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Putting the Problem in Older Hands

By Hans Tanner

To help ease the labor shortage as well as control inflationary budgets, superintendent Al DePorter began a unique practice: he hired a greens crew whose average age was 69 years old.

Comparatively speaking, Gus Landschoot is the baby of the greens crew at Clifton Springs CC, an 18-hole course outside a town of about 2,000, some 25 miles from Rochester, N.Y. Gus Landschoot is 62 years old.

Only three other members of the seven-man regular course maintenance staff are under 70 (65, 66 and 67); another is 70 and the remaining two are 75.

Al DePorter, the man who assembled this crew, is no longer at the club, but he’s putting together a similar one this spring at nearby Newark, N.Y., CC, where he’s taking over a nine-hole course which he says is in “terrible shape.”

And 27-year-old Gary Kuhn, DePorter’s successor, is so impressed with the condition of Clifton Springs, he’s retaining the crew and adding another senior citizen as a replacement for Al’s father, 71-year-old Al DePorter Sr., who is switching to Newark with his son.

Making older men feel a part of today’s life is becoming increasingly difficult because more and more doors of industry are closed not only to those 65 and over, but also to many men approaching that age. DePorter has eased that situation in his area and even has a waiting list of men wanting to work.

But obviously DePorter is not hiring these older men just out of the goodness of his heart or because he realizes somebody has to help the aging. Mounting costs are putting the squeeze on golf course operations these days, and the clubs working on small budgets are having a difficult time maintaining decent course conditions.

“I’d say last year we operated on about only half the budget of a city course,” DePorter says. “We paid these men $2 an hour, which is slightly over the minimum wage guaranteed in New York State. Did they grumble about the money? Not on your life. Remember that from 65 to 72 a man can earn only $1,680 a year and still collect social security.

“Why the board of directors at Clifton Springs decided to do something special for these men two years ago and without my knowledge voted to increase their hourly rate. The men appreciated the thought, but one after the other came to me and complained they couldn’t work as many hours if they got the raise. And they didn’t want to work fewer hours. I know in this day that sounds inconceivable, but it happened.”
Getting capable help at the price a small club can pay is another problem facing more clubs every year. This also has been solved at Clifton Springs and now will be at Newark.

“T’m not saying this just to brag about how well my idea is working out,” DePorter reports, “but I guess I’d have needed to hire 11 kids or younger men to do the work seven did for me at Clifton Springs. We paid about half as much as the big courses, and we got twice the results. Our greens and tees were as good or better than any in the Rochester area. The final nine holes were completed in 1964—two years after the front side—and in that short time the tees have become so good that we put practice putting cups in the back part so people waiting to tee off could sharpen up their putting. The tees are in the same grass as the greens and are cut one-sixteenth inch higher.”

DePorter has some good backing for his boasts about Clifton Springs’ greens and tees. Sam Urzetta, the 1950 United States Golf Assn. National Amateur champion and now head professional at the exclusive Country Club of Rochester is a frequent visitor there.

“They do an excellent job,” Urzetta praises. “The greens are in fine condition and the tees have to be among the top three in this whole area. It’s amazing what these old fellows have done for the golf course and what working there apparently has done for them.”

And just who are these men?

J.C. Frowley is 75 years old and starting his fifth year at Clifton Springs. He was a farmer, but had to give it up because of health reasons. However, DePorter notes, “He looks better every month he’s at the course.”

Bernard Steyaert is the other who’s 75. He’s starting his 10th season at Clifton Springs after taking a mandatory retirement from his masonry profession at 65 and spending the next year “not really enjoying retirement.” Bert mows rough three days a week.

Bud Farnsworth is 70. He owned a bottled gas business, but a heart attack forced him to sell out. He mows the rough during the summer and does some greens in the spring and fall. This is his second year.

Ross Hooper is 67 and took a mandatory retirement at 65 from the village maintenance department in five seasons at Clifton Springs. With him moving to Newark this spring, new Clifton Springs superintendent Kuhn has added 65-year-old Albert Lannon, who retired from Goulds Pumps in nearby Seneca Falls during the winter.

“I may add more after I see how things go,” says Kuhn, who was assistant superintendent at famed Oak Hill CC in Rochester last year. “Did I consider replacing them with younger fellows? Not on your life. I’ve seen what kind of shape this course has been in. I’m just happy they all are willing to stay and work for me. It’s great for a newcomer to have this many men who know what they’re doing. I’m sure they’ll make my job easier,” Gary adds.

DePorter says “economics” was the reason for his move from the now manicured Clifton Springs’ 18-hole layout to the rundown nine-hole spread at Newark.

“It’ll be a challenge,” he said while waiting for the snow to melt so he could get started on his new job. “But my move has meant jobs for four more senior citizens. In addition to the one Gary hired at Clifton Springs, I’ve got three newcomers. Bill Vander Lycke is 60, Frank Peters, 66, and Bill Cromie, 65. Vander Lycke was at Newark for 14 years but had moved to St. John Fisher College in Rochester as head groundskeeper. Now he’s back here. Peters was a lathe operator at Garlock, Inc., and retired a year ago, and Cromie recently retired as a rural mail carrier for the Post Office department.

“And I have my dad and Merm Knauss, who’s 68, was a hair dresser for 50 years and was my pro shop assistant at Clifton Springs. He’s going to work out on the course now. He and I joined the others on the course in the fall in previous years, so he

(Continued)
really knows what it’s all about.

“This course is in such horrendous shape, it’ll be a real challenge to make something out of it. But I’m sure with the dedication of these men we’ll be able to do it.”

DePorter has tried college boys in the past and isn’t entirely sold on them, even as fill-ins for his older crew. “We had good college kids last summer,” he says, “but I’ve had some work for me who weren’t worth having around. The biggest trouble with them is that they come too late in the year to help with the busy early season rush. Getting the course ready, then they have to leave before fall cleanup time. And once in a while the night life of the younger fellows results in them arriving late the next morning or not at all. My older men haven’t been late once.

“You might think that illness would be a problem with these men, but it hasn’t been so far. Not one missed a day last summer. Say, that reminds me of something else—the competition.

“They won’t admit it to you or when they’re together, but they all try to outdo one another. They take pride in having their greens and tees immaculate. Two years ago one of them was sick a day and when he called me, he said, ‘I was supposed to mow such-and-such a green today. Don’t let anybody else do it because they don’t know how, Al. Would you do it for me?’ And if one of the members or a guest happens to mention that a particular green or tee is the best on the course, well, the man who takes care of it walks a few inches taller for a day or two.

“The greens at Clifton Springs were mowed every other day, the tees every other day, the fairways three times a week normally and the rough once a week. But getting back to the old boys, having them for various lines of work helps a great deal because they come up with labor-saving, time-saving and money-saving ideas that allow us to do much more than our budget should allow us to do.

“And when they see a stone in the fairway, they stop and get it out, even if it means going all the way back to the barn to get a pick axe or something else. Most of the younger fellows would either run over the stone with the mower or just go around it and leave it there. If these fellows see a low spot in the fairway or rough, they go ahead and fill it in and seed it without being told. They come to me the moment they see any disease on the greens anywhere.

“They do all kinds of jobs, too. By that I mean they don’t exclusively mow greens—we had 19 at Clifton Springs—or tees—we had 30—or fairways or rough. They all water, spray, fertilize, seed, cut trees, plant trees, top-dress and whatever else needs to be done. They all hand-week the tees and greens under their care, too, and that’s a tough, long job.”

Having an entire staff of elderly men must have its drawbacks to partially, at least, offset all the advantages, and DePorter is quick to point out the major one.

“You become attached to them. Yet you have to realize you may lose one or two or more in a very short time. The other drawbacks are minor compared to that one. What are the others? Well, cutting cups and raking traps is hard on them, and that’s about the only difficulty they have with their jobs, but I try to give the younger of them as much of that work as I can. I have another problem, though. That’s trying to arrange their time so those under 72 don’t earn too much, yet the time has to be spread out enough to get all the jobs done over the season.”

It takes only a few minutes with the crew to discover what this has meant to them. Their quotes reflect much the same thoughts.

“It’s a wonderful way to keep in shape. I wished I came here 20 years ago . . . I couldn’t get a job sweeping floors and this sure beats that anyway . . . We can’t get a job anywhere at our ages and as it turned out, it’s been for the best.”

Although none were friends before they got together at Clifton Springs, they’re very close now, help each other with jobs at their homes and engage in a lot of good-natured kidding.

Surprisingly, not one of them ever has played golf, which sometimes leads to some funny confrontations on the course. During Clifton Springs’ annual invitation tournament a couple of years ago, one of this area’s better amateurs, noted for his temper as well as his golf, missed a short putt on the ninth green in front of a large gallery. Sizzling, he stomped to the 10th tee and promptly duck-hooked his tee shot into the trees.

“Hey sonny,” advised one of the grounds crew helpfully, “you’re not supposed to hit it over there. The fairway is over that way.”

“We nearly lost one of our old gentlemen right then and there,” DePorter recalls with a chuckle.

“I’ve been a professional since 1942, but at the age of 30, with a wife and five children, I went to Penn State and graduated with a degree in turf management,” DePorter explains. I feel strongly about the role of a superintendent. Every professional, manager or chef has an important role in a club, but the man most responsible for their jobs and the club’s existence is the superintendent. Without a course, there would be no members and no club.

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In Denver during the 52nd annual meeting of the Golf Course Superintendents Assn. of America (February 7 to 11), there were many moments of truth for the golfer who pays and pays and pays. The program was fundamentally money-oriented. And superintendents took the realistic view that how much they get paid depends on what the golfer can afford to pay.

Superintendents were also concerned about ecologists' cry for a reappraisal of chemical treatment of turf. Consensus was that some revisions of treatments are inevitable, not because course managers have been stupid or selfish in sinning against man and his environment, but because the politics of the situation require changes of some sort.

But economics rather than ecology Headlined the program that drew 4,000 to the conference. About 3,300 were superintendents; others were their wives and the salesmen at the 112 exhibits of equipment, supplies and services.

Labor continues to account for 60 to 70 per cent of the maintenance costs of most courses. One section of the program was devoted to the problems of recruiting, training, managing and rewarding golf course labor.

There were bright sides to the labor situation. One was shown when Robert O. Williams, superintendent, Bob O'Link GC, Highland Park, Ill., and GCSAA president in 1958, was presented with a plaque signed by 48 superintendents and assistant superintendents he had employed on their ways up. One unusual item in the Williams use of young men in Bob O'Link maintenance was the summer he employed one-third of the turf management class at Penn State.

Also reflecting a healthy executive level working condition in golf business was GOLFDOM's Annual Father and Son Luncheon. Present were 62 fathers and sons and sons-in-law in course management positions. The characters and achievements of the sons of veteran superintendents distinguish them as young men rated by golf business and their parents with justifiably high pride.

Greens gang mowers and automatic watering system equipment Headlined the vast equipment display. There were lots of debates about the merits of various makes of mowers. Superintendents did agree that on busy courses the gang green mowers are essential to keeping ahead of golfers and release crew members for other essential work.

Irrigation and drainage problems were the theme of one session that considered the headaches of unsuitable water and the importance of adjusting watering to course requirements. Overwatering continues to be a frequent fault in course maintenance, experts noted, but it is being reduced by the automatic programs. Speakers repeated that the main problems with the automatic system is to get the correct installation.

"The Thinking Superintendent," a panel discussion directed at using brains to improve maintenance while