As is to be expected, green is the predominating color scheme running throughout the menu. The fish may be put in a cheese cloth in a strainer and steamed for twenty minutes. One must observe extreme care in connection with the time and temperature of steaming fish, as a large protein content is lost if not careful. There is not so much connective tissue as in beef, so the fish cooks in less time. In mashing the potatoes, add the hot milk gradually while stirring constantly.

The peas, if not fresh, should be opened before preparing the luncheon, so as to aerate them so they may recover some of the lost oxygen. Heat slowly and then add hot soft butter. Shamrock biscuit are made with three little biscuits about an inch in diameter, placed together in the form of a shamrock. Make sure the lettuce and cucumbers are ice cold, crisp, and fresh before preparing. For the cake, use a standard medium cream pie recipe, which when spread with a pretty green icing, and a nifty design done with the white icing gun, will make a very attractive as well as a palatable dessert. Then with the addition of the ever delicious lemon iceberg, a most delightful St. Patrick's day menu is completed.

Ten Pointers for New Club Organizers

A. E. BUTLER, Board Member of Eagle Waters Golf Club, Eagle River, Wisconsin recently listed ten important things to be watched when organizing a new club. They are: (1) Secure a general golf architect. (2) Secure a real business man for manager and install modern accounting methods and labor-saving machinery. (3) Engage a competent greenkeeper. (4) Engage a golf teacher of ability and beware of bums who call themselves golf professionals and managers. (5) Make all mistakes on paper before building. (6) Sell 50 per cent more memberships than you ultimately expect to retail. (7) Build only what you can pay for; keep out of debt; establish a budget and keep within it. (8) Have a qualified public accountant familiar with golf club operations open the set of books and have periodic audits and reports in full detail. (9) Do not build for minimum requirements: anticipate. After installing the greens sprinkling system, for instance, be careful to install mains sufficient to sprinkle fairways as well at some future time. (10) Do not tolerate disturbers.

Managers, Pros, Greensmen in Harmony Plan

Pittsburgh, Pa., Feb. 23.—Officials of the Club Managers association, the Professional Golfers association and the National Association of Greenkeepers met at Long Vue C. C. today to establish definite policies of close co-operation between each organization and its members. Prospects indicate that representatives of each association will be appointed to executive boards of the other bodies, the idea being an interlocking effort for the extension of business operation at golf clubs, and recognition and advancement of the three department heads.

Observers of golf's business development see in this harmony move bright prospects of club operating methods and policies that will sharply reduce the expenses of lost motion and friction. Furthermore it is thought that the agreement of the department heads will hasten the day when the U. S. G. A. will accord recognition to the managers, greenkeepers and professionals in their executive councils.

Complex problems of country club operation have involved the department heads in a situation that is penalizing many of them and which was partially responsible for the conference. The department heads frequently work under conflicting instructions from officials who have unsound ideas of club operations. When the inevitable and unfortunate outcome is viewed the department head is held responsible, without having had the opportunity to exercise his offices in conducting or planning the work.

Interchange of employment data between the greenkeepers, managers and professionals also is expected to result from the plans made at this conference.

TWO YEAR GUARANTEE ON ROTO WASHER

Detroit, Mich.—Roto Golf Ball Washer improvements just announced by S. A. Cogsdill, president of the Cogsdill Manufacturing Co., include a larger tank for the solution, a sealed, fool-proof top and a ball ejector. The makers are guaranteeing both the washer and the brushes for two years.

In laying out a golf course, do not forget that the heaviest play will be in the late afternoon when the sun is low in the west.