have to cut, in order to keep the course going, find out what are the unnecessary things you can do without. There are so many little things that can almost be classed as luxuries-like painting signs, boundary posts, flag poles, benches, bridges, parking ground ribbons, fences and a thousand and one little artistic touches that are nice to have and vet for a short period of time can be dispensed with. Then there are the flower beds; annuals, which require a lot of attention, can be replaced with some hardy perennial or a few shrubs that require little irrigation and scarcely any attention. See whether it is not cheaper to buy flowers for the clubhouse tables than to pay high priced labor to grow them. Today one can get a lot of flowers for the price of a gardener.

Organize your men so there is no overlapping of effort. Make each man responsible for a certain district. He should take care of his traps, irrigate and cut his greens, change the markers, see that clean towels are in position, water in the washing machine, and keep clean and tidy his particular district. Provide sufficient epuipment and tools so that men do not have to waste time in walking hither and yon for everything they need. See that all tools are kept sharp and in first-class condition. Older men cannot work with dull tools. Replace power equipment for hand machines wherever possible. Try a close cut method on fairways and see whether it lessens manpower and tractor use. If one can cut once a week instead of twice by lowering the blades of the machine and still give satisfaction it will be a saving of time and material. Forget for the time being some of the remote corners of the links where it will do little harm. Some pruning of trees and hedges, and shrubs, sweeping of leaves, may have

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to go by the board. Do not try to keep he whole course manicured to death an irrigated unless you have a full complement of men and resources. You will only end in failure if you try to do too much.

On most holes certain sections in front of the tee for 125 yards can be allowed to go back to nature. Just cut sufficiently to prevent lost balls and a slow-up of play. If greens are over 5,000 sq. ft., reduce in size. It will save a lot in labor, fertilizer and machinery, besides making the players pitch more accurately. Wherever possible reduce the length of fairways consistant with good golf. Make the course a pleasure to play for the ordinary average golfer and forget for the time being the supergolfers, for most of them are in the fighting forces or defense work. Always keep in mind that golf is a morale builder and a golf course is a place where men can find a haven for relaxation from the cares and worry of these troublesome times. Your course should be so constructed and maintained to give a maximum of pleasure with a minimum of effort and cost to the greatest majority of those who play the game.

If play still declines and it is not possible to keep 18 holes in good shape, choose the best holes where there will be a well balanced 9 holes. It may mean using some fairway for substitute tees and a rearrangement sometimes gives wonderful results and much satisfaction to the

players.

It is difficult to give a panacea for all the golf ills that inflict our clubs today. What is suitable in one place does not fit into another. If one can keep on the status quo so much the better, but for those who are or may be liable to experience difficulties perhaps a suggestion gathered from this article may help. If it does assist the writer will have been amply repaid.