

with every new fad and cycle, is completely eliminated.

The turf program based upon the soil and turf survey deals effectively with the question of what turf plants are best suited to the property, what fertilizers and chemicals are needed, and when, where, and how much of each, what drainage steps are necessary, what weed-eradication methods will prove successful, how proper top-dressings are to be combined, to what extent irrigation is necessary, and what the results of irrigation will be. In fact the proper turf program outlines the procedure for three to five years, thus removing all guess work from a large number of golf course operations.

Arming the Greenkeeper.

The greenkeeper who is armed with a complete knowledge of all of the factors he is dealing with is able to dispense with opinions and deal in terms of facts. The greenkeeper in this position is able to anticipate his difficulties and forestall them with proper methods. He is able to carry on the development of his turf under a definite continuous program which outlines in advance what the requirements are and how to deal with every factor.

Golf clubs which are operating under definite turf programs are able to keep down the high cost of up-keep and at the same time secure definite, positive results from all their efforts devoted to the development of the turf.

Club Managers Plan New York Convention

IT is expected that the report of the standardized accounting committee will be one of the features of the annual convention of the Club Managers' Association of America which is to be held at Hotel Astor, New York, November 12-13.

This committee has the job of working out a system that can be adopted with modifications by any club and permit a close watch and comparison of operations. It took the Hotel Managers' association five years to work out the standardized system of accounts now so generally and profitably in use in that field so the task undertaken by the Club Managers' organization is by no means a small one. The managers' convention will be held while the Hotel Exposition is on, November 11-16, so the visiting managers will have an opportunity to inspect and study the

exhibits of hotel equipment suitable for club operations.

The convention program is being handled by the Metropolitan Club Managers' association and the Association of Club Managers of the City of New York. John L. Keenaghan, Beach Point club, is chairman of the convention committee of the New York managers' group and William Norcross, Garden City C. C., chairman of the Metropolitan's committee. These committees, working together, have decided upon the following program:

Monday, November 11th

Hotel Exposition opens. Grand Central Palace.

1:00 P. M. Luncheon to visiting Hotel men, Hotel Pennsylvania, courtesy Hotels Statler Co., Inc. Registration—Booth No. 462, Hotel Exposition.

Tuesday, November 12th

9:00 A. M. Registration—Foyer Convention Hall. Hotel Astor.

11:14 A. M. Convention called to order, Frank H. Murray, President.

11:30 A. M. Reading of minutes of last meeting.
Appointment of Special Committees.

1:00 P. M. Buffet Luncheon. Hotel Astor.

2:00 P. M. Meeting called to order.
Address.

3:00 P. M. Discussion of General Business.

8:00 P. M. Theater and Supper Party.

Wednesday, November 13th

10:00 A. M. Group Meetings.

(a) Town Clubs.

(b) Country Clubs.

GENERAL CONVENTION SESSION

11:00 A. M. Meeting called to order. Addresses, subjects and speakers to be announced.

12:00 M. Buffet Luncheon. Hotel Astor.

1:00 P. M. Meeting called to order.
Shop Talks.

2:00 P. M. Election of Officers.
Selection of meeting place for next convention.

3:00 P. M. Open Forum.

8:00 P. M. Dinner and Dance. Hotel Astor.

Thursday, November 14th

Luncheon and Golf, Winged Foot C. C., the scene of the last National Open Championship. Courtesy of William Austin, Manager.