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AN EFFICIENT OPERATION
Since ValleyCrest’s involvement, there have been staff changes – at Kyle’s discretion – from top to bottom, but they weren’t necessarily widespread, Kyle says. At every position, from entry level to superintendent, changes were made. Some were voluntary and some involuntary.

“I have respect for all who work and have worked here,” he says. “Change is difficult. I’m like a coach. I put the best players on the field, empower them and let ’em play.”

Each crew is assigned to a specific course, but they share responsibilities when it comes to projects such as aerification, renovation, verticutting or broad-based applications of fertilizer and pesticides.

“We try to make those projects efficient as possible,” Kyle says. “If each course has a sprayer, we’ll use all three on one course to get a task done. We’ll combine the staff and equipment to use economies of scale.”

Regardless of working for ValleyCrest or directly for Amelia Island, Kyle says the list of goals would be the same: improving customer service, safety, staff development, course conditioning and asset management.

There’s no downside to having the agreement with ValleyCrest, Dugger says, citing the improved maintenance practices.

“It’s the small things that don’t cost much that make a difference,” he says. “We used to talk about those type of things but never got around to doing them.”

COST SAVINGS
Finances have changed a little since ValleyCrest took over course maintenance, but the company has been successful providing resource allocations. It has achieved cost savings by maximizing staffing levels and using its purchasing power. (Amelia Island declined to provide specific numbers.) Additionally, members voted for a dues increase, which passed by 85 percent.

“Everyone’s excited by the progress,” Kyle says. “But we didn’t throw a million dollars at the problems. We try to find the best economies of scale.”

Kyle, proud of the staff he has, says their development and performance have been outstanding.

“There are no egos, and that’s rare,” he says. “Empowerment is good when people can operate inside that bubble without going to either extreme.”

Even in difficult economic times, ValleyCrest continues most cultural practices, Wathan says. They’ll save labor, say by not edging along cart paths as frequently, and put that money toward a pesticide or fertilizer application. Then, when times improve, they can return to edging the cart path more frequently.

“ValleyCrest doesn’t want to skip any cultural practices because it will come back to bite you later,” Wathan says. “Their hearts are in the right place. These guys will lose some money to make sure some things are done right.”

AVAILABLE RESOURCES
Wathan found ValleyCrest to be a good company with dedicated people that have 250 years of combined experience on the management team.

How ValleyCrest contract maintenance works

The history. Calabasas, Calif.-based ValleyCrest Cos. started its golf course division about four and a half years ago, but it has been providing course maintenance services for many years, says John Crowder, the director of business development and marketing for ValleyCrest. About two years ago, ValleyCrest had 40 golf course partners. Now there are 65.

The structure. Each regional superintendent, like Kenyon Kyle, has course superintendents reporting to him. The regional superintendents, who are responsible for about a half dozen properties each, report to one of two general managers – Terry McGuire on the East Coast and Dan McIntyre on the West Coast. “We’re pyramidal in our approach,” Crowder says. “Our company is extremely dependent on strong on-site leadership because we’re decentralized.”

The approach. As is the case with Amelia Island, ValleyCrest typically initiates the relationship with potential partners. “We won’t ever go behind a superintendent’s back,” Crowder says. “Life is too short. We like going in the front door. If a club is uncomfortable, we don’t go forward.”

The contracts. The company’s proposals are based on a three- to five-year plan or commitment that includes fixed costs. All of ValleyCrest’s contracts have been renewed during the past three years, Crowder says.

“The consultants and advisors who work with ValleyCrest are top-notch guys,” he says. “They go into depth, and they want your opinion. You can pull from a lot of resources, including regional superintendents. They’re better than I expected. They’re upfront with everything. There’s accountability all the way up the chain.”

The biggest difference Wathan sees working for ValleyCrest is the broad base of vendors the company works with.

“You get whatever you need whenever you need it,” he says. “One of their pluses is that they can get discounts. They’re just like Wal-Mart because they buy in such volume. Vendors are happy to bend over backward to help you because they get paid on time.”

LONG-TERM PARTNERSHIP?
The maintenance staff will probably never achieve the expectations they have, Dugger says.

“In superintendents’ eyes, there’s always something to improve,” he says. “A golf course is always evolving. Kenyon has only been here one year, so as we hit year three, we’ll be pretty close to where we want to be.”

ValleyCrest created tremendous respect and credibility among members, Dugger says, adding that members who are also members at St. Ives Country Club in Duluth, Ga., were instrumental in hiring ValleyCrest there.

A year and a half into a three-year contract, Dugger doesn’t see any change.

“I see ValleyCrest as a long-term partner,” he says. “They’re vested.”

Amelia Island, which pays ValleyCrest a monthly fee for its services, will evaluate extending the contract shortly before it’s scheduled to expire.

Kyle and Dugger, who have a close relationship, have the same goals and objectives.

“He doesn’t presume to be an agronomist and he supports us, and we support him,” Kyle says about Dugger. “I meet with Robert once a week. We go through the up-and-coming schedule two weeks out and discuss any problems we might be experiencing.”

Kyle does everything he can to make Amelia Island successful, and just because the current contract ends in three years doesn’t mean he acts or thinks differently.

“We want the best of everything that we can provide,” he says. “I have never looked at a job in terms of when the contract expires. There has never been a reason to look at it that way.”

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Since its introduction to the industry in the 1990s, seashore paspalum has made significant inroads to replace bermudagrass and other varieties on golf courses in the southeastern United States. Because seashore paspalum is a perennial turfgrass indigenous to tropical and coastal areas, it's highly tolerant of the environmental stresses in those climates.

Seashore paspalum can provide high-quality turf in reduced-light and waterlogged conditions, as well as in soils with wide pH levels. It also requires a lesser amount of nitrogen fertilizer to keep it healthy. But one of paspalum's most powerful attributes is its ability to tolerate elevated salinity levels that would affect other turfgrass types much more negatively.

"It's slowly but surely taking over the bermudagrass market for golf courses," says Jarrett Eledge, golf course superintendent at King's Crossing Golf & Country Club in Corpus Christi, Texas. "Its drought tolerance is amazing, and the color is stunning."

With superintendents concerned about water-restrictions throughout the South, seashore paspalum seems like one answer to that problem. It can be irrigated using recycled water or water with a high salt content. Although, like other warm-season grasses, it produces optimum conditions when irrigated with portable water.

When the owners of Edisto Beach (S.C.) Golf Club were considering grasses for their course during its renovation two years ago, they settled on Sea Isle paspalum because of its ability to be irrigated by nonpotable water sources.

"When I did soil samples before the renovation and took water analyses, the bicarbonates and sodium levels were off the charts," says Tom Arneman, golf course superintendent at Edisto. "We use effluent water to irrigate, and we thought the paspalum was a good alternative to bermuda. It's worked great for us. We have Sea Isle wall to wall, and we were able to open our course three weeks earlier than if we had planted bermudagrass."

Kyle Sweet, CGCS, at The Sanctuary Golf Club in Sanibel Island, Fla., maintains Sea Isle 1 paspalum on the fairways and rough areas and Sea Isle Supreme on greens. The decision to replace bermudagrass with paspalum in 2005 was twofold: the desire not to have to overseed and the fact the grass can handle inferior water sources.

MOWING AND VERTICUTTING

Superintendents who maintain paspalum advise keeping mowing heights low to help prevent thatch buildup, which can create an environment conducive to disease. One of the benefits of paspalum is that it can be mowed to extremely low heights with little risk of stressing the plant.

Jim Brown, CGCS, at Newport Dunes Golf Club in Port Aransas, Texas, mows fairways at five-thirtyseconds of an inch to create a firmer surface.

"It's almost like you're treating it like a cool-season turf from the standpoint of mowing heights, the frequency of mowing and aerification," Brown says. "Something akin to bentgrass or ryegrass."

Arneman concurs, saying paspalum seems to be a warm-weather grass with some cool-season characteristics.

"You need to keep the paspalum at a lower height, but remember paspalum likes to be brought down slowly," he says. "If you don't keep it low, it'll get clumpy."

Low mowing heights create the possibility of scalping the turf, and that can invite disease. Helminthosporium seems to be a problem if the turf is injured because of salt, drought, scalping or another disease, after which the Helmin can occur, says Robert Carrow, Ph.D., professor of turfgrass science in the department of crop and soil sciences at the University of Georgia. Curvularia is a disease that can be a secondary problem after initial injury by another factor. These two diseases can be alone or in complex with one another.

It's also advisable to verticute aggressively to prevent thatch and allow the tightly knit and deep roots to breathe and receive nourishment.

"I've had to be regimented about verticutting and topdressing," Arneman says. "I'll do light verticuting every two weeks during the growing season."

At Hammock Bay Golf Club, superintendent Rodney Whisman is concerned about pythium on the paspalum greens, which seem to hold more moisture.
Superintendents should keep in mind fungicides or herbicides that aren't labeled for use on seashore paspalum can damage the plant. Increasingly, more fungicides and pesticides are being labeled for seashore paspalum, which is the type of turf Jim Brown manages at Newport Dunes Golf Club in Port Aransas, Texas.
season and topdress lightly the same day."

Brown warns against deep verticutting, which can be detrimental. When he did heavy verticutting initially, there was an extensive recovery period.

“We now do light but frequent verticutting,” he says. “There’s been an increase in mechanical maintenance with the paspalum, but we’ve seen a decrease of spending on fertilizer and chemicals.”

Superintendents recommend verticutting greens and fairways at least two to four times a year. Areas that receive more foot traffic, such as tee boxes, should be verticut more frequently.

**UNDER PRESSURE**

A benefit of seashore paspalum is that it doesn’t need much fertilizer once it becomes established. Annual fertilizer rates between 5 and 8 pounds per 1,000 square feet of turf except greens and between 3 and 6 pounds per 1,000 square feet on putting surfaces are recommended. The plant can be susceptible to disease if too much fertilizer and irrigation are used.

“Initially, when seashore paspalum cultivars were released and the species came into wider use, the disease concerns were primarily take-all and brown patch, which are promoted by excessive soil moisture,” Carrow says.

Since management practices for paspalum have become more refined, there’s less concern about disease pressure, Carrow says.

“The reasons for problems was that applications of too much nitrogen and too frequent irrigation leads to build up of excessive organic matter in the surface zone, which retains excessive moisture and results in low oxygen,” he says.

This predisposes the plant to disease. But turf managers who’ve reduced nitrogen applications and adjusted their irrigation practices rather than following a bermudagrass management regime have reported much less disease pressure, Carrow says.

Because seashore paspalum develops a deep root system and can tolerate drought conditions, it needs less water. Along with using less nitrogen, reduced watering prevents the accumulation of excessive organic matter in the surface zone of the plant, which protects the grass from the onset of disease.

Reports of dollar spot and brown patch have surfaced on some courses with seashore paspalum, although incidences of the annoying turf problems seem to be irregular, a result of poorly draining soil and localized weather conditions.

“Dollar spot has been observed but doesn’t seem to be all that frequent or serious,” Carrow says.

Dollar spot caused by *Sclerotinia homoeocarpa* and large patch caused by *Rhizoctonia solani* are two common diagnoses given to seashore paspalum through the Rapid Turfgrass Diagnostic Service at the University of Florida, says Philip Harmon, Ph.D., associate professor of plant pathology. Generally, cultivars of seashore paspalum are more susceptible to the two diseases than cultivars of bermudagrass. Paspalum is less susceptible to dollar spot than bentgrass and less susceptible to large patch than zoysiagrass cultivars. Other common diagnoses include fairy ring and leaf and sheath spot.

Increasing nitrogen fertility can help manage disease. But at inappropriate times of year – such as late fall – it can lead to other disease problems such as large patch, which results in a discolored ring or patch ranging from a few inches to several feet across at the first occurrence, Harmon says. As the patches expand, thin turf is left in the center. These areas may thin and continue to decline until spring and better growing conditions occur. The disease doesn’t kill paspalum in most cases, so it’ll recover.

“There’s always diseases in the soil,” says Lee Bladen, golf course superintendent at Old Palm Golf Club in Palm Beach Gardens, Fla. “It’s finding the right balance of growing the grass to the point where it doesn’t stress. Paspalum isn’t any different from bermuda in that regard.

“We’ve seen some spotted patch and dollar spot, but it’s because we’ve been riding a fine line with fertilizer and trying to find the right levels to apply,” Bladen adds. “And we’ve learned to manage our irrigation program to cut down on the incidences of disease.”

Hammock Bay Golf Club in Naples, Fla., was one of the first courses in the country to use seashore paspalum (Sea Dwarf) wall to wall. Rodney Whisman, golf course superintendent, says he and other superintendents have dealt with a learning curve when managing paspalum.

“Disease control is always our No. 1 issue because of climate – the heat and the humidity we have here,” Whisman says. “There’s a multitude of things weather conditions are conducive to. One of the issues I’m concerned with is pythium on the greens, which seem to hold more moisture. But I don’t lose any sleep over it. Certain times of the year we’re also seeing yellow patch pop up here and there.”
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TREATMENTS

Whisman treats his problem areas with various fungicides, such as Daconil, and herbicides. "I've never been a big believer in preventive programs," he says. "I treat when and where needed. Basically, you have to stay on top of things."

Most superintendents managing seashore paspalum rely on some level of fungicide use for preventive disease management. Fungicides are excellent tools for this task but are expensive and aren't usually feasible on all areas of the course, such as fairways and roughs, Harmon says.

Other factors affecting disease are fertility programs, irrigation quality and schedule, height of cut, growth regulator use and rates, and course construction.

Sweet remains vigilant during the summer months when the weather conditions make the paspalum most vulnerable to disease if left unguarded. He's been on a preventive program with greens during the summer when he's noticed there may be more potential for disease. He'll use chlorothanil and thiophanate and curative rates of Compass and/or Heritage where needed to prevent and treat brown spot.

Arneman treats his greens preventively every 21 days with fungicides, including Insignia and Compass. He rotates fungicides when the temperatures call for it.

"I've never put fungicides on the fairways, even though I get my fair share of dollar spot and brown patch," he says. "The grass will thin a little, but the problem runs its course, and the turf replenishes itself quickly."

Superintendents should keep in mind fungicides or herbicides that aren't labeled for use on seashore paspalum can damage the plant. Increasingly, more fungicides and pesticides are being labeled for seashore paspalum, Carrow says, adding that the limited number of labeled pesticides was a problem initially.

There are numerous fungicides on the market for control of diseases such as dollar spot, leaf spot, take-all patch and fusarium blight labeled for use on paspalum. Most three-way mixtures of 2,4-D, MCPP and diacamba herbicides are labeled for use on paspalum and provide post-emergent control of many broadleaf weeds.

DMI fungicides aren't new but have been used sparingly on bermudagrass because of the potential to burn turf, Harmon says.

"Some of these products are among the best performers for dollar spot, take-all, root rot and large patch management," he says. "These offer good rotation or tank-mix partners for Qol products. I've tested many products in repeat, off-label research programs, and my data suggest these are safe for use on seashore paspalum turf if used as directed." GC

John Torsiello is a freelance writer in Torrington, Conn.

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