line of business, should consider that the greenkeeper is an expert in his line and is hired for his knowledge of golf course construction and maintenance and his ability to handle efficiently the men engaged for work on the course. While the principal duty of the green-chairman is to see that everything in and about the golf course is operating efficiently, he must be careful to avoid antagonizing the greenkeeper by inadvertently giving orders to the men, etc. It is well to handle all matters in regard to the golf course through the greenkeeper and to talk over with him any plans or practices proposed before asking that action be taken to place them into effect.

The green-chairman is the connecting path between the officers and directors of the golf club and the construction and maintenance force on the golf course. If the chairman has decided upon any action that should be taken, it will frequently be necessary to sell the plan to the board, especially if additional expenditures are involved. The best plan is to have a logical story as to why the work should be done as proposed, what optional procedures are available, and what the cost of carrying out the plan will be. It is well to be liberal in cost estimates as generally things cost more than is anticipated.

The chairman will receive frequent suggestions as to changes and improvements that can or should be made. It is well to consider carefully such suggestions by talking them over with the greenkeeper, and if they seem good and the board approves, carry them out as promptly as possible, as we all like to see immediate results from our suggestions.

## Unite Watch on Costs

Confer frequently with the greenkeeper as to how the expenditures on the golf course are running and what can be expected during the season with the view of having him work with you in keeping within the appropriation. When new tools or materials are needed, decide with the greenkeeper what to get, and then secure prices from different suppliers as it is possible frequently to save money in this way.

Read up on golf course construction and maintenance with the view of finding out what some of the difficulties are that make greenkeeping a job for experts, and see that your greenkeeper is furnished with best available literature along these lines and is encouraged to confer with others working in this line. The old saying, "You do not get something for nothing," is well illustrated in golf course work, where, in general, we are attempting to grow an unnatural amount and kind of turf both on fairways and greens. To accomplish and maintain the desired results economically is the job of your greenkeeper, with your aid and encouragement.

If results do not materialize as soon as you expect, do not become impatient. Growing grass on fairways and greens is a process of nature, and all one can do is aid and assist. It takes time and a lot of patience to build up and maintain good fairways and good greens. Take it easy; do not try to hurry nature too much; do not encourage experimenting too extensively, and, above all, be patient.

## Comfort Big Factor at Well Kept Course

How much does the word "comfort" mean to you as applied to the golf course? Is it not true that a player has the right to demand a certain degree of comfort, as well as a well-kept course? Should we not think over ways to make our courses more comfortable for our players?

How can comfort be secured? In many ways; easy inclines instead of steep slopes; paths of ease and comfort instead of sandy, rocky, slippery trails; shelters here and there; seats on or beside tees, especially where there is liable to be congestion; these are a few. Keeping the rough in such a manner that balls can easily be found aids in comfort. Drainage of low areas where water stands in the wet times not only improves the course, but also helps in the greater comfort for the players. It is easy to see how comfort can be made greater, there are so many ways to improve.

This is the ideal time to do much of this work to make the course more comfortable. Paths can be made easier, possibly sodded; if on a hillside, steps can be built in to help. Seats and shelters can be built, and others ways to improve studied, so that next season will find joyful comfort in command on your course. The little things count, and comfort can be made greater by each little step.—N. E. Greenkeepers' Newsletter.