The Changing Face of PDI

Editor's note: By now all Class A, B and C GCSAA members should have received a set of the revised PDI recommendations. (See the Meeting and Time line schedule at the end of this article.) This article shows some of the questions raised nationwide by PDI and the responses and changes implemented by the MSRG. The PDI issue was discussed at the FGCSA board meeting in August, and each chapter was asked to come to its own decision concerning the PDI and to take the consensus of the individual chapter to Lawrence for the September GCSAA Delegates meeting.

BY CHUCK BORMAN, CAROLINAS GCSA EXECUTIVE DIRECTOR AND HANNES COMBEST, GCSAA DIRECTOR OF EDUCATION

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-BRUCE R WILLIAMS, CGCS
CHAIRMAN
Membership Standards Resource Group

s we have seen in the last two issues of Carolinas Green, the GCSAA Professional Development Initiative has generated much comment and debate within the association. This article will inform you of changes to PDI that have been recommended by a cross-committee meeting of the GCSAA's Education, Certification and Career Development committees in Lawrence on April 15-16.

Along with the above-mentioned committees, the Membership Standard Resources Group was in attendance to discuss the MSRG's proposal and the feedback received to date from members.

The 80 committee members present were asked to review, revise, and define the MSRG recommendations, define ongoing requirements and identify specific responsibilities for committees.

Bruce R. Williams, CGCS, chairman of the MSRG, led the two-day cross-committee meeting and began with a summary of the process the group was using in communicating this

information to members. By the time this group met, the MSRG had made more than 70 presentations and several themes were recurring as questions or comments: required formal education; mandatory use of HR Web; required validation of self-assessment; required pesticide license; a need for better definition of ongoing requirements; ensuring continuing education is affordable and accessible; and grandfathering issues, particularly relevant to Class C members.

During the next two days, each of these issues was thoroughly discussed.

According to Williams, the meeting was very productive.

"The MSRG has struggled for almost three years with developing a classification system that will provide us a means to better market ourselves in the industry. This meeting provided valuable feedback to the prototype we developed and I believe the final product will be much stronger because of it."

Following are the outcomes related to this meeting and these issues:

Formal education

Some members expressed that no formal education should be required or if one was required, an alternative path should be developed to give opportunities to those individuals who were not able to obtain a degree.

Outcome: the participants of the cross-committee meeting recommended that a two-year turf degree be required but that an alternative path to meet this requirement be developed. This alternative path should be stringent and should include continuing education, service and tenure.

Mandatory use of HR Web

This issue was raised in three ways during the presentations: 1) the security of the HR Web; 2) employers will misuse the information on the HR Web; 3) why should we mandate this tool. Some people during the presentations expressed the belief that the HR Web is not secure; that people will be able to obtain individual competency profiles without permission.

The author of the HR Web, Chris Bjorling, assured GCSAA that unless a member gives out their password, the HR Web is secure.

Williams said that the members of the MSRG believe the HR Web will help members communicate with their employers. However, that is and should remain a private decision. Williams noted that the issue really could be summarized into one question: should GCSAA mandate the use of this tool?

Outcome: the participants of the cross-committee meeting agreed that for all new and existing Class A members, the HR Web should not be required but should be encouraged. However, for new and existing members seeking certification, it should be required.

Required validation of your self-assessment

Jim DeMoux, a consultant from Franklin Covey explained that individual competency profiles should not be validated because of the difficulty in creating one test that would validate the skill levels of various individuals. He suggested that a better position would be to test how well an individual performs against an aggregate competency profile, similar to how certification exists now. The certification test is based upon a set of knowledge, skills and abilities that the certification committee believes a certified superintendent needs to know.

Outcome: the participants of the cross-committee meeting agreed that no assessment should be developed for new or existing Class A members, but that an assessment based upon the competencies outlined in the HR Web should be developed for members seeking certification.

Required pesticide license

During the presentations, some people raised the issue of whether GC-SAA should require a pesticide license. Some superintendents live in states or

PDI Time Line

June 9-10, 2000- MSRG meeting July 15-16, 2000- Education, Membership, Certification meeting to review MSRG recommendations

August 2-3, 2000- Board of Directors reviews all recommendations

Mid-August, 2000- General mailing to all A, B and C's

September 9-10, 2000-Chapter Delegates meeting

October 24, 2000- Fall Board meeting to review all recommendations for action. November, 2000- By-laws meeting

December 31, 2000- Members receive by-laws language

February, 2001. Potential vote at conference in Dallas

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countries where a license is not required. Some superintendents don't administer pesticides so they have no need to obtain a license.

Outcome: recommended requiring state pesticide license for class A and certified members or to have those individuals pass a GCSAA-developed test.

Ongoing requirements

The MSRG supported ongoing requirements for both Class A members and certified superintendents which would require a combination of service and continuing education. No details had been recommended.

Outcome: members of the cross committee meeting supported ongoing requirements for Class A and certified members. They recommended that Class A members be required to obtain three points within a three-year renewal period. These points can be a combination of service points and continuing education points with a minimum of one education point.

Furthermore, they recommended that certified superintendents be required to obtain nine points within a three-year renewal period. These points can be a combination of service points and continuing education points with a minimum of three education points.

Committee members recommended that education provided by GCSAA, chapters and non-vendor turf organizations should be valued the same. All other education should be valued at half the equivalence of the turf organizations.

During the two-day meeting, several alternatives were discussed including, the Career Development System, a program proposed by Al Jansen, superintendent from Barbaroo County Club in Baraboo, Wis. Jansen's proposal integrates experience and education into a multilevel classification system.

Participants of the cross-committee indicated that they liked the simplicity of the system. However, they expressed concern relative to the lack of ongoing requirements and that the system was not tied to competencies.

The recommendations developed by the participants of the cross committee meeting will be sent to the MSRG and other appropriate committees (Certification and Membership) for further action.

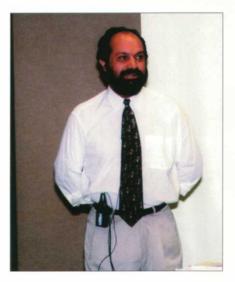
48 Attend Reclaimed Water Seminar

Golf course superintendents from all over the state met at the Orlando Airport Marriott hotel July 28 for a GC-SAA Regional Seminar on Reclaimed Water Irrigation presented by Dr. Ali Harivandi, a regular member of the GCSAA teaching faculty at national conferences.

Since water issues are becoming more important all the time and the likelihood of more use of reclaimed water becomes a reality, 48 superintendents were present to learn about the nuts and bolts of this alternate source of irrigation water. Some courses are converting to reclaimed water and some are being built only because they will be hooked up to a waste water plant.

Dr. Harivandi shared some to his key take-home messages from the presentation:

- Reclaimed water is not "bad." It is a great resource and in this day and age of growing water shortages we should be glad to have access to it.
- The water should be evaluated thoroughly so you know precisely what you're getting. No two municipality sources are the same and processing problems do happen. The water needs to be tested on a regular basis.
- There are many ways to deal with the challenges that accompany the use of waste water. The challenges can be overcome. You just have to know what they are and how to deal with each case.
- Agronomically, the most critical thing to know is the dissolved salt content of the water so counter measures and programs can be employed to combat sodium-related issues in the soil.
- Good training and education are a must for the staff and golfers alike., mostly to de-mystify the stigma attached to using waste water. You must make certain you know what the health-related issues



Dr. M. Ali Harivandi of the University of California Cooperative Extension Service recently presented a day long seminar on Reclaimed Water Irrigation to 48 FGCSA members in Orlando. Photo by Joel Jackson.

are just to be proactive about the subject. There haven't been any known problems so far.

- *Supply and delivery issues need to be understood and worked out. Correct pump and pipe size engineering is necessary to take full advantage of this resource.
- Lakes and holding ponds may need aeration systems or treatments for algae growth from increased nutrient loading.
- Golf courses using reclaimed water provide a service to the community by disposing of and filtering the city's waste water and recharging the aquifer. This is a great public relations message and should be used.
- Politics and pricing are difficult issues. You may not have a choice. But when you do, do your homework on current costs, lake management, irrigation system modification. Then sit down with the course owners and utility company and figure out the cost and value. Reduce it down to a sound business decision.

Special thanks to Scott Jamros, Hawks Landing G.C. of the Central Florida GCSA and the GCSAA Education Department for organizing and providing this seminar.

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