### The Sports Turf Manager as a

## Crisis Communicator

Sports Turf Managers Association Editorial Staff

Perhaps you will never be faced with responding to a crisis. But, if you ever have an athlete get injured during play, an employee who gets hurt on the job, a disgruntled employee, a weather related disaster, or an environmental incident, you just might find yourself in the spotlight and under scrutiny.

As a manager of people, you may have to deal with an employee's death or illness, a sudden change in top management, or employee issues of sexual harassment. Each one of these can constitute a crisis. You must be prepared for that decisive moment when your response can lead the crisis to better or to worse. An initial negative perception is nearly impossible to reverse.

#### Crisis Communication Response Tips

- Respond within 24 hours.
- Don't point fingers.
- · Always be available to the media.
- · Be visible and on-site.
- Tell the absolute truth.
- · Never say "no comment."

You are judged within the first 30 seconds of speaking if you and the information you are providing is trusted. Appearing empathetic and caring are the most importance characteristics you can exhibit to show "trustworthiness". Your audience will also assess your competence, your honesty and your commitment. Your goal as a communicator is to demonstrate these attributes.

It is important to recognize that the media is usually more interested in

covering opposing viewpoints and that bad news and conflict are more newsworthy. Most reporters are working under a tight deadline, have limited scientific and technical knowledge and can be a bit cynical. When preparing to talk with the media, address the principal underlying concern of the audience/questioner/listener keeping your responses short and concise.

In many crisis situations it is important to bring in a third party and to tell the media who you have contacted.

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## 2013 CALENDAR OF EVENTS

STMA Annual Conference January 15-19, 2013

> Daytona Beach, FL 800.323.3875 www.stma.org

2013 Rutgers NJAES OCPE Courses Organic Turfgrass Management

January 29, 2013

Reducing Pesticide Inputs & Exploring Organic Options for Sports Turf

February 12, 2013

Baseball & Softball Skin Surface Selection & Management February 20, 2013

**Two-Day Athletic Field Maintenance** 

February 21-22, 2013 Rutgers Cook Campus New Brunswick, NJ 732.932.9271 www.cpe.rutgers.edu

# Welcome! New and Renewed SFMANJ Members Continued from page 3

Onofrio Prinzivalli Mike Reissner Carmine Ricciardi Carl Rossi Francisco Rubi Mike Rusin Frank Russo Rich Russo Barry Scasserra Greg Schabel Joseph P Scullion Ben Selcow Adam Simmons Michael Sinesi Fred Smith Dave Spence Blair Spencer Ben Stentz Tom Storer Terrance Tanner Victor Tarrazzi Norman Torkelson Tom Tuttle Steve Vandegrift Anthony Vitolo Chris Whyte

No Brunswick Twp. Parks E Brunswick Parks and Rec Westfield BOE Clifton Recreation Dept. Newark Public Schools Westfield BOE No Brunswick Twp. Parks **Rutherford Schools** No Brunswick Twp. Parks Clifton Recreation Dept. Princeton Recreation Dept Robinsville BOE Glassboro Parks and Rec Collingswood Public Schools River Dell Regional School District Piscataway BOE Burlington Twp Rec. Princeton Recreation Dept Highland High School Hopewell Valley Regional School Dist. Ridge High School Hopewell Valley Regional School Dist. Davison Golf Lawrence BOE Mantua Aberdeen Regional School District

Berkely Heights BOE