The costs of managing and caring for a golf course in a time of economic uncertainty continue to challenge the intellects and talents of owners, operators and superintendents.

Revenue at many facilities has decreased because of declining membership and rounds played, while at the same time costs for everything from electricity to fuel have escalated. The situation has forced many clubs and courses to tighten their belts and reduce expenses.

One important item in a superintendent’s struggle to keep turf healthy and lush has seen rather dramatic, manic price fluctuations in the past few years. Global demand, driven in large part by an emerging China, has helped push fertilizer prices ever higher with no end in sight.

“In some cases, the cost of a bag of fertilizer has tripled over what it was 18 months ago,” says Steve Cohoon, CGCS, national...
director of agronomy for Western Golf Properties, a Lake Forest, Calif.-based management company. "The prices seemed to peak last fall, but they've leveled off over the last few months and even dropped for some. I do expect those prices to climb back up to a higher level based on the increased demand of the growing season."

Greg Pattinson, superintendent at the Captains Club at Woodfield in Grand Blanc, Mich., has seen similar price spikes. "Potassium nitrate has more than doubled from last year. My fairway fertilizer that I purchased in bulk this year increased 9 percent versus the per-bag cost that I paid in 2008."

A significant increase in even one item can burden superintendents, many of whom have already been asked to trim expenses. "The amount of money spent on fertilizer certainly isn't a huge number in the overall scheme of things," says Jeff Spangler, senior vice president of science and agronomy for Scottsdale, Ariz.-based Troon Golf. "But in today's economy, every dollar is important."

So, resourceful operators search for ways to save money, if not reduce the amount of fertilizer they use. They're doing this through such measures as buying in bulk, looking for bargains or reducing highly maintained areas.

PRECISION IS KEY
Western Golf Properties is not reducing its fertilizer use as much as it's seeking the best value based on the needs of each property, Cohoon says. The company asked its national fertilizer providers to keep the firm aware of pricing in the rapidly fluctuating market to allow for the purchase of material "when it made the most sense."

"In addition, we work with soil-testing laboratories to tailor our fertility programs based on each course's specific conditions," he says "In this way we limit the fertilizer use to exactly what each area of the course needs."

Lance Johnson, CGCS with the city of Westminster, Colo.'s two golf courses, is reducing the amount of fertilizer, mainly in rough areas, and reducing the total nitrogen applied in fairways to help offset some of the increase in product cost. "We'll probably avoid the use of potassium and phosphorus in fairways due to the continued high costs of those nutrients," he says. "We're prepared to absorb some extra costs in fertilizer by reducing seasonal staff if necessary later in the summer."

Johnson uses agricultural grade products for bulk fertilizer applications and fertigation, which saves his club money. "We'll continue to fertigate more, focusing on applying these applications to fairways on a regular basis," he says. "We'll continue the same fertilizer programs on greens, tees and approaches as in previous years."

Robert Hertzing, superintendent at Valencia Country Club in Valencia, Calif., says his facility also is reevaluating the timing and quantities of the fertilizers it uses.
“Are we applying at the right time for maximum uptake and are we applying any excess? Those are the questions you have to ask on every application. We have gone to applying less and less in a granular form and more and more through spraying soluble nutrients in smaller quantities.”

Matt Deuel, superintendent at Las Posas Country Club in Camarillo, Calif., reports he’s been cutting back on fertilizer for the past three years in light of increasing prices.

“I don’t see this year being any different,” he says. “We’re using more foliar fertilizer and injecting fertilizer. We’ve been laying out granular fertilizer maybe three times a year, but we may cut back to twice in 2009.”

BARGAIN SHOPPING

Some old-fashioned bargain shopping sometimes is the best way to save money, even for a golf course. Hertzing began carefully examining his fertilizer purchases two years ago when prices started to jump.

“We’ve been looking for close-out specials because many fertilizer manufacturers and distributors have inventory they want to move and are willing to sell it at a lot lower margin,” he says. “We’re also using more raw materials and going back to the basics of applying a nitrogen source, then applying phosphorous and potassium based on soil tests.”

He also uses a soluble spray program of micronutrients to maintain the color of the turf and plant needs.

Pattinson, who says his fertilizer use was on the lean side to begin with, took advantage of bulk buying to save money this year.

“Last fall I bought in bulk bags for the first time in preparation for the 2009 season. When fertilizer prices started to skyrocket, I took advantage of the bulk discounts. Davey Golf, the company I work for, understands the overall savings in early-order and bulk purchases.”

He also is using longer lasting products such as Polyon and Expo that give him extended release while reducing the number of applications he needs to make. The result? A savings in product and labor costs.

Johnson, too, is a believer in bulk purchasing, as long you have a proper storage area.

“I’ve also found that distributors have been very helpful in holding our orders in their warehouses and will deliver when we’re ready for the product,” he says.

Pat Lange, superintendent at Red Tail Golf Club in Devens, Mass., is another superintendent who’s has taken advantage of bulk buying and early ordering.

“That allowed us to save a little money, and I’ve also avoided buying what I would call premium fertilizers for my rough and natural areas and instead bought less expensive brands. This has saved us a few thousand dollars off the fertilizer budget.”

Companies such as Troon Golf and Western Golf Properties have an advantage over individually managed courses because they have a significant number of clubs in their portfolios, which allows them to maximize their buying power to realize lower prices for bulk purchases.

Troon Golf has taken a closer look at organic fertilizers, which, Spangler says, have held or in some instances decreased in price.

“Organic fertilizers, such as seaweed extract and composted chicken manure, were considered expensive compared to artificial soluble fertilizers,” he says. “But because artificial have increased so much in price, there’s now little difference between the two. So, we are considering buying more organics. It’s also very good from an environmental standpoint, naturally slow releasing, and there are a wide variety of options.”

Dustin Riley, CGCS at Oconomowoc Golf Club in Oconomowoc, Wis., will tweak his program a bit rather than reduce fertilizer use.

“I’ll be utilizing some older technology and less expensive fertilizers,” he says. “These fertilizers will not have the consistent, extended release characteristics of the new, more expensive technologies.

“I’ll also make multiple, lower rate applications of the less expensive products to achieve a consistent release to the turf, hopefully avoiding highs and lows of the less expensive fertilizers.”

Spangler says superintendents and operators should be careful when adapting fertilizer programs so they don’t damage the long-term

Tips from the experts

Consultants Larry Stowell, Ph.D., and Wendy Gelernter, Ph.D., the founders of PACE Turf, offer fertilizer-related tips for reducing costs.

- Reduce fertilizer costs by keeping track of nitrogen levels in the soil. Stowell suggests you request analysis of total soil nitrogen and ammonium when you conduct your twice-a-year soil tests. Target a minimum of 3 ppm and a maximum of 20 ppm for total nitrogen, and a maximum of 7 ppm for ammonium nitrogen, he says. Soil guidelines and related recommendations are available at www.paceturf.org/index.php/public/free_stuff/.

- Further reduce fertilizer needs by accounting for the amount of “free” nitrogen you already have in your system. This includes soil organic matter, which can release significant amounts of nitrogen (particularly during warm weather). Based on the PACE Turf soil database, the average nitrogen release per year from organic matter is 1.5 pounds of nitrogen per 1,000 square feet on greens and 3.8 pounds of nitrogen per 1,000 square feet for fairways, Gelernter says, “If your organic matter levels are high — above 5 percent on fairways — then even more nitrogen can be released.”

- Focus on fairways and roughs for the biggest cost reductions. Since fairway/rough acreage is typically more than 95 percent of the turf on a golf course, “Even very small reductions in water use, fertilizers or pesticides can make a big impact on the financial bottom line,” Gelernter says.

- Decrease water and maintenance costs by reducing the turf acreage in out-of-play or underutilized rough areas. Stowell says, “We’re finding that in some drought-stricken areas, superintendents have begun to remove turf from non-lining areas in fairways and roughs. Of course, the support of greens committees, members and management was obtained, in writing, before these steps were taken.”
health of the turf, which, after all, is the product the customer's paying for.

"Rather than give up on key agronomic programs, which fertilization is, we look for other areas in which to reduce costs," he says. "Maybe we edge a little less or mow the fairways a little less. These are things that the consumer won’t notice. You have to be careful when you tinker with the fertility programs of a golf course."

REDUCING HIGHLY MAINTAINED TURF

Another method to reduce the amount of fertilizer used is decreasing the amount of turf that must be treated, i.e., creating more natural areas away from the primary playing surface.

“Almost every one of our properties is reducing or looking to reduce the amount of highly maintained turfgrass,” Cohoon says. “This is being done not only to be fiscally responsible but environmentally sensitive as well.”

Riley concurs. “Everyone will be looking at reducing the amount of maintained turf for the long term,” he says. “Creating low-maintained areas will affect my maintenance costs, not just fertilizer use.”

Says Johnson, “Decreasing the amount of maintained areas is a good idea. It not only helps reduce fertilizer use, but also water use and manpower costs. All of these factors can contribute to our bottom-line budget. It’s important when reducing maintained areas of the golf course to make sure you don’t affect the playability or change how the golf course architect designed the course to be played.”

Cohoon says superintendents and course operators must communicate any changes in the course to the patrons, as well as evaluate which parts of the course may be suitable for natural areas.

Some economic benefits derived from creating new natural areas may be tempered by the need to apply herbicides to reduce tall weeds, Pattinson says, so any cost savings “may not be as great as first anticipated.”

Hertzing cautions, “Taking areas out of play reduces water usage, reduces fertilizer usage and lowers maintenance costs. These are all great gains, but you have to make sure they’re sustainable. If you take too much area out of play and at some point you need to reestablish these playing areas, what is that going to cost?”

He says to be conservative in the amount of area taken out of play and don’t rely on creating natural areas to make up for poor water management and excessive fertilizer use on the rest of the course.

John Torsiello is a freelance writer based in Torrington, Conn.

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