He bleeds
Red, Tartan & Blue
(continued on page 35)
Steve Smyers is a working architect and the chairman of the USGA Green Section Committee, among other things.

How does he keep it all in balance?

By Pat Jones

Steve Smyer's choice of wardrobe on any given day is roughly divided into four options: Jeans and well-worn work boots for visits to course construction sites; shorts and a golf shirt on those happy days when he's relaxing at his Florida home or expertly dissecting a golf course with his irons; blue blazer with that familiar eagle logo badge for official USGA events; or the ever-popular (and ever-eyepopping) Donald Ross tartan jacket issued to ASGCA members.

Smyers' wardrobe depends entirely on which hat he's wearing that day. He a working designer who gets down and dirty in the field, a talented player, a USGA leader and thoughtful longtime member of ASGCA who tries to balance what he's learned about equipment and maintenance with the principles of modern golf architecture. Thus the continual sartorial switcharoo.

Smyers was born in Northern Virginia with a golf-loving father who was a good weekend player. Dad took him to the '64 U.S. Open at Congressional Country Club (Blue Course) in Bethesda, Md., and he was hooked on competitive golf. When the family relocated to Houston, Steve found new friends who happened to be club rats and he started riding his bike daily to local courses to play with his pals and absorb the game, the culture and the spirit of golf.

He recalls going to the old Texas Open and watching a young Lee Trevino do amazing things with the ball and wondering why he hit the shots the way he hit them. He realized that Trevino knew the course played differently because the fairways were irrigated and Super Mex had adapted his game appropriately. A light bulb went off in his pre-teen head and Smyers' love of course management and how it impacts design was born.

Just a few years later — back in the day when the USGA frowned upon pro caddies and local kids often caddied for Tour players events — he ended up on Miller Barber's bag for the '69 Open at Champions Golf Club (Cypress Creek Course) in Houston. They went all the way to the 72nd hole together before Orville Moody nipped Barber for the trophy and immortality.

"They drew my name out of a hat and I ended up caddying for the guy who almost won the Open," he remembers with awe in his voice.

"I was 16. Could you imagine it?"

He kept playing well and ended up with a golf scholarship at the University of Florida. There he studied architecture with a particular eye on landscape and golf design and connected with Ron Carl, the prolific Florida architect, who gave him a shot at learning the craft.

And learn he did. After graduation, he worked with Carl for six years and was involved in some nice projects around the state like Fiddlesticks Golf Course in Naples and Golden Ocala. "It was mostly golf communities where the course was the anchor for the development — a totally different type of golf and design from what I do now — but it was tremendous learning experience."

Then luck — as it often does — stepped in. Smyers was planning to follow his wife Sherrin — then an LPGA Tour player — up to Indianapolis for a tournament when the phone rang. It was a fellow named Stan Burton he'd met through his illustrious amateur golf career (Smyers Gators team won the NCAA Championship and he competed in 17 USGA events and three British Amateurs) who admired his design work and thought he had the potential to take on an interesting project. "The guy said, 'If you're ever in Indy, drop by and see me.' I said, 'I'll be there tomorrow!'" The next few days, Smyers missed most of his wife's tournament as he walked the land that would become Wolf Run, a course wildly hailed as a modern classic and a favorite among very good players who like a truly challenging golf experience. His solo career was launched.

"My ignorance was my best ally (when I went out on my own). I thought I could do everything. If I had actually been as smart as I thought I was, I would have never started my own business back then."

But he did and other projects came his way, notably Old Memorial in Tampa, Southern Dunes in Haines City, Fla., Four Streams in Bearsville, Md., and Chart Hills Golf Club in England. He also oversaw the massive redesign work at Isleworth under the watchful eye of a membership that includes a pile of Tour players including, of course, a gentleman named Woods who happens to live nearby. He's collaborated with Nick Faldo, and newly minted Old Tom Morris winner Nick Price.

But, as his design work progressed, so did his industry involvement. He became a member of ASGCA in the late '80s and later served on the board. He also got involved in the USGA, first as a player, then as a volunteer and consultant to the Equipment Standards Committee just as the group intensely grappled with the concept of "rolling back" or limiting clubs and balls. For the past five years, he's been on the USGA's powerful executive committee and serves as the chairman of the Green Section Committee and the Turf & Environmental Research Committee. In short, Smyers has seen the golf world from damn near every perspective... and we thought it was high time to pick his brain about design, immersing himself in the world of turf management and, of course, that little discussion about technology vs. tradition that comes up occasionally in our happy little business.

Sum up your design philosophy and how it may differ from other architects.

Everyone has their own rhythm, their own beat. You have your own style. I try to tune into what the site gives me — I guess everybody says that — but I try to get a feel for the site with the idea of discovering the most pleasant journey around the property. If you dropped someone in a helicopter, how would they move around the property? What's the most elegant way to do it?

You also have to think kinetically — think with your body. Your body will respond to environmental Research Committee. In short, Smyers has seen the golf world from damn near every perspective... and we thought it was high time to pick his brain about design, immersing himself in the world of turf management and, of course, that little discussion about technology vs. tradition that comes up occasionally in our happy little business.
think and act and behave and feel shots in a pleasant manner. Success for me is when the course fits their feelings and emotions as well as their eye. You read the ground, you study your lie, you feel the wind and you imagine.

Pretty highfalutin stuff! What about the fun part of the game?

A pleasurable golf experience to me isn’t necessarily easy or just fun or just enjoyable. The big pleasurable experience to me is having a formidable shot opportunity that, if executed properly, gives you tremendous pleasure. A well-executed shot gives you excitement and exhilaration. I have a picture of the 18th hole at Pine Valley over my desk right now. It’s a very challenging, very stimulating second shot onto a tough green. It’s a very chancy shot onto a punchbowl green. If executed properly, it’s thrilling. You look forward to it beforehand and savor it after.

The bottom line is the landscape should be pleasurable, but provide challenging, stimulating and fair shots.

So are you trying to be tough on players and — dare I say — protect par? (Laughs) The worst thing in the world is confusing scoring with a great test of golf. Some courses are so awkward and so difficult to get around — they have no shot values and no great golf attributes — but they’re very difficult to score on. They are not a thorough examination of one’s golfing talents and abilities. They should be able to score well if they play well. Resistance to scoring is okay, but if you play well, you’re rewarded.

What do you sometimes see at tournament courses that drives you nuts?

A tournament golf venue where all the scores are clustered together is an indicator that it’s not a real strong test of golf. It becomes a putting contest. That is not good.

You might not remember, but I played with you years ago at an ASGCA event and I was just flabbergasted at how skilled you were. How has being a great player helped your design work?

What helps most is that I was really a student of the game. David Leadbetter is an old friend and I learned a lot from him. I also got to know Faldo, Price and Trevino. I find it fascinating to watch an accomplished player maneuver the golf ball around a good course. I think about that every time I work on a routing.

Through my designs I’m also asking a golfer to identify what shot works best. You give them options and ask them to identify and figure out the best shot for the occasion. I realize there’s only a small percentage of golfers who can identify that perfect shot and an even smaller number who can execute it.

What about mid- and high-handicappers? Are your courses too challenging?

Absolutely not. You also give an average player options, too, so they can still comfortably manage themselves around the course. I like creating options for every skill level. Because of that, I try to have few forced situations.

I have had people say “you’re too good a player to understand how an average player plays.” It sounds funny, but maybe because I’ve studied the game so much I have a better understanding of the average player’s weaknesses better than they do. That said, I have had potential clients worry that I wouldn’t consider the needs of average players, but nothing could be farther from the truth.

Okay, that covers philosophy. What’s the reality of the design business these days?

The game of golf is very healthy, the golf industry is not. We’re still getting some U.S. work — which is great. But fortunately, we have a lot of exciting projects we’re working on outside the U.S. The fact is that the global economy has slowed everywhere down. We did get recently get final approval for a project in Brazil outskirts of Rio and I’ll be down there working with Nick Faldo on that one.

Besides fixing the global economy, what can be done to jump-start golf again?

Golf has always survived and been popular and successful when you keep its roots in tact. Look at the (recent) Open at St. Andrews. It’s like Mecca. People still love it because it exemplifies the roots, the traditions and the core values of the game. In the boom times, some facilities got away from that. Marketing and promotion took precedence over the roots that made us strong. Clubs that stuck to the core values are surviving and doing okay.

How about renovation work?

We just did a big job in Chicago (27 holes at Butterfield Country Club). That was a complete reconstruction. We also did the South Course at Olympia Fields. That job wasn’t as extensive, but we put close to a 1,000 yards of length on the course while keeping the standard member length about the same so they can still play their “old” course. That was a great project where I got to know the members and staff there well and I still actually go back there just to play golf with them.

Before we move on, tell us your best Faldo story.

In case anyone didn’t know it, Nick is one of the better ballstrikers and links players on the planet. We did Chart Hills in London together and, on opening day, he was there to hit the ceremonial first shot for all the photographers and guests. It was a beautiful summer day but the wind kicked up right when he went to tee. He hit the first one perfect. Everybody yelled, "Hit another!" The next one ended up 18 inches from the first one 290 yards from the tee. That was with a persimmon wood in 1993. Pretty strong indication of why he was number one in the world back then, huh? But, he’s also a really smart guy so when the crowd asked him to hit a third shot he just smiled and said, “No way.”

How’d you get involved in ASGCA?

I’d always had the goal of getting involved even early on working with Ron Garl. But Pete Dye was at Crooked Stick (in Indianapolis) while I was doing Wolf Run and he and Alice supported me for membership. You have to have a certain number of courses under your belt to be qualified and I had just enough independent work so Pete sponsored me. I’m proud to say I was in the same membership class as Jay Morrish and Jack Nicklaus.

The society is a bit of a mystery to some of us. What’s your take on it?

I’ve developed a lot of really good friendships with other architects and been able to see a lot of their work. It really is a good
group. The annual meeting used to be kind of a social/golf thing, but it's evolved into a way to build closer camaraderie, share ideas, put on education seminars. It's a very candid exchange about our experiences, the obstacles we face, working situations and conditions, business issues, clients, contractors, working internationally, regulation, environment, local municipalities...you name it.

But the red tartan jackets? They're beautiful. That's my story and I'm sticking to it.

Okay, now change into your blue blazer and tell us about the USGA.

I was a member of the Mid-Am Committee way back in '86 for a while and in '89 I started as an advisor to the Equipment Standards Committee. I stayed involved and was elected to the Executive Committee in 2005. Being involved with the committees and the (USGA) staff has been an experience I could never replace. It has taken a lot of time, but it's been incredibly rewarding.

What's been most rewarding?

As a golf architect, the only thing I've ever done is push earth. So to sit in on these meetings with people who also had a tremendous passion for golf but who'd been very successful in other professions and have different perspectives - that's been very stimulating and a great education.

Okay, let's open this can of worms. You're in the interesting but perhaps un-enviable position of being a USGA leader on dealing with equipment technology issues and being responsive to your fellow architects and others who are demanding some kind of restrictions on distance to protect the integrity of old courses. How do you handle that?

When I first got involved, I was so traditional and very enamored of all the great long iron shots I'd seen in major championships over the years. The 1-iron Nicklaus hit at the Masters. Faldo's shot at Muirfield in '92. Watson in '82 at Troon hitting a 2-iron on the 72nd hole. When I played, the most exhilarating shots were with long irons into par 4s.

Donald Ross said a great course will challenge a great player to hit long irons into two-shot holes. I was concerned we were losing that spirit because of the newer equipment.

But as I got into it, I realized that as an architect, it wasn't my job to say if that technology was good or bad. It was my job to deal with it. It's like maintenance. When I first got into golf, fairways were mowed at an inch and greens probably rolled about 4 on the Stimpmeter. Compare that to what superintendents do today. It's not bad or good, it's just the reality of modern maintenance.

The fact is that as the game has evolved, we gained more understanding of the biomechanics of the body and the physics of things and manufacturers have used that and taken advantage of modern maintenance practices to give players more distance. As a designer, I can't complain about this, I have to deal with...
it. Part of my job (on the USGA board) is to help my fellow architects understand how to deal with it too.

What about the great courses that become obsolete as championship venues?
Well first, there are a lot of (classic) courses that people are convinced can’t be lengthened.

They can. Merion is a perfect example.

Second, it amazes me that people blame everything that’s wrong with the game today on the golf ball and club technology. I don’t reject that’s been part of the problem, but there are other things that have changed us more. Number one, simply put, is the lawnmower. Maintenance technology and science has had a vastly bigger impact on the game and on courses than equipment. (PGA Tour player) Brandon Chambliss said not too long ago that old architecture and modern maintenance go together like oil and water. I agree.

Finally, consider that driving distance on all tours worldwide has been stable since 2002. I believe technology from a distance perspective is now absolutely stable. The bigger unknown is a modern-day athlete. The biggest thing I see is a very strong movement toward environmental sustainability. You’re going to see more natural products and such, but water is really the issue. I think what we’re going to see is a return to fundamentals in maintenance and some changes in design as a result. We’ll still obviously have fairways and roughs, but not nearly the irrigated acreage that we water now. Look at history. When we introduced automatic irrigation the fairways were 90 feet wide because of single-row systems. As things moved forward and systems grew, we watered more and more. The good news now is that the irrigation companies have gotten so good at efficiency that we can sustain high-efficiency use on less acreage in the future.

Personally, I don’t foresee a lot of other big changes in maintenance as far as how the ball reacts with the golf course much beyond what we have today. If anything, I think the trend towards being a little firmer will continue. The president of USGA has been pushing firmness and I couldn’t be happier about it.

So, the rallying cries are “fast and firm” and “brown is beautiful”!

My message to superintendents is that it all ties together. To understand this in its totality, you can offer a golf course that’s stimulating, acceptable to everyone and a little more maintenance friendly. We (USGA) are just really beginning to promote this and I think the (golfing) public will begin to understand it.

Plenty of us have been talking about firm and fast for years. There’s a more receptive audience now, partly because of the environment and partly because of economics. And using the “grand stage” of our championships helps this. Pebble was a great example. Chambers Bay with its fescues will also be different.

Well, first, there are a lot of (classic) courses that will have an ability to hit it out. For an elite player, it offers the possibility for a flyer. It’s good for the average player, but they don’t put the club speed on it to have a flyer. The elite player does. The rule change is good for the whole spectrum of golfers.

How has working on the Green Section and Turf & Environmental Research Committees changed your views?

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Then you have Oakmont and Erin Hill. We’re trying to highlight that trend. We’re presenting the game of golf being played by elite players on famous playing grounds on those conditions. I think the next generation will embrace that.

Too many golf courses were built to be landscape gardens for communities. The context was condominiums and homes. When the context is nature and a textural variety that blends with nature — it shouldn’t be pure green. That works in our favor long term.

So, you’re at the Masters... which blazer do you wear?

Being involved with both organizations was a lifelong goal, so this is a good problem to have. Believe it or not, both organizations have fairly details guidelines and I try to only wear one hat — and one blazer — at any event. At the Masters, it’s the blue blazer.

What’s your advice to young people considering a career in design?

The first thing is to learn to think architecturally, then put it in the context of landscape and then put it in the context of golf. You have to understand how you work land from the outside in. You need to get an education in landscape design to totally understand how to think architecturally. How does land bring out feelings and emotions? If that do that and still want to be involved, I’d tell them about the benefits and the challenges.

One example is that I have two sons that would love to have spent more time with. My travel hurt that, but it’s a necessity if you want to be in this business. I tried to limit my travel to be around them but I missed a lot and I regret it.

Who’s your favorite architect these days?

Oh, don’t put me on the spot like that! Let’s just say a lot of folks have influenced me in many ways. I’ve learned something from darn near every ASGCA member I know — good, bad or indifferent. I will say that even spending a small amount of time around Jack Nicklaus has had a big influence on me. Just listening to him talk as we played helped shape my perspective. I also love listening to Pete Dye!

And then there’s a guy I grew up with that I have a huge amount of respect for named Ben Crenshaw. Great architect and great player. I played in school against him in Texas. No one ever beat him. Ever. GC