# COMMENTARY

Andrew Overbeck,

editor

# Superintendents should strive to raise visibility of profession

he Golf Course Superintendents Association of America has been the topic of many animated discussions over the last several months, and for good reason.

Any time an association as large as the

GCSAA proposes a substantial dues increase there is bound to be chatter amongst its members. But when you add a possible relocation, PDI implementation and a public relations flap over excessive (or necessary) board of director travel, conversations among GCSAA members get downright heated.

We've tackled the above issues in the pages of Golf Course News this month. In the Point/Counterpoint below, the merits of changing the GCSAA's articles of incorporation in order to ease relocation are debated. Our page one Q&A with GCSAA CEO Stephen F. Mona, however, puts this debate and other issues in proper perspective.

The GCSAA has a long list of initiatives, but what exactly is it trying to accomplish?

According to Mona, it all boils down to "providing the best possible future for our members." And

POINT

a key part of that is raising the level of recognition, visibility and credibility of the golf course superintendent. By doing so, Mona hopes that superintendents will have more job security,

> more lucrative jobs and increased career

opportunities. These are worthy, and

needed, goals. I went to Boone, N.C., this fall to talk to the Carolinas Golf Course Superintendents about these goals, and what superintendents could do to achieve them.

At the cocktail reception the night before my talk, the barkeep, who assured me he played golf, asked me in a hushed voice, "What exactly do these supervisors do anyway?"

His question may be ignorant, but it makes sense. Superintendents are supposed to do their jobs as quietly as possible. They have to get on the course

early, get the work done and get the heck out of there and let the golfers play. Superintendents, then, must take another avenue to "advertise" their importance.

I've seen plenty of examples this year of superintendents increasing their profile and it all boils down to communication.

Superintendents in Pennsylvania and New Jersey worked with their local DEPs to negotiate fair water restrictions. Superintendents in the Carolinas wrote letters to local newspapers explain-

By communicating proactively, these superintendents increased their effectiveness, profile and importance. So don't just rely on the GCSAA to do it for you. Get out there and practice the art of self-promotion.

Of course I'm one to talk, my



ing why they could irrigate while homeowners had to let their lawns die. And superintendents handling numerous renovations wrote regular articles in club newsletters keeping members aware of project timelines.

By TIMOTHY T. O'NEILL, CGCS

been high since it was announced that GCSAA

father-in-law doesn't even know what I do for a living. According to this year's family Christmas letter, I am the editor of "International Golf Club News" and get to "play at prestigious golf clubs around the world." I wish.

## COUNTERPOINT

# **Changing articles subverts** system of checks and balances

he GCSAA is considering a proposal to change the association's articles of incorporation, removing the name of Lawrence, Kan., as its principal office and place of business. This change would allow the board of directors the freedom to relocate the association - without membership approval. While this proposal has some merit, many GCSAA

members feel the amendment would put absolute power to relocate in the hands of too few people.

This is not an issue of trust. Neither is it an issue of the merits of relocation, but rather it is an issue of empowerment. Unrestricted empowerment - without a system of checks and balances - limits the GCSAA's effectiveness and draws unfair criticism to the leadership.

Those who support amending the articles have the best interests of the association at heart. They are considering numerous facts and judiciously exploring options. They worry that without the latitude this amendment will bring, the board will be unable to quickly respond to market conditions. They also worry that consensus among GCSAA members will be difficult to achieve in a timely manner and thus prevent relocation if an attractive offer for our current building is tendered.

These worries are not unfounded, but they can be addressed and still allow the membership a voice in the process. Market conditions will always fluctuate and there will continue to be offers for our current headquarters. The GCSAA board of directors should communicate to the membership the merits of relocation, justify where and why we are relocating and provide the associated cost-Continued on next page



Steven Cool

e it their profession, the environment, Be it their profession, and their facility or their national membership association, golf course superintendents on the whole are passionate individuals. Therefore, I was not surprised emotions have

A sound relocation process

will lead to a sound decision

was considering a change in the location of its headquarters. Rather than being disappointed by the comments on the subject, I was encouraged that the sentiments verified members are passionate about their association and what it represents.

I was appointed by GCSAA president Michael Wallace, CGCS, to coordinate the communication of the process that will ultimately answer the relocation question. Having this responsibility has afforded me the opportunity to hear from a variety of constituents with a variety of comments, questions and concerns on the issue

Rather than focus on whether GCSAA should be located in Lawrence, Kan., Orlando, Jacksonville, Atlanta, Houston or any other city, I would like to direct my comments to the process we are undertaking. The opinion of the GCSAA board of directors is a sound study will determine the best location for the association's headquarters. This process will analyze the financial implications, the ability to service the membership and the opportunity to advance the association in the eyes of key constituents - most importantly the members.

Why was Lawrence selected in the first place? At the time, Lawrence was a logical location - the association was offered a Continued on next page



207-846-0600, ext. 223 mpajak@golfcoursenews.com

**Marketplace and Classifieds** Anne Washburn 207-846-0600, ext. 230 awashburn@golfcoursenews.com

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## **Editorial Office**

Golf Course News 106 Lafayette St., P.O. Box 997 Yarmouth, ME 04096 207-846-0600; Fax: 207-846-0657 aoverbeck@golfcoursenews.com drice@golfcoursenews.com

## ADVERTISING OFFICES

Golf Course New 106 Lafavette St., P.O. Box 997 Yarmouth MF 04096 207-846-0600; Fax: 207-846-0657

### Midwest, Western U.S. Sales: Jonathan Whitney 207-846-0600, ext. 263 jwhitney@golfcoursenews.com

Eastern U.S. Sales: Michael Pajak