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## Features

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In spite of a struggling economy, the golf business in Japan is having a good year. Former club professional Mac Hunter was recently in the Land of the Rising Sun and files this report on the trade in the Far East.

### 22 **MBO: BRIGHT NEW WORLD FOR THOSE WHO MANAGE?**

Management by Objectives is a new approach to handling the problems of the course or club. Is it a panacea? Editor Dave Slaybaugh looks at the subject and tries to explain what MBO is and how it can help you.

### 31 **TEES: MISPLACED, MISDIRECTED, MISUSED & ABUSED**

Architect Joseph Finger reports in the first installment of a two-part series on the age-old problems of the tee. He straightens out some basic misconceptions about the course necessity. Proper placement, construction, and care of teeing areas is covered in depth.

### 36 **COUNTRY CLUB INSTALLS INSIDE COOLER OUTSIDE**

Are you cramped for space these days when it comes to your club or course foodservice? GOLF BUSINESS examines the possibilities a walk-in cooler can give you. You may lose a wall, but you'll gain some space.

### 41 **NEW COURSE OWNER/BUILDER EXCLUDES ARCHITECTS & WOMEN**

Ohio course owner Fred Slagle didn't gain any friends in the feminist ranks when he opened his men-only Thunder Hill Country Club last year. Mick Baker talks to Slagle and gets his feelings on course construction and management.

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**FRONT COVER:** Wood sculpture by Joe Leonard. Photography by Andy Russetti.

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