DIRECTOR'S COLUMN

Tim Anderson, CGCS Naperville Country Club

MAGCS "Inside the Numbers"

The fiscal year for the MAGCS runs from January 1 through December 31. Each year, the Executive Committee meets to develop the budget for the upcoming fiscal year. The Executive Committee consists of the president, vice president and secretary/treasurer. Once the budget has been prepared, it is presented to the MAGCS Board of Directors for approval. For the 2005 fiscal year, the MAGCS operating budget was \$363,300. The MAGCS operates as a nonprofit organization. The Association retains the services of an independent auditor to perform an annual audit of the Association's financial position. For the past several years, the Association has used Arnold N. Schorn & Co., LLC to perform the annual audit.

> The operating budget is your typical "two-headed monster" that poses the perpetual challenge of balancing income with expenses. Each year, the Board approves a balanced budget with income equal to expenses. Looking at a historical period dating back to the year 2000, the MAGCS has seen an increase in the operating budget from \$300,650 in the year 2000 to \$363,300 in the year 2005 (see Figure A). This represents a growth of 21% over a sixyear period or an average annual growth of 3.5% per year. This growth has been consistent on both the income and expense side of the budget.

The major sources of income include:

INCOME CATEGORIES	9	60	F .	Го	TA	LI	N	co	ME	F	OR	F	ISC	CA	L 2005
Revenue from On Course										•	•				.34%
Revenue from member dues															.25%
Revenue from monthly meeting registration												•			.15%
Sponsorship revenue for the hospitality suite															
Other income															
Sponsorship revenue for monthly meetings				1	4		-	2							5%
	-	-	-	-	-	-	-	-		-	-		-		1000

TOTAL 100%

The major expense items include:

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			- 10	 10.00					.33%
									.21%
									.12%
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TOTAL 100%

In December of 2004, the Board of Directors held a strategic planning meeting. Several goals were established during this meeting. These goals covered all areas of the Association and included: mission statement, vision for the year 2020, membership, communications, public relations, finances, professional development, education, governance and member participation. Relative to Association finances, the following goals were established:

(continued on page 6)

Each year, the Board approves a balanced budget with income equal to expenses. **Goal:** MAGCS will work to establish a more diverse revenue stream.

Goal: MAGCS will continue to produce a high-quality publication (*On Course*) that will operate at a profit.

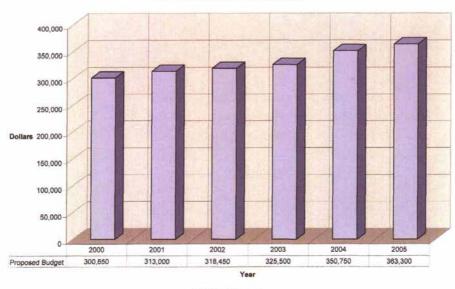
Goal: Develop the MAGCS Web site as a possible revenue stream.

Goal: So as to diversify our revenue stream, switch from GCSAA local seminars that are cohosted to GCSAA local seminars that are chapter-administered.

Goal: Define an annual and ongoing revenue stream for the scholarship program. Investigate setting up an endowment fund for the scholarship program.

The Board of Directors is already working to accomplish these goals.





MAGCS Approved Operating Budget



