

rising food prices continue to worry the manager.

In connection with buying problems Kendall relates that old Potter Palmer, the hotel man, used to know the price of every glass and every potato in his hotel.

With an average inventory of \$1,700 in food at Glenview, Kendall has worked out a checking and accounting system that prevents wastes. He works on the policy that money is easier to handle than liquor and food, so by watching for possible leaks in the food and liquor service, keeps a vigilant guard over his club's money.

Kendall is a crank on cleanliness. His employees and every detail of the clubhouse and its cottages must be immaculate or there is enough hell raised with the one responsible for untidiness to identify Kendall as a candidate to slug Joe Louis silly. His particular aversion is flies. His kitchen has only one door and is cross ventilated. Garbage disposal is quick and thorough. A fly around the Glenview clubhouse is a rare sight.

You Get What You Pay For

He also is firmly committed to engaging only the best help and seeing that they are cared for in a manner satisfactory to them. He attributes to this difficult phase of country club operation, considerable credit for the high operating standard of Glenview. "To have a good club you have to have good help and treat them well. Low class employees can't serve high class members, and the club that tries that hasn't a chance to identify itself as a first class establishment," Kendall asserts and backs his assertion with service favorably commented on by leaders in international society, finance and statesmanship who have been served as members and guests by the Glenview staff.

Service of women and younger people now is more of a study for golf club managers than it ever has been before, Kendall emphasized. Daintiness in appointments and service and an authoritative knowledge of the best in foods, liquors and service, are essential for the club managers.

The Glenview manager makes it plain that he hesitates to set forth hard and fast general rules in club management. There are too many variables to warrant a number of inelastic rules. You may have 60 reservations for a dinner and 360 appear. Everyone has his own problem with extra waitresses and waiters and with

emergency food supplies. However, despite the problems common to the golf club manager, Kendall comes out even in restaurant operation and ahead on the bar and rooms.

Kendall not only insists on smooth, quiet, expert cooperation within the house department of Glenview but rates departmental harmony with the professional and greenkeeping operations as a prime essential of management at a high class club. Together with Jock Hutchison, famed pro at Glenview, and the club's well-known greenkeeper, Ed Haupt, Kendall provides a club operation that demonstrates quality of service is one of the most substantial of all club assets.

A NEW DRINK with a Puerto Rico rum base is going up (and down) in great favor at golf clubs famed for smart bartending.

It's said to be the one innovation in the drink line since repeal. The ingenious Swizzlestick is the trick of the drink. One of the points to command the rum drinks is that rum ages four times as fast as bourbon and for that reason a first class supply is available.

Recipe for the "Swizzle":
Put Swizzlestick in 8-ounce glass
Fill glass with shaved ice
1 teaspoon sugar
Juice of half a lime
1 jigger of swizzle rum
Fill glass with selzer or sparkling water
Swizzle with Swizzlestick.

Inverness All-Star Round-Robin—This year's Inverness Round-Robin best ball championship will be played at the famous Toledo course June 20 to 28 inclusive. Eight two-men teams of the leading professionals will be invited.

Bad weather at last year's inaugural put it into the red, but the exclusive and unique character of the event commanded so much national newspaper space the Inverness members are underwriting the event again, determined to make it an annual fixture.

Ohio Has Fee Tourney. Ohio Golf Course Assn., consisting of 16 fee courses mainly in Cleveland district announces second annual handicap championships. A class, 14 and under; B, 15 to 24; C, 25 and over. Inter-club team play championship starts June 21 and continues until all teams in the league have competed against each other.