall, adjuvants can help you protect the investment you make in plant protection products by making them more effective. Whether you're using wetting agents, spreader/stickers, spreader/activators, sticking agents, buffering and compatibility agents or all five, they can help you overcome some of the common problems faced by turf professionals.

For more technical information on adjuvants, contact your nearest Terra Professional Products representative.

DRUGS & ALCOHOL

by JERRY ROCHE / Editor-in-Chief

A company's typical "controlled substance" policy might read :

"The use, possession, sale or transfer of alcohol or illegal drugs on company-owned or company-controlled property or in company-owned or company-leased vehicles, or reporting to work while under the influence of alcohol or any illegal drug, is strictly forbidden.

"When there is reasonable cause to believe that an employee's physical or mental faculties may be impaired during work time as the result of alcohol or unprescribed drug use, the company may require a physical examination, which may include drug testing.

Refusal...within a designated time period may result in discipline up to and including discharge."

Every once in a while, an employee nonetheless might show up for work under the influence of alcohol or illegal drugs, or get caught using such substances while on the job. In the 1990s, it's simply a fact of life, and most employers have been through this wringer more than once.

But what's more important is what supervisors and employers are doing with those employees so affected.

There are a variety of solutions to this problem, depending on how much compassion your department or company is willing to show. Many employers won't tolerate a single drug or alcohol incident and summarily dismiss the employee. Others offer a two- or three-step process that can ultimately end in dismissal. The first steps might include counseling and/or testing for drugs.

This month, we're asking you to tell us how you deal with drugs in the workplace. How often do you have this problem? Does your program(s) work? What are some of the consequences your company or department has suffered from having an alcohol or drug

abuser on staff? (We encourage you to tell us your stories, but please don't mention offenders by name. If you desire anonymnity, please tell us and we won't use your name in the magazine.)

We'll print your responses in our April magazine so that others can learn from your experiences. This is not a popular topic, nor is it easy to talk or write about. But your experiences can help the green industry beat the problem.

Your turn

Tell us your solutions to **DRUG & ALCOHOL** problems. Tear out or photocopy this page and return it to us. Or e-mail us. If we print your response in the April issue's "Talk Back" column, you'll receive a free high-quality Landscape Management baseball cap. Deadline for responses: March 1st. Fax to: (216) 891-2675. Mail to: LM Talk Back, 7500 Old Oak Blvd., Cleveland, OH 44130. E-mail to: 7553.502@compuserve.com.

past year?	es of drug/alcohol have your employees had in the five years ?	
What methods have	e proven most effective in controlling this problem?	
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Snow dumped on East: late spring?

by JERRY ROCHE/Editor-in-Chief and TERRY McIVER/Managing Editor

> Some suggestions for our Eastern Seaboard friends, who might be looking a month or two ahead with some trepidation.

> Landscapers and golf course superintendents in the East Coast corridor hit hardest by snow

this winter aren't expecting an early or an easy spring.

"There will be an awful lot of damage to trees and shrubs, I'm afraid," says Bob DeRosa of DeRosa Landscaping, Montvale, N.J. "We're also preparing to do a lot of turf replacement because of mechanical and salt damage. I'm sure there'll be a lot of snow mold damage, too.

"I'm hoping for an early spring, but I'm not planning on it. We have such a large amount of snow that it probably will take a long time to melt and we'll be forced to start the spring late."

Many plants were weakened by a 1995 summer drought, compounding the possible spring damage.

"A lot of shallow-rooted rhododendrons and azaleas took a real beating last summer," notes Skip Powers of Powers Landscaping, Westwood, N.J. "Then, because the snow came so early, none of us got the leaves off the properties, so we'll have that to do when spring comes, too.

"We have two-and-a-half feet of snow on the ground today [Jan. 16]. There'll be a lot of salt damage come spring, and plant availability could also be a problem."

"A lot of evergreens are bent and separated," says Mark Graser of Custom Landscaping Services of Little Ferry, N.J.

"Junipers, arborvitae, anything deciduous is taking a beating. We're hard-pressed to find places to put snow; a lot of backhoe work caused tire damage on lawns."

Graser says moving snow from place to place—not just plowing it— became "a new industry," and says record amounts of salt were used in his state.

If clients resist paying for repair to turf caused by tire damage, try to work out a split with them, as Graser says he does, usually without much hassle. "They pay for materials, I pay for labor," he says.

Plants didn't just enter the winter with drought damage, they entered a *record* winter.

Snow stress, salt damage and vehicle traffic may cause some turf health problems come the spring.

Rich Buckley of Rutgers says increased snow mold is a possibility, especially on turf that has shown susceptibility to that disease in the past.

"Try to dry out the area as much as possible" once the spring thaw arrives, says Buckley, and overseed any

bare spots.

Dr. Joe Rimelspach of Ohio State University suggests the following treatments:

For gray snow molds, use pentachloronitobenzen (PCNB) or iprodione + chlorothalonil. For pink snow molds, use PCNB, iprodione, vinclozolin or thiophanate-methyl. Refer to product labels for accurate rates.

To prevent salt leaching in areas that show salt damage, Buckley suggests rinsing down with as much water as possible.

Low nitrogen-type fertilizers are good substitutes for rock salt as a way to melt snow without damaging turf.

Be on the lookout for canker-causing injuries on tree branches. *Botryosphaeria* and *Cytospora* could form within cracked branches. Prune off all diseased areas.

Research finds new control for summer decline complex

Research conducted in 1995 reveals more good news for landscape managers—especially golf superintendents—who battle summer decline complex, a combination of environmental stress, pythium and rhizoctonia.

As roots and crowns are influenced by summer decline, they die and plants are weakened, leaving them open to further infection. This complex causes large turf areas to become discolored, lose vigor and—if left untreated—to die.

Fungicide treatment with a tankmix combination of Chipco Aliette WDG and Fore provides excellent control of summer decline complex, according to Dr. Leon Lucas, who conducted the research at North Carolina State University. And even better protection can be achieved by mixing those chemicals with a flowable formulation of Fore. (Mancozeb fungicides other than Fore were not as effective.)

"It is important to note, however, that a compatibility agent such as Blendex must be used with the flowable formulation of Fore [so] that it does not precipitate out of solution."

Fertilizer impact

New research also shows that excessive rates of certain types of fertilizers can play a key role in the onset of diseases. High levels of soluble salt from high-potassium fertilizers cause significant stress and damage to turf root systems during dry weather.

About 150 to 250 parts per million of soluble salts are sufficient for optimal plant growth. While relatively high levels of soluble salt fertilizers are harmless during wet weather, salt levels of more than 300 parts per million have been associated with increased root rot and bentgrass decline during drier weather, Lucas notes. He recommends applying one-half the recommended rate of fertilizers twice as often to help protect turf from injury and subsequent disease infestation.

The high temperatures, high relative humidity and wet conditions experienced during the summer of 1995 was an example of what summer stress can do in the extreme.

Serious disease problems such as brown patch, pythium blight, summer patch, anthracnose, and take-all patch were reported in high levels throughout the cool-season climate zone.

A report from Ohio State University stresses the importance of correct diagnosis as a key to proper disease management. It is difficult to sort out all the factors resulting in brown grass, says the report, as there are many confusing symptoms. The interaction of disease, weather stress and damage from traffic was extensive. Preventive fungicide treatment can be a key to management.



AAN helps reform immigration laws

A two-pronged grassroots drive to reform immigration legislation has been launched by the American Associaton of Nurserymen (AAN), according to a press release.

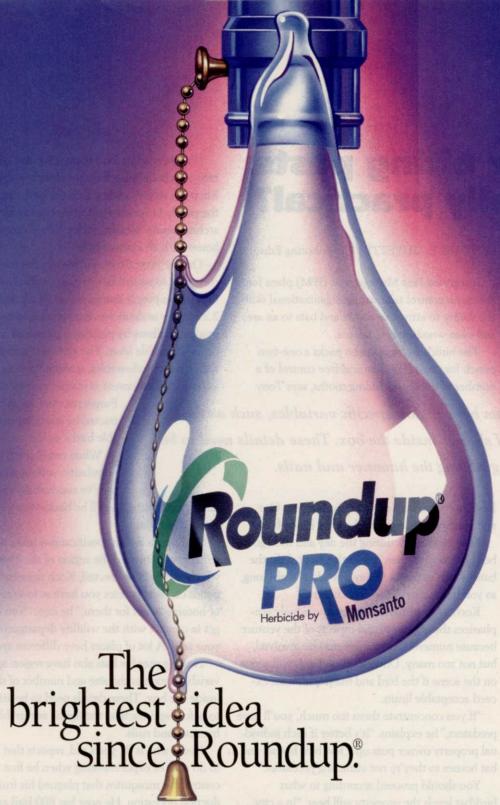
"Congress is debating perhaps the most historic and far-reaching changes ever in our nation's immigration policies," the AAN notes. It expects employee sanctions to be "dramatically increased" as soon as a new immigration bill is passed and enacted by law.

"AAN supports control of our nation's borders and a system of employment eligibility verification that is simple and works," the release notes.

The AAN notes that the current Senate bill (S. 1394) is "outright dangerous and full of anti-employer provisions." The organization suggests that people in the green industry—especially AAN members—write to their U.S. Senators, opposing S. 1394 as written.

As long as you're in the writing mood, AAN recommends that you send letters, too, to your Congressmen "in support of establishing a temporary and seasonal agricultural worker program as a reform of the current, unworkable H-2A agricultural worker program."

For more information, contact Ben Bolusky's office at the AAN: (202) 789-2900.



Twenty-five years after discovering the most effective herbicide ever, Monsanto does it again. With new Roundup® Pro.

Roundup Pro herbicide is specifically formulated for turf care professionals. This breakthrough formulation provides enhanced, broadspectrum control over a variety of conditions and application methods. So you get faster, more consistent results. Plus, Roundup Pro is rainfast within one to two hours after application.

Roundup Pro also offers a new "Caution" signal word. And you'll never have to add any extra surfactant. That means you can save *money and time* by cutting down on surfactant storage, handling and mixing.

For a free information kit that sheds more light on all the benefits of Roundup Pro, call **1-800-332-3111**.



IPM for biting pests: Is it really practical?

by JAMES E. GUYETTE / Contributing Editor

Integrated Pest Management (IPM) plans for mosquito control take strong organizational skills, the ability to attract swallows and bats to an area and even woodworking talents.

The bird/bat combination packs a one-two punch for providing chemical-free control of a number of insects, including moths, says Tony

Nesting sites for bats have region-specific variables, such as the size and number of shelves inside the box. These details need to be attended to before grabbing the hammer and nails.

Koch, a retired fruit producer in Stayton, Ore. and a nationally-recognized expert in the field.

"The birds work during the day and then go to bed at dusk, and then comes the night shift: the bats," Koch explains. "They'll work all night long, so you have around-the-clock control."

Koch's recommended program strongly emphasizes the organizational aspects of the venture because numerous customers may be involved, but not too many. Undesirable animals will arrive on the scene if the bird and bat populations exceed acceptable limits.

"If you concentrate them too much, you'll have predators," he explains. "It's better if each individual property owner puts up a few bird houses and bat houses so they're not attracting predators."

You should proceed according to what bird/bat levels the property will bear. "In a city park, you can have a lot more than on an individual property," Koch notes. Municipal contracts are another option.

In Briarwood Beach, Ohio, Mayor Terry Biddle is petitioning the state government for a \$5,000 grant to fund houses for bats and purple martins, a type of swallow. The control program is geared for the entire lakeside village, which has a population of 700 mostly summer residents.

"Purple martins lend themselves to a community project because they live close together," Koch points out, adding that the birds are fun for the public to watch and the houses can be built in architecturally pleasing styles. "They can put up a house with all kinds of holes."

On the West Coast, purple martins are less common, so sometimes smaller swallows will try to steal the purple martin holes, which need to be 2.25 inches in diameter. Koch is able to exclude smaller swallows by painting a picture of cat teeth on an adjustable lever. The system is activated to scare off the undesirables, making the hole a wholesome settlement as purple martins arrive.

Purple martins can also be attracted by airing tapes of suitable bird sounds.

When established, the population will remain. "Once they've successfully raised a

family in the area, they'll be back every year," Koch points out.

Bird house design specifications must be directly geared toward the region of the country in which they will be erected, Koch stresses. "It depends on what species you have as to what type of housing to get for them," he says. "You have to get in contact with the wildlife department in your area. A lot of places have different species."

Nesting sites for bats also have region-specific variables, such as the size and number of shelves inside the box. These details need to be attended to before approaching the jigsaw and grabbing the hammer and nails.

Koch, who is 81 years old, reports that he had to do a lot of experimenting when he first tried to control the mosquitos that plagued his fruit production operation. He now has 800 bird and bat houses on his 200-acre spread, yet he remains modest. "I'm just a farmer who got tired of spraying. We don't use any chemicals," he notes.

Sawllows and bats will control a multitude of insects in addition to mosquitos and moths.

—For more information, Koch can be reached at (503) 769-5597. Also, Barbara French at Bat Conservation International can be telephoned at (512) 327-9721.

INTRODUCING THE NEW HYDRO-POWER 1280



MOST POWERFUL IN ITS CLASS

Choose the 52 or 61 horsepower Yanmar diesel and tackle the toughest jobs. The deck system has a 62" full floating front deck that raises vertically for ease of service, and two 41" side decks supported by four caster wheels for full floatation. The side decks are swept forward for maximum trimability.

The 1280 operator console features a tilt steering column,

convenient implement controls, ease of entry/exit and many other standard features.

The 1280 has reduced noise levels by locating the muffler and air intake in the enclosed engine compartment.

An optional parallel cross flow hydrostatic four wheel drive system offers maximum traction.

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Circle No. 113 on Reader Inquiry Card

Editors' Choice: Products for 1996

by JERRY ROCHE / Editor-in-Chief

RGF ULTRA SHED SYSTEM™ LANDSCAPE MANAGEMENT

on't look now, but the 1996 golf and landscape maintenance season is just around the corner. While you're still considering how much and what you'll be buying before the first bud breaks, we offer you an assortment of interesting products that have crossed our desks in the last four or five months.

These items—presented in no special order—were chosen by the LANDSCAPE MANAGEMENT editorial staff for their uniqueness, their potential impact on the market, and their divergence from the normal types of products you see featured every month on these pages.

Certainly, many of the products deal with having a safer operation in one way or another, including our initial offering:

RGF

With RGF Environmental Systems' products, you can rest assured that you won't be polluting. The company manufactures three separate systems designed with the professional golf, lawn or land-scape organization in mind.

The Ultrasorb GC and GC+ collect, treat and recycle wash water with zero toxic discharge. The Ultra Shed System includes custom-built, pre-fabricated storage buildings for wash water recycling systems. The easily-installed O₃ Algae Control System uses an oxidizer that naturally destroys algae blooms and odors in ponds.

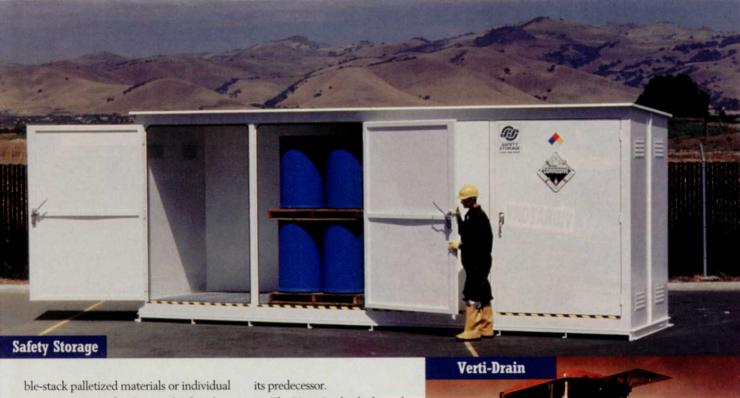
RGF also provides technical support for solving waste water problems: storm water runoff programs, waste and wash water collection systems, oil-water separators, and custom-designed water treatment and recycling systems.

Circle No. 286

Safety Storage

It's no secret that safety is "job one" in the minds of LM editors—as it should be for LM readers. Here's a hazardous materials storage locker that will keep your immediate work environment safe from polluting the general environment.

The 30N is designed to single- or dou-



containers. At 32 feet long and 7 feet deep, it can store up to 45, 55-gallon drums. It includes a 640-gallon spill containment sump, a removable steel floor grating, chemical-resistant coating inside and out, and a secure locking system. Options include heating and air conditioning, explosion-proof electricals, lighting, a dry chemical fire supression system, partition walls and shelving.

For more information, phone toll-free (800) 344-6539, or

Circle No. 287

Verti-Drain

Verti-Drain, maker of the pre-eminent turf aerator on the market today, now offers the Verti-Seed 1204 model overseeder. The 1204, at 48 inches, is 15 inches wider than

The Verti-Seed, which needs a tractor of 22 hp or more to lift and drive it, uses specially-designed PTO-powered cutting discs to slide a deep channel in the soil without damaging the turf. Immediately behind the cutter shaft are the seeding elements, consisting of a knife which further opens the channel, a special hopper that places concentrated seed into the chan-

nel, and a sliding pressure shoe to close the channel.

Circle No. 288

Groundtek

Here's a totally new product that we've seen demonstrated at trade shows. Take

our word for it: it's neat.

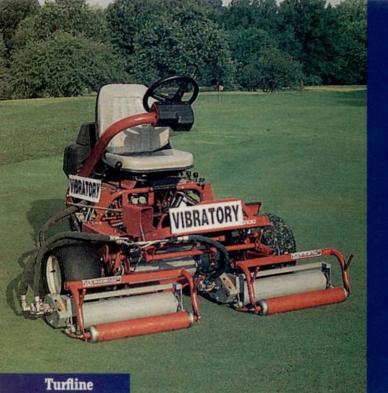
Groundtek's Lady Bug is an all-purpose spray machine with single-hand steering, hydrostatic variable speed and good maneuverability. Not only that, but the driver sits right up front where he can see everything.

It includes a three-section boom sprayer, a standard spray gun and an easilyattached hopper for spreading materials. A wide range of application rates can be achieved by easily changing nozzles, pressure or speed. And it can carry up to six bags of fertilizer that it can spread in widths of 4 to 15 feet.

The Lady Bug has an on-board speed and area computer and fits through a 48inch space. With all its attachments, it can spray turf, ornamentals and tall trees.

Circle No. 289





Turfline

Golf course greens rollers are becoming more popular as superintendents try to speed up their greens without lowering mowing heights. Now comes the True-Surface vibratory greens rolling system that adds something extra.

The vibratory action "energizes" sand topdressing to conform with the green's contour and "trues" its surface without damaging grass. The True-Surface also eliminates footprints, spike marks and ball marks. By varying the machine's ground speed, you can "stimp" all greens within three to four inches.

Circle No. 291

Ciba

Unparalleled stability is what you get when you use Banner Maxx fungicide, being unveiled at the GCSAA show in Orlando this month. According to Ciba Turf & Ornamental, the new mi-

croemulsion formula is a clear liquid that mixes completely with

water, eliminating the petroleum solvents that act as a carrier in other formulations

Banner Maxx's particles are about 1-25th the size of the particles of other sterol inhibitors.

In addition, three new diseases have been added to the label: take-all patch, necrotic ring spot and fusarium patch.

Circle No. 292

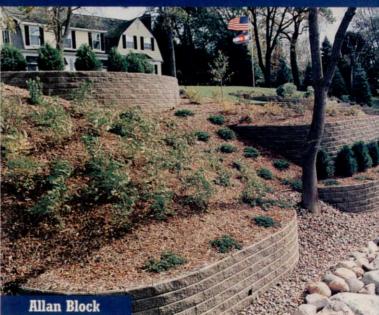


Spectrum

Do you need to know how much nitrogen, potassium and phosphorus a specific soil, solution or groundwater contains? All you really need is Spectrum Technologies' portable Agri-Lab meter.

It measures N-P-K right on the spot, at the site, using test strips that turn color when reacting to specific elements, including some minor elements. The meter interprets the test strip color and provides the concentration in parts per million. The meter stores 50 test results, which can be transferred to your personal IBM or IBM-clone computer with the optional software.

For more information, phone toll-free (800) 258-8873 or Circle No. 290



Allan Block

Here's a retaining wall system that you don't need mortar to build. The patented interlock on Allen Block Retaining Wall Systems makes them easy to install, yet strong and flexible.

These segmental retaining walls can be used on all types and scales of landscapes, from residential backyards to golf courses and large roadway projects. They can be used to manage water drainage and soil erosion, increase land utility, and add beauty to a landscape's design. In addition, Allan Blocks are lighter and easier to use than concrete blocks.

The blocks come with either straight or curved faces. They are available in either 4- or 8-inch heights.

Circle No. 293



Ciba

Dry Soluble Concentrate We've Improved The Best Performing **Broadleaf Herbicide** For Turf

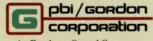


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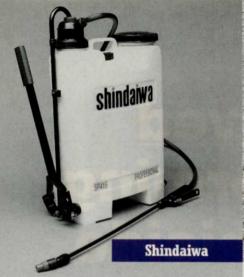


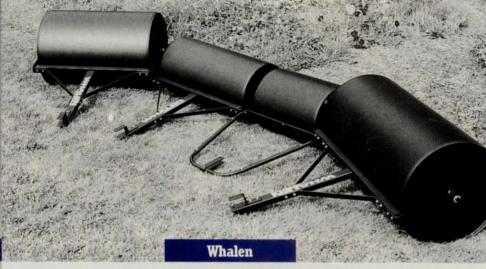
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DRY SOLUBLE CONCENTRATE
BROADLEAF HERBICIDE







TerraBiotics

Root growth is everything to healthy turf. And healthy roots can mean survival for turf under stress. CytoGro from TerraBiotics is a root-building biostimulant that the company reports out-performs the nine top-selling biostimulants on the market today.

CytoGro is a blend of cytokinins, auxins and natural synergists. It stimulates root growth, improves water leaf status, and speeds recovery of damaged

It also retards senescence, improves salinity tolerance and increases fertilizer efficiency. It is EPA registered and contains a guaranteed cytokinin content, for product quality. The photo above shows the root growth possible by using CytoGro. It's available as a liquid, with or without iron, and will soon be available in water soluble packets with calcium and iron to stimulate root growth in high-saline environments.

Circle No. 294

Shindaiwa

Shindaiwa is one of a few equipment manufacturers that is signalling its continued interest in the commercial market by introducing a totally new piece of equipment: its first professional backpack

Durability is its key feature. The SP415, during tests at the International Pesticide Research Center in London, was operated 2,500 hours at 36 strokes per minute while pumping 23 gallons an hour at 45 psi with no required maintenance.

This particular unit has a four-gallon tank capacity and features a 250 psi maximum, 15-90 psi operating range. It comes with a limited one-year warranty.

Circle No. 295

Whalen

When spring comes around and you have to deal with new landscapes that have heaved or settled over the winter. Whalen Lawn and Turf offers its line of lawn rollers, which weigh from 185 to 910 pounds.

The rollers, which can smooth out unlevel terrain, are made of heavy steel with a baked enamel finish. All four models come with a standard pin-type hitch, and the smallest can be towed by a tractor or pushed

The smallest of the units is 24 inches wide, the largest 48 inches. For more information, phone toll-free (800) 447-5777 or

Circle No. 296

MycorTree

It's not often in this business that you can buy an extra insurance against failing plants. But that's exactly what Tree Saver Transplant is. Formulated in easy-to-use pre-measured packs, the product is a mix of mycorrhizal fungi adaptable to a broad range of plant species, environmental conditions and soil types, including heavily-distressed sites.

The micorrhizae, according to MycorTree, is normally lower in soils distressed by compaction, fertilizer imbalance and other problems associated with urban landscapes.

The mix also contains Terra-Sorb superabsorbent gel to help prevent drought stress, and natural vucca, seaweed and humic extracts to promote fast root regeneration.

Each pack of Tree Saver Transplanter contains material to inoculate a single tree of one inch caliper or three one-gallon containerized plants, at a cost of less than \$2

For more information, phone toll-free (800) 421-9051 or

Circle No. 297



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Tall Fescue seed from Oregon

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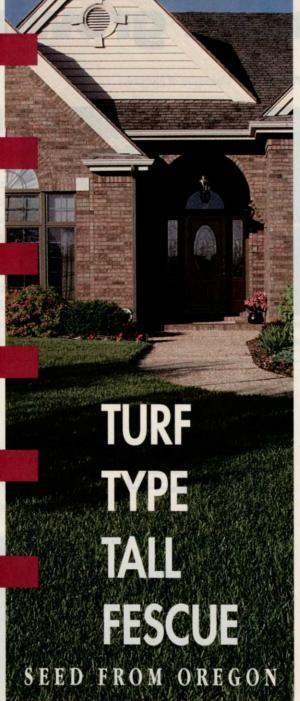
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Look for the grown in Oregon label. It puts all others in a lower class. A lush, healthy, deep green turf is your reward for selecting superior seed. The world's leading turf grass breeders have been perfecting it for more than 20 years. The tough, vibrant turf will not only tolerate drought,

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When you select Turf Type Tall Fescue seed from Oregon you can be sure you will enjoy your "good judgment" decision year after year.



Oregon Tall Fescue Commission 1193 Royvonne, Suite 11 Salem, OR 97302 503-585-1157

Ration fertility over entire growing season

by JOHN C. FECH / University of Nebraska

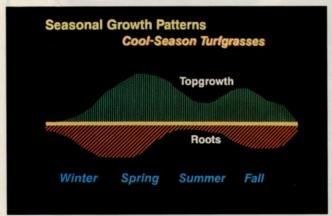


FIG. 1. Cool-season turfgrasses grow faster in the spring and fall, and slower in the other seasons.

urf fertilization is an important factor in turf survival, especially in the lawn care, golf course and athletic field sectors. In spring, the demand for dark green turf is very high, as homeowners, golfers and athletic event spectators all want to

see lush, thick stands of turf.

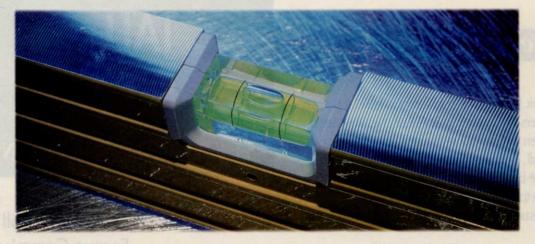
Nitrogen & timing

Assuming there are adequate levels of phosphorus, potassium and micronutrients present in the turf, nitrogen will show the quickest response. You can determine the level of nitrogen in the soil profile by way of a soil test, but calculated values tend to be of little value in that nitrogen is a transient element in the soil, and subject to rapid changes. Therefore, nitrogen fertilizer recommendations are based on typical plant usage, rather than soil test results.

Table 1 (page 28) shows nitrogen re-



Over the past half decade, they've gone from drawing board to experimental varieties in a different class than anything you've ever seen. Piercingly deep color. to a level never before achieved. You're welcome to join us there.



Jacklin® Seed Co.: NuGlade, Award, J-1555, J-1561, J-1576, J-1936, J-2582, J-2579, TRC-1738 Medalist® America: Blue Moon, Blue Chip, Absolute Medalist® Roberts Seed:

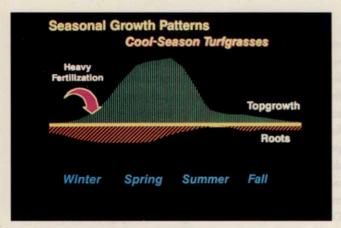


FIG. 2. When turf is fertilized heavily in spring, shoot growth is enhanced, while the root system naturally declines.

Fertilize Warm Season

WARM SEASON TURF

COOL SEASON TURF

COOL SEASON TURF

AAT

COOL SEASON TURF

FIG. 3. Warm-season turfgrasses (bermudagrass, zoysiagrass and buffalograss) are fertilized in early and mid-summer.

quirements for several turfgrass species.

Studies at various universities have confirmed that cool-season turfgrasses should receive the majority of their annual fertilizer in the fall. Heavier fall fertilization enhances root growth when roots are naturally increasing in depth and thickness (Fig. 1).

Cool-season turf tends to produce more roots, rhizomes and tillers in the fall than

in the spring. These structures are very important in avoiding drought stress and reducing the incidence and severity of diseases during the growing season. When turf is fertilized heavily in spring, shoot growth is enhanced, while the root system naturally declines (Fig. 2).

This creates a greater demand on the declining root system for moisture absorp-

tion, a greater need for mowing and produces soft, lush leaf blades that are more susceptible to foliar diseases.

Spring fertilization comes on the heels of an adequate fall fertilization program. For cool-season turfgrasses, approximately two-thirds of the annual requirement should be applied in the late summer and late fall, with one-third applied in the

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Table 1. Annual nitrog	en requirements f	or turfgrasses
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Species	Nitrogen/1000 sq.ft./yea
Common Kentucky bluegrass	2-3 lbs.
Improved Kentucky bluegrass	3-4 lbs.
Perennial ryegrass	3- 4 lbs.
Fine fescue	1-3 lbs.
Tall fescue	2-3 lbs.
Creeping bentgrass	3-5 lbs.
Zoysiagrass	1-3 lbs.
Buffalograss	o-1 lbs.
Bermudagrass	3-6 lbs.

spring (Fig. 3). Divide the amount suggested for the spring into two applications, one in mid-spring and the other in early summer. Due to a different growth pattern, warm-season turfs (bermudagrass, zoysiagrass and buffalograss) are fertilized in early and mid-summer (Fig. 3).

Nitrogen types

Nitrogen products are generally grouped into three categories: water soluble; slowly-soluble; and slow-release. Water soluble forms—urea, ammonium nitrate, ammonium sulfate) produce a rapid plant growth response soon after application, and produce turf stands that are more susceptible to foliar diseases and have a high foliar burn potential. These last only three to five weeks.

Because the entire nitrogen amount is readily available in the soil profile, there is often more nitrogen available than the turf plant can use. As a result, the remaining non-absorbed portion has great potential to leach downward in the soil profile and contaminate groundwater.

The best use of water-soluble fertilizers is for supplemental fertilization. A light application (less than a half-pound/1000 sq. ft.) will produce a quick response and greening effect for a special purpose, such as opening day in baseball season and special golf tournaments.

Slowly-soluble forms of nitrogen include synthetic and natural organics such as IBDU, urea formaldehyde, animal byproducts and activated sewage sludge. These products provide nutrient release more gradually than water-soluble forms. The release from natural organics and urea formaldehyde depends on the breakdown of the product structure by soil microorganisms. Due to lesser microorganism activity in cooler periods, nitrogen release is

limited in the spring and fall. While this is beneficial for root growth, limited turf injury and reduced pollution potential, the turf manager may need to supplement with light rates of water soluble products to provide necessary nutrients in the spring.

Many products are formulated with both water-soluble and slowly-soluble carriers. IBDU fertilizers depend mostly on low solubility and a slow rate of dissolution to control their release.

Slow-release products are basically water-soluble forms, coated with a membrane to restrict contact with soil moisture. As the coating thickness decreases, the release rate increases, providing nutrients for the turf. Both slow-release and slowly soluble products have characteristics of gradual

availability and low foliar burn potential, which make them very desirable for use.

Product combinations

Certain turf pests also divert a turf manager's attention in the spring. Annual grasses, broadleaf weeds, overwintering sod webworms and bluegrass billbugs are some of the most important pests and should be monitored. If a damaging level is detected or predicted based on pest history, consider choosing a fertilizer/pest control product, especially if the application windows for each are near the same time frame.

Combination products

In areas needing both nitrogen and pest control, the number of applications and passes over the turf stand are cut in half or thirds, depending on the number of pest control agents in the combination product. However, the turfgrass manager can save money by applying only fertilizer in areas where there is no pest present, or in which no pest history has been documented. Another benefit of applying only fertilizer is reduced environmental contamination, as is always a possible outcome when pesticides are applied. As with any pesticide or fertilizer product, read and follow all label instructions carefully.

The author is an extension educator for the University of Nebraska at Lincoln.

Tips for successful sod establishment

Attention to detail following installation increases sodding success, according to John Huber, president of Huber Ranch Sod Nursery, Schneider, Ind.

"Check rooting after a few days to adjust water application levels," he says.
"Sod should be wet enough to avoid drying out, but not so wet that puddling takes place. The root system should extend at least one inch down into the soil before watering is tapered off, two inches if hot summer weather is approaching."

Paul Zwaska, head groundskeeper for

the Baltimore Orioles, says, "Overseeding newly-installed sod with perennial ryegrass can help connect the pieces laterally as the roots from the germinating ryegrass develop sideways into the sod.

"As soon as sod has rooted sufficiently, core aerify in two directions and drag the cores back into the soil profile to mix the soils. Overseeding at that time also will help stabilize the sod and encourage rooting as the sod roots follow the seed roots into the soil."











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Crew chiefs asked to do more with fewer workers

by RON HALL / Senior Editor

green industry jobs.

But competitive pressures are demanding even more decision-making responsibility and production from

rew chiefs provide muscle for most

demanding even more decision-making sponsibility and production from them....this as the size of their crews shrink.

"You have to put your faith in the crew chief," says Phil Christian, PDC Consultants, Alpharetta, Ga. "At some point you've got to turn your customer and the delivery of your service over to that front-line working foreman."

Crews usually contain no more than two, three or four workers, including the crew chief. Build crews may have a person or two more, but usually not many more.

In lawn/landscape, owners are going to smaller crews.

"Typically we'll send out a crew leader with only two other people," says Dale Stell, Lakeview Lawn and Landscape, Canandaigua, N.Y.

"That crew size will out-perform any larger crew. Maybe they look around the job site and they say, 'Geez, we're the only three guys here. We better get going or we're not going to have anything to show for it at the end of the day.'"

For larger commercial jobs, Stell prefers several small crews working on different areas of the project rather than increasing the size of crews. His 16-year-old, design/build company is 65 percent commercial by dollar volume.

Steven Glover of L&L Landscape Services, Santa Clara, Calif., says his maintenance crews generally contain just two or three people, while construction crews may, depending on the job, range from five to eight people.

"We've been in a program to upgrade the responsibilities of our crew leaders," explains Glover. "We want to develop crew leaders that take ownership of projects and personal interest in their sites."

Adds Glover: "We also recognize that it's our responsibility within the corporate to provide them the resources they need so they can be efficient and accomplish what they need to do."

Christian says the smaller the crew size, generally, the more production it will do per person. "I hate four-person crews," he says.

Christian points to the service delivery system used by the late Richard "Dick"

Duke in building ChemLawn as a model of efficiency. (Christian was involved with construction before heading ChemLawn's Atlanta-based Commercial Division for eight years.)

In that system, the service deliverer was basically also a self-supervised crew leader.

"They could pretty much solve all the problems in the field," says Christian. "They were not really that dependent on middle management."

He also cites fundamental differences between lawn specialist crew chiefs and maintenance foremen. The lawn specialist/foreman is more "technical" whereas the good maintenance/construction crew chief tackles projects like a "linebacker."

"He just wants to go and get it done," says Christian. "Your crew chief on maintenance doesn't behave like your lawn specialist and that's normal. You (owner) are the one who has to change gears."

Whatever the temperment, the crew chief must get the work done.

"That crew is either self-supervised or not supervised. There is no way you (the owner) can supervise a mobile crew, even with a cellular phone," says Christian. "That means you've got some training to do. And you've got to hold your crew chiefs accountable."

Crew leader: can you do it?

A maintenance crew leader needs special qualities, says David Burnley, general manager of Contra Costa Landscaping, Inc., Martinez, Calif. They include:

- Attention to detail. Most crews can get the job to 90-95 percent. It takes a special employee to get the last details completed: the spent flowers by the front door; the turf in the first stages of water stress because of a plugged nozzle; the litter behind the shrub that is visible from inside the building but hidden from the street.
- ➤ Organization. From keeping his truck and equipment clean and orderly to his approach on the job site.
- ➤ Communication. Whether it's telling a supervisor about a problem on a job site or talking with a crew member about a better way to prune a shrub.

Brent Totman, general manager of Orkin Plantscaping, Knoxville, Tenn., adds these to the list:

- Leadership skills. The ability to influence the behavior and performance of others. Willing to accept the responsibility of authority and be accountable.
- Technical skills in applied horticulture and equipment. It gives the crew leader confidence to make good decisions in the field and be responsible to the customer.
- A service attitude. Having a genuine interest and motivation to serve others needs. A crew leader must be able to listen and respond to the customer.

-R.H.



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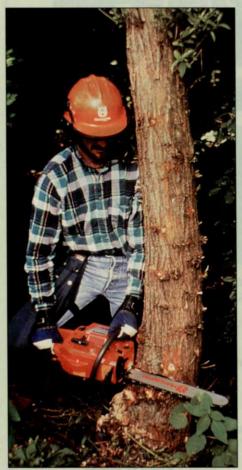
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cont. on page 45

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SOURCE: LM mail survey, Dec. 1995-Jan. 1996

e landscape professionals are chipping away at the tip of the iceberg armed only with ice picks.

That iceberg is the residential landscape market, and while some of us flake off bigger and bigger slivers, the huge unrealized market for installations and maintenance bobs just below the surface.

Not a one of us knows just how huge it can become. But, judging by the quality of landscapes already in place, the need is immense.

It's not 'just' the plants

Drive through any neighborhood in any community and critique the landscapes. Look hard. It doesn't matter if the neighborhood is affluent, middle class—whatever. Compare the landscapes against what they could or should be.

Incredible: that's the only word to describe what most of the public (and some of us, too, apparently) thinks is a landscape.

That's the biggest challenge we face: the

public doesn't know what it doesn't know, when it comes to landscapes and—to a lesser degree landscape maintenance.

It's no surprise, then, that most of the public carries this fuzzy picture of who we are and what we can do for it.

You don't believe this? Ask anyone what they think a landscape is, and one of the first words out of their mouths will be "plants." Try it. It's amazing. It's amazing because my *American Heritage Dictionary* doesn't mention the word "plants" at all. There are several definitions but not a one of them specifically says "plants".

landscape, *n*. 1. A view or vista of scenery on land. 2. A picture depicting a landscape. 3. The branch of art dealing with the representation of natural

LAWN/LANDSCAPE

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scenery.—v. -scaped, -scaping, -scapes.— To adorn or improve (a section of ground) by contouring the land and planting flowers, shrubs, or trees.—intro. To arrange grounds artistically as a profession.

The important words and/or phrases in these definitions are: *view*, *vista*, *natural scenery*, *adorn*, *contouring* and *artistically*.

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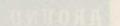
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RON HALL Senior Editor









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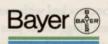
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ost of us have a period of down time during the winter, or at some other slow point during the year. Given the "steady beat" of our production season, these down periods are often the only times we can get serious about equipment maintenance.

Here are some tips from the pros on how to reduce your "in-season" maintenance costs:

1) Inspect each piece of critical equipment with key staff members. Make a list of the standard maintenance practices which must be performed as well as a list of special repairs required.

A winter maintenance checklist



BOB ANDREWS
Contributing Editor

find a problem overlooked by another.

2) Put each list into a "to-do" format which is left on that piece of equipment. As the needed repairs are completed, they should be checked off,

Have more than one

knowledgeable person

inspect the equipment,

since one person may

the work.

3) Keep a file for

dated and initialed by

whomever performs

each piece of equipment. All of these files should be kept in the same place. The files should contain important manuals (operators and parts), warranty information, copies of all previous maintenance records, and repair bills. One person should be in charge of keeping these files up to date and in good order.

4) Replace parts that regularly wear out or otherwise fail. Virtually every piece of equipment I have ever owned has one or more of these parts. Don't take the chance of not being able to quickly obtain a part in season, when you can easily find one in down periods.

5) Each of your trucks should have a small tool box stocked with commonly-used parts such as spark plugs, cotter pins and fuses. There's no reason to lose valuable production time because an employee must return to the shop for an easily replaceable part.

6) Talk with industry colleagues before buying a totally new piece of equipment. Usually, they're more than willing to share this information with you. From the school of hard knocks, I have learned that certain brands or types of equipment tend to have more than their fair share of maintenance problems. Also, listen to your employees. They'll tell you a lot about the equipment's strengths and weaknesses. Remember, they have to use this equipment. Also, take advantage of Field Days for some "tire kicking."

7) Recognize your maintenance limitations. This is especially important when it comes to serious engine repairs. Develop a good working relationship with a mechanic (if you don't have one) or your dealer. This brings up an additional point that can save you a lot of headaches. When buying a new piece of equipment, make sure that the dealer can service it. Does the dealer carry an inventory of commonly-used parts? What is the manufacturer's policy for supplying quickly needed parts? Get answers up front.

8) You or a responsible manager should review the winter maintenance when it's done. Equipment that's wearing out should be scheduled for replacement. This:

▶ allows you to budget for needed equipment rather than having to quickly locate emergency cash for new purchases,

➤ creates a gradual "aging" of your equipment inventory so that you always have something new coming on line.

An old farmer in eastern Indiana once told me, "A tractor don't break down when it's parked in the barn." True enough, but maintaining that tractor while it's parked in the barn may well keep it from breaking down once you take it to the field! **LM**



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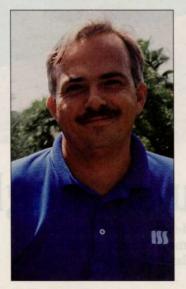
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Theme park crews serious about safety

by TERRY McIVER / Managing Editor



Joe Parr: 'Everyone is eager, enthusiastic and fairly aggressive, so it's wonderful. There's a great spirit of optimism.'

mid the fun that comes with working the grounds at Busch Gardens is an incredible attention to safe work habits.

A variety of topics are covered in bi-weekly safety meetings. One week they might review equipment safety; two weeks later it's first aid or protection against sunburn and heat stroke. Heat stress is avoided by proper diet (diluted Gatorade and fruits), clothing (big hats and sunscreen lotions) and rest.

A month free of any

workmen's comp claims earns the entire crew breakfast on the company.

On the other hand, safety violations bring stiff penalties, says Joe Parr of ISS Landscape Management Services. Parr oversees the Busch Gardens crew, which tends the grounds at the huge theme park located just outside of Tampa, Florida.

"If they're spraying without safety glasses, we send them home," says Parr. Repeat offenses could result in termination.

"People are pretty good about [following safety regulations]," says Parr, "and they expect [to be disciplined]. If we're not enforcing it, they ask why not."

To get the big work done before guests arrive, work schedules must be exact, and the people who do the work must be courteous, quick and accomplished. In any month, a half-million guests storm the gates.

Parr says his best leaders "have a quality we can't instill in them. It's that work ethic. They want to get the job done right. We know the landscape industry doesn't pay as well as it should, so they've got to take pleasure in their work; they've got to take pride in what they do.

"We have a lot of people who put in extra hours just because they want to make sure it's done right. We know the client expects that," says Parr.

There's quite a "college crowd" on the ISS/Busch Gardens staff, many of whom came to the park trained in turf & ornamental horticulture. Parr says some of his best workers have come to the company from Auburn University—including vice president Dale Elkins—and from the University of Florida and Florida's Lake City Community College. Parr is a Virgina Tech grad who owned his own business for a time, and later worked for the Disney Co.

Training hits all bases

Each ISS landscape employee is trained in all maintenance duties, so anyone can pitch in at a moment's notice. As employees gain expertise in a certain duty, their progress is updated on a training board in the shop.

"The supervisors might need to pull a few of them to get a project done," explains Parr, "so they take a quick look [at the training board] as a reference to see what any one person is trained in."

The staff is divided into three crews: a "support crew," an "area crew" and a "turf crew." The turf crew works only on turfed landscape areas. The area crew works on detailing, with each area crewperson responsible for 10 areas around the park. The specialty crew handles the tree and hedge pruning, fertilizing and special projects.

According to Parr, Busch Gardens management has plenty of confidence in the ISS crew, which gives ISS some freedom to make long-term decisions. The management services company has handled the Busch account since 1974.

ISS people must of necessity get along well with theme park employees—those people who sell the

tickets and check the seatbelts—since they often work close to one another. Crowds and hot days can make anyone ornery, so cooperation is almost a motto.

"We don't have too many problems," says Parr.
"You can take care of everything with a handshake
and a little diplomacy."

Watching water

The landscape crews arrive early, which gives them first dibs on the oft-rationed water supply. In a warm-weather climate such as Florida, water use is closely-monitored. "You can take only so much water from the aquifer each day. We come in early so [other park personnel] can use the water the rest of the day for sidewalks and rides.

"We've got to have all our stuff done and out of the way before the park opens at 9 a.m. That's another reason why we come in at 5 a.m. We're still doing some stuff in the background after 9."

Chemical applications are either made very early in the morning, or certain areas will be closed for two or three days during applications.

Parr says he and his supervisors are looking ahead to staffing needs and budgets for 1996, as well as general troubleshooting.

"We think about what we could have done better from the year before as far as turf or shrub selection and maintenance."

Plans include a completely automated irrigation system within the next two years. An "Egypt" theme park is also going up soon.

"We've added one supervisor, and will add a second supervisor late this winter or early next spring. Right now we have about 47 to 50 people at Busch Gardens," Parr says.

Most of the turf around the Gardens is St. Augustinegrass. Zoysiagrass was recently added as a groundcover. The least visual areas are seeded with bahiagrass.

ISS is an international multi-service company based



Trees are planted a good distance from visitor paths and protected from any nearby construction.

in Denmark. It employs 115,000 people in a variety of facilities maintenance activities, including land-scaping, security, custodial services and catering.

The ISS Florida landscape division recently won nine National Environmental Awards from ALCA for its work at Walt Disney World, the Orlando International Airport, the Busch Gardens "Land of the Dragons" exhibit, and six other properties.



Pretty—but pesky—flamingoes are tough on the Busch landscape. 'They stand in one spot and shift from foot to foot to soften up the ground beneath them,' explains Parr.

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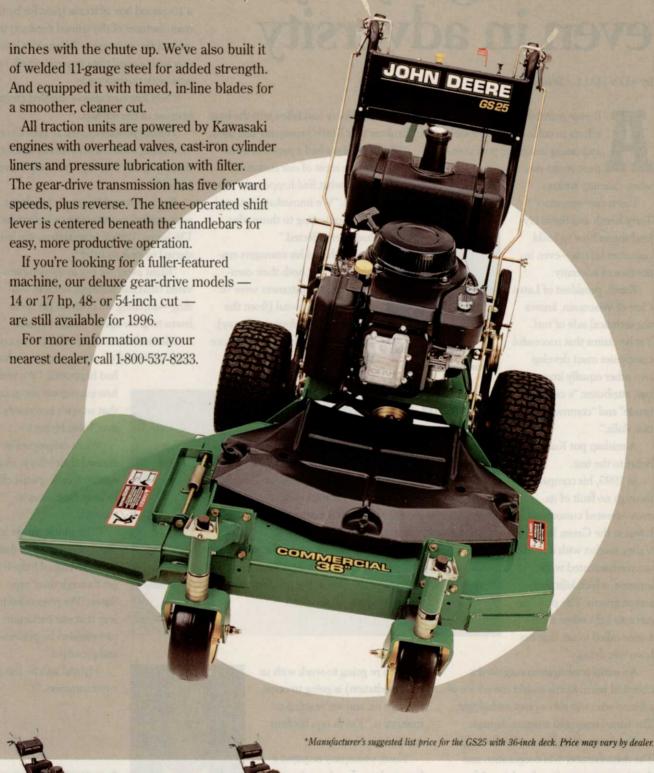


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Building loyalty, even in adversity

by RON HALL / Senior Editor

ll your painstaking efforts to cultivate a responsible and caring image for your company repay you

when calamity strikes.

Lawn care operators
Terry Kurth and Steve Hyland shares how to build
customer loyalty—even in
the face of adversity.

Kurth, president of Lawn Care of Wisconsin, knows the technical side of turf. Yet he claims that successful companies must develop two other equally important attributes: "a caring attitude" and "communication skills."

A mishap put Kurth's belief to the test.

In 1993, his company—through no fault of its own—treated customers' lawns in the Green Bay/Fox Valley market with a product contaminated with atrazine, which kills coolseason grasses. The problem came to light when a customer called to say that her lawn was dying.

An initial investigation suggested a chemical burn. Kurth sought the advice of a friend who was also a plant pathologist. The friend suggested atrazine damage.

Kurth turned to his supplier for help. The manufacturer was cooperative and flew in an expert a few days later. After conducting lot checks and a short investigation, the supplier discovered that atrazine had unknowingly accumulated in its con-

veyor system. Some had fallen into the bags of fertilizer that Kurth's company had used.

"We realized we had a problem even

before most of our customers knew what had happened," says Kurth. "We immediately started communicating to those who had been affected."

Kurth and his managers emphasized that both their company and its customers were victims. But more vital (from the customers' standpoint, anyway): his company was going to restore the lawns.



Steve Hyland kept his customers informed.

else required to bring the turf back.

At season's end, after the lawns had been repaired, his company hand-delivered a 10-pound box of steaks (paid for by the manufacturer of the tainted product) to each of the customers. "I hope this leaves you with a good taste in your mouth," a note with the box said.

Only five customers cancelled service because of the mishap.

Hyland Brothers Lawn & Tree Care of Ft. Collins, Colo., used a similar strategy in the spring of 1991, says President Steve Hyland.

For four straight days, an employee over-applied pre-emergence herbicides to 136 lawns. Within several days, the lawns started to look stunted.

"Right away we began spraying activated charcoal, aerating, seeding, sodding—anything we could to get these lawns to grow again," recalls Hyland.

Meanwhile, in its newsletter, the company explained to *all* its customers what

had happened. "We were hearing rumors about us that weren't necessarily true," says Hyland.

While employees increased their efforts, management took special efforts to keep customers informed.

"The public image and the good reputation that we'd developed helped us get through this," says Steve. "We responded in a way that our customers perceived to be professional and proactive."

Hyland says he lost just two customers. □

Review your recovery plan

Successful companies have recovery plans that include:

- An awareness of high-risk areas with training in crisis simulations.
- A crisis team of trained, knowledgeable and empowered personnel.
- A company spokesperson of high rank.
- ➤ An external communications mechanism to inform and reassure its
- ➤ A system for internal communications that keeps employees onboard and moving in the right direction.
- ➤ A regular update of the plan as the company grows and the variety of its services increases.

-R.H.

"You're going to work with us. It (remediation) is going to come through us, and we're going to monitor it," Kurth says his firm stressed to clients.

Kurth's company acquired a large tank truck and employees sprayed each damaged lawn with an activated charcoal slurry to neutralize the atrazine. It did whatever



Terry Kurth insisted that his company take care of all customer concerns caused by the accident.

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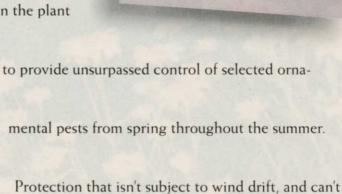
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Tough season tests N.Y. firm's faith in IPM

by RON HALL / Senior Editor

his past season tested Laurie Broccolo's faith in IPM. But, as the 1996 season approaches, she's even more committed to the treatment program that balances control product applications with cultural controls and pest monitoring.

"By the third round we had doubled our labor," says the owner of Broccolo Tree & Lawn Care, Rochester, N.Y. "We used two persons per truck be-

Broccolo's staff (l. to r.): Mark Gemmill, Albert Broccolo, Amy Lidie, Steve Desmond, Mida Bristol, Jason Rumsey, Laurie Broccolo, Louis Dannenberg, Cindy Halm

cause we were finding so many problems.

"While our seasonal employees applied granular fertilizer, our IPM specialists spot treated for crabgrass, scouted and treated for insects. They also left a lot of notes telling homeowners how to water and mow."

Broccolo altered her firm's 1995 mid-season program because of the freaky weather in lakefront Rochester. Instead of cool Lake Ontario breezes, a stubborn drought and weeks of stifling 90° F heat

stressed people and plants alike.

Crabgrass thrived in the heat, while grubs burrowed even deeper into the soil only to migrate closer to the growing zone and begin feeding on stunted turfgrass roots several weeks later than usual.

"It was a frustrating season. The weather conditions were terrible. We were miserable," says Broccolo.

Moreover, almost 25 percent of her customers had requested service calls. This was too high, both she and her staff felt.

By August when Ed Wandtke, a green industry consultant from Columbus, Ohio, visited her company, Broccolo admits everyone needed a pep talk.

"We took a day off. It was hard to because we were not quite done with the third round. But I wanted Ed Wandtke to talk to us about service and service calls," says Broccolo.

And what she and her staff learned was encouraging: they were actually doing a good job in light of conditions. In fact, they were experiencing significantly fewer service calls than companies using traditional calendar blanket applications of pesticides.

"By the time we got to the fourth round, our customers had a good understanding about their problems and about the weather," says Broccolo. "They were prepared to do some seeding. We did an excellent seeding business."

Broccolo formed many of her ideas about IPM from her days at Finger Lakes Community College, and while working 13 years for a large lawn/land-scape company. In fact, she helped implement some IPM principles into that company's program.

When she started her own company five years ago, she built it with IPM at its center. But still she needed equipment to make her ideas work. Fortunately, she says, Tom Jessen at Perma-Green in Crown Point, Ind., provided molded, fiberglass tanks with compartments that fit neatly into the back of one-ton, dual-wheel Chevy pickups.

The separate tanks and pump/injection system allows IPM specialists to apply liquid fertilizer and pull a second trigger and spot treat for weeds at the same time. The specialist can also use the setup to treat trees while on a property.

"I try to dispel the myth that pesticides are a problem," explains Broccolo. "We don't want that myth out there, but I also want customers to feel comfortable that we're not going to treat if it's not

continued on page 16L

<u>Question</u> What preemergence herbicide costs the most?

<u>Answer</u> The one that quit in tough weather.

Solution
Our preemergence herbicide offers the toughest control for up to 26 weeks.

Getting started with IPM

- Include spot-treating weed control in your program, not blanket treatments, unless necessary.
- Pick a route with fewer insect problems. Do not treat unless the pests are visible and active.
- Keep a history of lawn problems by mapping regions for inspection.
- Implement computerized tracking with IPM software such as Practical Solutions to help in training and decision-making in the field.

-Laurie Broccolo

needed.

My company focuses on selling our expertise."

Broccolo points to her employees—and low employee turnover—as crucial to her company's continuing success.

"Everybody in our company is committed to an IPM philosophy whether it's our field staff or our office personnel," she says.

But, beyond that, they must also be technically knowledgeable, and confident enough about their diagnostic abilities to make on-site decisions based on a property's weed, insect or disease history.

"They can't wait for me to run to a property,

take a look at it and talk to their customer," explains Broccolo. "If we've got something critical going on, they have to make those decisions and talk to their customers."

Of course, there's a lot of communication within the company too, she adds. All company trucks are equipped with twoway radios. She and her staff meet for an hour each week to discuss what they're seeing on their routes.

This insistence on tracking and communication allows field specialists to meet problems as they arise.

For instance, 1995 was the most troublesome grub season that her company has experienced to date. Even so, her specialists, after scouting and finding out where grubs were a problem, treated about 25 percent of customers' property. She estimates her company saved \$19,000 in 1995 by not making a blanket application of grub control products.

"If we scout and find one or two grubs per square feet, we don't treat. We only treat areas that need to be treated, areas that will be stressed. For instance, we usually won't treat areas in shade because they probably won't be stressed," she says. Routes with heavy clay soils often don't experience grub problems, either.

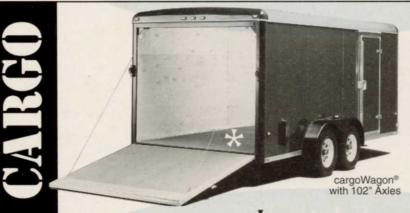
The insistance on scouting and keeping detailed records of each property creates added expense, admits Laurie. Also, specialists at her company don't do as much production as companies that make calendar blanket applications. But she feels the IPM approach is appreciated by most of her customers. It also has boosted her company's status with other local landscape and tree companies that routinely refer work to her company.

Broccolo Tree & Lawn Company has grown steadily, if not spectacularly, and now numbers 10 full-time plus seasonal employees.

Equally satisfying to Laurie and her staff—its customer cancellation rate is below 10 percent.

"In my market, we can charge about 10 percent more for a typical five-visit lawn care program," she says. "All the customer really wants is service and results."

Boccolo's advice to any other lawn care business converting its program to integrated pest management (IPM) is simple—do it one step at a time.



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Question What preemergence herbicide costs the most?

Answer
The one that stained the white picket fence.

<u>Solution</u> Our preemergence herbicide doesn't stain.

How to trap moles

by RON HALL / Senior Editor

rapping controls moles the best, says Dr. Robert M. Corrigan, animal control specialist at Purdue University.

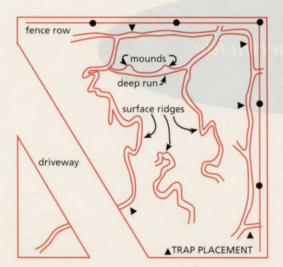
Follow the three "P's:" patience, practice and persistence.

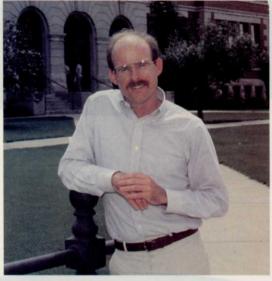
"Moles have an uncanny ability to detect and spring improperly set traps," says Corrigan. "So place traps carefully, and keep trying until experience leads to success."

For successful trapping, first locate the main runways. To identify main runways in a yard or on a golf course, look for runways which:

- ▶ follow more or less a straight course for some distance;
- appear to connect two mounds or two runway systems;
- ► follow fence rows, concrete paths or other manmade borders, or;
- follow a woody perimeter of a field or yard.

Surface runways are commonly seen as the raised ridges running through turf areas. They may be used daily, revisited at irregular intervals or only once and then abandoned. They connect with the deep runways which are located between 3 and





Purdue's Bobby Corrigan says moles aren't that hard to trap, but don't be surprised if another one moves in.

12 inches below the surface.

Also, because nests (4 to 16 inches below ground) are commonly located at protected spots along the edge of areas such as hedgerows or fence rows, border trapping at the places where runways enter the yard, field or garden often provides good results.

Corrigan recommends the harpoon trap (available from most hardware and garden shops), particularly for novices. Use three to five per acre. You can place plastic pails over the traps to prevent animals and chil-

dren from tampering with them.

If a trap fails to produce a mole within four or five days, move it to another portion of the main runway system.

Corrigan says trapping is most effective during the spring and fall when mole activity rises.

Also, trapping in the early spring can eliminate pregnant females.

In the East, moles mate during February and March with a single litter of three to five born later in the spring. Young moles grow rapidly and leave the nest by summer or fall. Moles are insectivores. They feed primarily on earthworms, beetle grubs and other animals which live in the soil. They aren't rodents, so rodent baits do not control them.

Nor do they usually eat bulbs or the roots of garden plants. (Several species of mice also use runways and may be responsible for the occasional damage to roots and tubers in flower or vegetable gardens.)

Corrigan doesn't recommend using any baits, pesticides, gas cartridges or electronic noise makers to control moles. And he doesn't believe the claim that killing all the grubs in a lawn will cause moles to leave, since moles' main food is earthworms.

Trapping is the most efficient mole control, but they're not that difficult to capture live either, says Corrigan.

To capture a mole when it's observed tunneling, sneak up behind the mole and insert the blade of a shove or spade behind it so it cannot retreat back into the completed tunnel. Scoop it out of the ground with a shovel. The mole can be released into the woods where it's best suited anyway.

But even if you're successful in trapping or capturing all the moles on a property, your triumph might be short-lived. An opportunistic neighboring mole may just move into the suddenly vacated tunnels.

Corrigan says he knows of one ¾-acre lawn, surrounded by woods, that yielded 68 moles over eight months.

"Probably the only solution there would be to put in a mole barrier," says Corrigan, a smooth barrier 16 to 18 inches into the soil and about eight inches above it surrounding the property.

Several species of moles can be found in the United States, but the most common one found in turfgrass in Midwest is the Eastern mole.

Corrigan spoke at the Ohio Turfgrass Conference this past December. □

<u>Question</u> What preemergence herbicide costs the most?

You want cheap stuff.

Answer The one that just lost the Davidson account.

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You want it to last longer and work better.

<u>Solution</u>
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The thinking behind their preemergence herbicides.

1. You want cheap stuff.

The thinking behind ours.

1.

You want to forget about stains.

2.

You want it to last longer and work better.

3.

You want to make so much money you can retire to a thatched hut in Fiji where somebody comes by regularly to weed the roof.

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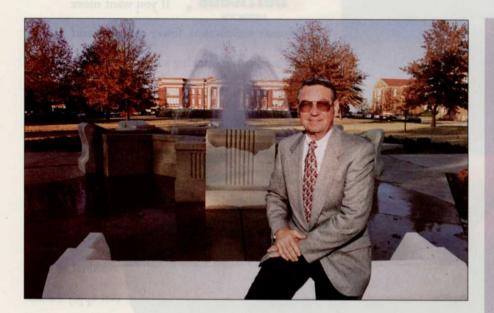
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The necessary art of delegation

by JOHNNY CULLISON

hen your workload expands beyond your physical and time limitations and employees are added, delegation, however informal, *must* take place. It's needed in all but the smallest of organizations.

Delegation is more art than science.

When I think of science, I think of formulas and gear ratios and levers; things that I can measure and quantify. Successful delegation, however, depends on variables such as individual moods, and job and family relationships.

Even so, delegation can be charted. For instance, most of us are familiar with an "organization" chart. It shows the president at the top, then the executive vice president below that, followed by the assistant vice president, then it branches out to the various department heads or managers.

But instead of looking at it as an organization chart, look at it as a "delegation" chart, and focus on these benefits of delegation:

- ➤ It allows us, as managers, to extend our influence beyond the boundaries of time and space.
- ▶ It optimizes resources, allowing us to combine human resources in ways to minimize the weaknesses and maximize the strengths of the entire group.
- ▶ It allows completion of a task at the lowest cost, although this isn't absolute. Sometimes the least expensive resources aren't available. Sometimes the need to complete a task overrides economic considerations. Sometimes it's desirable to use more expensive resources to build a spirit of cohesion within a group.
- ▶ It's probably the best way to develop the leadership skills of subordinates. Most of us learn better by practice. A manager can strengthen the confidence and the ability of a team to take on greater responsibilities.

While we realize that we have to delegate responsibility, we must also delegate an equal proportion of authority. Otherwise it's like asking someone to mow grass

Four keys to proper delegation

- 1. Evaluate—Completing any task requires both the investment of human and, usually, mechanical resources. Both of these resources translate directly into financial requirements. Any attempt to delegate tasks will be futile unless adequate resources can be allocated.
- 2. Educate—All the resources in the world are useless unless they can be properly applied. Employees must be trained in basic job skills as well as in safe work practices. Certain types of training are now required by law and must be documented for review by regulatory officials. Leadership development is also essential to the growth and longevity of every organization. Individuals with leadership potential should be identified and encouraged.
- 3. Communicate—Management philosophies and expectations must be clearly communicated before they can be applied. Employees are not mind readers, yet we often act as if they are. We expect them to act on what we mean regardless of what we say. Beyond philosophies and expectations, we must also communicate basic task information. It is important to communicate the task—not the procedure. If employees are told every move to make, they soon become mental cripples, dependent entirely on someone else to do all the thinking.
- 4. Validate—Inspect completed work to see that it is completed properly and in a reasonable amount of time. Talk with employees to get suggested changes or improvements and to determine whether or not they are satisfied with the finished product. Provide feedback to employees. Give praise for jobs well done and correction where needed. □

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without a blade.

Establishing boundaries or limits of authority is also necessary. Some of the more common limits include:

Authority to hire and fire employees. Most first-line supervisors aren't given sole authority to add additional or fire present employees. They must, however, be directly involved in the process.

Authority to acquire and dispose of assets. Few operations have the type and quality of equipment to do the best job possible. Authority to add or replace equipment is almost always limited. Limits may be based on types of equipment or on dollar values

Expenditure limits. I know of no manager at any level who has a blank check. Limits may be determined by dollar amount, capital equipment threshold, or as needed for routine operations. Managers must maintain good communication lines about financial matters.

Rarely, however, is the "art" of delegation a straight-forward proposition.

A manager's ego, guilt (feeling uneasy about asking others to perform unpleasant tasks), and fear of losing control complicate the process.

It's scary to let others have such a significant role in controlling your destiny. It is, however, very rewarding to share the credit for collective successes.

As one of my former employees once said (and he surely wasn't the first to say it): "You can do anything there is to do in this department, but you can't do everything." LM

—The author is assistant vice president for physical plant at Oklahoma Baptist University, Shawnee, Oklahoma. Cullison presented these remarks at the 1995 Institute of Parks and Grounds Management in Toledo, Ohio, this past winter.

ALCA technician exam readied

ASSOCIATION NEWS

The National Landscape Technician Council, chaired by Gary Thornton, CCLP, Thornton Gardens, Maineville, Ohio, finalized the certification exam for exterior landscape technicians. ALCA purchased the exam in 1994 from the California Landscape Contractors Association.

The test, standardized for national distribution and also modified to reflect regional variations, will be offered for the first time this spring. The test is designed to assess an exterior technician's knowledge and skills.

So far. 13 states and two Canadian provinces had signed on with ALCA to become licensees of the program. They are California, District of Columbia, Illinois, Maryland, New York, North Carolina, Oregon, South Carolina, Texas, Utah, Virginia, Washington and Wisconsin. Also British Columbia and Ontario.

For more information on this program, contact Vicki Buswell at (800) 395-2522.

New Certified Landscape Pros

In a separate ALCA program, the following people passed the Certified Landscape Professional (exterior) examination: Dennis Barriball, Hemlock Landscapes, Inc., Chagrin Falls, Ohio; Colleen Cotten, Gardener's Guild, San Rafael, Calif.; Thomas Heaviland, Heaviland Enterprises, Vista, Calif.; Patrick DeZeeuw, Botanical Technologies, Dallas, Tex.; Scott Hall, Classic Landscaping, Woodsboro, Md. All now get to use the "CLP" designation with their names.

Bertotti honored

Bertotti Landscaping, Novato, Calif., earned a Judge's Award in the 1995 ALCA Exterior Environmental Improvement Awards program. The project was a private residence and highlighted a natural swimming pool and spa with waterfalls. Bertotti Landscaping placed more than 600 tons of boulders in and around the pool. The pool structure was engineered to withstand an earthquake of 8.0 on the Richter scale.

Record turnout

ALCA says its conference this past November in Fort Worth drew a record 662 landscape professionals, the most ever. Judging by attendance, the most popular session was Dr. Gerry Faust's "Building a Successful Management Team" which played to standing-room-only for three hours.

The 1996 conference is set for Nov. 17-21 at the Omni Netherland Plaza in Cincinnati, Ohio.

NY conference cooks

The New York State Turfgrass Association reports its 1995 show was the most successful in the association's history. More than 1800 attended, and 347 companies exhibited. Among the highlights, Dr. Norman Hummel, ex-turf program director at Cornell University, received the NYSTA Citation of Merit for his contributions to the turfgrass industry.

The 1996 show will be held November 12-15 in Rochester.

1995 Operating ratio study

If you're curious about how your lawn care company stacks up with others in the industry, get PLCAA's 1995 Operating Efficiency Study for the Lawn Care Industry.

PLCAA executive vice president Ann E. McClure describes the study as a "snapshot of how resources are allocated and priorities lie."

The "snapshot" shows that the industry is widely divergent in both operating methods and key financial results. According to the study, "size alone is a significant factor

in operating results. The data suggest that higher profitability is earned, not through sheer size, but rather by achieving operating economies within a tightly defined and managed market."

Prepared by Wall-Bruning Associates, Inc., Columbia, S.C., the study contains geographical, sales statistics and major business emphasis sections.

To order a copy, contact PLCAA at (800) 458-3466. Fax is (770) 578-6071. emember those ads that promised you Europe on \$5 a day? That's almost an extravagance for some of our best superintendents, who often have very little cash to maintain their golf acced with a small budget, you have so. You can throw up your hands and u can decide to make it work the best d have fun in the process.

When faced with a small budget, you have two choices. You can throw up your hands and quit, or you can decide to make it work the best you can and have fun in the process.

Dave Pulley, superintendent of Pine Valley Country Club is having fun. He's worked at two

Good crew, busy members help manage small budgets

TERRY McIVER Managing Editor

courses now-Pine Valley and before that, Topsail Greens, both in North Carolina-with minimal budgets.

His budget at Pine Valley—a semi-private course-is a mere \$200,000, half of which goes for salaries. (Our February 1995 survey of golf course maintenance found the national average for public course budgets to be \$325,000, so it would be hard to blame Pulley if he did quit!)

On top of that, he ar-

rived at Pine Valley to find a course suffering from years of neglect.

The fertilizer storage area was a rusty old trailer with no door. (Correction, there was a door; it was leaning against the trailer!)

The maintenance building was a 20 x 40-foot shed with no running water or restroom. Equipment was left where it was parked. The fairways were weed-infested.

"It's hard to believe the members put up with it," said Pulley. Now, members are some of Pullev's best "workers."

One member who owns a construction company builds free bridges for the course. Another, with a machine shop, donates equipment repairs. A third provides office equipment and turf equipment rentals at very low cost. A fourth helped to

PAGE 4 G

Heat, water stress big news in '95

PAGE

Tommy Witt crunches numbers

PAGE 1 0 G

Winter projects cover shop, shows

PAGE 1 2 G

Electric greensmowers earn looks

rebuild a green for a reduced membership fee.

Out on the course, Pulley removed all hazard and yard markers, to reduce mower operator dismounts. Colored paint now serves as a suitable marking method.

Growth regulators are used on greens, tees, fairways, and along the edges of sand traps and cart paths. Less clippings mean less disposal, which means faster mowing and a neater course.

"Growth regulators are essential for a lowbudget course," insists Pulley.

Wildflowers save time in out-of-play areas.

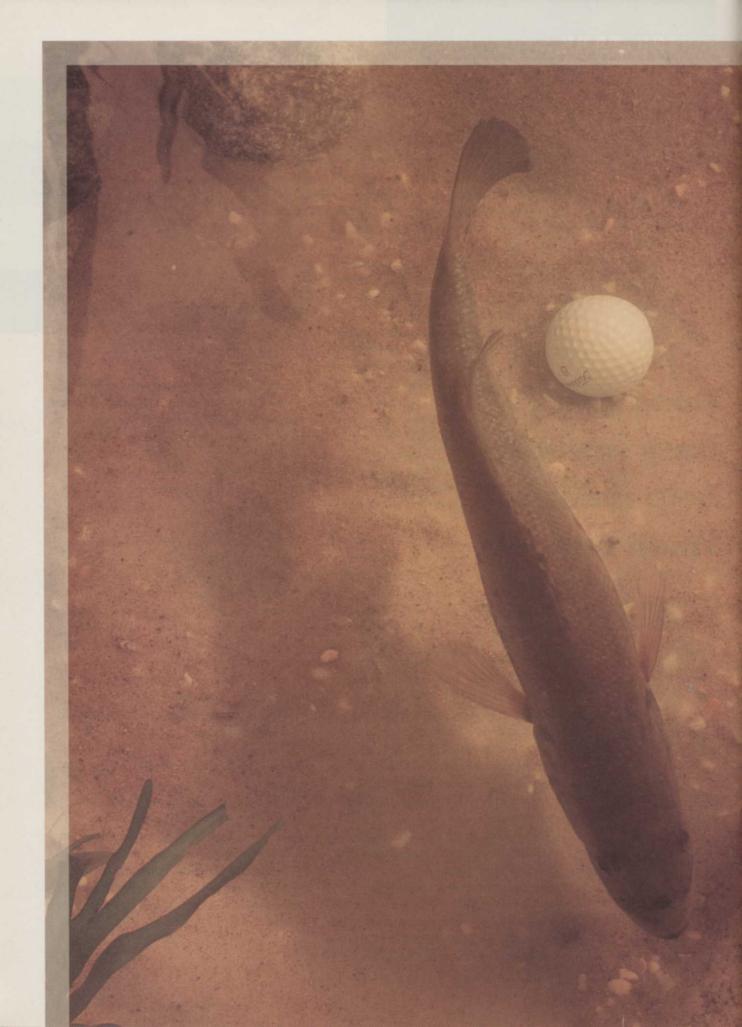
The only employee benefit for Pine Valley workers is free golf. So Pulley went and found good workers who also liked to play golf. Overtime's prohibited, so the guys on the weekend shift have to finish early during the week. Then they play a free round together, which Pulley says is good for team morale.

Pulley wants people who will take pride in the course, whether the budget is low or high.

"I can get more work done with three people who care than I can with six who don't care."

After hearing Dave Pulley's story, I wanted to write an editorial slamming stingy owners. I'm glad I didn't. They know who they are, and this little column isn't going to change them.

I'd much rather praise Pulley's positive approach. He gets A's for attitude, initiative and ingenuity, and that's a great way to approach the new year. LM





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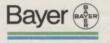
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Box 4913, Kansas City, MO 64120. (800) 842-8020.

Do it for those in golf who actually like landing in trees and splashing in water hazards.



1995 in retrospect:

Wet, blistering summertime pushed golf turf to limit

by TOM JOHNSON / Contributing Editor

hen LM asked golf course superintendents what kind of year 1995 was, they had plenty to say about what the weather did to turf. There was extreme heat in the North, and plenty of rain in the South and East. Here's what supers tell us about the summer of 1995:

Northern Illinois

In suburban Chicago, the searing heat that killed 700 in July led Les Rutan of the Beverly Country Club to call it "the most miserable growing season I can remember."

The club, however, sees just 17,000 to 20,000 rounds over a seven-month season, so "we're not in the same predicament with a course putting down 40,000 or more rounds," Rutan says. The grass survived, but *Poa annua* took hold of the fairways.

"Theoretically, you want to remove as much of it as you can, using growth regulators and trying not to pamper it," he says.

Rutan credits the course's survival to the benefits of a five-year growth regulator program on the greens plus aggressive irrigation. "Even so, we took a hit on the fairways. We couldn't keep up with it, especially where old trees inhaled what moisture there was available."

Michigan

Stephen C. Rose, who manages 45,000-rounds-a-year Flint Elks Country Club, agrees. His course isn't trying to root out the poa. "It's not a bad grass," he says. "When it's your predominant grass, 80 percent, you better try to grow it. It melts out in the heat, but it comes back fast," he says. "We're not a high budget club. We hope for the best, fertilize and water and hope Mother Nature can make it back."

At the height of the heat wave and drought, Rose and his crew went to deep-aeration drilling once a month on the greens. "We went down eight to ten inches to get down through our hard soil layer. I firmly believe that if we hadn't done that, we would have lost the good half of our front nine greens. If you couldn't get the water off the course, it would have started to bake."

Wisconsin

"We were dry all summer, then in August we got the rain, heat and humidity," remembers Steve Schmidt, superintendent of the Butte Des Mortes Country Club in Appleton, Wis. The result was turf disease. "Guys got their chemical budgets blown out of the water, because they didn't have much choice.

"We had a day here on July 13 that sent the temperature to 103° F., the dew point to 89 and the heat index to 145," he recalls.

Schmidt's fairways are a combination of poa and bent, and the poa isn't entirely welcome. "I try to control it, but because it's on the golf course I have to try to maintain it." He uses turfgrass growth regulators, and keeps compaction down with lightweight mowing.

He Hydrojects his greens three to five times a year, and core aerates once in the fall to relieve compaction and allow better air and water movement. The practice allows him to interface his top dressing program with his original push-up greens.

Southern Illinois

Superintendent Jim Van Ravenswaay manages the grounds at the private, 20,000-round Illini

Country Club in Springfield. He calls 1995 weather "miserable. We lost some low areas and fairways the second week of August, but we kept the greens and tees."

The weather prevented serious problems for Van Ravenswaay when chemical controls began to break down fast, ahead of time.

The night before the Illinois State Amateur tournament, disaster struck. "We had a three-inch rain followed by 115 degree temperatures the day of the competition. That's when the turf went," he recounts, drily.

Kentucky

Larry Hantle of The Country Club of Paducah, though, came up aces. "We had a

Jim Van

Ravenswaay:

'You just have to

hope and pray

and do every-

think of.'

thing agronomi-

cally that you can

very beautiful spring, but it got a little wet in May." He's not complaining. In southern Indiana and Illinois, just 60 to 70 miles away, it was common for courses to record 12 to 15 inches in May. One southern Illinois course had 20 inches that month.

Carolinas

Dr. Bruce Williams, an agronomist with the North Carolina State Cooperative Extension Service, had a

precise fix on what kind of a summer it had been for the grounds crews. "Dry spring, rains in May, coolish June," he says. "A lot of the [perennial ryegrass] overseeded into bermuda persisted, and folks who had overseeded golf greens had a difficult time with that."

The trouble started in earnest in October. "Some courses had more than 20 inches of rain, and their seed washed away," he relates. Poa, which he described as "a real problem down here," flourished in the October deluge. Then came November, with an earlier-than-normal frost. Temperatures didn't cooperate. "People seeding bent are finding poor root development," he observes. In December, he says, bermuda was dormant three weeks early.

From July 3 to September 1, rainfall totaled 1/6 th of an inch, and the temperature hovered in the mid-90s at Turf Valley Resort and Conference Center in Lutherville, Md

Michael J. Gilmore's crews struggled with gray leaf spot disease. In the end, 40 acres of rye were gone, fairways and tees. "We were struggling to stop it," he says. "We overseeded our fairways three times last fall and got eaten up." They quit in October.

Gilmore controls his poa problem with a turf growth regulator program, which he says does a good job of helping the bentgrass push through. In a normal year's program, they Hydroject greens once every

> three weeks and aerate three times a year, in April, August and November.

South Florida

September and October storms drenched the state after a tranquil summer. Carlos McKeon, superintendent of The Links at Key Biscayne, notes that "it was very difficult, rainwise."

Damp conditions forced McKeon to deal with fungus problems. "We raised the height of the cut on the

mowers, and we stayed with pesticide application on a preventive basis. We don't use it unless we have to." The crew used liquid fungicides to attack the pythium and rhizochtonia, his main problems, along with algae. For algae: "We try to keep the grass growing, because the algae grows when there's space," McKeon explains.

Nevada

Maybe the place to go is Nevada, where Collier Miller, superintendent of the Tournament Players Club at Summerlin, Los Vegas, observes, "It's tough to keep moisture in the ground." With his caliche rock base, "you need a pick to take a soil sample out of the fairway," he says, adding, "Plays firm, putts fast." □

Dealing with boards and greens chairmen

In a disastrous weather year like 1995, how do golf course superintendents deal successfully with country club boards and greens chairmen unhappy over less-than-ideal course conditions? Tell them the truth:

Rutan — "Be honest with them. Try to give them the best playing conditions that you can—and don't turn your backs on the greens for a minute."

Rose — "We try to take care of problems as soon as we can. They understand we have a low budget. If we had an unlimited budget it might be different."

Schmidt — "The only way I have found is: (1) always remember it belongs to them; and (2) make sure your communications are always there, no matter how small the problem, so that they don't get any surprises."

Hantle — "The easiest way to keep them happy is to do a good job. Present the course as if you owned it yourself. Make yourself happy with it, and usually everyone else is happy."

McKeon — "Do the best job you can, and let the ball fall where it falls. In this business, you can only do so much and you run into problems with nature, or with budget.

"[Members] try to hear you, but they're simply not communicating—it's even hard to get the concept of seeding over to them."

Gilmore — "Always tell them the truth. Be prepared to answer questions, and know where to go to look for answers if you don't know." □

Using financials to sell yourself

by JERRY ROCHE / Editor-in-Chief

top selling yourself short. You, as a golf course superintendent, are not just a grower of grass. You're a maker of money—and you'd better make sure that your employer knows it.

"In my 16 years as a professional golf course superintendent, the only figures I ever heard about were the expenses," says Tommy Witt of Wynstone Golf Club, North Barrington, Ill. "Then I realized that every negative side of the accounting equation has an opposite side. And when I tried to start selling myself to my employers, who had the financials, they could never understand that I wasn't just spending their money."

Witt, lounging—for a change—in the comfortable confines of a breakroom on a rainy September afternoon, can recite Wynstone's financials without ever opening a ledger. And the rapidity of his verbal calculations leaves no doubt that he's committed them to memory.

"Last year, we had about 25 new members. They paid \$60,000 to \$70,000 each to become members—there's \$1.5 million. We have 275 members paying \$475 a month, times 12 months a year—there's another \$1.5 million. We'll do \$300,000 in guest fees, \$150,000 in cart rentals...it goes on and on and on.

"As a businessman, would you trade my maintenance budget of \$800,000 for \$4 million profits? I would. Other club professionals use profits as a selling tool to improve their compensation packages and their value as employees. But superintendents, typically, don't."

He's asked if the superintendent really makes an impact on how much the club rakes in.

"Look at any golf course in Chicago last year. A lot of them were trashed because of the weather. Compare their 1994 income with last year's income. That doesn't answer your question, but there is a correlation.

"In Minneapolis, normal building sites go for \$25,000 to \$30,000 an acre. Put a golf course in, and the property goes way up. So what does that golf superintendent mean to that developer? There's prob-

ably no one person more important to a piece of property than an experienced, qualified golf course superintendent."

The bottom line is that people become members of country clubs largely to play golf. Research says so, and Witt says so.

"I don't need the research: I know why people join Wynstone," Witt says. "A resident member pays \$60,000 to join. A social member pays \$3,000. Do they come to buy a golf shirt? I don't think so.

"In 1994, our revenues increased by \$500,000. Was it because they started serving a different kind of hamburger? No. Because the pro was offering shirts in the golf shop for \$90 apiece? I think not. It was because of the golf course. If it's maintained to its maximum quality, people come to play golf."

Experience counts

Anybody can shoot a round of golf. But not everybody can shoot 72. Likewise, not every super-intendent can maintain a course to optimize profits.

"There's no question that a more experienced super will get more for the dollar," Witt emphasizes, "whether the budget is \$300,000 or \$1 million."

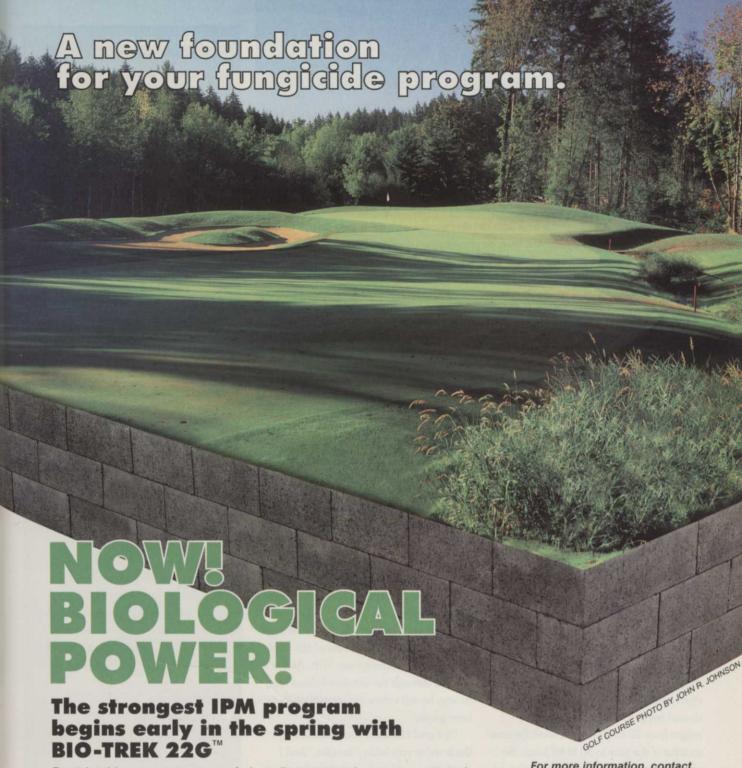
Practically in mid-sentence, he coyly checks the reactions of the dozen-or-so college turfgrass students who are sitting in on the interview as part of Witt's on-going public relations duties. He hopes they are learning something.

"The best superintendent in the world is not necessarily the guy with the highest budgeted golf course, it's the guy who can make what he's got go the farthest. There are some tremendously talented people who do a whole lot with a little bit."

continued on page 8G



Tommy Witt has made financial ledgers part of his daily routine.



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The best superintendents are the ones who can do the most with the money they're given to work with, says Tommy Witt. And then, he proves it.



'There's probably no one person more important to a piece of [golf development] property than an experienced, qualified golf course superintendent,' says Witt.

Commitment to quality—and, thus, profits—does not come without its own price. It takes a willingness to work up to 80 hours a week, and a competent staff with the same commitment to quality.

"I've got the most wonderful family in the world, and they like to see me, too, but eight hours a day is unheard-of. It just doesn't happen," Witt says. "My time ranges from 60 to 80 hours a week for nine months of the year to 50 to 60 hours the other three months—and that includes delegating a lot of work to my assistants.

"I've got an excellent staff. I try to hire the best people on the continent. But I delegate so much that some of my assistants end up not being able to handle it. When I get squeezed for perfection from the people I work for, I've got to pass that down to my assistants. And they'll tell you that what is acceptable in Dallas, Texas, or Lex-

ington, Kentucky, is not necessarily even close to being acceptable here in Chicago."

The pleasures

The dreary weather, the long afternoon and his third media interview of the week have taken something from Witt. As the sun sets through the window behind him, he says he still values the opportunities he's been given.

"If I could be somewhat biased, gee, I think we're very lucky," he says. "And I thank the good Lord every night for the job I have and the product that's delivered.

"The real pleasure is when you go out at the end of the day and look back at the property, and you know that you and your staff may be the only people who really understand what it's taken to achieve that product. Certainly, 99.9 percent of the golfing public has little or no idea what the golf course superintendent does."

QUOTABLE QUOTES

from TOMMY WITT

Wynstone Golf Club North Barrington, III.

More on profits:

"There are very few country club settings where food and beverage is a profit center. I have a friend in Georgia who was budgeted to lose \$1.2 million in food and beverage."

On great golf courses:

"Great golf courses don't happen by accident. It's a tri-fold effort. One, a qualified staff to manage it. Two, a governing body that's willing to fund the effort. Three, a membership that is proud and willing to take care of it."

On job interviews:

"The only reason I moved to Wynstone was because all 10 of the people who interviewed me said that they wanted Wynstone to move into the top 50 courses in the United States, and they would make that commitment at all costs. The members must care about the course."

On ambience:

"When you talk about the Medinahs, the Bobolinks, Atlanta Golf Club, you're talking about upper echelon golf courses with not only the design but the ambience of a club. When you walk onto that course, you know it's special, that people take care of it."

On satisfaction:

"I started playing golf when I was five, so it's a big part of my life. Plus, it's a challenge that very, very few professions have to offer. You're trying to derive personal satisfaction under extremely difficult circumstances. That's why a vast majority of our people are 28 to 35 years old and the average tenure for a superintendent on a course is just four years."

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Ahh, television news in the 90s.

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facturers, formulators and distributors from all areas of the specialty pesticide business.

In addition to promoting environmental stewardship, RISE makes sure the media doesn't report misinformation as fact.

We also hold editorial meetings with media decisionmakers. And respond to negative articles or broadcasts that are incorrect. We've been very successful so far. Not suprising considering what our most powerful weapon is. The truth.

Of course, there's still a lot more work to do. But rest assured, RISE is up to the task.

Because we know if we eliminate air pollution, the pesticide industry can breathe a lot easier.



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Winter a time to plan ahead, hit the books

by STEVE & SUZ TRUSTY

arefully planned and executed winter projects help lay the groundwork for success in the coming season. And they don't necessarily have to be outdoor projects, either.

Begin with a review of last year's programs, and how you got things done. Evaluate how efficient and effective your current programs are, and formulate a game plan for the coming year.

Divide projects into indoor and outdoor categories. Determine which projects, or segments of projects, must be handled by management and which can be assigned to specific crew members.

Educate and train

1) Establish in-house training programs. Review standard safety policies and procedures. Designate a part of the shop area as a demonstration area, a place where crew persons can practice and perfect routing procedures. Involve the crew each step of the way, and consider their comments and suggestions.

A demonstration area will let them time specific procedures using different steps or when performed by one-, two- or three-person crews.

- 2) Develop an accurate labor tracking method for certain tasks. If data is available, analyze labor efficiency over the past few years.
- 3) Analyze the past year's information, and compare results on specific sites with the amount of equipment, labor and materials invested. Would an upgrade of tools

or equipment, or the addition of some equipment, reduce, although not necessarily eliminate, labor time? At what point would such purchases be

cost ef-

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▲ The job starts with the work order. Make it specific, including estimated time required to get the job done.

fective? Decide where service levels can remain where they are, and where they must be cut or increased.

Job descriptions accurate?

1) Learn where you can improve indi-

vidual initiative and employee commitment to their careers.

During the course of employment, people can take on or neglect duties through no fault of their own. Are employees making the desired personal advances in skill and responsibility? Meet with managers and crew leaders to discuss problems, strategy and ways to improve. Meet with all members of your team during the off-season as you plan for the new year.

2) Attend winter meetings and seminars when possible. If your budget prohibits full staff attendance at a seminar, make sure you or another company representative attends, and brings back plenty of helpful information.

Your trade show plan should allow ample time for personnel to visit both the show floor and seminars.

3) Networking is often overlooked by green industry professionals. Discuss common problems with your peers to reduce your adventures in "trial and error" management.

General projects important

- Walk through all facilities, and make note of areas that need cleaning and repair. Assign priorities to these tasks.
 - 2) Take advantage of mild winter days to clean up grounds and facilities; repair fences; maintain parking lots, walkways and cart paths; work on building exteriors; and prune or remove trees and shrubs.

In bad weather, clean up and otherwise organize indoor areas. Wash or paint those dingy walls. Clean that floor. Get

rid of all trash, including those faded notes hanging on the walls that you have not referred to in months, or even years.

3) Post all important information in a conspicuous, common area. Beyond all required safety notices, include weekly and daily crew assignments, vacation schedules, upcoming events that affect staff levels or workloads. Devise a workable method of getting individual messages to crew mem-

bers, such as a file or box each person, or a message rack with a slot for each person.

4) Tackle the small details. Repair a shaky tool handle. Repaint chipped or damaged mower decks. Lubricate all moving parts, and sharpen those mower blades.

Track tools & inventory

- 1) Implement or develop a computer system. Are you using your computers to their full advantage? Use a business analysis program such as Power Point to plan budgets and keep records. How closely do actual spending and use patterns match projections and budgets?
- 2) Compare ending inventories to last year's ending inventory and ordering frequency. Note any discrepancies and unusually heavy use. Find a way to monitor use and reduce waste.
- 3) Refine your equipment and tool tracking system. Small hand tools can be checked out to each crew member for the season, or assigned to specific crews and kept with that crew's equipment and supplies.
- Upgrade systems of equipment allocating and supply usage. Track material

Storage strategy

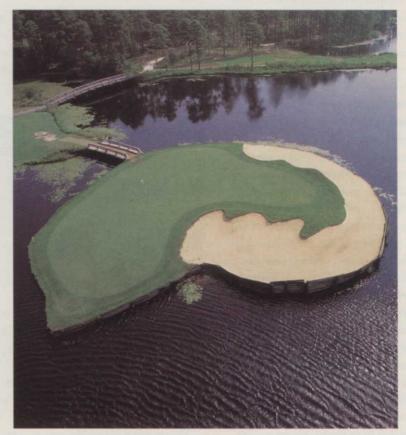
- Clean and organize storage areas.
- ► Allow room for incoming supplies.
- Think about how, why and when materials are used.
- ➤ Allocate prime space to items used most often.
- ▶ Put lesser-used items on higher or lower shelves, or "in the back."
- Don't disregard the importance of labels.
- Set up pegboard racks for shared hand tools—draw an outline of tools on the pegboard. It's simple, but effective!
- Dry-applied materials must be off the ground. Put seed or smaller bagged materials in bins or sealed cans.
- ➤ Clean and organize the shop and equipment repair areas. If equipment is always parked or stored in a specific place, mark the floor to designate that area.

used for all accounts, areas or athletic fields. **Prioritize materials**

1) Analyze material use patterns over the last several years and explore cost saving alternatives. If storage space is available, would larger initial orders earn discounts? If space is limited, is can any time or costs be saved by placing a series of orders for delivery at specific future dates? Have certain items been hard to find or in limited supply during the rush of the season? (Turf seed might fall into this category in 1996.)

Would it be cost effective to keep these items on hand for use as required? Would it be beneficial to establish set "order points" on some frequently-used items? □

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Circle 104

Electric greensmower eliminates noise and pollution complaints

by JAMES E. GUYETTE / Contributing Editor

olf course superintendents who are using electric greens mowers say the mowers have greatly reduced mower noise and eliminated complaints from homeowners who live alongside golf courses. Exhaust emissions have also been eliminated with the electric-powered units.

"Any type of pollution is not going to be tolerated in the future—and I'm including noise pollution," reports Ben McBrien, superintendent at the Sea Cliff Country Club in Huntington Beach, Calif.

Loud noises emitting from routine maintenance tasks have become an increasing problem as more new, exclusive housing developments are built around the links to take advantage of the amenities offered by the game of golf. But people have limits: "The golfers want to start as early as possible, and the residents want to sleep in on weekends," explains Ron Parker, superintendent at the Calabassas Golf and Country Club in Calabassas, Calif.

The industry needs to get turned on to the concept and start making the switch, he observes: "It's going to be essential to have an electric mower to start mowing in the morning."

The shift to an electric greens mower has already become a requirement at Calabassas after the long arm of the law threatened to make a collar. "We got a call from the sheriff," Parker relates.

It was a similar situation at Sea Cliff, where early morning mowing was a key part of the dawn. "I've had the police come out here and stop me," McBrien recounts. "The complaints were pretty bad." Switching over to an electric commercial grade

greensmower made by Ransomes created an atmosphere now free of any sparks. "We're no longer having any problems with homeowners complaining about noise."

Weekday teetimes at Sea Cliff begin at 7 a.m. On weekends a golfer can start playing at 6 a.m. The greens are trimmed every day. "Noise and early starts are a real problem," McBrien notes.

COMPARING THE ELECTRICS: RUNNING TIME, IN MINUTES, BETWEEN RECHARGES

	Max.	Min.
Black & Decker (consumer)	67	48
Ransomes (reel)*	360	240
Ryobi (consumer)	100	47
Toro 24-volt (rotary)	114	79
Toro 36-volt (rotary)	206	125
*greensmower		

"Now on weekends—when we start really early—everything is electric." The carts carrying equipment and crew are electric, and so is the mower. "We've been very successful with the electric greensmower, it's sure worth the money to us, and we're going to buy a second one."

The pricing is competitive when compared to fossil fuel machines, and the positive impact on the course activities is definitely up to par. "The quality of cut is as good, if not better than, gas," says McBrien.

"It originally was my concern that electric mowers could not mow an entire course," McBrien recalls. "If you can only mow nine holes at a time you need two machines, and that costs twice as much," he points out. "We're able to mow an 18-

hole golf course with one charge."

During the week, the greens are tended by a standard walk-behind mower. "On the weekends there's no way a walking mower can get the course ready in time, so that's when we use the electric riding mower," McBrien explains.

The battery power provides enough juice to get the job done. "You just plug it in (when the day is over) and leave it, and when you come back the next morning it's ready to go."

At Calabassas, the electric model is used daily, and Parker appreciates that the mower comes with lights to enable cutting during the dark, pre-dawn hours. It's also quiet. "You can talk in almost a normal tone of voice, and that's important because we're sort of down in a canyon so the noise echoes around."

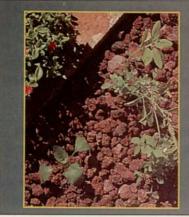
"It's just like a golf cart," reports
McBrien. "It's quiet. It's like a whisper
going from green to green. It's got enough
power to light the lights, run to the green,
and then mow the green when you get
there."

Superintendents who are pondering an electric mower need to take into account several factors, such as the terrain and the distance between holes. Hills and long distances can eat up battery power. Get your dealer to lend you a test model. "I tried it out for a couple of days and then I bought it," McBrien notes.

The reels turn faster on an electric, and McBrien and Parker say they adjust the knives differently than they would with a standard mower. That's the type of things you learn during the tryout period.

"Sea Cliff is not a flat course, it's not a hilly course—and that mower does a nice job here," McBrien says, adding that he's charged up over the concept of electric mowers being put to work—quietly and cleanly—by industry professionals faced with a demanding environment: "And I wasn't really aware of this until the homeowners got after me."



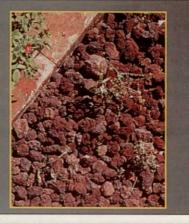


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keep lawn

customers

happy



When lawn care customers face an intense weed or insect problem in their residential or commercial turf, they usually have no trouble communicating what they want. They want it gone. And

it's likely to your benefit to take on that same sense of urgency, lest they embark on an urgent search for a new service provider.

Empathy for customer concerns is most evident in the way you respond to a problem; in your company philosophy; and maybe even in the products you use.

Jeff Mattiola, owner of Blue Tree Landscaping in Norristown, Pa., likes to prove to his customers that he not only cares

about solving their turf care problems, but that he also gives them value for their money.

"It's the attention to detail and establishing rapport that's key to keeping customers happy," says Mattiola.

Joe Loyet, owner of Loyet Landscape & Maintenance in St. Louis, sets stringent response-time goals: he believes in "doing everything we can to resolve any problem for a customer within 48 hours. Being responsive in our service call operations is really important."

The two men share an interest in new control products. They've started to use Scythe, a relatively new non-selective contact herbicide from Mycogen Corp.

Scythe reportedly burns down weeds in a few hours, thanks to its active ingredient: a naturally-occurring fatty acid that disrupts the weed cell membranes on contact. When applied properly and carefully, the lawn care operator can cut razor sharp lines between desirable and unwanted turf.

According to Mycogen, there is no soil residual activity at normal rates, so areas treated with Scythe can be planted almost immediately.

Application can be made by boom, hand-held or high-volume equipment, but over-the-top spraying is not recommended. It's most effective when applied on warm, sunny days.

"We are always looking to separate ourselves from the competition," says Mattiola. "Our customers always want to see an instant response, something you don't get from any of the other products on the market."

Mattiola and Loyet frequently tank-mix Scythe with glyphosate, to achieve long-term systemic activity. It sounds like these guys have found the best of three worlds.

"Now," says Loyet, "we have proven pre-emergents, a systemic, and an immediate burndown. It helps position us for creating and maintaining satisfied customers."

Loyet says Scythe has reduced callbacks. "Usually, if there is a weed problem in the beds or on curbs, the property manager wants it gone 'yesterday," he explains.

"Now, we can tell the customer to walk out the morning after our service call and see the results for himself." **LM**

SUPPLIERS CORNER

Farmers Marketing and Cactus Seed have merged into a new company, **Seeds West**. The new company will be the largest bermudagrass seed company in the world, according to president Sheldon Richardson and vice president Ernie Millner. Corporate headquarters: 4445 N. 24th St., Phoenix, AZ 85016.

Sandoz has released a new reference for planning preventive control of tough golf course diseases, its "1996 Recommended Programs for Sentinel" turf fungicide. Details can be obtained by calling (800) 248-7763.

Don Woodall has joined **Burlingham Seed** as vice
president. Since the mid-1980s,
Woodall worked for AgriTurf

Co. in Massachusetts, building one of the country's premier golf course seed programs and pioneered the marketing of endophyte-enhanced turfgrasses.

Zajac Performance Seeds' new warehouse supervisor in Albany, Ore. is Michael Billman. The soon-to-be-completed facility will be the consolidation point for Zajac's common and proprietary turfgrasses and mixtures.

Briggs & Stratton has promoted Floyd Bretzman to vice president of its Industrial Engine Division and William Reitman to vice president of marketing. Bretzman was previously director of sales administration; Reitman was marketing director. A. Montague Miller is **Club Car**'s president and new chief executive officer. He was most recently president and chief operating officer. He has been associated with Club Car since 1978.

The company formerly known as Lebanon Chemical is now **Lebanon Seaboard**, according to vice president and chief operating officer Katherine Bishop. The name change reflects the 1993 acquisition of Seaboard Seed Co. by Lebanon, which was founded in 1948 by Vernon Bishop.

Kubota Tractor will be a supplier for the 1996 Olympic Games in Atlanta. It will provide agricultural tractors, generators and pumps for use at various Olympic venues.

Dr. Dennis P. Shepard of Overland Park, Kans., is new technical support specialist at **Ciba**

Turf & Ornamental Products.

The former assistant professor at Louisiana State University and golf course superintendent will develop and monitor research protocols with university researchers in the West.

Ph.D. perennial ryegrass from International Seeds made its 11th Super Bowl appearance last month in Tempe, Arizona's Sun Devil Stadium. Ph.D. has also been the choice for most Super Bowl team practice fields since 1980, even in years when the game itself is played on artificial turf.

Steve Lendvay of the **Garick Corp.** has been named to the
Board of Directors of the Ohio
Landscapers Association, where
he will sit until January, 1998.

Info center

VIDEOS AND LITERATURE FOR THE GREEN INDUSTRY

WATER ON THE COURSE...As the perfect working reference, "Guide to Golf Course Irrigation Systems Design and Drainage" covers everything from program scheduling to operation and maintenance of an irrigation program. The 400-page book costs \$45, plus \$3.50 shipping in the U.S. Starting in May, it will be available from: Ann Arbor Press, P.O. Box 310, Chelsea, MI 48118. Phone (800) 858-5299.

CUT LEGAL COSTS...The "CEO's How-to Guide for Successfully Managing and Controlling Attorneys, Legal Costs and Litigation Risks" is \$45, but write your order on letterhead and it's just \$22.50. The 1996 edition, based on actual cases, contains more than 30 pages of tips, techniques, tactics and strategies. Information and ordering: Pickering, Bell & Major, 580 Broadway, Suite 121, Laguna Beach, CA 92651; (714) 376-6188.

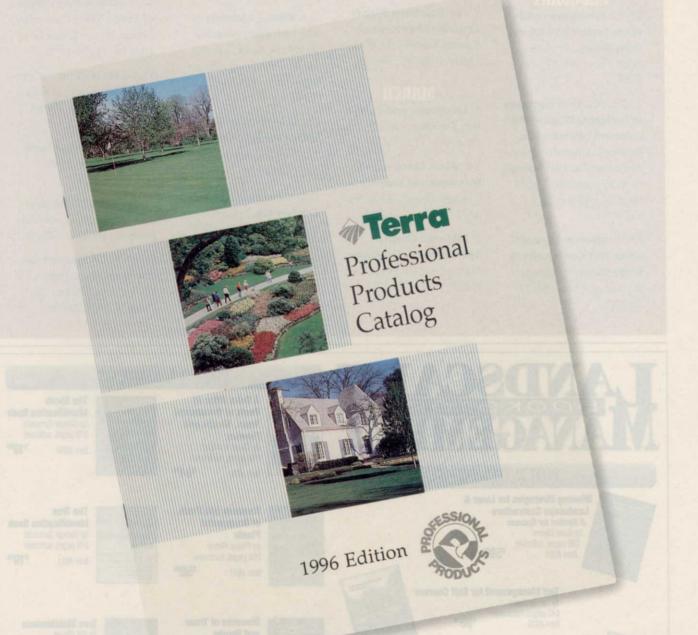
INSECT TRAPPING..."How Insect Pest Trapping Can Save You Money" is *free* from Gempler's. It explains the difference between visual, unbaited and pheromone baited traps, and shows hot to interpret the results. Contact: Gempler's, Insect Trapping Guide, P.O. Box 270, Mt. Horeb, WI 53572; phone (800) 382-8473 or fax (800) 551-1128.

Husqvarna Forest & Garden

donated a battery-charged trimmer and battery-run mower to the Sierra Club's fifth annual auction last October. The auction helped raise money for conserving natural resources, open space and wildlife habitat in California.

The **Ditch Witch** division of the Charles Machine Works has received ISO 9001 registration for its quality management system by Det Norske Veritas (DNV). The three-year ISO 9001 certification is the most comprehensive of the ISO 9000 conformance standards, because it touches on design, development, installation and servicing not addressed in other ISO standards. **LM**

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Events

FEBRUARY

25-27: Wisconsin Landscape Federation Winter Convention, Appleton, Wisc. Phone: (414) 529-4705

27-28: "Current Concepts in Turfgrass Disease Management" symposium,

Rutgers Cooperative Extension Advanced Turf Management Symposium, Milltown, N.J. Phone: (908) 932-9271.

27-29: Western Pennsylvania Turf Conference & Trade Show, Pittsburgh Expo Mart. Phone: (412) 796-5692.

28-29: Southern Illinois **Grounds Maintenance** School, Collinsville, Ill. Phone: (618) 692-9434.

MARCH

1: Landscape and Facilities Seminar, Lincoln, Neb. Phone: (414) 733-2301.

1-2: ALCA Masters in Management seminar, Chicago. Phone: (800) 395-2522.

2: Midwest Chapter STMA Awards Luncheon,

Schaumburg (Ill.) Golf Club. Phone: (708) 439-4727.

4-5: Nevada Landscape **Association Trade Show** and Conference, Reno-Sparks Convention Center. Phone: (702) 356-0909.

4-5: Winter Meeting of the Michigan Forestry and Park Assn., Lansing Holiday Inn South. Phone: Ann Ashby, (517) 482-5530.

6-7 Storms Over the **Urban Forest Conference**,

Nashville, Tenn. Phone: (402) 474-5655.

6-8: Massachusetts Turf Conference, Springfield. Phone: Mary Owen, (508) 892-0382.

7-18: Florissimo 96, Parc des Expositions, Dijon, France. Phone: (+33) 80 77 3900.

8-9: ALCA Masters in Management seminar, Denver. Phone: Phone: (800) 395-2522.

9-10: State Garden Show of Texas, Waco Convention Center. Phone: Gloria Gonzales, (817) 772-1270.

11-12: Estimating, by Vander Kooi & Assoc., in Baltimore and Denver. Phone: (803) 971-1724.

13: Shigo on Trees seminar, Milwaukee. Phone: (402) 474-5655.

14: Tree Health Management, Phoenix, Phone: Bob Bohlman, (602) 263-8889.

21-24: ALCA Student Career Days, Calif. Polytechnic, San Luis Obispo, Calif. Phone: (703) 620-6363.

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by George Symonds 272 pages, softcover

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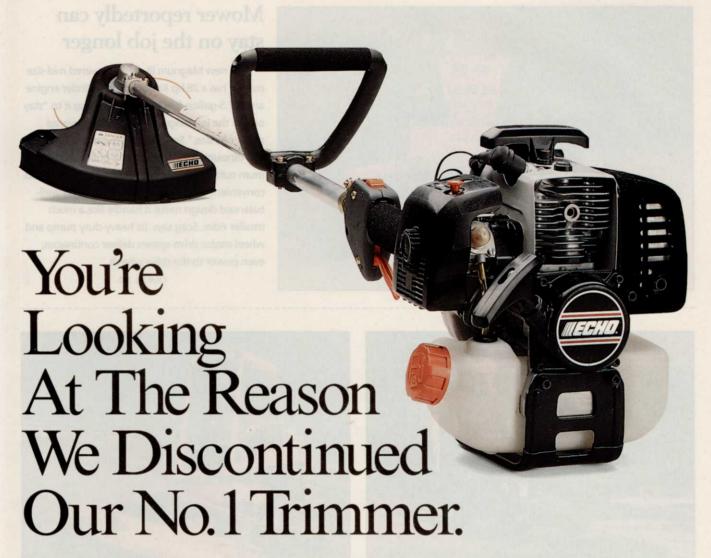
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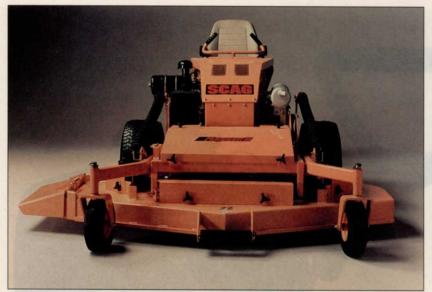
the SRM-3110 with dedicated U-handle ready for blade use right out of the box.

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Circle No. 111 on Reader Inquiry Card

PRODUCT REVIEW



Mower reportedly can stay on the job longer

The new Magnum III diesel-powered mid-size mower has a 28 hp Kubota three-cylinder engine and a 7.5-gallon fuel capacity, allowing it to "stay out on the job longer than any gas-powered mower its size," Scag Power Equipment contends.

Although the Magnum III is built for maximum cutting performance, operators will find its convenient single-pedal foot control and well-balanced design make it handle like a much smaller rider, Scag says. Its heavy-duty pump and wheel motor drive system deliver continuous, even power to the drive wheels.

Circle No. 30



Deere GS series of walk-behind mowers offers range of featues

John Deere's GS series of commercial walk-behind mowers are all equipped with five-speed gear transmission.

The line includes traction units with 12.5, 14 or 17 hp Kawasaki engines. They can be paired with a 48-, 54- or new 36-inch mower deck. The latter features two-spindle, timed blades, a larger discharge opening and new discharge chute, 1- to 5-inch

cutting range; and fixed and fabricated deep deck design.

All feature an operator presence system, electric power take-off, separate choke and spring-loaded automatic thumb latch release. Several attachments are optional, including fixed or steerable sulkies.

Circle No. 301



Hustler Hillsider takes mowing on slopes to a new level of safety

The Hustler Model 6400 Hillsider features six-wheel drive for incredible traction and safety on slopes, Excel contends. It also has a wide stance and self-leveling cab with a certified roll-over protection system.

The Hillsider's unique "turning mode" allows it to make a true zero-degree turn without scuffing the turf.

The machine comes with a 72-inch rotary deck and options like a 72-inch dozer blade, a 60-inch v-blade or a 60-inch two-stage snowthrower.

Mower cuts to 126 inches wide

Howard Price Turf Equipment has introduced the new Hydro-Power 1280 that has either a 52 or 61-hp diesel engine.

The Hydro-Power 1280 has a 126-inch full floating triplex cutting deck, anti-scalp protection, reduced operating noise levels, and a work station that's ergonomically engineered for comfort and ease of operation.

Circle No. 303





Snapper enlarges its commercial mower offerings with 'Great Dane'

Snapper introduced a commercial line of mowers at last summer's Louisville Expo '95.

Besides the redesigned Pro Series, Snapper unveiled the Great Dane Series, named after Dane Scag, an innovator in commercial mowers. The walk-behinds have 14 to 18-hp engines and floating decks. They are available in 36- to 61-inch cutting widths. The hydro rider (pictured) features a 33 or 40 hp engine with a cutting width of either 61 or 72 inches.

Circle No. 304

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>PRODUCT REVIEW

Zero-turn mower boosts Byers Gold line to more than 50 models



Byers Gold has introduced a new zero-turn riding mower that expands its line of commercial lawn and turf equipment to more than 50 models.

The new rider's standard features:

- infinitely forward ground speed up to 8.5 mph,
- · dual hydraulic reservoir system,
- cold start feature allows starting of only engine and not entire hydraulic system,
 - 48-, 52- and 61-inch widths of cut, and
- 18 hp Briggs & Stratton Twin Vanguard or 18 hp Kohler Command engine.

Circle No. 305

'Mow'n Machines' have zero turn radiuses

Woods Equipment's new 6000 Series Mow'n Machines include seven models ranging from 14 to 24.5 hp with seven engine options including diesel. Versatile attachments such as snow thrower, sweeper and dozer blade enable the Mow'n Machine to be a year-round workhorse.

Models 6140 and 6160 are specially designed to serve the residential and light commercial markets. Models 6180, 6182, 6200, 6215 and 6250 are engineered for large residential areas and commercial mowing.

Mowing decks available are 44, 48 (offset), 52 and 61 inches and include options such as mulching kit or floating deck kit. All models feature four-gallon fuel tanks, larger headlights with halogen bulbs, puncture-proof caster tires, spring-loaded attachment pins and idlers.

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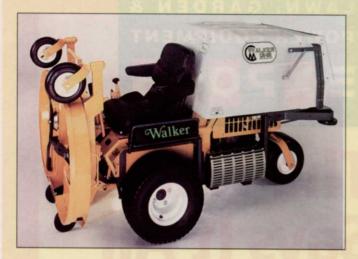
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Tilt-up option for 42-, 48-inch decks makes cleaning a snap

Easy deck cleaning and underside maintenance are offered by the new tilt-up deck option for the Walker mower.

A hinged deck carrier frame, large retractable handle on the front of the deck and roller wheels on the back provide quick, easy tilt-up of the deck assembly. One person can tilt the deck up and then lower to the normal operating position in 15 seconds, Walker says.

For safety, the cutter blades are automatically locked and cannot be operated in the tilt-up position.

A retrofit kit will be available to install the tiltup option on earlier models with 42- or 48-inch decks.

Circle No. 307



This zero-turn rider is made for everyone

Commercial landscapers and homeowners alike can appreciate the features of the new Yazoo YZTK20, specially designed for high productivity on dense terrain.

They include: Hydro-Gear, stick-piston hydraulic pumps, 20 hp Kohler Command OHV engine and 48-inch cutting deck made of 12-gauge steel.

Steering is by the twin-stick method for zero turn radius. Cutting heights are one, two, three or four inches.

For more information, phone toll-free (800) 723-9496 or

Circle No. 308

Mower cuts and trims at same time

The Grazer mower from Ingersoll Equipment Co. cuts more acres of turf in less time because of its higher ground speed and wide deck.

A 5-gallon capacity fuel tank maximizes continuous cutting time.

Engine, transmission and operator weight are positioned to pivot over the axle for superior performance on slopes and hills.

The forward deck is positioned so that the operator can easily cut under fences, shrubs and bushes for minimal trimming time.

Wheels are positioned behind the deck for an even cut every time because grass remains upright before being mowed.

Large discharge chute helps to prevent clumps of grass from forming which in turn eliminates after-mowing and cleanup.

Circle No. 309

Flail mowers eliminate raking and bagging clippings

Alamo's AC48 and AC60 flail mowers can be used in parks, on golf course fairways, playgrounds, schoolyards and other areas where a smooth cut and finish is needed.

Raking and bagging clippings is not required because windrowing is eliminated by distributing the finely-clipped grass the entire width of the flail mower. By discharging the clipped grass downward, instead of outward, there is less chance for accidents caused by flying material. The AC48 has a four-foot cutting width and the AC60 has a five-foot cutting width.

The mowers will fit on smaller tractors. The AC48 may be mounted on a 12- to 25-hp tractor while the AC60 requires a 15- to 25-hp tractor.

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>PRODUCT REVIEW

A time-saver that's also convenient to use

The new Zipper-TS commercial mower is designed for the grounds maintenance professional. It's safe, reliable, easy to transport and has a steel frame and body.

Cutting widths are available from 44 to 74 inches, and engine sizes from 14 to 22 hp. It also has a zero turn steering system.



Fast rider: commercial quality, consumer price

Encore's new Z42 is a fast, efficient intermediate riding mower with a new quality/cost standard, according to Encore's Dick Tegtmeier. Even though the mower was built for commercial use, it is "priced within the consumer range."

Top speed of the Z42 is 7 mph. It has zero-turning-radius ability, and its wide stance increases stability and gives maximum control over rough terrain.

The 42-inch cutting deck has both anti-scalp rollers and large turf tires. The deck itself is 11gauge steel with 10-gauge wear strips and 7-gauge reinforcement bars. It's made to resist warp and blade vibration, too.

The Z42 has a 16-hp Briggs & Stratton Vanguard v-twin engine with side discharge, mulching deck or grass catcher.

Circle No. 313

Power to spare with this front mower

The Kubota F3060 front mower is equipped with a hefty 30-hp, liquidcooled, four-cylinder diesel engine. It comes with either a 60 or 72-inch deck with side discharge.

Circle No. 311

Designed to deliver maximum mowing performance, the F3060 features new dual-acting overrunning four-wheel drive with a clutch to prevent turf scuffing; hydrostatic transmission; and hydraulic independent power take-off.

The tilt-up mowers, designed for easy service, feature a cutting height from 1 to 4 inches. A tilt steering wheel, power steering, deluxe high-back seat with armrest and an easy-to-read instrument panel ensure maximum operator comfort and convenience.

Circle No. 312



Reel mower powered by

low-emissions engine

Jacobsen's new Tri-King 1900D triplex reel mower is designed with a new, 19 hp, liquidcooled, low-emissions Kubota diesel engine for greater power and performance.

"The new Tri-King is also easier to operate," says Steve Yolitz, company director of product management. According to Yolitz, the new steering system and three-wheel drive offers better maneuverability and operator comfort.

New, heavy-duty Eaton 2000 Series traction motors, plus a larger fan and high-flow water pump are features that have been designed in to make the Tri-King more reliable.

Tri-King mowers feature 72-inch and 84-inch cutting widths, with five- and ten-blade reels. Seven-blade reels will be available in mid-1996.

>LM REPORTS

cont. from page 32



Stihl 044: carburetor is heated



Shindaiwa 577: advanced filter



McCulloch 5700: for serious cutters

These are two machines at the opposite ends of the professional spectrum. If—more likely—you want something in between, you'll be surprised how many different kinds of features are available.

For instance, Stihl's 023L is called "the world's quietest gasoline-powered chain saw" because its noise level is just 92dBa at the operator's ear. Standing at someone using an electric typewriter, the company says, is like standing 33 feet from someone

running an 023L.

Because such a wide range of features is available, the commercial chain saw user can also choose the protection and the power needed in extremely dusty conditions. And Shindaiwa's 577 and 488 offer advanced filtration options (the Power Pro Air Filter) for just that kind of use.

Here, then, are some of the sizes and styles of chain saws for the professional user. This month, we've included phone numbers in the company listings to make it even faster to receive information on the product.

-Jerry Roche

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BOX NUMBER REPLIES: Mail box number replies to: LANDSCAPE MANAGEMENT, Classified Ad Department, 131 W. 1st St., Duluth, MN 55802-2065. Please include box number in address.

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Harder Tree and Landscape Service, a 74 year old full service tree and landscape company is seeking qualified individuals for the following positions:

- Tree care sales, must have 5 yrs. experience in residential tree sales. Knowledge of integrated pest management a plus
- Landscape Architect/designer, must posess strong organizational and communication skills. Landscape architecture or horticultureal degree desired.
- Landscape maintenance manager/supervisor, Minimum 5 yrs. experience in turf management, strong supervisory skills needed. Competitive salary and benefits based on experience.

Send or fax resume to:

HARDER TREE AND LANDSCAPE SERVICE 63 Jerusalem Av., Hempstead, NY 11550 Fax: 516-481-8846 EOE

MAINTENANCE MANAGER Well established, San Francisco based landscape contractor has immediate opening for operations manager in its interior/exterior maintenance department. We are seeking an experienced and goal-oriented individual. Knowledge of landscape maintenance, pest control, irrigation. Position includes sales, estimating, administration of contracts, staff management, quality control, billing, etc. Please fax resume to (415)621-2324, mail to Korotkin Associates, 75 Spencer, San Francisco, CA 94103, or call (415)621-7173. 2/96

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Leading, well established, full service, landscape company located in Atlanta, GA has a position for an experienced Project/Installation Mgr. to coordinate and manage high-end residential and commercial landscape installation projects. Position is responsible for managing project installations from start to finish: scheduling; client contact; and employee management. Must be a professional with good communication skills. Landscape Architect/design background a plus. BS in Landscape Management/Design or related field required. Competitive salary, comprehensive benefits package, bonus program, etc.

Send Resume to: Project Manager: 4497 Windsor Oaks Drive; Marietta, GA 30066.

Premier Landscape Maintenance/Construction Company has openings for managers in golf construction, commercial grounds maintenance, landscaping and irrigation. We are a leading regional company, serving the greater St. Louis area for 17 years. Successful applicants must be a proven leader and self starter with a commitment to excellence in quality and customer service. Degree and/or experience in related field is preferred. Year round employment, benefit package and advancement opportunities. Send resume to: Manager, P.O. Box 8068; Belleville, IL 62222.

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Atlantic Plantscapes Opportunities: We are currently seeking key people to work interior and/or exterior. We offer competitive salary, excellent benefits and unlimited opportunities in our: Richmond, VA; Hampton Road, Virginia Beach, VA; and Research Triangle, Raleigh, NC offices. Please call, fax or mail us a resume. Atlantic Plantscapes, 1400B Nowell Rd., Raleigh, NC 26717. Phone 919-233-2930. Fax 919-233-2941.

MAINTENANCE SUPERVISOR/CHEMICAL OPERATIONS: Industry leader, established firm with a reputation for exceptional quality seeking individuals with 4 or more years of experience in full-service lawn and landscape maintenance of executive commercial and residential properties. Must be an enthusiastic self-starter, people oriented and organized. Strong supervisory skills and a good driving record required. Send resume to: Carey's Professional Turf, P.O. Box 3534, Des Moines, IA 50322. 2/96

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Send Resume to: Gibbs Landscape Co.; Human Resources; 4055 Atlanta Rd.; Smyrna, GA 30080; or FAX to (770) 432-9809.

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Positions are full-time with exceptional compensation, benefits, and advancement opportunities. Mail or fax your résumé today to: *Tom Davis*, Bozzuto Lanscaping Company, 15127 Marlboro Pike, Upper Marlboro, MD 20774, Fax No.: 301-627-7011.

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Mid-western candidates preferred. For confidential consideration, send resume with salary history to Panoramic Landscape Management, Inc., Human Resources, 1470 Industrial Drive, Itasca, IL 60143, (708) 285-0300.

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August 1996	7/8
September 1996	8/8
October 1996	9/6
November 1996	10/8
December 1996	11/6

(Please call Sales Rep to confirm dates.)

SEND AD COPY WITH PREPAYMENT TO:

Dan Hoke, *LANDSCAPE MANAGEMENT*, 7500 Old Oak Blvd., Cleveland, OH 44310. For more information call: 1-800-225-4569 or 216-891-2762, Fax: 216-826-2865.

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Signature:	iii iiioiitii.	Date:	20.50
1. MY PRIMARY BUSINESS AT THIS LOC	ATION IS: (check	only ONE in either A, B or C)	
A. LANDSCAPING/GROUND CARE AT ONE O 11	08 40 Private/ 09 45 Condon 10 50 Cemete 11 55 Hospita 12 60 Military	Public Estates & Museums ininums/Apartments/Housing Develo ries/Memorial Gardens l/Health Care Institutions Installations & Prisons in Government/Municipal Facilities	pments/Hotels/Resort
B. CONTRACTORS/SERVICE COMPANIES/CO		20 ☐ 125 Landscape Architects	resion Control

- 22 135 Extension Agents/Consultants for Horticulture
- ☐ 140 Irrigation Contractors
- 24 Other Contractor or Service

25 210 Sod Growers, Turf Seed Growers & Nurseries 26 215 Dealers, Distributors, Formulators & Brokers 27 220 Manufacturers

- 2. WHICH OF THE FOLLOWING BEST DESCRIBES YOUR TITLE? (check ONE only) 28 - 10 EXECUTIVE/ADMINISTRATOR: President, Owner, Partner, Director, General Manager, Chairman of the Board, Purchasing Agent, Director of Physical Plant

 29 20 MANAGER/SUPERINTENDENT: Arborist, Architect, Landscape/Ground Manager, Superintendent, Foreman, Supervisor

 30 30 GOVERNMENT OFFICIAL: Government Commissioner, Agent, Other Government Official

 31 40 SPECIALIST: Forester, Consultant, Agronomist, Pilot, Instructor, Researcher, Horticulturist, Certified Specialist

 32 50 OTHER TITLED AND NON-TITLED PERSONNEL: (please specify)

18 112 Custom Chemical Applicators (Ground & Air) 19 120 Tree Service Companies/Arborists

C. SUPPLIERS:

3. SERVICES PERFORMED: (check ALL that apply)

DO LIM	MICAMIN	41 Landacaperdon beargn	
34 🗆 B	Turf Insect Control	42 J Turf Weed Control	
35 □ C	Tree Care	43 I K Paving, Deck & Patio Installati	0
36 D	Turf Aeration	44 🗌 L Pond/Lake Care	
37 □ E	Irrigation Services	45 MLandscape Installation	

- 39 G Turf Fertilization 46 N Snow Removal
 39 G Turf Disease Control 47 0 Other (please specify) 4. WHAT IS YOUR ANNUAL BUDGET FOR EQUIPMENT,
- CHEMICALS, SUPPLIES? (please check one) 48 1 Less than \$50,000 51 4 \$250,001-500,000
- 50 3 \$100,001-\$250,000
- 52 5 More than \$500,000
- 49 2 \$50,000-\$100,000

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Signature:	Date:

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04 20 Rights-Of-Way, Maintenance for Highways Railroads & Utilities 12 - 60 Military Installations & Prisons 05 \(\subseteq 25 \) Schools, Colleges & Universities \(06 \) \(30 \) Industrial & Office Parks/Plants \(07 \) \(35 \) Shopping Centers, Plazas & Malls

13 G 5 Airports
14 70 Municipal Government/Municipal Facilities
15 Other (please specify)

CONT	DACTOR	O IDEDVILO	COMPANIES/COL	HOLH TANTO.

16 | 105 Landscape Contractors (Installation & Maintenance)
17 | 110 Lawn Care Service Companies
18 | 112 Custom Chemical Applicators (Ground & Air)

19 - 120 Tree Service Companies/Arborists

25 ☐ 210 Sod Growers, Turf Seed Growers & Nurseries 26 ☐ 215 Dealers, Distributors, Formulators & Brokers 27 220 Manufacturers

21 130 Land Reclamation & Erosion Control
22 135 Extension Agents/Consultants for Horticulture
23 140 Irrigation Contractors

24 Other Contractor or Service

2. WHICH OF THE FOLLOWING BEST DESCRIBES YOUR TITLE? (check ONE only)

28 10 EXECUTIVE/ADMINISTRATOR: President, Owner, Partner, Director, General Manager, Chairman of the Board, Purchasing Agent, Director of Physical Plant

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30 30 GOVERNMENT OFFICIAL: Government Commissioner, Agent, Other Government Official

31 40 SPECIALIST: Forester, Consultant, Agronomist, Pilot, Instructor, Researcher, Horticulturist, Certified Specialist

32 50 OTHER TITLED AND NON-TITLED PERSONNEL: (please specify)

3. SERVICES PERFORMED: (check ALL that apply)

33 A Mowing 35 ☐ C Tree Care 36 ☐ D Turf Aeration

38 F Turf Fertilization 40 H Ornamental Care

Mowing 41 □ 1 Landscape/Golf Design Turf Insect Control 42 □ J Turf Weed Control

46 N Snow Removal ☐ G Turf Disease Control 47 ☐ 0 Other (please specify)

4. WHAT IS YOUR ANNUAL BUDGET FOR EQUIPMENT, CHEMICALS, SUPPLIES? (please check one)

48 1 Less than \$50,000 51 4 \$250,001-500,000 52 5 More than \$500,000

49 2 \$50,000-\$100,000 50 3 \$100.001-\$250.000

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