of us asked if he could say a few things. Victor Heitkamp, superintendent of Osgood Golf Course, who was hired by the mechanic at Edgewood while Mark was away for a few days, was accosted by Mark when he returned to work and asked "who the hell are you?" Mark gave Heitkamp two weeks to prove himself, and the relationship is still going. You see, Mark was Heitkamp's mentor, and his emotions concerning Lindbergs's retirement were very evident and touching. It was clear what Lindberg meant to Heitkamp's career and life.

I have heard the same speech before. Which is a wonderful thing. This profession allows for that. In a job that so much is learned on the greens, tees and fairways and not the classroom, having a good mentor can mean the difference between success and failure. Most successful superintendents can identify one, maybe two or three if they're lucky, individuals that took them under their wing and helped propel them to new heights, sometimes higher than the mentors themselves. This is called Legacy.

The day after we got back, I started considering my Legacy. It was my 47th Birthday, and I began to think about my mentors, and anti-mentors, and the assistants that have worked for me. I thought about the high school and college kids that worked for me. Did I do enough to help them? Had I guided them or extolled what knowledge and experience I possess so that they could succeed? Tough question to answer.

As I have aged, I have found that I have not been as communicative with my crew. I have tried to delegate more authority to people under me, which is good, but perhaps lost some communication in the process. I've even been told that information has to be "pried" out of me at times. That certainly is not good mentoring.

So I have something to work on the rest of the year, and in future years. I guess I knew this, but it's funny how something like that trip to North Dakota opened my eyes to this subtle notion that there is an area I need to address. I'm sure there are other areas as well. Maybe the next MGCSA event will be another eye opener, who knows. But I do know that I want to be like Mark Lindberg when I retire. Not because of any personal satisfaction or accolades, but because it is so vitally important to be that guy (or gal). To be somebody that helps shape lives and careers. The position of Golf Course Superintendent lends itself to do that so easily and readily and it doesn't take too much effort.

As long as you aren't under water!

