newly planted pine and spruce trees and in the next five years another 2,500 trees will be planted.

## Waited for Water

The club is surrounded by more than 700 homesites and adjoining it are 51 summer cottages, ownership of which entitles one to everything from maid service to yard care. All utility installations at Kissing Camels are underground and land has been set aside for a community center, shopping areas, churches and schools. Nearby is the Garden of the Gods club, a resort that Hill built some ten years ago. It was his intention at that time to include a golf course but construction of this was delayed until water became available. A complete automatic sprinkler system was installed when the Kissing Camels course was built.

The pro at Kissing Camels is Bill Lawe, who received his shop and teaching indoctrination under Claude Harmon at Thunderbird in Palm Springs, Calif. Bill's staff includes Jim Ewart, shop manager, Jack Kendzior, teaching assistant, and Frank Chavez, in charge of the bag and storage department. Handling women's sales is Kitty Pritzlaff.

## **Confidence** in Buying Power

Kissing Camels will operate around the calendar, but since his shop is only newly opened, Lawe hasn't been able to determine just what his Colorado Springs clientele will indulge itself in and what it may pass up. However, his \$45,000 beginning inventory is a strong indication that Lawe feels he isn't going to be victimized by non-support. In the early weeks of operation, sportswear moved well for him and indications pointed to women being nearly as free spenders as male golfers.

As you will note from the two views of the proshop on page 27, there is no lack of artful lighting and tasteful display in Lawe's emporium. The different kinds of merchandise are nicely departmentalized and the women's sections take up just about as much room as those set aside for the men. There is no sign whatever of any congestion in individual or rack or shelf displays, and almost immediately upon entering the Kissing Camels shop you get the impression of airiness and altogether good taste that is rarely duplicated in similar establishments. Beamed ceilings, circular fixtures giving a recessed lighting effect and panelok panelling in alternate light and dark tones lend a rich tone to the shop as does the brown and black carpeting that covers the salesroom floor.

Parking space for golf cars is located opposite the ground floor dining area, while the clubhouse basement contains storage space for more than 100 carts. The golf car rental rate is \$8 for 18 holes. Storage and cleaning rates amount to \$24 a year, \$5 a month or \$2 a week.

Bill Lawe has been so busy getting his new shop set up that, as yet, he hasn't given much thought to promoting either the sale of merchandise or lesson business. He feels that since Kissing Camels will be in operation the year around, and business will be quite steady even during the winter months, there probably won't be much need of resorting to clearance sales other than to get rid of merchandise that can't otherwise be sold. In a shop of this kind it is the opinion that close inventory control, in which the sales peaks and valleys are anticipated, is the real key to profitable operation.

## Four Shots at the Shop

Lawe, incidentally, is indebted to Press Maxwell for the way in which the course has been laid out. In four instances during the playing of an 18-hole round, the golfer is brought into the direct vicinity of the clubhouse, and hence the pro shop. This happens on the first, fifth, tenth and fourteenth tees and on the fourth, ninth, thirteenth and eighteenth greens. Certainly an arrangement such as this isn't going to hurt pro sales. Two practice putting greens and the club's driving range are located near the first tee.

The whole setup at Kissing Camels — Texas enthusiasm, Colorado climate and scenery, the new community enveloping the club, the innovations introduced in the clubhouse, and the course itself—are conductive to a rewarding future for a resourceful pro. And Bill Lawe, working as head man on his first big job, is reasonably sure that he has the acumen, alertness and solid business background that is going to enable him to take care of that future.

## **Duties of Officials**

Duties of officials under the rules of golf are explained in a July USCA Journal article. It describes the duties before play starts, on the tee, in hazards, etc., and discusses procedures for match and medal play. Reprints of the article are available at no cost from the USGA, 40 E. 38th St., New York 16.