

BRIEFS



GOLFCORP ACQUIRES COOKS CREEK

ASHVILLE, Ohio — Cooks Creek Golf Club has been acquired by an affiliate of the Dallas-based Club Corporation International (ClubCorp) family following a 45-day term as management consultant for the course. Cooks Creek, designed by Michael Hurdzan and PGA professional John Cook, is currently a nine-hole course but will expand to an 18-hole layout by the summer of 1995. The club is 20 miles south of Columbus.

BRASSIE STOCK AVAILABLE ON NASDAQ

ST. LOUIS, Mo. — Brassie Golf Corp.'s common stock has begun trading in the NASDAQ SmallCap Market under the symbol "PUTT." The company's common stock will continue to trade on the Toronto Stock Exchange under the symbol "TEE." Brassie and Hale Irwin Golf Services Inc. (a wholly-owned subsidiary) have been involved since 1988 in buying, designing, constructing, operating and managing golf courses, mostly in the daily-fee market.

GLEN ELLEN CHANGES HANDS

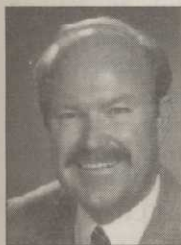
BREWSTER, Mass. — Corcoran Jennison Cos. of Braintree recently purchased Glen Ellen Country Club from Lincoln Savings Bank of New York. Corcoran Jennison has operated the 350-acre property for Lincoln Savings since 1991 and completed extensive course improvements.

SCGA ELECTS NEW PRESIDENT

UNIVERSAL CITY, Calif. — Bill Kincannon of Santa Barbara has been elected the 70th president of the Southern California Golf Association (SCGA). Kincannon, 61, is a 14-year veteran of the SCGA and a member at La Cumbre Country Club and Santa Ana Country Club. The SCGA recently bought its first golf course.

WHISPERING PALMS RENOVATED

DEL MAR, Calif. — The Cobblestone Golf Group is in the midst of a \$6 million renovation at Whispering Palms Lodge and Country Club in San Diego. Cobblestone President Bob Husband said there will be renovations to the lodge, clubhouse and golf course. Architect Jay Morrish will renovate the existing 27 holes. Plans call for an upgraded irrigation system.



Bob Husband

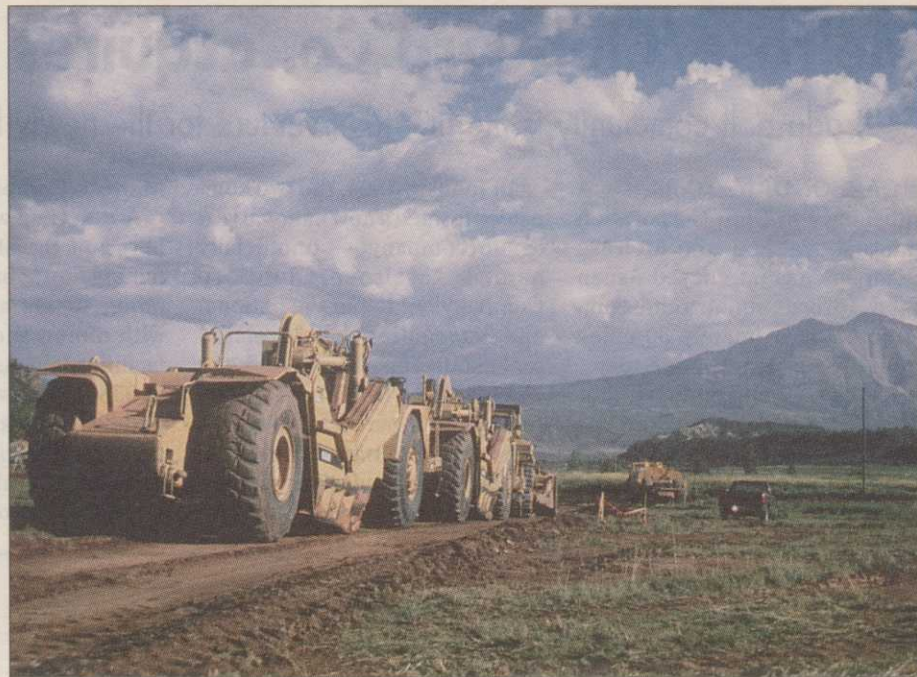
ClubCorp realigns to take advantage of international mgt. opportunities

By PETER BLAIS

DALLAS — Club Corporation International has instituted a major reorganization reportedly designed to better serve customers at its 240 facilities and take advantage of worldwide business development opportunities.

According to a statement from the \$1.2 billion, privately held company, "ClubCorp 2000" took effect Jan. 1 to focus on rapid international and national opportunities through its three primary subsidiaries — Club Corporation of America (CCA), which operates private clubs; Club Resorts Inc., which owns and operates golf and conference resorts; and GolfCorp, which owns and operates daily-fee and semiprivate golf courses.

CCA also streamlined its field operations from four to three main geographic regions. Within the three regions it created smaller mini-regions headed by 13 regional vice presidents. The idea is to bring operational decision making closer



ClubCorp has streamlined management to better serve courses like Colorado's Aspen Glen, above. See related story on page 48.

to CCA's 400,000 members.

Streamlining in the 1990s often means cutting back because of financial problems. Is that the case at ClubCorp?

"[ClubCorp President] Bob Dedman is such a conservative guy, I can't see ClubCorp ever being in trouble. They are in a real strong financial position with excellent cash flows," said Joe Black,

president of Western Golf Properties and a ClubCorp executive for 20 years before opening his own management firm.

"ClubCorp restructured a little while ago to get into the public golf market. They restructured while I was there to get into the city club business. Management companies always try to eliminate

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Golfers deposit a token in the Tee One Up console, above, before their shot at thousands of dollars.

MARKETING IDEA OF THE MONTH

Local courses play their ace in hole

By PETER BLAIS

GREENVILLE, S.C. — Remember a jubilant Lee Trevino jumping into the arms of caddie Herman Mitchell after nailing a hole-in-one at the 1987 Senior Skins Game at PGA West?

If Trevino, who could afford to buy most of the courses he plays, goes ballistic over an ace, how do you suppose a once-a-week duffer would react if he were to stroke a hole-in-one, and the event was captured on tape and he won \$50,000?

Pretty much the same reaction, wouldn't you think? Wouldn't it make that fortunate 20-handicapper want to return to the course? Wouldn't it make his friends and anyone who heard about the feat want to try their luck on the same hole? And, more important, wouldn't that mean more rounds and additional pro shop sales for the course owner?

That's what developers of Tee One Up are pitching to public course operators.

"We've signed up 30 courses in eight states since May," said Marketing Director Peter Elliman. "We're hoping to be at 100 courses in 50 states by the end of next year [1995]. Ultimately we'd like to think we could penetrate 5 percent of the market."

Tee One Up is a video hole-in-one system installed, at no charge, on a par-3 hole at any public golf course. It consists of four small video cameras that record the golfer's tee shot, the green and a close-up of the hole. The system is activated by depositing a token into a 3-foot-high console housing the recording and communication equipment.

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Management skills stressed at Ariz. school

By PETER BLAIS

PHOENIX, Ariz. — The golf industry spoke and the Mundus Institute listened.

The result was development of a golf course management program that has grown so quickly the small private school was recently forced to contract for an additional 4,000 square feet of teaching space.

That led Admissions Director Bob Webb to predict that within five years the school will be forced to develop a waiting list for students wanting to get into the program.

"We researched the industry thoroughly, talked to everyone and discovered that the golf business was in desperate need of good management personnel with strong business skills," Webb said.

"Course owners told us they didn't need more pros with nice swings. They needed good business people."

Founded originally in 1979 to provide computer training for entry-level travel agents, the Mundus Institute several years ago added a 10 1/2-month golf course management program divided evenly between turf management, general golf business and club operations (e.g. marketing, merchandising, club repair, food and beverage, tournaments, etc.). Mundus worked with the Arizona Golf Association to develop the program.

"The turf management section, for instance, isn't designed to train superintendents in agronomics, but to give students the ability to develop and understand

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CMAA conference set for late January

NEW ORLEANS — The Club Managers Association of America will hold its Annual Conference and Exposition here from Jan. 30-Feb. 2.

The two-day exposition will feature products displayed at a record 460 exhibit booths. The conference lists more than 80 seminars, workshops, clinics, panels and roundtables.

Full-day pre- and post-conference workshops will also be available on a variety of topics.

For more information contact CMAA at 703-739-9500.

Melrose/ClubCorp Co. acquires Aspen Glen site

Colorado golf community is the first joint venture for the newly formed partnership

CARBONDALE, Colo. — A subsidiary of Club Corporation International and The Melrose Company has purchased Aspen Glen, a private country club community approximately 30 miles from the resort town of Aspen.

Aspen Glen currently is under development and is the first joint acquisition for Dallas-based Club Corporation and Hilton Head, S.C.-based Melrose Co.

In January 1994, the two companies formed a new national real estate company — unofficially named "Melrose/ClubCorp Company" — to pursue national and international golf-related real estate opportunities.

Aspen Glen Golf Co. — a Colorado limited partnership which will own the community — is the newly formed and wholly owned subsidiary of ClubCorp and The

Melrose Company.

Aspen Glen will offer its members golf, private Gold Medal fly fishing, horseback riding, swimming, tennis and a clubhouse with dining and health and spa facilities. The Aspen Glen project is 938 acres, with 500 acres of undeveloped land including 180 acres for the golf course and 320 acres of natural wildlife parks.

Robert T. Kolb, The Melrose

Company's president, said the goal is to have all 18 holes of the Tom Weiskopf/Jay Morrish-designed championship course playable in 1996. Construction on the front nine should start this spring.

Aspen Glen has 100 homesites, many with river and course frontage. Individual home construction could begin this summer.



Bob Johnson



Robert Dedman Jr.

ClubCorp

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unnecessary operating costs and get closer to their customers."

Two long-time ClubCorp executives will head up the realigned firm. Bob Johnson, a 19-year company veteran and architect of the new plan, will move from president of CCA to become president and chief operating officer of ClubCorp's international operations. Jim Hinckley is the new president

and chief operating officer of ClubCorp's domestic subsidiaries: CCA, Club Resorts, GolfCorp and ClubCorp Realty. Hinckley joined ClubCorp in 1970.



James Hinckley

Additionally, CCA Executive Vice President Randy Williams will have an expanded role directing both national and international business development. Williams has been with the firm since 1975.

The new program is designed to reduce duplication of effort within the company itself and to take advantage of the firm's size, marketing and purchasing power.

Along with the ClubCorp 2000 program comes a new corporate philosophy titled "Seven Star Service." Seven Star is designed to enhance customer service and empower all employees to make decisions at the local level involving customers.

In the past year, ClubCorp has invested \$90 million in golf and recreational properties including Mission Hills, Desert Falls and Indian Wells country clubs in Palm Springs, Calif.; The Homestead in Hot Springs, Va.; The Golf Club at Fossil Creek in Fort Worth, Texas; and The Royal Golf Course at Queen's Harbour Yacht & Country Club in Jacksonville, Fla.

The company plans to aggressively pursue international facilities having recently opened its first city club in Beijing. ClubCorp also oversees 10 clubs and resorts in Mexico, Canada, China and Japan.

The consolidation of CCA's main regions from four down to three puts CCAWest in San Ramon, Calif.; CCA Central in Dallas, following its move from Houston; and CCA East, which formerly consisted of CCA Northeast and Southeast regions, in Washington, D.C.

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