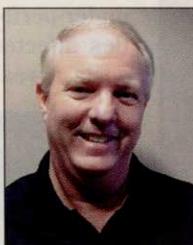


## BRIEFS

### CLUBCORP PROMOTES ELLIS

DALLAS — ClubCorp has named Richard Ellis the new regional vice president for its daily-fee golf clubs. Ellis, who joined the company in 1976, has served in a variety of management and development positions. He has been serving, and will continue to serve, as managing director for the development of the Bear's Best golf courses in Las Vegas and Atlanta.



Richard Ellis

### MASSEI STEPS UP AT PINEHURST

PINEHURST, N.C. — Pinehurst, Inc. has named Matt Massei director of golf. Massei, who has been at Pinehurst since 1991 when he became an assistant golf professional at the No. 7 course, will work closely with the company's executive vice president of golf operations Don Padgett, Sr. As the director of golf, Massei will oversee the operations team as well as the resort's retail division, yield management and golf instruction departments.

### ADELSON NAMED PRESIDENT AND COO

SCOTTSDALE, Ariz. — Steve Adelson has been named president and chief operating officer of Mirabel, one of the newest private club real estate developments here in north Scottsdale. He will be supervising the creation of Mirabel and will direct the development and operations of the club, from construction management and supervision of the architectural component to oversight of the sales and marketing programs. Adelson was a founder of the Raven Golf Clubs in Phoenix and Tucson, Ariz., and played a major role in both of the clubs' developments, as well as helping to establish the conditioning and guest service standards. Mirabel is being developed by San Francisco-based Discovery Land Co.

### RED HAWK GC PROMOTES FAIRBANKS

SPARKS, Nev. — Red Hawk Golf Club has promoted Lane B. Fairbanks to director of operations. In his new position, Fairbanks will oversee the club's golf operations, sales and marketing, event services and future lodging to be built at Red Hawk. He has been with the facility since May of 1997.

## Del Webb signs Troon to manage its Anthem clubs

By ANDREW OVERBECK

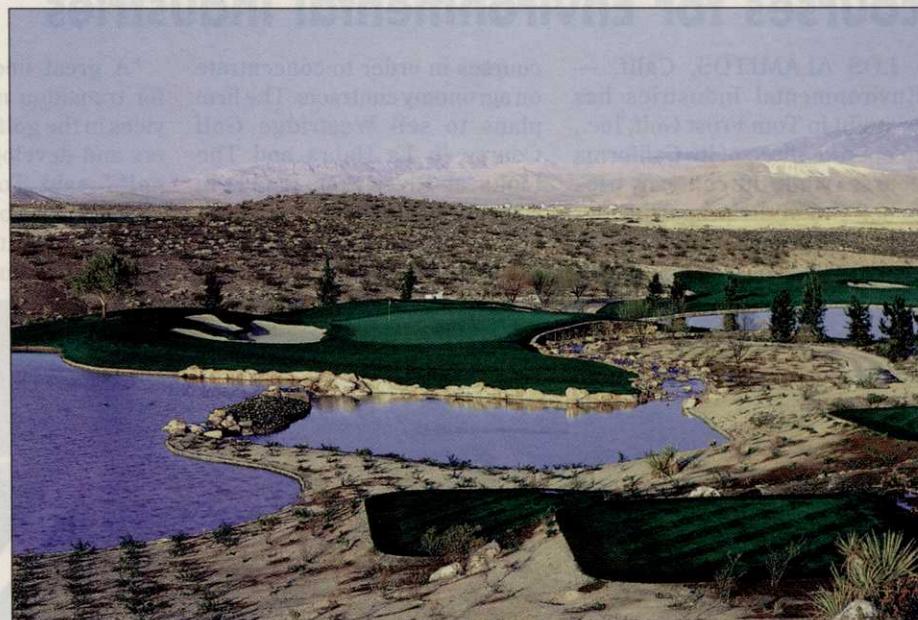
PHOENIX, Ariz. — In a move to lure more members and improve profits at its Anthem Phoenix and Las Vegas Country Club communities, developer Del Webb has turned the management reins over to Troon Golf.

In addition to managing the golf courses, restaurants and club operations, Troon Golf will take over the marketing duties for the two clubs. Del Webb, which is a division of Pulte Homes, had previously managed the Anthem clubs in-house. It will continue to manage its Sun City and Revere branded golf courses.

"We feel the Troon relationship will bring us a potential home buyer market audience and club user profile that is aligned with our country club products and brands," said Henry DeLozier, vice president of golf operations for Del Webb.

While DeLozier said the decision was in the works before the economy began to slowdown, he admitted that the two clubs were having profitability problems.

"There were some numbers that we weren't hitting," he said. "We have always been patient country club develop-



The 17th hole at Del Webb's Anthem Country Club in Las Vegas

ers and in the past we were willing to subsidize operating deficits. We now have a greater sense of urgency in accelerating the earning power of our country club operations."

### TROON'S TOOLS

According to Tim Greenwell, senior vice president of sales and marketing for Troon Golf, the private club market has

Continued on page 32

## Blinded golfer awarded \$2.1 million

By JOSEPH J. DEVANNEY

CLARKSTON, Mich. — Golfer Derek Autio, who was blinded in one eye after being struck by a golf ball, was recently awarded \$2.1 million by a Michigan jury.

Autio was taking a cart path through the woods towards the 18th hole at Clarkston Creek Golf Club when he was hit by the tee shot of another golfer. He lost an eye in the accident. In his claim, he alleged that the course was negligently designed.

At first glance, a verdict of this magnitude, coupled with the nature of the claim, could leave golf course managers and designers everywhere wondering if they are suddenly

facing potential and unanticipated claims. It appears, however, that both the facts and the law in the Clarkston Creek case are sufficiently unique.

### JURY SAYS ALL THREE ARE TO BLAME

Autio sued both the golf course and the golfer that hit the errant shot. Following a trial, the jury determined that Autio was 40 percent negligent, the club was 55 percent at fault and the other golfer was five percent culpable. The jury also determined that \$2.1 million was the value of Autio's injury, but, with his contributory negligence factored in, the actual amount would be closer to \$850,000.

Continued on page 31



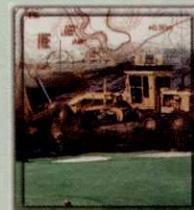
### KIERLAND GOLF CLUB TO GET NEW NEIGHBOR

PHOENIX, Ariz. — The Westin Kierland Resort & Spa is under construction here across from Kierland Golf Club. The Scott Miller-designed 27-hole layout, which has been open for six years, will be the centerpiece of the \$180 million resort development. A new 19,000-square-foot clubhouse will open this spring and the 750-room hotel will open in January 2003. Hotel guests will have first priority in scheduling tee times on the course. Troon Golf manages the golf course and Westin will manage the food and beverage operations.

## Ritz-Carlton on the move in Fla.

NAPLES, Fla. — Ritz-Carlton has added to the splendor here in golf-rich Naples with the opening of the Ritz-Carlton Golf Resort.

Greg Norman's Tiburon Golf Course surrounds the 295-room resort, which opened Jan. 4. The 27-hole layout was carved out of 800 acres of natural Florida foliage and plays firm and fast in the links tradition. The fairways are lined with pine



straw, stacked sod wall bunkers and coquina sand waste bunkers. The fairways on the course, which is certified as an Audubon Cooperative Sanctuary, are maintained at a height of one half inch. The final nine holes of the project will open in November 2002.

In addition, the resort features a Rick Smith Golf Academy, fitness center, outdoor swimming pool, and four lighted tennis courts. Guests will be able to enjoy dining options at the golf resort or at the nearby Ritz-Carlton, Naples.

### A COMMUNITY DEVELOPMENT

Ritz-Carlton has also stepped into golf community development with the construction of its first Ritz-Carlton Golf Club & Spa in Jupiter.

The 285-acre gated community will feature a Jack Nicklaus Signature Golf Course, a clubhouse and spa, and three home ownership options. Members will be able to choose from

Continued on next page

## Tom Frost Golf to manage three California courses for Environmental Industries

LOS ALAMITOS, Calif. — Environmental Industries has brought in Tom Frost Golf, Inc., to operate three of its California courses while the company tries to sell two of the properties.

Environmental Industries is scaling back ownership of golf

courses in order to concentrate on agronomy contracts. The firm plans to sell Westridge Golf Course in La Habra and The Links at Riverlakes Ranch in Bakersfield, but will retain ownership of Glen Annie Golf Club in Santa Barbara.

“A great need has emerged for transition management services in the golf industry as owners and developers look to exit golf,” said Tom Frost. “Golf courses are not selling at high multiples right now. So in the interim, without committing the



Glen Annie Golf Club in Santa Barbara, Calif.

owner to a long term deal, we can increase the value of properties until they are in a better position to sell.”

### INCREASING VALUE

According to Frost, there are more and more owners seeking cost effective ways to manage under-performing golf properties affected by rising energy costs, a weakened economy and

*‘We can increase the value of properties until they are in a better position to sell.’*

— Tom Frost

flat consumer demand.

“When you are liquidating, you either retain an executive until the properties are sold off, or you bring someone in,” said Mike Dingman, senior vice president for Environmental Industries. “I wouldn’t want to offer someone a job that I knew was going away.”

Frost, formerly a senior vice president at American Golf, established Tom Frost Golf last year. The company offers a full spectrum of consulting and management services designed to help both individual owners and municipalities meet their business objectives. In addition to its new agreement with Environmental Industries, Frost provides consulting services for the City of Long Beach to develop a strategic plan for the city’s network of public golf courses.

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**ROUTE TO INVESTMENT COMMITTEE**

**Y2K Crisis: Two little numbers, one big problem**  
BY MARK LESLIE  
“On New Years Day I wouldn’t want to be on a golf course because the sprinkler systems will probably be going nuts,” said Pebble Beach Co.’s Dominic Van Noy.

**PEBBLE BEACH, Calif.** — Eighty years and \$9.5 million after Pebble Beach Golf Links was built, the parcel of land that should have formed the missing link, a private estate that Jack Nicklaus who is making all efforts to have it look and play as though it were played away from the ocean in an interesting and real-estate projects meet the best in Pebble Beach Golf Links was created.

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**18-hole course here that will complement the firm’s two hotels in the Fort Lauderdale market.**

**Wayne Huizenga’s Florida Panthers Holdings (FPH) Inc. recently purchased and is set to begin renovations to the Golf Club of Plantation, a 47-year-old, 18-hole course here that will complement the firm’s two hotels in the Fort Lauderdale market.**

**PLANTATION, Fla.** — Wayne Huizenga’s Florida Panthers Holdings (FPH) Inc. recently purchased and is set to begin renovations to the Golf Club of Plantation, a 47-year-old, 18-hole course here that will complement the firm’s two hotels in the Fort Lauderdale market.

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## Ritz-Carlton

Continued from previous page

estate homes, courtyard homes and a fractional residence club.

Prices for the 20 estate home sites will start at \$675,000, the 34 courtyard homes will range from \$1.5 to \$2 million and the 67 residences will have memberships starting at \$220,000.

The 7,178-yard Nicklaus course is slated to open in fall 2002 and the spa and clubhouse will be ready in late 2003. Home occupancy is targeted for Nov. 2003. ■