program and pass a comprehensive written examination. Also, they are required to meet various other requirements outlined by their local sections. Entrance, obviously, is not based on how well a person strikes the little white ball.

However, in light of all these "new" requirements there is still a void which the PGA must fill. This void exists in the assistance it provides not only to new members but to the older members as well. There is always a tendency in any association to say it is hard to teach an old dog. On the contrary, I have found that the "old dog" is by far the most receptive to learning because he knows that he does not know it all. The PGA is making some inroads in this area with its new Executive Management Seminar, but much more needs to be done.

Sometimes there is a tendency in golf circles to become blinded by the glamorous aspects and forget the problems of the everyday rank-and-file golf professional. I agree that the tournaments and other affairs are a vital part of the PGA's activity; however, I think that its major thrust must be in helping the average guy in the membership ranks.

In my opinion the PGA must:

• Revamp its sectional educational programs so that they are serious pursuits in learning. Attendance would be mandatory and testing new as well as older members acceptable. The benefits of the area learning centers are boundless.

• Re-structure the PGA Business Schools in course curriculum. Presently, too much time is allocated to teaching how things are run at an affluent golf club. More emphasis needs to be placed on the public and semi-private operations. Further, teaching golf or how to teach needs to be separated entirely from the business aspects of being a golf pro.

• Expand its winter educational program and get it out to the masses, rather than the handful who can attend the sessions in Florida.

• Establish a "national academy" for golf professionals where perspective professionals can go for extensive training in business, playing and teaching.

• Develop a solid on-the-job training program in which a person's learning progresses regardless of the type of club he is employed by.

• Put some teeth into the National Employment Service whereby they can help place qualified professionals as well as encourage new blood to join the ranks. If jobs cannot be found, training is useless.

• Develop a myriad of programs for its present membership regardless of the hurdles. The association must provide help to the guy in the hinterland. This can be accomplished by carrying programs to him run by national headquarters; by developing a top notch bi-monthly technical bulletin; by getting him involved and understanding his programs, and by making the Professional Golfer magazine a more informative and useful tool for him.

• Develop a first-class research bureau to actually analyze and to keep data on the profession. I do not refer to an equipment testing division, but rather a division which can accurately report facts and project market trends for the golf business.

• And I think the entire association would directly benefit from a program of establishing regional offices to distribute its services. The Florida location is too far removed both geographically and financially from the average member. He has a hard time mentally associating with an operation so removed.

I hope that no reader takes what I have said out of context. To me the PGA is a very progressive and dynamic organization. My three and one half years as its educational director provided me with an invaluable amount of experience as well as an opportunity to associate with numerous top-rate club and playing professionals.

What I have tried to say in a constructive fashion is that the PGA has done a lot and still has a lot to do. I sincerely feel that the rank-and-file professional would have a higher professional stature in the business community if the PGA will help him to acquire the necessary skills, and more important help him to maintain these skills.

A growth business, which golf is, does not allow complacency nor tolerate being covered up with tinsel. Long-range programs are the only solution to guaranteeing success in this type of environment. By active and effective programming, the PGA can remove the professional under-estimation of the modern golf professional.

**COMING EVENTS**


Landscape Architects' Field Day, Cole Nursery Company, Inc., Circleville, Ohio, August 11.


Alabama-Northwest Florida Annual Turfgrass Short Course, Auburn University, Auburn, Ala., September 19-22.


Midwest Regional Turf Foundation Field Day, Purdue University, Lafayette, Ind., September 27.

Wisconsin Golf Turf Symposium, Sewerage Commission of the City of Milwaukee, Wis., November 4-5.
