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*KOHLER ENGINES® compared to a comparable KOHLER carbureted engine under comparable loads and duty cycles. Based on 600 hours of annual operation at $3.50/gallon.
SOUTHERN CRABGRASS

IDENTIFICATION TIPS
› This annual, warm-season grassy weed reproduces by seed and forms dense stands in open, disturbed or thin-canopy sites.
› It grows along the ground with branched stems that root at the nodes.
› Leaf blades are rough with no hairs or only a few short hairs near the base of the blade. Long hairs are often on leaf margins near the sheath and on the sheath itself, similar to large crabgrass (D. sanguinalis).

CONTROL TIPS
› Southern crabgrass typically germinates when soil temperatures reach a consistent 55 degrees F.
› In the absence of frost, Southern crabgrass can overwinter—producing new growth and a second crop of seed in spring or early summer.
› Apply an herbicide containing dithiopyr prior to germination or prior to the tillering of crabgrass, which generally corresponds to the time when crabgrass seedlings are easily observed in turf.

Flowers consist of individual spikelets with needlelike awns.

CONTROL TIPS
› Cutting is not a recommended control method for downy brome. If cut prior to seed ripening, it will produce new stems and seeds at the cut height.
› For smaller infestations in commercial settings, apply an herbicide containing pronamide.
› Make fall application(s) after downy brome seeds have germinated and are beginning to grow.

DOWNY BROME

IDENTIFICATION TIPS
› Downy brome, also known as cheatgrass, has densely hairy leaves and sheaths and drooping seedheads.
› Its leaves are rolled in the shoot and hairy on both surfaces. Leaves lack auricles and have a membranous ligule that may be fringed with hairs near the top.
› In late spring/early summer, the seedhead, a soft drooping panicle, changes from green to purple to tan. It often remains purple during the winter months.

Recommended Dow AgroSciences solution
Dimension® specialty herbicide*

Recommended Dow AgroSciences solution
Kerb® specialty herbicide**

* State restrictions on the sale and use of Dimension specialty herbicide products apply.
** Kerb is a federally Restricted Use Pesticide.
GENERIC HERBICIDES ARE FINE IF YOU RUN A GENERIC BUSINESS.
Dimension® specialty herbicide isn't the No. 1 brand in the lawn and landscape markets just because it offers outstanding preemergence and early postemergence for crabgrass control. Or because it also controls more than 45 other grassy and broadleaf weeds. It's No. 1 because it's a proven product from a proven company. Unlike generic manufacturers, Dow AgroSciences provides innovative products, expertise and field support that helps retain and grow business. It’s what sets Dimension apart from the competition. And when you use it, it can do the same for you. To learn more, visit www.DowProvesIt.com.

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Companies seek B Corporation status to emphasize stewardship of the community, environment and their employees.

BY MARISA PALMIERI
Call it what you will: “Corporate social responsibility.” “The triple bottom line.” “Conscious capitalism.” Whatever your terminology, the movement of for-profit enterprises toward considering their impact on employees, the community and the environment is undeniable. Some early leaders have blazed a trail and others—including companies in the Green Industry—are following in their paths.

Firms are accomplishing and validating their corporate social efforts in a few ways, including third-party certification programs and benefit corporation status (see sidebar on page 29 for more information on the differences between the two).

Certified B Corporation status, administered by the nonprofit B Lab, is one third-party program. You may have heard of some of its certified companies—the list reads like a who’s who of esteemed brands: Ben & Jerry’s, Dansko, King Arthur Flour Co., Patagonia, Method Products, Numi Organic Tea, Seventh Generation and Etsy, among others. There are more than 700 Certified B Corporations in 26 countries and 60 industries.

At least two Green Industry firms are out in front of the Certified B Corporation movement: Ontario-based irrigation contractor Smart Watering Systems, and Naturescapes, a Paoli, Pa.-based design/build firm.

What do these companies do that others don’t? Certified B Corporation status means they have rigorous standards of social and environmental performance, accountability and transparency, says Katie Kerr, communications associate with B Lab.

HOW DOES IT WORK?
To become a Certified B Corporation, a company first completes the online B Impact Assessment. Companies that earn a minimum score of 80 out of 200 points undergo an assessment review process, essentially a conference call verifying the claims made in their assessment. Companies may be required to provide supporting documentation before they are given Certified B Corporation status.

Certified B Corporations also pay fees based on annual sales, ranging from $500 for firms with annual sales less than $2 million up to $25,000 for companies that are $100 million-plus. Companies are required to become recertified every two years.

After certification, firms are subject to random on-site reviews. Ten percent of Certified B Corporations are randomly selected for review each year.

Becoming a Certified B Corporation also has a legal component to protect officers and directors under the law. Some companies have to change their governing documents to meet this legal requirement. Doing so allows them to consider interests of all stakeholders when making decisions (not just shareholders).

Read on to understand why two Green Industry firms became certified and how it’s working out for them.

“We must be the change we wish to see in the world.” –GANDHI
business, so you should look into it. We did and we thought it was a good fit, in terms of “walking the talk,” so to speak. We feel pretty good about it.

**LM:** What’s been your response from clients?

**CL:** Many of our clients work with us because they’re trying to reduce their water use as part of a corporate sustainability process. When people prequalify us as a vendor, they ask us to see our sustainability policy to see if we’re the right fit. They value those sorts of things, so we thought this would be a good challenge for us, and it’s also good for staff and how we run the business.

**LM:** How long did it take you to become certified after you’d learned about it?

**CL:** After finding out about it, we pursued it right away. It was something we wanted to implement immediately. We went through the process of vetting our procedures and we implemented some new ones. It only took a month or so to pull it all together.

**LM:** What was the certification process itself like?

**CL:** There’s a large, online assessment form you complete—it’s more in depth than just a survey. You have to talk about your policies and processes. It addresses all aspects of your business—there are segments about employees, daily operations, sustainability, etc. Then there are two to three interviews and support calls with B Lab staff. Our office manager really helped pull it all together because you have to complete the assessment and submit your documentation.

**LM:** Do you promote your Certified B Corporation status?

**CL:** We market it somewhat and we have it on our website. I don’t know how much attention all of our clients pay to it or if it’s a relatively new concept to them. It is a growing movement. I don’t know how well known it is in private industry outside of sustainable businesses.

I look at it more of demonstrating our commitment to our clients and our staff. It’s heavily weighted on how you treat employees, if you’re creating a positive work environment, a work and personal life balance and offering benefits and profit sharing. The theory is corporations are traditionally structured...
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to benefit the owners only. B Corporations work differently. A sustainable business has happy employees that are well looked after and are part of the growing company. If the company does well, they do well. The company makes decisions not strictly on profit.

**LM:** What things do you do as a B Corporation that many others don’t do?

**CL:** The process ensures you modify your corporate documents saying you’ll allocate a certain percentage of profits to employees. We were already doing that with our profit-sharing plan. Another thing we do is give people two paid days off a year to work for a charity of their choice.

**LM:** What companies do you, personally, look to as models of ethical business practices?

**CL:** Patagonia, which is a Certified B Corporation, always has been what I think of as a forward-thinking company. It recognizes success is heavily weighted by how you treat your employees. That approach creates a positive, productive work environment.

We try to model ourselves in a way that we attract good, talented people and we’d retain them. It’s the same with our clients.

**LM:** Would you recommend becoming a Certified B Corporation to others?

**CL:** I would. It’s a good way to look in the mirror and make sure you’re walking the talk and to make sure you improve your processes to facilitate a better work environment and a sustainable enterprise. Before, we were doing a lot of things that were positive, but we weren’t formalizing it and documenting it as policy—simple things like our recycling program. We’d always had recycling bins, but now we’ve retained a recycling contractor and set up stations throughout the office to make it easier, and there’s actual training about it when you come on board.

Before becoming a B Corp we had a one-page sustainability policy. It was very rudimentary. Now it’s much more in depth.

The best way to protect trees and shrubs from insects is to get out ahead of them. The super-systemic activity of Safari® Insecticide delivers quick uptake and knockdown of a broad spectrum of the most damaging landscape insects including scale, emerald ash borer, aphids, mealybug, boxwood leafminer, whitefly, lacebug, hemlock woolly adelgid and more. And the long-lasting control of Safari will result in satisfied customers and reduced callbacks. With Safari, you’ll outpace the bugs and leave your competition in the dust. To learn more, visit valentpro.com/safari.
**NATURESCAPES**

Location: Paoli, Pa.  
Service mix: Primarily design/build  
Client mix: Primarily residential  
2012 revenue: not disclosed  
Employees: 7  
Management: John Fridy, owner; Sally Fridy, administrator  

**LM:** When did you first hear about Certified B Corporations?  
**Sally Fridy (SF):** I wish I could remember exactly how we came to be B Corp enthusiasts. I probably read something about them, found out they were nearby and had to investigate. [B Labs, the nonprofit organization that administers B Corporation certifications, is located about 5 miles from Naturescapes in the Philadelphia area.] I’m sure I just thought it was a good thing, so we signed up. Now, one of our clients is [B Lab cofounder] Bart Houlahan, who’s one of the originators of B Corps. In fact, the Houlahans called us because we were a B Corp.

**LM:** Why did you decide to become one?  
**SF:** It made sense: It’s a different corporate style. It’s for public benefit. It’s not just for profits. It just sounded like something we wanted to do. We’re a naturalistic organization. We believe in the plants and the environment and putting the right plant in the right place. In other words, we’re not just out to make the almighty dollar.

**B Impact Report**

Certified since: July 2009  

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<tr>
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</tr>
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<tbody>
<tr>
<td>Accountability</td>
<td>15</td>
</tr>
<tr>
<td>Employees</td>
<td>36</td>
</tr>
<tr>
<td>Consumers</td>
<td>28</td>
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<td>Community</td>
<td>33</td>
</tr>
<tr>
<td>Environment</td>
<td>15</td>
</tr>
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**Overall B Score:** 127

**LM:** What’s been your response from clients? Do people know you’re a Certified B Corporation?  
**SF:** Some do, particularly those who have a penchant for being in tune with the equalizing parameters of life. Some don’t. It’s probably a good idea to promote ourselves as a B Corp, especially because we’re so different than many landscape businesses, but we haven’t really marketed it to customers. I guess there’s already enough to share in the sales process. Perhaps we need to change this aspect of John’s interviews with clients.

**LM:** What companies do you look to as models of ethical business practices?  
**SF:** The White Dog Café in Philadelphia and the woman who started it, Judy Wicks, are big on being local. We’re not that far from Philadelphia and we’ve paid attention to that and some of those things have made a difference in our business. We buy locally. Also, remember when Ben & Jerry’s used to have a policy that the highest paid employee made only seven times as much as the lowest paid employee? I don’t believe they do that anymore, but it’s about being that kind of ethical. We pay our people well and...
try to do everything to help them. That’s the whole point. It’s really important to recognize the fact that your labor force is of great benefit to you.

**LM:** Would you recommend becoming a Certified B Corporation to others?

**SF:** I would recommend it because I think it’s the coming thing to do. Probably, a lot of companies would think it might be too costly or don’t think it will benefit them in some way. We didn’t choose to do it for the benefit it would garner us; we chose to do it because it was the right thing to do. We’re probably not like a lot of others. We’re small so we can do things differently. **LM**

**IN GOOD COMPANY**

Green Industry Certified B Corporations are listed among many well-thought-of brands. Here’s a look at a few notable examples that happen to founding B Corps.

**West Grove, Pa. Certified since: December 2007**

Not only does Dansko pay employees to take time off to volunteer, it matches the amount of their salary and donates it to the organization they volunteer with. More than 50 percent of employees share ownership, more than 5 percent of profits are shared with employees, and all employees are eligible for tuition reimbursement. Plus, the company’s LEED-certified headquarters features a living wall. Overall B Score: 84

**White River Junction, Vt. Certified since: May 2007**

A 100-percent employee-owned company, this baking ingredients and tools company boasts company-wide service outings and 40 hours of paid time off for all employees to help their choice of nonprofit groups. The company also conducts biannual environmental audits and shares the information with employees. Overall B Score: 101

**Burlington, Vt. Certified since: May 2007**

This brand of “green” household and personal care products calls itself a “pioneer in corporate responsibility.” Its offices are LEED certified and more than a quarter of the firm’s fleet is made up of low-emission vehicles. More than 75 percent of employees share ownership, and benefits include health coverage for half-time employees and off-site subsidized childcare. Additionally, the firm offers paid time off for employees to volunteer. Overall B Score: 116

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