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2001 Management Co. List

This year's list ranks the course portfolio sizes of 141 management companies.....22

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THE SECRET OF TROON'S SUCCESS

Troon North (above), Troon Golf's flagship course in Scottsdale, Ariz., is one of 54 courses in the company's fast-growing portfolio. By 2005, the firm expects to have 200 courses worldwide. For a look at Troon's formula for well-managed courses, see page 20.

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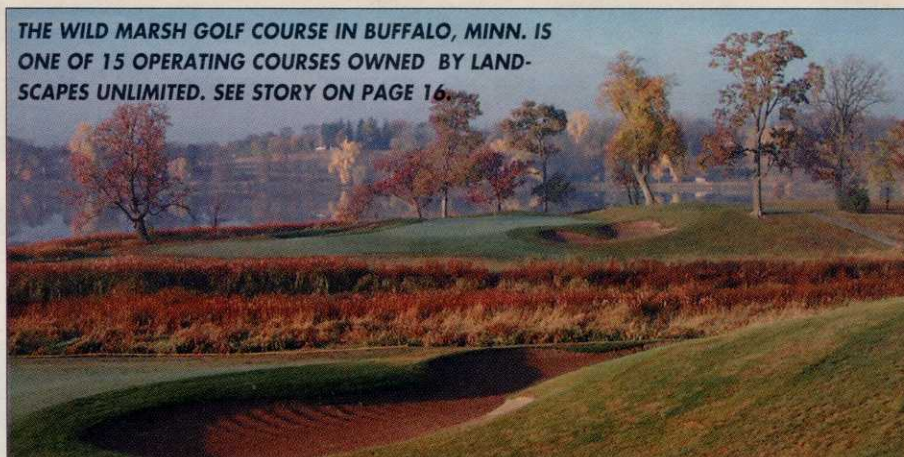
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PERIODICAL

THE WILD MARSH GOLF COURSE IN BUFFALO, MINN. IS ONE OF 15 OPERATING COURSES OWNED BY LANDSCAPES UNLIMITED. SEE STORY ON PAGE 16.



IRS expediting golf course tax decision

By ANDREW OVERBECK

WASHINGTON — The National Golf Course Owners Association has scored a major victory in its battle with the Internal Revenue Service.

The legal maneuvering centers on the depreciation of golf course improvements in the federal tax code. The IRS put the course construction matter at the top of the seven-issue list that it will study under its new Industry Issues Resolution pilot program, aimed at setting a consistent IRS position on industry issues.



If the depreciation decision comes down in the NGCOA's favor, the average 18-hole course constructed using modern techniques could see tax savings of \$400,000.

The NGCOA has been working with "big five" accounting firm KPMG for the last two years, trying to convince the IRS to update tax laws to allow modern golf courses to depreciate greens, bunkers

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California's deepening energy crisis striking fear in superintendents

By JOEL JOYNER

SAN DIEGO — California, crippled by an energy debacle and facing financial straits, may leave golf courses with a dark, dry summer as power usage peaks. With predictions of widespread blackouts and staggering energy bills, superintendents in the Golden State are deeply worried.

Moreover, electricity blackouts could spread to Arizona, Nevada, Oregon, Washington and other western states this summer, according to government authorities. For golf courses and other businesses, the potential financial consequences are disturbing.

"It's possible that budgets will be destroyed and, in the case of limited-resource facilities, energy bills may not be paid," said Corey Eastwood, superintendent at the Stockton Golf & Country Club, east of San Francisco. "Who knows what will happen?"

Eastwood's Central Valley course requires enough energy to pump up to one million gallons of water a day during June, July and August. "If we're caught without power, a lot of the grass on the putting greens will be lost," he said.

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The 18th hole at Barona Creek, with casino site in background

Native Americans prospering from golf development

By DOUG SAUNDERS

SAN DIEGO — Gambling and golf are proving to be a powerful economic combination for Native Americans.

Seventy years ago, the Barona Band of the Mission Indians was one of 550 native American tribes struggling for cultural survival. Today this nation is cruising into the new century as a financial juggernaut. And golf is a big part of

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West Nile virus spreading south and west

By JAY FINEGAN

ATLANTA — West Nile virus, already found in about a dozen northeastern and mid-Atlantic states, is expected to spread further south and west this summer, according to the Centers for Disease Control.

The CDC is monitoring the virus along the Atlantic and Gulf coasts, from Maine to

Texas. West Nile is carried by mosquitoes.

The virus' first U.S. appearance came in metropolitan New York City in 1999. It has since been detected in Massachusetts, New Hampshire, Rhode Island and Connecticut. Farther south, the potentially deadly microbe has invaded New

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