South Africa is on the move
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AGC/CCI to buy Cobblestone Golf
By PETER BLAIS
DEL MAR, Calif. — Two major players in the golf course management industry — American Golf Corporation and ClubCorp Inc. — have joined together to acquire Del Mar-based Cobblestone Golf Group from the Meditrust Companies for $395 million.

The new partnership, Golf Acquisitions LLC, is expected to close on the 45-course acquisition by March 31. Upon closing, the two companies will divide the Cobblestone portfolio.

Meditrust, a Massachusetts-based real estate investment trust (REIT), bought Cobblestone in late 1997 for $241 million. Cobblestone nearly doubled in size under the Meditrust banner. But the REIT experienced some

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Griffin walks the walk
By MARK LESLIE
ORLANDO, Fla. — Griffin Industries has become the first company to join the Audubon Cooperative Sanctuary System, committing its 20-odd properties around the country to environmental stewardship.

Announcing the move at a press conference here, Audubon International President Ron Dodson said Griffin has "picked up the mantel of conservation activism at their plant sites and corporate facility. They are, indeed, walking the walk and talking the talk."

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Audubon to open first course this fall
By MARK LESLIE
MEMPHIS, Tenn. — It was a different process but the same result: The first Audubon International Golf Course will open here this fall — the Jack Nicklaus-designed Spring Creek Ranch.

"This is not how we thought we'd get there," said Audubon International (AI) President Ron Dodson, "but it is truly the first Audubon International Golf Course.

AI courses, thought for the last year to be on the verge of reality, have been stalled for one reason or another — to a great extent because Dodson and AI-affiliated scientists are writing the "rules book" as they go. In fall 1997, the AI Golf and the

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Richmond 1st Tee ready to roll
By MARK LESLIE
RICHMOND, Va. — A judge's stunning reversal of his own decision has paved the way for the Richmond First Tee project to, finally, get under way.

Richmond organizers, who had hoped to open the nation's initial new First Tee facility, had been stalled for months by opponents using legal challenges and appeals to administrative-county approvals.

Now, it appears, they can proceed. On Feb. 3, Circuit Court Judge Jack B. Stevens reportedly told a
LONGWOOD, Fla.—Diamond Players Club (DPC), a golf management company headed by Arizona Diamondbacks pitcher Todd Stottlemyre, has acquired Sweetwater Country Club management company headed by Arizona Diamondbacks courses under construction in Florida: Diamond Players Club and Wekiva Golf Club, located within two miles of each other in Longwood. Sweetwater Country Club will remain private. Wekiva is a semi-private course. DPC also has two other courses under construction in Florida: Diamond Players Club at Orlando, in Clermont, and Diamond Players Club at Destin, in Freeport, both of which will open in mid-to-late 1999.

Cobblestone

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financial problems and decided to seek a buyer for the Cobblestone golf properties last fall. A half-dozen groups were reportedly interested in acquiring Cobblestone.

"It was such a large transaction, it made sense for the two largest firms in the industry to get together and purchase it jointly," said ClubCorp President and Chief Executive Officer Robert Dedman Jr.

"We basically split the assets 50-50. There are probably 95 percent of the assets we'd both love to own. But there were some assets that fit better with their strategic plan and some that fit better with ours, based on our existing markets and the ability to cluster some of the Cobblestone assets with our existing properties."

Having AGC and ClubCorp teaming up on the purchase "just seemed common sensical," Dedman said. "It allowed us to be as competitive as we could from a price perspective. It was in both of our best interests to acquire these assets. From American Golf's perspective, it made as much sense for them as it did for us."

Santa Monica, Calif.-based American Golf will receive 23 of the properties, including eight in Texas, six in California, four in Arizona, three in Virginia and two in Georgia. American Golf is negotiating to transfer substantially all these courses to its publicly traded affiliate.

"We are delighted to have joined forces with ClubCorp to acquire this portfolio of distinctive properties and to work with Cobblestone's co-workers, members and guests to continue providing the highest quality golf experience," said AGC Chairman David Price. "This acquisition, the largest in the history of the golf course industry, is a testament to the unparalleled acquisition and operating experience presented by the combined efforts of American Golf, National Golf and ClubCorp."

Dallas-based ClubCorp will acquire a total of 24 courses in Texas, Florida, Georgia and North Carolina. Several of the specific courses include Stonebridge Country Club (CC) in McKinney, Texas; The Hills CC in Austin, Texas; Morgan Run in Rancho Santa Fe, Calif.; and Eagles Landing in Stockbridge, Ga.

"The properties are a superb complement to the existing collection of fine private clubs and daily-fee golf clubs," Dedman said. "This transaction reaffirms our commitment to disciplined growth through selective strategic acquisitions."

Dedman sees the joint purchase as continuing the trend toward consolidation of the golf course industry.

There are opportunities for some of the larger players, like us, American Golf and National Golf Properties combined," Dedman said. "Those who entered the golf business 10 years ago are starting to realize some of the inherent economies of scale in our business. This is an opportunity for those with a track record, like ourselves, to take advantage of some of these opportunities."

"Our business goes through cycles. We were in a cycle for a number of years where we didn't acquire things because we felt they had become too pricey. Now we feel we are at a point in the cycle where it makes sense to acquire some of these assets."