BRIEFS



MCCARLEY TO HEAD MOUNTAINBROOK

SCOTTSDALE, Ariz. - SLV Golf Properties has named Mack McCarley director of golf operations for the Scottsdale-based golf development and management company, which is developing the new MountainBrook Golf Club in Gold Canyon as a joint venture with UDC Homes. Prior to joining SLV, McCarley served as director of golf for the Phoenician Resort in Scottsdale, Superstition Springs Golf Club in Mesa, and most recently Cottonwood and Palo Verde country clubs in Sun Lake.

BRASSIE NAMES DEVELOPMENT DIRECTOR

TAMPA, Fla. - Brassie Golf Corp. has appointed Peter Tom "P.T." Willis as director of business development. Willis most recently was a member of the Celebrity Golf Association Tour, where in 1995 he ranked second in earnings. Prior to that, the Florida State University All American quarterback played for the National Football League's Chicago Bears.

LAKE LANIER GETS PRESIDENT

GAINESVILLE, Ga. - KSL Lake Lanier Islands Inc. has named entertainment industry veteran Ray Williams its first president and chief executive officer. Williams will be



responsible for overseeing the day-to-day operations of LLI Inc. as well as managing capital development of the 1,100-acre, stateowned property, which includes

Ray Williams

two golf courses. Williams previously served as president of Salt Lake Citybased Arrow Dynamics, a leading manufacturer of theme park rides and attractions.

CMAA CONFERENCE SET FOR JANUARY

ORLANDO, Fla. - The 70th Annual World Conference on Club Management and 20th Exposition of The Club Managers Association of America (CMAA) will be held here Jan. 20-24. The conference will bring together club industry professionals for five days of education, social events and the largest trade show in the Association's history. Industry leaders, experts and instructors will present nearly 80 education sessions during the week-long Conference. For information, contact CMAA at 703-739-9500.



Pyford Golf Club in Surrey, England, is a private golf club operated by American Golf Country Clubs, which has instituted a reciprocal play policy at its 55 properties.

Heacock goes far with the biggest of the big

nderstanding one's own values, what is important on a personal and professional basis, is the key to becoming an upper level manager in a large course management company, according to the vice president of agronomy with the world's largest management firm.

"For an aggressive person with a real technical competency for growing grass, there are more pros than cons and a chance at a great career with a course management company," said Mike Heacock of American Golf Corp. "But for a guy who wants to run or own his own course, be home weekends and take long fishing trips, it's probably not the way to go.'

Heacock has parlayed his managerial aggressiveness and technical knowledge into a position as lead agronomist for the 250-course chain, assisting and advising AGC superintendents throughout the United States and United Kingdom. He is also director of maintenance for the firm's 38 Southern California public courses, where he oversees a \$20 million annual maintenance budget.

Heacock got into the course maintenance business by accident. After bouncing in and out of college the previous eight years, he enrolled in California Polytechnic University

Club financials focus

of new CMAA report

ALEXANDRIA, Va. - The Club

Managers Association of America

(CMAA) has released the results

of its 1996 Operations and Finan-

cial Data Survey, conducted by

A significant departure from

earlier Operations and Financial

Data Surveys undertaken by

CMAA, the 1996 survey was ex-

panded to collect vital club income

and expenditure figures as well as

information on membership poli-

cies, club privileges and member-

ship categories. It also collected

information on dues, initiation fees

and capital funds, among other

Continued on page 46

areas.

Public Opinion Research, Inc.

Palmer/Olympus team on Herculean task

level turf management class.

ORLANDO, Fla. - Arnold Palmer Golf Management Co. and Olympus Real Estate Corp., a Dallas-based private real estate equity firm, have announced they have formed a partnership to provide more than \$35 million in equity capital to fuel Palmer Golf Management's aggressive growth plans.

Palmer Golf Management, founded by Arnold Palmer in 1984, acquires, leases and manages quality golf facilities worldwide, working with developers, corporations, municipalities, universities and private owners.

Headquartered here at Palmer's Bay Hill Club, the company currently manages a network of 20 golf facilities.

'Palmer Golf Management is all about providing value and access to the game of golf for everyone," said Arnold D. Palmer, founder of Palmer Golf Management.

registrar's office scheduled him into the wrong class, a 400-"I went the first day just to be polite," he recalled. "Dr.

Kent Kurtz was the instructor. He told me landscape architects needed to understand turf. I liked what he talked about and by the end of the week I was still in the class and had a part-time job raking traps and operating a 21-inch rotary

Mike Heacock on the 13th green at Recreation Park GC in Long Beach, Calif.

at Pamona's landscape architecture program in 1972. The

Continued on page 48

Member Advantage Plan now in effect worldwide

SANTA MONICA, Calif. American Golf Country Clubs (AGCC), a division of American Golf Corporation (AGC), has announced a new enhancement to its Member Advantage Plan, The Club To Club Transfer Advantage

Members at any AGCC property can now transfer their membership to other participating AGCC clubs outside a 50-mile radius of their current club. With more than 55 private country clubs throughout the United States and United Kingdom, this new member advantage allows members to retain their initial investment by applying the initiation deposit paid to the original club to the deposit at another AGCC club.

"We look forward to providing Continued on page 50

"Our goal with our new partners at

an entertaining, quality golf experience for entry-level and serious golfers alike." David B. Deniger, Olympus Real Estate President and chief Executive Officer concurred: "Olympus is excited to commit capital to support the legendary Arnold Palmer and Palmer Golf Management's CEO, Peter Nanula, in their efforts to grow and, at the same time, provide golfers with superior ser-

vices and the highest quality. Arnold

Olympus is to build a national network of

golf courses and clubs, which will provide

Palmer has been a leader in expanding public interest in golf, and Palmer Golf Management's quality operations are consistent with Olympus' desire to partner with world-class operators. Palmer Golf Management is an excellent addition to Continued on page 50

MANAGEMENT



NGF helps members develop own web sites

JUPITER, Fla. - The National Golf Foundation (NGF) has partnered with two Internet Web site developers, both with extensive sports-related experience, to provide discounted site development services for its members.

The participating companies, Miller Mauro Group of Wilmington, Del., and Spectra.Net of

Palmer/Olympus Continued from page 45

our real estate portfolio, and will be synergistic with our substantial investments in hotels and residential developments."

Said Peter J. Nanula, president and chief executive officer of Palmer Golf Management: "This transaction will provide the substantial equity capital we require to lead the industry in innovations and memorable golf experiences. We now will be positioned to expand our alliances with independent course owners and corporate America to deliver — for the first time — a compelling format that consistently exceeds the demands of the golfing consumer."

Olympus Real Estate Corporation was formed in May 1994 by Hicks, Muse, Tate & Furst Inc. and David B. Deniger. Since its formation, Olympus has completed approximately \$600 million in real estate investments including numerous hotels, commercial assets and residential projects in California, Florida, Illinois, Texas, Arizona, Colorado, Connecticut and Massachusetts.

AGCC members Continued from page 45

our members with this unique country club privilege," said American Golf Chairman of the Board and CEO David G. Price. "In today's mobile society, we feel it is very important to offer our members more flexibility with their private club membership."

As part of the AGCC family of private clubs, members also enjoy 60 days advanced tee times with complimentary green fees at more than 220 private, resort and daily-fee courses in the United States and United Kingdom. Other advantages include preferred pricing on pro shop merchandise; AGCC's annual national member tournament, The American Classic; and reciprocal charging privileges at participating clubs.

AGCC is a separate and distinct operating division devoted exclusively to private country club operations, growth and member service.

For more information on AGCC and its membership program call 310-315-4200.

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Katonah, N.Y., have both become members of the NGF's Advantage Buying Program, established to provide NGF members with exclusive savings from preferred suppliers of products and services.

In making the announcement, Barry Frank, NGF's vice president of member services, noted

the foundation is also developing a beginner's guide to the World Wide Web and making it available at no charge to interested members. The guide will contain basic background information on the evolution of the World Wide Web, as well as tips on how to go about building a Web site.

The guidebook and the devel-

opment service are designed to assist those members who may be thinking of establishing their own Web site, but are perhaps not sure how to go about it or what the current and future opportunities are.

"More and more organizations in our industry are now tapping the communication and marketing potential offered by the Internet," Frank said. "These two new initiatives are being driven

by our belief that the vast majority of them are still wrestling with the decision.

"They also match up well with one of our primary missions which is to provide our members with as much information as possible to help them grow their businesses."

Members interested in more information can call the NGF Membership Services Department at 800-733-6006)

