

Are recipes costed and records kept up-to-date?

Are meats roasted at low temperatures? What happens to leftovers?

Why are there leftovers?

Do your employees know what is expected of them?

Have you given them written instructions governing hours of work, handling of equipment, safety precautions, responsibilities and duties?

Have you set up production schedules for all items and for all employees?

What is being done in the way of employee training, both pre-service and inservice?

## Lyons Puts on Course Maintenance Night Demonstration at Firestone

Wm. Lyons, supt. Firestone CC, Akron, O., and his staff presented a demonstration of night course maintenance to 100 Northern Ohio GCSA members and club officials with such success that many observers left convinced they'd seen a preview of a "things to come" program at busy courses.

The ingenious Lyons and his men put on their show with lighting provided by tractors and pick-up trucks. The work consisted of fairway mowing, spraying and fertilizing and greens and apron mowing and spraying with fugicides.

There has been fairway night mowing at intervals, especially at major championships, for years. The first instance of after-dark fairway mowing that veterans recall, was that at Winged Foot (NY Met dist.) during the 1929 National Open. But Lyons' program at Firestone was an historic initial complete treatment of fairways and greens areas under lights.

Lyons believes that night maintenance work will become standard practice because of heavy traffic and early starting time of play at many public and semi-private courses and even at private clubs where women's play is heavy during morning hours.

It is the Firestone supt's. observation that work in the cool of the nights is more comfortable and safer for course employees. Even if premium wages are paid it could be more economical.

Lighter dew of early night permits good clean jobs of mowing, says Lyons. He adds that there is some foundation for the opinion that night maintenance may reduce disease attacks.