

wash-bowl. The floor of the wash-room is of wood, covered with battleship linoleum, while that of the toilet is colored tile. Walls and ceilings are finished to match the shower-room.

The locker-room is heated by five "Unit" heaters placed about halfway between the top of the lockers and the trusses. By this method, objectionable radiators, always in the way in a room of this kind, are eliminated and a certain amount of added ventilation assured.

The inclusion of a locker-room lounge is particularly commendable in this new structure and Seattle members find the room most convenient for loafing and "alibi-sessions."

Standards of Locker-Room Operation

By JOSEPH WEBB, *Manager,*
Birmingham (Mich.) G. C.

MANAGERS of modern clubs are thoroughly familiar with the standards and requirements of present-day locker-room service, but some managers are a bit backward in supplying the necessary equipment and service which progress demands. Irrespective of the size of the club, the manager must install, supervise and maintain the best service possible.

Remember, you are operating a private club, not a public hotel. Don't chain your brushes and combs to the wall; if one gets lost, replace it. Buy the very best of requisites, toilet articles and soaps.

It is an economy to buy the extra large size bath towels; members enjoy the luxury of these big towels, but more important yet, one big towel is enough for each bather. With smaller towels, at least two are used, and laundry bills are higher; so even though you must pay more for the larger towels, they are an economy.

Racks on which to thread hand towels are not used at the best clubs. I think the often-heard statement that towels will be stolen unless fastened down is a mistaken theory. Let me remind you again that you are running a private club. Put a pile of hand towels on the shelf by the wash basins; you'll have very little loss.

In the matter of showers, proper mixers are most important. See that the type installed is one that does not permit undesired spurts of boiling hot and ice-cold water during the shower. Take off the shower heads from time to time and



A view of the lounge alcove in the new Seattle G. C. locker-room

clean them of their accumulated sand, particularly if your water supply is from wells.

Out in the locker room, there are a number of finer points of service that should be offered. The locker-man should be instructed to send out members' soiled linen without being specifically asked to do so. Members appreciate this service and the bother it saves them. If the club has 250 members or more, a valet pressing service should be installed. An assistant locker-man can easily be taught to run a steam-presser, and in one season, charges for this service will pay for the machine. Smaller clubs can hardly afford to offer this service.

I think one of the most important locker-room services is the shining of members' street shoes and golf shoes every time he visits the club. Brushes and polish should be supplied by the club. A modest monthly charge can be made for this, or it can be thrown in free.

The women's locker-room should receive the same quality of service as the men's. Put in a high type maid, one with personality and between the ages of 23 and 33, in charge. There should be no distinction in service shown, except the addition of high-grade powders and face-creams, and of course, a work basket.

Both locker-rooms should have supplies of ginger-ales, tablewaters, cigarettes, etc. Don't stock too many kinds of ginger-ale—two or three brands are enough. Use care in keeping and handling these supplies; spoilage can rapidly eat up all profits resulting from their sale.