Agreement Between

MICHIGAN STATE UNIVERSITY

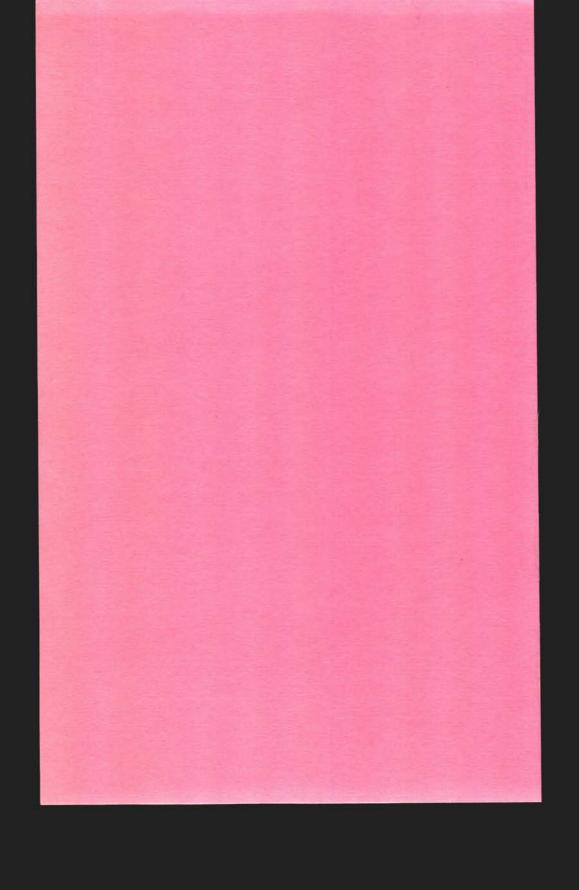
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and the

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OCTOBER 1, 2003 - SEPTEMBER 30, 2007

MSU is an affirmative-action/equal opportunity institution.



AGREEMENT

between

BOARD OF TRUSTEES OF MICHIGAN STATE UNIVERSITY

and

MICHIGAN STATE UNIVERSITY ADMINISTRATIVE PROFESSIONAL SUPERVISORS ASSOCIATION

October 1, 2003 - September 30, 2007

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PURPOSE AND INTENT

- -1 This Agreement entered into by the parties has as its purpose the promotion of harmonious relations between the Employer and the Administrative Professional Supervisors Association, the establishment of an equitable and peaceful procedure for the resolution of differences and the establishment of rates of pay, hours of work, and other conditions of employment.
- -2 The parties recognize that the interest of the Employer and job security of the employees depend upon the Employer's success in establishing a proper service to the State.
- -3 To these ends, the Employer and the Administrative Professional Supervisors Association encourage to the fullest degree friendly and cooperative relations between the respective representatives at all levels and among all employees.
- -4 The University and the Association recognize the moral principles involved in the area of civil rights, fair employment practices and affirmative action, and have reaffirmed in their Collective Bargaining Agreement their commitment not to discriminate because of race, creed, color, sex, age, marital status, handicap, sexual orientation, political affiliation, national origin or religion.

TERMS OF AGREEMENT

AGREEMENT

- -5 THIS AGREEMENT entered into this ______ day of _____, 2004, effective October 1, 2003, between the Board of Trustees of Michigan State University (hereinafter referred to as the "Employer") and the Michigan State University Administrative Professional Supervisors Association (hereinafter referred to as the "Association" or "APSA").
- -6 Whenever the words University or Employer appear in this Agreement, they shall mean Michigan State University.
- -7 Whenever the words Association or APSA appear in this Agreement, it shall mean Michigan State University Administrative Professional Supervisors Association.
- -8 The Association will furnish the Office of Employee Relations with the names of its Executive Board members and such changes as may occur from time to time with such personnel. The Employer will in return, keep the Association advised as to its representatives.
- -9 No provision of this Agreement or any supplement thereto shall be waived or modified in any way unless such waiver or modification is agreed to in writing between the Employer and the Association.
- -10 Throughout this Agreement, any reference made to gender shall include male and female employees, even if indicated in the masculine form, unless specifically relating to either gender and not the other.
- -11 For the purpose of this Agreement, it is expressly understood and agreed by the parties hereto, that introductory titles or headings preceding the Articles set forth herein, shall not be held to in any way affect the substance, meaning or intent of any of the terms or provisions of said Article(s) contained in this Agreement.
- -12 If any provision of this Agreement, or any supplement thereto, is found invalid by operation of law or by any board or court of competent jurisdiction, or if compliance with or enforcement of any provision should permanently be restrained by any such court, the remainder of this Agreement, and any supplements thereto, shall remain in full force and effect, and the Employer and the Association at the request of either party, shall enter into negotiations for the purpose of arriving at a mutually satisfactory replacement for such provision or supplement.

SUCCESSOR NEGOTIATIONS

- -13 This Agreement shall continue in full force and effect until 11:59 p.m., September 30, 2007.
- -14 Notice to modify, alter, amend, renegotiate or change, or any combination thereof, the provisions of this Agreement shall be given no later than sixty (60) days nor earlier than ninety (90) days prior to the expiration of the Agreement. Notice shall be in writing and shall be sufficient if sent by certified mail, addressed to the Association and if to the Employer, addressed to the Director of Employee Relations or to any such address as the Association or Employer may make available to each other.

EFFECTIVE DATE

- -15 This Agreement shall become effective on October 1, 2003.
- -16 IN WITNESS WHEREOF, the parties have set their hands this _____ day of ____, 2005.

MICHIGAN STATE UNIVERSITY ADMINISTRATIVE PROFESSIONAL MICHIGAN STATE UNIVERSITY SUPERVISORS ASSOCIATION LEONARD GOVONI DR. FRED POSTON, Vice President for Finance and Operations and Treasurer S. Beemer Yamela. DAN CHEGWIDDEN PAMELA S. BEEMER, Assistant Vice President for Human Resources SCOTT SOWULEWSKI, Director JIM HENSLEY Office of Employee Relations AMES D. NASH, Chief Spokesperson
Associate Director, Employee Relations

CHARLES M. GAGLIANO, Manager

CHARLES M. GAGLIANO, Manager OHN PHILLIPICH University Housing Brustine G- Rignes KHISTINE HYNES, Director DOROTHY METAJ Human Resource Services JAYNE OSBORN, Director University Development

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DEFINITIONS

EMPLOYMENT STATUS

-17 Employees have an employment status designated as regular, flexible, or off-date appointments. The number of hours regularly scheduled to be worked each week may range from full-time to part-time.

STATUS OF EMPLOYMENT

-18

Regular: Employee works a continuing schedule of predetermined hours each

Flexible: Type 1: Full-time active employment for nine (9), ten (10), or eleven (11) months per year with a prescheduled unpaid leave of absence with benefits ("flex-leave") during the remaining months.

Type 2: 75-89% scheduled time active employment over the entire calendar year (30-35 hours per week) with part-time equivalent salary.

Off-Date: At the time of appointment to the position an estimated ending or "off-date" is given. This ending date is the latest date the employee is intended to work. It may be extended by written mutual agreement.

Off-date employees hired for nine (9) months or more are designated "Regular."

Off-date employees are not eligible for University layoff procedures.

An Off-date employee with at least two (2) years of University service whose appointment is not continued shall be permitted to apply as if an on-campus candidate for vacant positions under the provisions of Article 10, Filling Vacant Positions, for a period of two (2) years following the end of the Off-date appointment.

HOURS OF EMPLOYMENT STATUS

-19 A. Full-time Employee - An employee who regularly works from thirty-six (36) hours to forty (40) hours per week.

- B. Three-Quarter-Time Employee An employee who regularly works twenty-six (26) hours but less than thirty-six (36) hours per week. (Flex-time: Type 2 if thirty (30) thirty-five (35) hours per week.)
- C. Half-Time Employee An employee who regularly works twenty (20) hours but less than twenty-six (26) hours per week.
- D. Full-time employees who are involuntarily reduced to eighty-nine (89%) percent time or less shall have bypass rights to vacant lateral or lower level positions. The employing unit will determine, by interview, if the employee seeking bypass possesses the qualifications and ability to fill the vacant position.

FULL-TIME EQUIVALENT (FTE) SERVICES MONTHS

- A. Full-time equivalent (FTE) service months is defined as the cumulative full-time equivalent (FTE) months of service for University employment of 50.0% or greater. FTE service months will be used in determining eligibility for University benefits which require a service waiting period.
- B. FTE service months will be credited each month as follows:
 - a) 1.00 credit per month for full-time (90% 100%) employees
 - b) .75 credit per month for 3/4 time (65% 89.9%) employees
 - c) .50 credit per month for 1/2 time (50% 64.9%) employees
- C. For new hires, terminations, percent of employment changes, etc., FTE service months will be credited based on an employee's status as of the 15th of the month.
- D. Employees on paid and unpaid leaves of absence or layoff will continue to accrue FTE service months for up to two (2) years of the leave based on their percent of employment immediately before the leave/layoff.
- E. Employees meeting the minimum retirement requirements will remain eligible to maintain group hospitalization and dental insurance and receive the Employer's proportional contribution.
- F. If an employee retires with 15 years of service and at least age 62, use the following FTE service month ranges to determine his/her health and dental contribution during retirement.

	1/2 Contribution	3/4 Contribution	Full Contribution
Service Months	(50% - 64.9%)	(65% - 89.9%)	(90% - 100%)
	90.00 - 116.99	117.00 - 161.99	162.00 - 999.99

G. If an employee retires with 25 years of service at any age, use of the following FTE service month ranges to determine his/her health and dental contribution during retirement.

FTE SERVICE MONTHS

	1/2 Contribution	3/4 Contribution	Full Contribution
Service Months	(50% - 64.9%)	(65% - 89.9%)	(90% - 100%)
	150.00 - 194.99	195.00 - 269.99	270.00 - 999.99

PROPORTIONAL BENEFITS

-20 Provisions of this Agreement, unless specifically modified, shall be apportioned to persons assigned less than full-time in the following manner:

26 hours but less than 36 hours......75% 20 hours but less than 26 hours......50%

DEFINITION OF TERMS

- -21 Base Rate of Pay is the per hour rate of the employee not including shift differential or overtime computations.
- -22 Regular Rate of Pay is the per hour rate of the employee including shift differential.
- -23 "Full" Workers' Compensation is the payment of workers' compensation including sick, vacation or personal accrual supplementation.
- -24 "Regular" Workers' Compensation is the payment of workers' compensation with no sick, vacation or personal leave accrual supplementation.
- -25 Layoff an involuntary separation from active employment due to lack of funds, lack of work, and/or other cause.

MANAGEMENT RIGHTS AND SECURITY

MANAGEMENT RIGHTS

-26 Except as provided in this Agreement, nothing contained in this Agreement shall be deemed to limit the Employer in any way in the exercise of the regular and customary functions of management. Such regular and customary functions include, but are not limited to, the right to hire, promote, transfer, and layoff because of lack of funds, lack of work and/or other cause; discipline, suspend and discharge for just cause; decide the work to be performed, the number and location of employees and units; determine the methods, schedules and means of conducting activities; and promulgate policies, procedures, rules and regulations for the orderly and efficient operation of the University.

MANAGEMENT SECURITY

- -27 The parties of this Agreement mutually recognize that the services performed by employees covered by this Agreement are services essential to the efficient operation of the University. The Association, therefore, agrees that there shall be no interruption of these services, for any cause whatsoever.
- -28 The Association recognizes that strikes by public employees are prohibited by Act 336, Public Acts of 1947, as amended by Act 379, Public Acts of 1965 as amended, and agrees that it will comply with said Act.
- -29 The Association and its officials will not cause, support, or condone, nor shall any employee or employees take part in any action against or any interference with the operations of the University during the term of this Agreement.

ASSOCIATION RECOGNITION

RECOGNITION

-30 Pursuant to and in accordance with all applicable Provisions of Act 379 of the Public Acts of 1965, as amended, the Employer does hereby recognize the Michigan State University Administrative Professional Supervisors Association as the exclusive collective bargaining representative for those employees in the defined bargaining unit for the purpose of collective bargaining with respect to rates of pay, wages, hours of employment and other conditions of employment.

CERTIFIED UNIT

-31 On April 4, 1978, the Michigan State University Supervisors Association was certified by the Michigan Employment Relations Commission in Case No. R77 F-350, as the representative for all supervisory employees excluding teaching employees, members of the bargaining unit represented by the Michigan State University Administrative Professional Association, students and all other employees of Michigan State University. On April 16, 1985, the Michigan State University Administrative Professional Supervisors Association was certified by the Michigan Employment Relations Commission in Case No. R84 H-208 as the exclusive representative for all Supervisory Administrative-Professional employees including within that unit the following:

All regular, administrative and professional employees serving in a supervisory capacity and located upon the main campus of Michigan State University, East Lansing (and Lansing), Ingham County, Michigan;

Excluding: employees employed less than one-half (1/2) time, executive and non-supervisory employees, and confidential and all other employees.

ASSOCIATION RIGHTS

RIGHTS

- -32 All employees and regular members of the Association and the lawful representative of the Association shall have the right to engage in any lawful concerted action or activities for the purpose of collective bargaining or for the mutual aid and protection of the Association and its members.
- -33 The Association shall be permitted to schedule meetings on University property so long as such meetings are not disruptive of the duties of the employees of the University or the efficient operation of the University.
- -34 The Association President shall have the right to enforce the provisions of this Agreement. Grievances may be filed on behalf an individual employee by the Association President unless the employee indicates that a grievance shall not be filed on his/her behalf.
- -35 The parties are mutually committed to promoting respect, civility, teamwork and empowerment in the work place.

RULES AND REGULATIONS

-36 The Employer shall have the right to adopt reasonable rules and regulations not inconsistent herewith. If after transmittal to the Association President of rules and regulations, and the Association has not processed a grievance alleging unreasonableness within fourteen (14) calendar days after receipt, the rules and regulations shall no longer be grievable. Thereafter, grievances related to rules and regulations shall be limited to their enforcement and penalties resulting therefrom.

NO DISCRIMINATION

-37 There shall be no discrimination against any employee because of his/her duties as an Association official, representative or committee member.

BARGAINING UNIT WORK

-38 The Employer agrees that bargaining unit work will not be eliminated for the purpose of undermining the Association.

RELEASE TIME

-39 For the purpose of release time, the number of Executive Board Officers may not exceed fifteen (15). The total aggregate number of working hours of release time for these employees shall not exceed thirty (30) hours per month, excluding time afforded Grievance Officer and President. The Office of Employee Relations must receive notice of individuals and release time to be used at least five (5) working days in advance, excluding the Grievance Officer and President.

ASSOCIATION PRESIDENT

- -40 The Association President shall normally be released from his/her regular work assignment without loss of time, pay or other benefits upon prior notice to his/her supervisor when required to perform the following:
- -41 Resolve any difference concerning the content and application of the provisions of this Agreement.
- $\mbox{-}42$ Represent members at hearing or proceedings affecting rights or benefits provided by this Agreement.
- -43 Attend official Board of Trustees meetings only when the agenda includes matters pertinent to the proper administration of the Association.
- -44 Confer with the Grievance Officer when necessary.
- -45 Such time off shall not exceed eight (8) hours per week except with the specific approval of the Employer.

ASSOCIATION REPRESENTATIVE

-46 The Employer agrees that accredited representatives of the Association shall have reasonable access to the premises of the Employer during regular business hours to conduct Association business. Such representatives shall give advanced notice of their presence to the supervisor concerned and such visits shall not be disruptive of the Employer's operation.

ELECTION COMMITTEE

-47 The Employer will agree that, if requested by the Association, four (4) members of the Association election committee shall be allowed time off with pay from their regularly

assigned duties for the purpose of conducting regularly scheduled Association elections on the day of the election.

-48 The Employer agrees that requests by the Association to allow members time off with pay for the purpose of conducting regularly scheduled Association elections will be handled on an ad hoc basis.

BARGAINING COMMITTEE

-49 The bargaining committee of the Association will include not more than seven (7) bargaining unit members and two (2) alternate members employed by the University. It may also include non-employed representatives of the Association, not more than two (2) in number. The Association will give to the Employer, in writing, the names of its employee representatives on the bargaining committee at least sixty (60) days prior to the expiration date of this Agreement.

LOST TIME

-50 Employee members of the bargaining committee will be paid by the Employer for time spent in negotiations with the Employer, but only for the straight time hours they would otherwise have worked on their regular work schedule. For the purpose of computing overtime, time spent in negotiations shall be considered as hours worked to the extent of the regular work schedule hours which otherwise would have been worked by the committee member.

ASSOCIATION SECURITY

MEMBERSHIP

- -51 As a condition of employment, each employee in the bargaining unit on or before the thirtieth (30th) day after the effective date of this Agreement, or on or before the thirtieth (30th) day after the completion of the probationary period in the bargaining unit, whichever is later, and monthly thereafter, shall tender to the Association, either periodic and uniformly required Association dues as set forth in the bylaws of the Michigan State University Administrative Professional Supervisors Association, or in the alternative, service fees in the amount equal to these dues in accordance with MCLA 423.210 (2); MSA 17.455 (10).
- -52 Employees covered by this Agreement at the time it becomes effective and who are members of the Association at that time shall be required as a condition of continued employment to continue membership in the Association for the duration of this Agreement.

CHECK-OFF

-53 The Employer, at the time of hire, rehire, reinstatement or transfer of an employee into the bargaining unit, shall apprise the prospective member of these provisions and shall present to him/her an application for membership and an authorization for checkoff of dues, such form to be provided by the Association.

If the employee desires to join the APSA, the employee shall complete both the application for membership and authorization card for checkoff of dues and return them to the APSA financial officer.

If the employee does not desire to join the APSA, the employee shall complete only the authorization card for checkoff of dues so that the APSA may collect from the employee its service fees equal to the dues and return it to the APSA financial officer.

If the employee desires to tender dues or fee directly to the Association, the employee will so indicate on the authorization for dues form which shall be transmitted to the Association on or before the thirtieth (30th) day of employment with dues or fee equivalent to twelve (12) months dues or fees. Adjustment of dues or fees shall be made at the end of twelve (12) months from these receipts. Excess amounts then will be returned to the employee within ten (10) days of demand and insufficient amounts will require payment within ten (10) days of notice. Each year will again require deposit of such a sum and the procedure indicated above will be applied.

- -54 In accordance with the terms and authorization for checkoff of dues, the Employer agrees to deduct membership dues or service fees levied from the pay of each employee who executes or has executed the authorization for checkoff of dues.
- -55 The initial deduction for any employee shall not begin unless the authorization for checkoff of dues and the certification of the APSA's financial officer as to the amount of the periodic Association dues or service fees have been delivered to the Employer's payroll department at least fifteen (15) calendar days prior to the effective pay day.
- -56 All monies deducted by the Employer shall be remitted to the APSA financial officer once each month by the twentieth (20th) calendar day of the month following the month in which deductions were made together with a list of current employees showing the amount of Association dues or service fees deducted from each employee.
- -57 In cases where a deduction was made which duplicates a payment already made to APSA by an employee, or where a deduction is not in conformity with the statutes made and provided, refunds to the employee shall be made by the APSA.
- -58 The Employer shall not be liable to APSA, by reason of Paragraph 52 of this Agreement, for the remittance or payment of any sum other than that constituting actual deduction made from the pay earned by the employee.
- -59 The Employer shall not, during the life of this Agreement, deduct dues or service fees from employees in this bargaining unit for any organization other than the Association without APSA's written permission.
- -60 APSA shall protect and save harmless the Employer from any and all claims, demands, suits, and other forms of liability by reason of action taken or not taken by the Employer for the purpose of complying with this Agreement.

TERMINATION FOR FAILURE TO COMPLY

-61 An employee in the bargaining unit who fails to tender to the Association either periodic uniformly required Association dues, or in the alternative, service fees in the amount equal to these dues shall be terminated by the Employer, providing the following stipulations are adhered to:

The Association shall notify the employee by certified or registered mail explaining that the employee is delinquent and not tendering required Association dues or service fees, specifying the current amount of delinquency, and warning him/her that, unless the delinquent dues or service fees are paid within ten (10) working days of such notice, the employee shall be reported to the Office of Employee Relations with a request to terminate the employee provided for in this Agreement.

If either the dues or service fees are not paid, the Association shall provide a copy of the letter sent to the employee and the following notice to the Office of Employee Relations at the end of the ten (10) day period:

The Association certifies that ______ has failed to tender either the periodic and uniformly required Association dues or service fees required as a condition of continued employment under the Collective Bargaining Agreement and demands that the employee be terminated under the terms of this Agreement.

The employee shall be terminated by the Employer within thirty (30) working days following receipt of the above letter and notice.

TERMINATION OF LIMITATION

-62 If an employee has tendered directly to the Association her/his membership dues or the service fee, or has a written authorization in effect requiring the deduction of dues or service fees, the employee shall not, under any circumstances, risk the loss of job because of a lack of good standing in the Association. The Association cannot cause the discharge of an employee who has resigned from or who has been expelled by the Association for any reason other than his/her failure to tender the dues or service fees to the Association.

DISPUTES CONCERNING COMPLIANCE

-63 The Association shall protect and save harmless the Employer from any and all claims, demands, suits, and other forms of liability by reason of action taken or not taken by the Employer for the purpose of complying with this Agreement.

REVOCATION CARDS

-64 The Employer will notify the Association monthly of the names of employees transferred outside the bargaining unit. Such employees shall cease to be subject to dues/service fee deductions at such time as they sign dues revocation cards and file notice with the Association.

AID TO OTHER LABOR ORGANIZATIONS

-65 The Employer will not aid, promote or finance any labor group or organization which purports to engage in collective bargaining or make any agreement with any such group or organization for the purpose of undermining the Association.

OTHER AGREEMENTS

-66 The Employer shall not enter into any other agreements with employees in this bargaining unit, individually or collectively which in any way conflicts with the Provisions hereof.

SETTLEMENT OF DISPUTES

EMPLOYEE RIGHTS

- -67 At any hearing, conference or meeting which may result in disciplinary action to an employee in the bargaining unit, the employee may and is encouraged to request the presence of an Association representative. The employing department must, if requested by the employee, allow sufficient time for the employee to arrange to have Association representation.
- -68 An employee has the right to be informed prior to the investigatory interview of the subject matter of the interview.
- -69 An employee is entitled to a pre-interview conference with his/her Association representative.
- -70 The parties agree that any individual employee at any time may present grievances to the Employer and have the grievances adjusted, without intervention of the Association, if the adjustment is not inconsistent with the terms of this Collective Bargaining Agreement now in effect, providing that the Association has been given the opportunity to be present at such adjustment.

GRIEVANCE COMMITTEE

- -71 Grievances may be handled by Association representatives in the processing or hearing of any grievance not to exceed three (3) persons, excluding the aggrieved employee. Representatives of the Association engaged in processing or hearing any grievance during regular scheduled working hours shall be paid for such time lost at the regular rate of pay, but in no event will more than three (3) representatives of the Association be paid for participation in any one session.
- -72 The Association Grievance Officer may represent the employee at all steps of the grievance procedure.
- -73 The Association Grievance Officer shall be allowed time off without loss of pay, to investigate grievance(s) to be discussed or which have been discussed with the Employer upon having received permission from his/her supervisor to do so. The Association shall notify the Employer as to the name of its Grievance Officer.
- -74 $\,$ An alternative Grievance Officer shall be designated by the Association to act in the absence of the Grievance Officer.
- -75 The Grievance Officer shall continue on the assigned duty during the term of office.

TIME LIMITS

-76 When reference to calendar days is made in this Article, holidays shall not be considered in these time periods. Time limits set forth in this grievance procedure shall be strictly adhered to unless such time shall be extended by mutual written agreement of the parties.

WAIVER OF GRIEVANCE STEPS

- -77 Steps of the grievance procedure may be waived in writing by mutual agreement of both parties. The grievant may withdraw a grievance at any step of the procedure. Grievances so withdrawn shall not be reinstated.
- -78 If the Employer fails to schedule a meeting or answer the grievance within the designated time limits, the grievance may be appealed to the next step of this grievance procedure within ten (10) calendar days of the date of the expiration of the applicable time limit.
- -79 If a grievance is not appealed within fourteen (14) calendar days after (1) receipt of the previous step answer, (2) failure to schedule a meeting, or (3) failure to answer the grievance, the grievance shall be considered settled on the basis of the Employer's last answer and not be subject to further review.

COMPUTATION OF BACK WAGES

-80 No claim for back wages shall exceed the amount of salary the employee would otherwise have earned at his/her regular rate, including offsets for unemployment compensation, workers' compensation and any wages earned.

REPRIMAND, SUSPENSION OR DISCHARGE

-81 In the event an employee is disciplined or discharged, copies shall be given to the employee and mailed to the Association at the time it is given to the employee and a copy placed in the employee's official personnel folder. Such notice shall be specific and outline the reasons for the disciplinary action or discharge. The Employer promotes a policy of progressive discipline; i.e., discipline shall gradually increase depending on the severity and/or frequency of the infractions. Normally, disciplinary action begins with a verbal warning for the first offense and culminates with discharge only after repeated attempts to correct the employee's behavior have failed. Serious infractions may warrant the immediate imposition of a written reprimand, suspension or discharge, as appropriate.

- -82 The affected employee will be allowed to discuss his/her disciplinary action with an Association representative, and the Employer will make available an area where he/she may do so if he/she is required to leave the premises.
- -83 In imposing any discipline on a current charge, the Employer will not take into account any prior infractions which occurred more than eighteen (18) months previously if there has been no further disciplinary action taken during that time.

GRIEVANCES CONCERNING DISCIPLINE

-84 Should the disciplinary action or discharge be considered without just cause, it shall be appealed as a grievance within fourteen (14) calendar days after written notification of the discipline is received by the affected employee and the Association. A grievance over a written letter of reprimand shall be submitted at Step 2 of the grievance procedure; whereas, all other disciplines shall be submitted at Step 3. Failure to submit a written grievance within the time limits shall constitute a waiver of all claims concerning such disciplinary action or discharge.

GRIEVANCE DEFINITION AND PROCEDURE

DEFINITION OF GRIEVANCE

- -85 A grievance shall be defined as a dispute, reduced to writing, concerning the interpretation, application and alleged violation of any of the terms of this Agreement.
- -86 Any employee having a dispute over the interpretation or application of the terms of this Agreement, shall present it to the Employer in a manner following.

GROUP GRIEVANCE

-87 A group grievance shall be only one in which the fact(s) in question and the provisions of the Agreement alleged to be violated are the same as they relate to all employees in the identified group. In the event that employees have a group grievance, the Grievance Officer shall submit the grievance on behalf of all affected employees. When the affected group is contained within one department, college, or division, the grievance shall be initiated at Step 2 of the grievance procedure. Any other group grievance shall begin at Step 3.

ASSOCIATION ASSISTANCE

-88 At each step of the grievance procedure, the employee may request the presence of the Association Grievance Officer.

ORAL STEP

-89 If an employee believes he/she has a problem in connection with his/her employment, he/she shall discuss it with his/her immediate supervisor.

FORMAL GRIEVANCE PROCEDURE

STEP 1

-90 If the problem is not resolved, the grievance must be reduced to writing and presented to the immediate supervisor within fourteen (14) calendar days after its alleged occurrence in order to be a proper matter for the grievance procedure. The grievance shall be dated and signed by the aggrieved employee and the Grievance Officer, and shall set forth the facts, including the dates and provisions of this Agreement that are alleged to have been violated, and the remedy desired. The grievance shall not be considered submitted until the immediate supervisor receives the written grievance. The immediate supervisor will schedule a meeting with the grievant and the Grievance Officer, if requested by the employee, within seven (7) calendar days from the day the written grievance was received. The immediate supervisor will then answer the grievance in writing within seven (7) calendar days from the meeting at which the grievance was discussed.

STEP 2

-91 Any appeal of a decision rendered by the immediate supervisor shall be presented in writing to the administrative head or designee within fourteen (14) calendar days of the receipt of the written decision of the immediate supervisor. The appeal shall state the reason(s) why the decision of the immediate supervisor was not satisfactory. The grievance shall not be considered appealed until the administrative head or designee receives it, dates it and returns a copy to the presenter. The administrative head or designee shall schedule a meeting within fourteen (14) calendar days with the grievant, the Grievance Officer if requested, and representatives designated by the Employer to discuss the grievance. The administrative head or designee shall then give a decision in writing to the presenter within fourteen (14) calendar days of the meeting.

STEP 3

-92 If the answer from the administrative head or designee is not satisfactory, the Association shall submit an appeal within fourteen (14) calendar days of the receipt of the Step 2 answer to the Director of Employee Relations or designee, indicating the reasons why the written answer of the administrative head or designee was unsatisfactory. The Office of Employee Relations will schedule a meeting between no more than three (3) representatives of the Association, excluding the grievant, and three (3) representatives of the Employer within seven (7) calendar days from the date the appeal is received to

discuss the grievance. The Office of Employee Relations will then answer the grievance in writing within ten (10) calendar days from the date of the meeting at which the grievance was discussed.

ARBITRATION

STEP 4

-93 If the Office of Employee Relations' answer is unacceptable, settlement may be determined by a decision of an arbitrator selected by the parties. The Association will notify the Office of Employee Relations within twenty-one (21) calendar days after the receipt of the Step 3 answer if the Association wishes to appeal the grievance to arbitration by filling a demand for arbitration with the American Arbitration Association (AAA) with a copy to the Office of Employee Relations.

The fees and approved expenses of an arbitrator will be borne equally by the University and the Association.

The rules of the AAA shall apply to all arbitration hearings.

The use of a court reporter will be permitted at the request of either party. A copy of the transcript will be provided without cost to the party not requesting the court reporter.

ARBITRATOR'S POWERS

- -94 The arbitrator shall have no power to add to or subtract from or modify any of the terms of this Agreement nor shall he/she substitute his/her discretion for that of the Employer or the Association where such discretion has been retained by the Employer or the Association, nor shall he/she exercise any responsibility or function of the Employer or the Association. Where either party challenges the jurisdiction of the arbitrator, the hearing will be held to determine whether the arbitrator does have jurisdiction before the hearing can be held on the merits.
- -95 The arbitrator shall have no authority to establish wage and salary scales, to change any wage or salary rate, or change classification descriptions except as otherwise provided in this Agreement.

EXCLUDED FROM ARBITRATION

-96 Excluded from arbitration are disputes and unresolved grievances concerning merit increase decisions and those matters provided for in provisions on probationary employees, and filling vacant positions.

FINALITY OF DECISIONS

-97 The arbitrator's decision shall be final and binding upon the Association and its members, the employee or employees involved and the Employer, provided however, either party retains all legal rights to challenge arbitration decisions thereof where such action is beyond the power of the arbitrator or where the award was procured by fraud, misconduct or unlawful means.

SPECIAL CONFERENCES

- -98 The Employer and the Association agree to meet and confer upon the call of either party. Each party shall be represented by not more than four (4) persons at special conferences.
- -99 Employees released to attend the special conference may meet, if on the Employer's property, at a place designated by the Employer, for a period not to exceed one-half (1/2) hour immediately preceding the conference.
- -100 Employees released to attend special conferences will be paid by the Employer for time spent in special conferences, but only for the straight time hours they would otherwise have worked on their regular work schedule.

MEDICAL DISPUTES

-101 In the event of a dispute involving any employee's physical ability to perform his/her job at the University when the employee is not satisfied with the determination of the University's physician, he/she may submit a report from a medical doctor of his/her own choosing and at his/her own expense. If the dispute still exists, at the request of the Association, the University's physician and the employee's doctor shall agree upon a third medical doctor to submit a report to the Employer and the employee, and the decision of such third party will be binding on both parties. The expenses of the report of the third party shall be shared equally by the Employer and the employee.

FLEXIBLE APPOINTMENTS

DEFINITION

- -102 A flexible appointment is a voluntary commitment by a staff member to a specific schedule of work. Flexible appointments are appointments which provide between 75% and 92% time equivalent salary over a calendar year, with some benefit coverages equivalent to full-time appointments. Flexible appointments are subject to approval by MSU Human Resources.
- -103 There are two types of flexible appointments:
 - Type 1: Full-time active employment for nine (9), ten (10), or eleven (11) months per year with a prescheduled unpaid leave of absence with benefits ("flex-leave") during the remaining month(s). The employee's position is held for his/her return at the end of the flex-leave, subject to the position being eliminated and the provisions of the Layoff-Reduction in Force as applicable.
 - Type 2: 75%-89% scheduled time active employment over the entire calendar year with a part-time equivalent salary. As with any bargaining unit position, job demands may require work outside (overtime pay may be granted in accordance with the overtime provision) and in addition to those of the regularly scheduled flexible schedule.
- -104 Where a Type 1 flexible appointment includes a leave with benefits, the employee's position is held for his/her return at the end of the flex-leave, subject to the conditions specified below.
- -105 The objective of flex-year appointments is to achieve budget flexibility where departmental functions can be accomplished with 75% employment, through a combination of benefits and other incentives.
- -106 Departments identify positions for flexible appointments. Regular employees, and persons to be employed in those pre-identified positions, may agree to be placed in flexible appointments. Employees desiring flexible appointments, but whose positions are necessarily full-time may apply for transfers to flexible appointments, subject to relevant policies. When a department desires to change a position from full-time to a flexible appointment and the incumbent does not volunteer for that status, reduction in force procedures may be initiated to achieve the reduction within the department. If a flexible appointment position is subsequently eliminated, reduction in force procedures will be

initiated. Employees with flexible appointments who later desire a change in appointment may apply for other positions as they become available.

GENERAL PROVISIONS

FLEXIBLE POSITIONS

- -107 The department administrator shall identify the positions appropriate for flexible appointments, and, if specific duties are to be eliminated, indicate in writing the duties of such positions which are to be eliminated. This designation must be approved by the Director of Human Resources, after receiving employee input.
- -108 Once a position is officially designated as flexible, only flexible appointments are acceptable.
- -109 A flexible position shall maintain that designation until the departmental administrator acts to designate it otherwise by submitting the appropriate form for the approval of the Director of Human Resources.

FLEXIBLE APPOINTMENTS

- -110 A flexible appointment, either as an initial appointment or as a change of appointment, may be granted only with the agreement of a prospective or current staff member. Without agreement, a current staff member may be subject to the Reduction in Force policy.
- -111 A flexible appointment must be arranged in advance with an employee, and approved by the departmental administrator and the Director of Human Resources.
- -112 All flexible appointments will annually provide a minimum of 1,560 hours of scheduled work (subject to necessary reductions in force).
- -113 A flexible appointee's FTE salary is the amount that would be paid if an entire year was worked full-time (e.g., \$1,000/month x 12 months = \$12,000). The base salary is the actual expected pay during the year. For example, if the FTE salary is \$12,000, base salary at 75% would be:

Type 1: $$1,000 \times 9 \text{ months} = $9,000$

Type 2: $$750 \times 12 \text{ months} = $9,000$

- -114 Flexible appointees are regular employees.
- -115 Leaves with benefits may be established for periods of one (1) month or more, up to a maximum of three (3) months (in increments of one (1) month).

- -116 Leaves with benefits are only those that are prearranged as part of an approved flexible appointment.
- -117 No Unemployment Compensation is paid during a leave with benefits. (Inasmuch as appointees on flex-leave have neither been laid off nor terminated but are on a mutually agreed upon leave of absence, they are ineligible for Unemployment Compensation. If Unemployment Compensation is sought by the employee, the leave with benefits is voided and the employee shall be placed on layoff status, without application of reduction in force provisions).
- -118 $\,$ If the flexible appointment converts to a full-time status, the employee will receive an appropriate salary adjustment.
- -119 Employees volunteering for flex-leaves must sign the PAN form signifying the voluntary concurrence with their change in status. This action is subject to the review and approval of the Office of Human Resource Services.

FRINGE BENEFITS

-120 A flexible appointee's benefit eligibility during active flexible status and unpaid flex-leave is as follows:

Benefits Programs. Flexible appointees:

Receive the full University contribution toward health care coverage.

Have Long Term Disability, Dental, and Expanded Life Coverage. (Subject to all current eligibility requirements. Employees otherwise eligible for Long Term Disability continue their eligibility during the leave with benefits as well as active employment; however, benefit payments do not commence during the leave with benefits. The base salary for the period of active employment prior to the flex-leave is used for the determination of benefits.)

May maintain optional employee-paid life and accidental death and dismemberment coverage. Prior to a flex-leave, advance deductions for applicable employee contributions for health, life and accident coverage are automatically taken to cover the flex-leave period. In the event that insufficient notice of flex-leave is received, Benefits will bill employees for these amounts.

-121 Educational Assistance is available, subject to all other eligibility requirements. However, Type 1 flexible appointees will be allowed to "bank" educational assistance for use during non-work flex-leave periods for six (6) classes up to fourteen (14) credits per MSU academic year.

- -122 Personal Leave Days will be credited on a proportionate basis, i.e.: three-quarter (3/4) time service (either Type 1 or 2 Flex) will receive up to eighteen (18) hours in credits each year according to the Personal Leave Days schedule.
- -123 Full service credit is given toward retirement, benefits eligibility waiting periods, and vacation service months.
- -124 Paid leave accruals are proportionate, and are accrued as follows:
 - Type 1: During active full-time service, the employee accrues leave as a full-time employee. During a flex-leave, paid leave does not accrue and may not be utilized (they are frozen subject to relevant policies).
 - Type 2: During the entire calendar year, the employee accrues leave at a proportionate rate (unless additional leaves without pay are taken or the employee's status changes).
- -125 University contribution to a base retirement program (which includes TIAA-CREF as an option) and Social Security. (Subject to all current eligibility requirements.)
 - Type 1: During active full-time service, the employee receives University contributions based on his/her full-time salary. No University contributions are made while the employee is on a leave with benefits.
 - Type 2: The employee receives the University contributions during the entire year based upon his/her part-time equivalent salary.
- -126 All salary-related benefits (paid leave, Employee-Paid Life, base retirement program, Long Term Disability, Expanded Life Plan, Extended Disability, and longevity) are based upon the flexible appointee's base salary. The longevity cap will be that of full-time employees.

PROBATIONARY PERIODS

-127 Flex-leaves may begin during a probationary period; however, the time spent on the flex-leave will not count toward completion of the probationary period.

OTHER EMPLOYMENT

-128 Employees may work for other employers while on flex-leave.

RETURN TO ACTIVE EMPLOYMENT

-129 Employees returning from a flex-leave are assigned to their previously held positions, unless the circumstances of the University change to the extent that the position no longer exists. Those affected by a reduction in force while on flex-leave are eligible for the provisions of the reduction in force policy. Affected employees will be given written notice as soon as practicable, but no less than that stipulated in the reduction in force policy.

SALARY PAYMENTS

-130 Flexible appointees receive their base salary during their period of active service and no salary during flex-leave.

HOURS WORKED RECORDS

-131 Departments are responsible for maintaining record of hours worked for nonexempt employees with flexible appointments.

POSITION MAINTENANCE

-132 A position, held by an employee, which is changed to a flexible appointment, and some of whose duties are thereby eliminated, shall not be downgraded or eliminated as a direct result of the flexible appointment.

EXPEDITED DISPUTES

-133 Disagreements in the interpretation or application of the flexible appointment policy shall be subject to the grievance procedure and immediately proceed to Step 3. If the grievance is arbitrated, the expedited arbitration process shall be utilized.

NOTICE REQUIREMENTS

- -134 At the time of presentation of a voluntary flexible appointment form to any employee, the employee shall be advised in writing:
- -135 If a Type 1 flexible appointment, the length of time of the unpaid leave, the time or times when said leave must be taken.
- -136 If a Type 2 flexible appointment, the schedule of each week which the employee shall be required to work.

-137 In addition, each employee shall receive at least ten (10) working days' written notice of the proposed flexible appointment before being required to respond. An affected employee may consult with a representative of the Association prior to making a voluntary election to accept a flexible appointment.

REDUCTION IN FORCE

- -138 The University endeavors to provide continuing employment for employees. Reductions in work force may be necessary due to lack of funds, lack of work, and/or other cause, not to undermine the Association. A reduction in force will not be used for constructive discharge.
- -139 Whenever practicable, reductions should be made by:
 - a. restricting recruitment,
 - transfers to vacant lateral or lower level positions where the employee is capable of performing the work, and/or
 - c. normal attrition,

but if deemed necessary by the University, layoffs will be utilized.

GENERAL PROVISIONS

- -140 Employees to be laid off shall be given a minimum of forty-five (45) calendar days notice--a copy of which will be sent to the Association President--not to be offset by accrued vacation.
- -141 Within a unit, probationary employees will be separated before non-probationary employees are laid off, where it is determined that the non-probationary employees are able to perform the work within a ninety (90) day evaluation period.
 - A. Where ability to perform the work remaining is equal, the Employer will follow these priorities for reduction in force:
 - Employees with unsatisfactory records before employees with satisfactory records. An employee shall not be considered unsatisfactory until the employee's performance is determined to be unsatisfactory in two consecutive evaluations.
 - Employees with short service (seniority) before employees with long service (seniority).
- -142 Upon request, prior to the effective date of the layoff, representatives of the Association will be given the opportunity to meet and discuss the circumstances of the layoff with the Employer.

-143 For purposes of layoff only, layoffs shall be within units identified below.

UNITS

Office of the President

Office of the President

Internal Audit

Office of the Provost and Vice President for Academic Affairs

Academic Computing and Network Services

Administrative Information Services

Broadcasting Services

Client Advocacy Office

Clinical Center

Department of Aerospace Studies

Department of Military Science

Facilities Planning and Space Management

Faculty Grievance Official Honors College

Instructional Media Center

Libraries

MSU Global

MSU Health Team Administration

MSU Press

Office for Affirmative Action Compliance and Monitoring

Office of Academic Human Resources

Office of Admissions and Scholarships

Office of Financial Aid

Office of Planning and Budgets

Office of Racial and Ethnic Student Affairs

Office of the Assistant Provost and Assistant Vice President for Academic

Human Resources

Office of the Assistant Provost for Academic Services

Office of the Assistant Provost for Academic Student Services and Multicultural Issues

Office of the Assistant Provost for Undergraduate Education and Dean of

Undergraduate Studies

Office of the Assistant Provost for University Outreach and Engagement

Office of the Associate Provost

Office of Curriculum & Catalog Support

Office of the Director, Undergraduate University Division

Office of the Provost and Vice President for Academic Affairs

Office of the Registrar

Office of the Vice Provost for Libraries, Computing and Technology

Olin Health Center

Ombudsman

Performing Arts Facilities & Programs Resource Center for Persons With Disabilities Secretary for Academic Governance Student Athlete Support Services Supportive Services Teaching Assistant Program University Archives & Historical Collections Upward Bound Virtual University Women's Resource Center

Office of the Vice President for Research and Graduate Studies Office of the Vice President for Research and Graduate Studies Office of the Associate Vice President for Research and Graduate Studies Office of Intellectual Property Office of Environmental and Occupational Safety Office of Radiation, Chemical, and Biological Safety
Office of Research Support and Development Services Office of Research Ethics and Standards University Laboratory Animal Resources

The Graduate School

Vice President for Finance and Operations and treasurer Office of the Vice President for Finance and Operations and Treasurer **Business Operations** Campus Park and Planning Contract and Grant Administration Housing and Food Services Human Resources Intercollegiate Athletics Land Management Physical Plant Planning and Budgets Police and Public Safety University Services

Vice President for Student Affairs and Services

Vice President for Student Affairs and Services Career Services and Placement Counseling Center Educational and Support Services Intramural Sports and Recreative Services Residence Life Service Learning Center Student Life

Vice President for University Relations

Marketing and Creative Services Media Communications Sports Information University Relations Printing Services

<u>Vice President for Development</u> Office of the Vice President for Development MSU Foundation Development Fund

College of Agriculture and Natural Resources Agricultural Technology Institute
Agriculture and Natural Resources Dean–Academic and Student Affairs Agriculture Economics Animal Science Bailey Scholars Program Biosystems and Agricultural Engineering CANR External Relations CANR Public Service Activities Community, Agriculture, Recreation and Resource Studies Crop and Soil Sciences CYF Family Consumer Science CYF 4-H Youth Development Entomology Extension AOE Team Support Fisheries and Wildlife Food Science and Human Nutrition Forestry Horticulture Institute for Food Law and Regulations International Agriculture Institute

Kellogg Biological Station Land Management Michigan Agricultural Experiment Station MSU Extension Director's Office Michigan Travel, Tourism & Recreation Research Center Packaging Planning, Design and Construction Plant Pathology University Farms Water Research Institute

College of Arts and Letters

Office of the Dean, Arts and Letters African American and African Studies American Indian Studies Program

American Studies Program

Art and Art History

Center for Great Lakes Culture

Center for Integrative Studies in Arts and Humanities

Center for Language Education and Research

English

English Language Center

Film Studies Program

French, Classics and Italian

Jewish Studies Program

Kresge Art Museum

Language Learning Center

Linguistics and Germanic, Slavic, Asian and African Languages

Music

Philosophy

Religious Studies

Residential Options in Arts and Letters

Rhetoric and Writing Program

Spanish and Portuguese

Theatre

The Writing Center

Women, Gender and Social Justice

Writing in Digital Environments (WIDE)

Writing, Rhetoric and American Cultures (Formerly ATL)

<u>The Eli Broad College of Business and The Eli Broad Graduate School of Management</u>

Office of the Dean, Broad College of Business

Accounting

Executive Development Programs

Finance

International Business Center

Lear Corporation Career Services Center

Management

Marketing and Supply Chain Management

MBA Programs

The School of Hospitality Business

College of Communication Arts and Sciences

Office of the Dean, Communication Arts and Sciences

Advertising

Audiology and Speech Science

Communication

Institute of Public Utilities

Journalism

Telecommunication

National Superconducting Cyclotron Laboratory

College of Education

College of Engineering

Office of the Dean, Engineering Chemical Engineering and Materials Science Civil and Environmental Engineering Composite Materials and Structures Center Computer Science and Engineering Division of Engineering Computer Services Division of Engineering Research Electrical and Computer Engineering Mechanical Engineering

College of Human Ecology
Office of the Dean, College of Human Ecology
Family and Child Ecology Human Environment and Design Institute for Children, Youth and Families

<u>College of Human Medicine</u> Office of the Dean, College of Human Medicine Analytical/Biomedical Infrastructure Center for Ethics and Humanities in the Life Sciences Center for Learning and Assessment in the Health Professions Epidemiology Family Practice Great Lakes Cancer Institute (GLCI) Human Pathology Institute for Health Care Studies (IHCS) Medicine Obstetrics, Gynecology and Reproductive Biology Office of Medical Education Research & Development (OMERAD) Pediatrics and Human Development Physiology Psychiatry Surgery

International Studies and Programs

Office of the Dean, International/Studies and Programs African Studies Center Asian Studies Center Canadian Studies Centre Center for Advanced Studies of International Development Center for European and Russian Studies

Center for Latin & Caribbean Studies Office for International Students and Scholars Office of Study Abroad Office of Women and International Development

James Madison College

<u>College of Natural Science</u> Office of the Dean, Natural Science Abrams Planetarium Biochemistry and Molecular Biology Biology Science Program Cell and Molecular Biology Center for Advanced Microscopy Center for Biological Modeling Center for Fundamental Materials Research Center for Integrative Studies-General Science Center for Material Research Operations Center for Microbial Ecology Center for New Plants Products and Technology Chemistry Division of Science and Mathematics Drew Laboratory Ecology, Evolutionary Biology and Behavior Genetics Program Geological Sciences **KBS** Maintenance Kellogg Biological Station Lyman Briggs School Mathematics Medical Technology Program MSU-DOE Plant Research Laboratory Microbiology and Molecular Genetics Neuroscience Program Off-Campus Credit Program-CNS Pesticide Research Center Physics and Astronomy Physiology Plant Biology Statistics and Probability Synthesis Lab/Chemistry Zoology

College of Nursing

Office of the Dean, College of Nursing

<u>College of Osteopathic Medicine</u>
Office of the Dean, College of Osteopathic Medicine
Biochemistry and Molecular Biology-COM

Family and Community medicine

Human Pathology, Division of COM Institute for International Health-COM

Internal Medicine

Osteopathic Manipulative Medicine

Osteopathic Surgical Specialties

Microbiology & Molecular Genetics-COM

Neurology and Ophthalmology -COM

Pediatrics

Pharmacology & Toxicology–COM Physical Medicine & Rehabilitation

Physiology–COM Psychiatry–COM Radiology–COM

Radiology/Division of Sports Medicine-COM

Research and Advanced Study Programs

<u>College of Social Science</u>
Office of the Dean, College of Social Science

Anthropology

Center for Advanced Study of International Development

Center for Global Change and Earth Observations

Center for Integrative Studies

Center for Remote Sensing

Criminal Justice

Economics

Environmental Science and Policy Program

Geography

History

Institute for Public Policy and Social Research

Julian Samora Research Institute

Labor and Industrial Relations

MATRIX-Center for Human Arts, Letters and Social Sciences Online

Political Science

Psychology School of Planning, Design and Construction

Social Work

Sociology

College of Veterinary Medicine

Office of the Dean, College of Veterinary Medicine

Center for Integrative Toxicology

Diagnostic Center for Population and Animal Health

Large Animal Clinical Sciences

Microbiology and Molecular Genetics National Food Safety and Toxicology Center Pathobiology and Diagnostic Investigation Small Animal Clinical Sciences Veterinary Teaching Hospital Veterinary Technology Program

Urban Affairs Programs

MSU Alumni Association

State News

Vice President for Governmental Affairs

Vice President for Legal Affairs and General Counsel

RECALL FROM LAYOFF

- -144 Recall is the reinstatement of a laid off employee to active status within the period as defined in the provision on seniority. In the event of recall, the employee will retain the original service date and will receive FTE service credit for up to two (2) years for the period of layoff as specified in Full-time Equivalent Service Months, Article 2, D. Accrued sick leave will be reinstated when the employee returns to work. Copies of notices of recall shall be sent to the Association President.
- -145 To be eligible for recall from layoff, the employee must satisfy the following requirements:

Must be a regular employee.

Must have been scheduled to work half-time or more.

Must have completed the probationary period.

- -146 Employees with the greatest length of service will be recalled to vacant positions first, provided they are capable of performing the duties of the position within a ninety (90) day evaluation period. An employee who meets the minimum requirements for a vacant position and who is denied the ninety (90) day evaluation period shall receive written reasons why the employee was not selected for the evaluation period with a copy to the President of the Association. An employee who does not successfully complete the ninety (90) day evaluation period shall be returned to layoff status.
- -147 An employee on layoff status will lose all recall rights and be terminated upon the occurrence of any of the following:

Refusal to be available for an interview.

Refusal to accept a position offered if the salary offered is equivalent to eighty (80%) percent or more of the employee's salary before layoff.

Expiration of the recall eligibility period referred to in the provision on seniority.

LAYOFF TRANSITION ADJUSTMENT

- -148 An employee shall be eligible for a Layoff Transition Adjustment if the affected employee meets the following eligibility requirements:
 - The Employee must have six (6) or more years of service at the time of layoff.
 - B. The Employee must actually be laid off.
 - C. The Employee must be willing to take a position paying at least 80% of current salary.
 - D. The Layoff Transition Adjustment is not payable until after the affected Employee is on layoff for a minimum of 120 calendar days.
- -149 In the event the laid off employee meets the criteria set forth above, the employee may at his/her option, elect to accept a Layoff Transition Adjustment based on the following schedule:

University Seniority	Transition Adjustment
6 years	4 weeks salary
7 years	5 weeks salary
8 years	6 weeks salary
9 years	7 weeks salary
10 years	8 weeks salary
11 years	9 weeks salary
12 years	10 weeks salary
13 years	11 weeks salary
14 years	12 weeks salary
15 years	13 weeks salary
16 years	14 weeks salary
17 years and over	15 weeks salary

-150 An employee who elects to receive the Layoff Transition Adjustment will no longer be eligible for recall. An employee who may be eligible for University Retirement may elect the Layoff Transition Adjustment and still be eligible for all benefits afforded a retiree.

TERMINATION

- -151 In case of termination, benefits will be affected as follows:
 - Optional benefits will continue in force until the end of the month following the month in which the last deduction and/or contribution is made toward these benefits.
 - Dental coverage ceases on the last day of the month in which employment is terminated.
 - The Long-Term Disability, Expanded Life, and Travel Accident coverages cease on the last day of active employment.
 - Health care coverage under the Blue Cross/Blue Shield, Blue Care Network, or Physicians Health Plan (PHP) may be converted to a direct pay plan by contacting the company involved within thirty-one (31) days.
 - Employee-Paid Life and Expanded Life Plans may be converted, if desired, by contacting the company involved within 31 days.
 - In accordance with the Consolidated Omnibus Budget Reconciliation Act, most employees and/or their covered dependents losing coverage or eligibility have rights to continue their health and dental benefits for specified periods of time. Details are available in the Benefits Office.

UNUSED SICK LEAVE CREDITS

-152 A laid-off employee whose recall rights have expired and who is not otherwise eligible for payout of accrued sick leave under Paragraph 288 and 290 of this Agreement may receive partial payment for unused sick leave credits according to the schedule below.

University Seniority	Sick Leave Payout
2 years through 10 years	Unused sick leave, not to exceed one-eighth (1/8) of up to 1,400 hours
11 years through 15 years	Unused sick leave, not to exceed one- quarter (1/4) of up to 1,400 hours
16 years through 20 years	Unused sick leave, not to exceed three- eighths (3/8) of up to 1,400 hours
More than 20 years	Unused sick leave, not to exceed one-half (1/2) of up to 1,400 hours

-153 For purposes of Paragraph 147, "University Seniority" is that which existed as of the effective date of the layoff.

-154 An employee who receives payment for unused sick leave under this section may also receive a Layoff Transition Adjustment, provided that eligibility requirements for that program have been met.

FILLING VACANT POSITIONS

-155 The University agrees to the principle of career development of its employees and will, in good faith, encourage career concepts of employment.

PROCEDURE

- -156 The recruitment of applicants and the filling of vacant positions is the responsibility of the Employer. The Employer is committed to the concept of promotion from within. All vacancies will be posted except those filled under bypass procedures. All candidates who possess the posted qualifications shall be considered. The Office of Human Resource Services will provide employing departments with a list of the candidates. If Employment determines an applicant to be not qualified for a posted position, the employee will be notified immediately. In any instance where there are five (5) or more on-campus bargaining unit candidates possessing the posted qualifications, at least five (5) of said candidates shall be interviewed. In the event fewer than five (5) bargaining unit candidates apply and possess the posted qualifications, each shall be interviewed.
- -157 The procedures for filling positions shall be by-passed for persons for such reasons as, but not limited to:
 - · returning from leave of absence,
 - · receiving workers' compensation,
 - · long-term disability,
 - · extended disability,
 - · trial period termination,
 - · imminent layoff,
 - · layoff,
 - · affirmative action,
 - · hours reduction.
- -158 It is understood that the listing of bypass statuses is not a priority listing and no grievance shall be filed over the issue of priority status.

INTERVIEWS

- -159 The responsibility for determining which candidates shall be interviewed will reside with the employing department. This determination will be based upon information obtained from the candidates' credentials. The department should take longevity of service into account when determining who will be interviewed, but ability to do the work shall be the prime factor for setting the interview list.
- -160 The Association shall be provided with a copy of the Position Vacancy Record which will contain the reasons for selection and non-selection. This shall be done in a timely manner. If the procedures outlined above have been followed, the determination will not be grievable.

CLASSIFICATION/RECLASSIFICATION OF POSITIONS

-161 The Employer establishes and maintains a system for the evaluation and classification of all bargaining unit positions. The authority to classify new positions, reclassify existing positions and eliminate positions is vested in the Office of Human Resource Services.

NEW CLASSIFICATIONS AND RATES

-162 When a classification is established or modified, the grade level for the classification shall be fixed by the Employer and the Association shall be notified prior to implementation. The compensation level shall be in conformity with rates established for positions of similar responsibility. If there is a disagreement over the compensation assigned the position, a special conference may be scheduled with the Office of Employee Relations. If the disagreement is not resolved, the Association may file a demand for arbitration within fourteen (14) calendar days of the special conference. The Arbitrator shall be limited to determining the appropriateness of the compensation level assigned the position but shall be without power to assign a compensation level for the classification.

RECLASSIFICATIONS

-163 The Unit Administrator will normally initiate requests for position reclassification. However, requests may be initiated by the Association. Such requests shall be directed to the Assistant Vice President for Human Resources whose decision on the request shall not be subject to review or grievance. If a request made under this paragraph is not approved, written reasons will be provided the Association. An employee whose position is reclassified will not be required to serve either a new probationary period or trial period.

SALARY RATE

-164 The salary of an employee whose position is reclassified to a higher grade level shall be no less than the minimum salary of the higher grade level.

PROMOTION/DEMOTION

PROMOTION

-165 A "promotion" is defined as the movement of an employee to a higher grade level. An employee promoted one grade level shall receive a minimum salary increase of five (5%) percent or placed at the minimum rate for the new level—whichever is greater. An employee promoted two (2) or more grade levels shall receive a minimum salary increase of ten (10%) percent or placed at the minimum rate for the new grade level—whichever is greater. The Employer is not prohibited from giving APSA employees salary increases that exceed these minimums.

DEMOTION

-166 A "demotion" is defined as the movement of an employee to a lower grade level other than by reclassification. The pay rate of an employee who is demoted will be reduced by five (5%) percent if the grade level is lowered one grade level and ten (10%) percent or more if the grade level is lowered two (2) or more grade levels. The Employer may make exceptions to this provision when deemed appropriate.

PROBATIONARY/TRIAL PERIOD

PROBATIONARY PERIOD

- -167 Employees shall serve a twelve (12) month probationary period beginning at the time of hire as a new employee with the University or entry into the bargaining unit from other University employment. The Unit employer-supervisor shall have the right to certify successful conclusion of the probationary period before the end of the twelve (12) months. The Association President shall be notified upon early certification.
- -168 An interim written evaluation shall be prepared by the probationary employee's supervisor, summarizing overall job performance, which shall be reviewed with the employee. If a probationary employee's performance is unsatisfactory, such fact shall be communicated to the employee as soon as is practicable in order to give the employee the opportunity, if possible, to improve his/her performance.
- -169 The Association shall represent probationary employees for the purposes of collective bargaining with respect to rates of pay, wages, hours of employment and other conditions of employment; however, no matter concerning the discipline, layoff or termination of a probationary employee shall be subject to the grievance or arbitration procedures.

WRITTEN EVALUATIONS

- -170 Employees may receive a performance evaluation prior to the completion of the probationary period and thereafter, at least on an annual basis.
- -171 The Employer and the Association agree that members of the bargaining unit shall be subject to an appraisal process that is fair.
- -172 The Employer and the Association believe that appraisal systems for supervisors at Michigan State University should be bilateral and continuing in nature.
- -173 The objectives of the appraisal program are to:
 - A. Enhance communications between an employee and a supervisor. Dialogue between an employee and supervisor should be continuous and include coaching, guiding, and clarification of job responsibilities in the context of larger organizational goals.

- B. Develop employees. An employee's development may be related to either current or future positions and should be continuous to ensure that the University is able to respond to its quickly-changing environment.
- C. Support continuous quality improvement throughout the organization.

TRIAL PERIOD

- -174 An employee who changes classification within the bargaining unit shall serve a six (6) month trial period, which trial period may be extended by the Employer for an additional six (6) months upon providing to the employee written notice with reasons, with copy to the Association not less than thirty (30) calendar days prior to the completion of the original six (6) month trial period. The determination to extend the six (6) month trial period for an additional six (6) months shall not be grievable.
- -175 In the event the trial period is unsatisfactory or the employee does not wish to continue in the position, every effort will be made to return the employee to a former grade level and comparable classification.

SENIORITY

DEFINITION

-176 Seniority is defined as the length of continuous employment, except as provided below, starting with the original date of hire with the University. Periods of authorized leaves of absence do not cause loss of seniority.

LOSS OF SENIORITY

- -177 Seniority rights are relinquished by the employee for the following reasons:
 - A. Voluntary resignation.
 - B. Retirement.
 - C. Termination for just cause.
 - D. Failure to accept recall from layoff provided the position offered was at a comparable compensation grade level to provide the employee eighty (80%) percent or more of his/her salary earned at the time of layoff.
 - E. Failure to return from leave of absence.
 - F. Failure to be recalled from layoff based on the following:

Iniversity Seniority	Recall Rights
0 to 2 years	Length of University Seniority
2 to 10 years	2 years
10 to 15 years	3 years
15 to 20 years	4 years
20 years plus	5 years

- -178 Employees who return(ed) to the University more than twelve (12) months after terminating will receive credit for past service after working for five (5) additional years. Such prior service credit can only be applied toward retirement.
- -179 Employees will receive service month credit for part-time service to qualify for retirement benefits.

-180 Employees returning to employment with the University within twelve (12) months of termination from University employment shall receive credit for all past seniority upon successful completion of a six (6) month trial period.

OFFICIAL PERSONNEL FOLDER(S)

RIGHT TO EXAMINE

-181 Each employee shall have the right, upon request, to examine the content of her/his own Official Personnel Folder(s), the only exclusion being confidential pre-employment credentials of an evaluative nature.

PROCEDURE

-182 The employee shall make an appointment with the responsible managerial personnel to examine her/his Official Personnel Folder(s). Managerial personnel shall be present when the employee examines her/his Official Personnel Folder(s) and the employee may be accompanied by a representative of the Association if the employee so desires. The employee may designate in writing her/his desire to have a representative of the Association examine her/his file in her/his absence in a disciplinary matter, and the designated representative shall be allowed to examine the Official Personnel Folder(s).

NOTICE AND EMPLOYEE STATEMENTS

-183 No derogatory statement about an employee of which the employee would not normally have a copy or be aware, shall be filed in the employee's Official Personnel Folder(s) unless the employee is provided a dated copy. The employee has the right to submit a statement(s) concerning negative evaluative reports for inclusion in the Official Personnel Folder(s). Brief statements may be submitted for inclusion in the employee's Official Personnel Folder(s).

PAST DISCIPLINARY ACTION

-184 Upon an employee's written request to the Office of Human Resource Services, any records of disciplinary action which occurred more than eighteen (18) months prior to the request shall be removed from the Official Personnel Folder(s), if the employee's performance has been satisfactory within the past eighteen (18) months. This section may not be used to remove performance evaluations from the Official Personnel Folder(s).

ABSENCES

PROCEDURE

-185 When absent from work, the employee must make every effort to notify his/her supervisor of the reason prior to the beginning of a tour of duty. If the absence is to continue beyond the first day, the employee must notify his/her supervisor on a daily basis unless otherwise arranged and specifically approved by his/her supervisor. Failure to comply with this provision for three (3) consecutive work days will be cause for termination except for extenuating circumstances acceptable to the Employer.

LEAVES OF ABSENCE

ABSENCES WITHOUT PAY [TEN (10) DAYS OR LESS]

- -186 Excused absences without pay less than ten (10) days may be granted by the immediate supervisor but shall not exceed ten (10) consecutive days unless approved as a leave of absence. Normally excused absences without pay will not exceed ten (10) working days in each fiscal year.
- -187 Excused absences without pay will not require the use of accrued paid time (i.e., personal leave or vacation), except for failure to report to work due to inclement weather.

ABSENCES WITHOUT PAY INCLUDING LAYOFF [EXCEEDING TEN (10) DAYS]

- -188 All leaves of absence must be approved by the supervisor, administrative head of the unit and the Office of Human Resource Services. They may be taken for reasons as specified below.
- -189 During an unpaid leave of absence or layoff, an employee will not accrue vacation or sick leave nor be eligible for any payments for time off work provided by this Agreement (except excused absences without pay).
- -190 Unless otherwise specifically provided for by this Agreement, seniority shall accumulate during leaves of absence or extensions and layoffs.
- -191 The employee must consult with the Benefits Division about maintaining status in employee benefit programs during leaves of absence without pay subject to and consistent with these program conditions.

USAGE

- -192 Eligible employees with the approval of their supervisor(s) and the Office of Human Resource Services may be authorized to take an unpaid leave for up to two (2) years for the following:
 - A. Sickness and disability.
 - B. Settlement of an estate.
 - C. Serious illness of a member of the employee's family as defined under the funeral leave provisions of this Agreement.

- D. Child care when the employee is the parent or designated guardian.
 - Parent or guardian must provide evidence that the child needs special care.
 - Evidence demonstrating that only the parent or guardian can deliver this special care.
 - iii. Such special care would require absence from work.
- E. Governmental service, if elected to a full-time term of office and if holding an elective office. Subsequent elections shall extend to this leave.
- F. Educational leave after two (2) years of employment.
- G. To accompany spouse when spouse accepts University reassignment from MSU
- H. Extended vacation after two (2) years of employment.
- Employees who become parents of or who adopt a child shall be entitled to parental or adoption leave of up to three (3) months, with job return rights, to commence on or before the date of birth or the date of adoption as determined by the employee.
- J, Other reasons deemed appropriate by the Employer.
- -193 The Employer, at its option and without cost to the employee, may require that a designated physician(s) examine the employee before returning the employee to active employment.
- -194 During an involuntary leave of absence without pay, the employee's position shall not be considered vacant and the employee shall be entitled to return to the position if such return is within ninety (90) days of the commencement of the leave. An involuntary leave is defined as a leave required because of illness or incapacitation medically certified.

EDUCATIONAL LEAVE OF ABSENCE FOR VETERANS

-195 Employees who are reinstated in accordance with the Universal Military Training act, as amended, and other applicable laws and regulations, will be granted leaves of absence for a period equal to their seniority, but not to exceed two (2) years (without pay) in order to attend school full-time under applicable federal laws in effect on the date of this Agreement.

- -196 An employee who fails to notify the Employer within thirty (30) calendar days of the expiration of a leave of absence in excess of one (1) year duration, will be given written notice within twenty-one (21) calendar days prior to the expiration of said leave.
- -197 Upon application, a military leave of absence (without pay) will be granted to employees who are employed in other than temporary positions. This applies to employees who are inducted through a selective service system of voluntary enlistment, or if the employee is called through membership in the National Guard or reserve component into the Armed Forces of the United States.

COMPENSATION PROGRAMS

SALARY INCREASE 2003

- -198 Effective October 1, 2003, one and three-quarter (1.75%) percent general salary increase funds will be made available to all employees. General salary increase monies will be allocated across the board.
- -199 All funds made available by the Employer for general increases shall be expended on the salary of employees in the bargaining unit.

SALARY INCREASE 2004

- -200 Effective October 1, 2004, two (2%) percent general salary increase funds calculated on the total salary base as of September 30, 2004, will be made available for all employees. The funds will be allocated in the following manner:
 - One-half (.50%) percent shall be provided to all employees in the bargaining unit.
 - B. One and one-half (1.50%) percent will be allocated on the basis of merit among all employees who have received no less than a satisfactory overall rating on the latest employee evaluation. For purposes of this provision, an employee shall not be considered unsatisfactory until the employee's performance is determined to be unsatisfactory in two (2) consecutive evaluations.
- -201 All funds made available by the Employer for general increases shall be expended on the salary of employees in the bargaining unit.

SALARY INCREASE 2005

- -202 Effective October 1, 2005, three (3%) percent general salary increase funds calculated on the total salary base as of September 30, 2005, will be made available for all employees. The funds will be allocated in the following manner:
 - Three-quarter (.75%) percent shall be provided to all employees in the bargaining unit.
 - B. Two and one-quarter (2.25%) percent will be allocated on the basis of merit among all employees who have received no less than a satisfactory overall

rating on the latest employee evaluation. For purposes of this provision, an employee shall not be considered unsatisfactory until the employee's performance is determined to be unsatisfactory in two (2) consecutive evaluations.

-203 All funds made available by the Employer for general increases shall be expended on the salary of employees in the bargaining unit.

SALARY INCREASE 2006

-204 Effective October 1, 2006, general salary increase funds calculated on the total salary base as of September 30, 2006, will be made available for all employees, the amount of which will be based on the Memorandum of Understanding between Michigan State University and the Coalition of Labor Organizations, which was separately ratified and signed by the Association. The general salary increase funds will be allocated in the following manner:

- Twenty-five (25%) percent of the increase shall be provided to all employees in the bargaining unit.
- B. Seventy-five (75%) percent of the increase will be allocated on the basis of merit among all employees who have received no less than a satisfactory overall rating on the latest employee evaluation. For purposes of this provision, an employee shall not be considered unsatisfactory until the employee's performance is determined to be unsatisfactory in two (2) consecutive evaluations.

SALARY PROGRESSION PROGRAM

-205 Progression increases will be given to employees who have completed at least one (1) year of University service on each January 1, or upon satisfactory completion of one (1) year's service; whose current performance is determined to be not less than satisfactory; and whose salary is less than one hundred twenty-five (125%) percent of the minimum hiring level.

-206 For the term of this Agreement eligible employees have an opportunity to reach one hundred twenty-five (125%) percent of the minimum hiring rate for their level. Attainment of the one hundred twenty-five (125%) percent level will be achieved in increments of three (3%) percent up to the one hundred twenty-five (125%) percent level. Employees will not receive progression increases if they have less than a satisfactory overall rating on the latest employee evaluation.

-207 Special merit increases may be granted during the budget year with appropriate approvals. Merit allocation guidelines have been developed by the parties to assist

administration in making merit allocation decisions. The Employer and the Association will review merit allocation results in each year of the Agreement to determine the effectiveness of the guidelines and compensation programs.

MINIMUM HIRING LEVELS

-208 Minimum hiring levels will be determined by the Employer.

SALARY SCHEDULES

Effective October 1, 2003

<u>Minimum</u>	Automatic Progression Level
\$26,466	\$33,083
28,595	35,744
30,870	38,588
33,354	41,693
36,016	45,020
38,885	48,606
41,995	52,494
45,355	56,694
48,981	61,226
52,900	66,125
	\$26,466 28,595 30,870 33,354 36,016 38,885 41,995 45,355 48,981

Effective October 1, 2004

Grade Level	<u>Minimum</u>	Automatic Progression Level
8	\$26,995	\$33,744
9	29,167	36,459
10	31,487	39,359
11	34,021	42,526
12	36,736	45,920
13	39,663	49,579
14	42,835	53,544
15	46,262	57,828
16	49,961	62,451
17	53,958	67,448

Effective October 1, 2005

Grade Level	<u>Minimum</u>	Automatic Progression Level
8	\$27,805	\$34,756
9	30,042	37,553
10	32,432	40,540
11	35,042	43,803
12	37,838	47,298
13	40,853	51,066
14	44,120	55,150
15	47,650	59,563
16	51,460	64,325
17	55,577	69,471

NEW MINIMUM RATES

- -209 Employees who are below the new minimum for their classification level will be brought to the new minimum. The new minimum rates are effective as of October 1, 2003.
- -210 Effective October 1, 2006, the Minimum Hiring Rates will increase by the percentage of the October 1, 2006, general salary increase.

OVERTIME

- -211 Bargaining unit employees in grade levels APSA 8, 9, 10, and 11, will receive overtime payment or compensatory time off at the rate of time and one-half (1-1/2) for scheduled hours worked in excess of forty (40) in a work week. Employees shall have the right to indicate their preference for pay or compensatory time for overtime worked. If an employee wishes to receive compensatory time, the request must be approved by the Unit Administrator.
- -212 In health care delivery facilities where biweekly work schedules of eighty (80) hours are maintained, overtime pay or compensatory time off will be given for any scheduled hours worked in excess of eighty (80) hours in a biweekly period.
- -213 Paid time (vacation, sick leave, holiday, personal leave, compensatory time, jury duty, military leave and funeral leave) is considered as time worked for the purpose of overtime computation. Overtime premium shall not be pyramided, compounded or paid twice for the same time worked.
- -214 Employees who are called upon to perform special services not usually a part of their regular duties and/or responsibilities and who perform these services outside of their normal work schedules will receive payment in accordance with policies of the Employer. Unit Administrators or designees are responsible for the approval of overtime prior to the

performance of overtime work. Approval means time worked as directed by the employee's supervisor and does not include casual or unscheduled time spent at work beyond the normal work day or work week.

-215 Employees at grade level APSA 12 and above are not eligible for overtime pay. However, where unusual staffing and work requirements exist, the Unit Administrator may approve compensatory time off equal to the number of overtime hours worked.*

LONGEVITY PAY

- -216 A longevity pay plan to recognize long term employment is provided after six (6) years of continuous service with the University to regular staff working half time or more.
- -217 The longevity year is the twelve (12) month period beginning October 1 of each year, and ending September 30. The last date of hire will be used as the longevity date. The employee must be engaged in active employment for thirty-nine (39) calendar weeks (273 calendar days) and be on the payroll as of October 1 of the longevity year. Six (6) years or more of continuous service as of October 1 of the longevity year is required for eligibility.
- -218 Eligible employees who have periods of inactive service totaling ninety-three (93) days or more during a longevity year will not receive a longevity payment that year and will have the longevity date adjusted for future years.
- -219 Military leave of absence will not adjust the longevity date.
- -220 Full-time Employees who terminate prior to October 1 who are sixty-five (65) years of age and have five (5) or more years of full-time service, or who meet the minimum University retirement requirements will receive a prorated longevity payment.
- -221 Employees who are not on the active payroll due to layoff, but who otherwise meet the eligibility criteria, will receive a longevity payment.
- -222 Employees who are on leave of absence on October 1, but otherwise meet the eligibility criteria, will receive a longevity payment upon return to work. Payment is scheduled annually on the first working day of December and is computed as a percentage of the employee's annual base rate of pay as of September 1 of the calendar year in which the longevity payment is made. Base rate of pay shall not include overtime or premium pay.

Refer to Letter of Agreement, page 119.

-223 If an employee is not on the payroll September 1, the rate to be used is the employee's rate of pay upon his/her return. Longevity pay shall not exceed the longevity pay schedule.

-224 PAYMENT SCHEDULE:

Years of Continuous Service	Annual Longevity Pay % of First \$9,500 of Annual Wage
6 through 9 years	2%
10 through 13 years	3%
14 through 17 years	4%
18 through 21 years	5%
22 through 25 years	6%
26 or more years	8%

-225 Three-quarter (3/4) time employees: Percentage of first \$7,125 of annual wage.

-226 One-half (1/2) time employees: Percentage of \$4,750 of annual wage.

BENEFIT OVERVIEW

-227 This section presents a broad overview of the various benefit plans, education and retirement programs available to employees and eligible dependents. Each benefit plan is described briefly on the following pages. Complete information and descriptive details of benefits may be obtained from the Benefits Office or the referred division within Human Resource Services. If there is any misunderstanding regarding any of the programs described below, the provisions of the Master Contracts on file will prevail.

-228 Wherever the term "full-time employee" is used, this is understood to include those employees on flexible appointments.

HEALTH BENEFITS

HEALTH CARE COVERAGE

-229 Employees should enroll within sixty (60) days of employment or appointment to an eligible status or during annual open enrollment. Enrollment forms are available through the Benefits Office.

-230 Health care programs are subject to the 2002 Memorandum of Understanding between Michigan State University and the MSU Coalition of Labor Organizations (MSU/Coalition Memorandum) separately ratified and signed by the Administrative Professional Supervisors Association. This provision is subject to potential future changes negotiated by the MSU Joint Health Care Committee and separately ratified by the Association.

1. Prescription Drug

- A. Prescription drug benefits shall, effective July 1, 1998, be provided to employees represented by the Association, regardless of the University health plan in which they are enrolled, under a program administered by Caremark or other administrator(s) as may be agreed to.
- B. The prescription drug program implemented pursuant to the agreement shall be as specified in the MSU/Coalition Memorandum.
- C. The premiums for the prescription drug program shall be borne fully by the University for full-time employees and proportionately for part-time employees.

2. Base and Optional Programs

A. Subject to the MSU/Coalition Memorandum, the BCBS/PPO and PHP/HMO shall continue to be offered to employees. The University's contribution toward the cost of either program shall be the amount of the program having the lower rates in each plan year. This will be known as the base plan. In each of the aforementioned plan years, the cost of the base plan shall be borne fully by the University for full-time employees and proportionately for part-time employees (in accordance with the conditions for part-time employees set forth below). Employees electing to enroll under a plan other than the base plan will receive the applicable University single, two-person or family base plan contribution toward the optional plan cost, with the difference, if any, payable by the employee through payroll deduction.

- B. Health Plan Contribution for Part-time Staff
 - Subject to the MSU/Coalition Memorandum, part-time staff will continue to receive a proportional University monthly contribution for health insurance based on the single, two-person or family premium for the base plan, and the employee will pay the remaining premium through payroll deduction.
 - Employees who are employed by the University by June 30, 1998, and who are or become part-time, will be eligible to apply for a special dispensation to the University part-time contribution, as defined in the MSU/Coalition Memorandum.
 - iii. To qualify and apply for the hardship University part-time contribution, part-time employees are to submit justification satisfactory to the Benefits Office. An employee who falsifies any information will be responsible for making the University whole for its health care expenditures on his/her behalf.
- 3. Coverage for Married Couples and Same Sex Domestic Partners

A married couple or same-sex domestic partnership must elect one of the options contained in the MSU/Coalition Memorandum.

The foregoing options remain subject to otherwise applicable conditions and limitations regarding eligibility and proportional

DENTAL PLAN

- -231 The University offers a choice of two dental plans: fee for service (traditional plan) or Dental Maintenance Organization (DMO) for all regular full-time and part-time employees and official Michigan State University retirees.
- -232 Dental coverage is for eligible employees, retirees, survivors of retirees, and eligible dependents. The fee for service plan pays fifty (50%) percent of usual and customary charges for most dental services as defined in the Master Policy.
- -233 Full-time and part-time employees must enroll within sixty (60) days of initial employment or during a scheduled open enrollment. Coverage terminates at the end of the month employment terminates unless the employee is an official Michigan State University retiree. This benefit continues for employees on layoff or on approved leave of absence.

- -234 Benefit payments on the fee for service plan are limited each calendar year to Six Hundred (\$600.00) Dollars for each person. Orthodontic services are covered for persons under age nineteen (19) and are limited to a separate lifetime maximum of Six Hundred Dollars (\$600.00). Under the current provisions, the University pays the entire cost of the plan for full-time employees, with a proportional contribution for part-time employees.
- -235 Coverage for the DMO must be provided through one of their participating centers. Some benefits, such as diagnostic, preventive and minor restorations are no cost to the employee and other benefits are provided with a fixed dollar copay. Orthodontic services are covered for under age nineteen (19) and over age nineteen (19) with a fixed dollar copay.
- -236 Dependent coverage terminates as above. In addition, certain changes in dependent status will terminate coverage for dependents. No conversion is possible for either of the dental plans.
- -237 The premium cost of the Dental HMO shall not be greater than the cost of the traditional Delta Dental Plan premium.

INSURANCE PROGRAMS

EMPLOYEE PAID LIFE PLAN

- -238 The University provides an optional employee-paid life program for regular full-time and part-time staff. The benefit is payable in the event of death.
- -239 Eight plans of coverage are offered. Four of the plans provide "fixed" amounts of life coverage based upon flat monthly premiums. The other four options provide "salary indexed" life benefits which are a multiple of annual salary. Contributions for the salary indexed options are a percent of salary. Benefits may also be selected for eligible dependents. The benefit is decreasing term with no cash or loan value. The program is entirely funded from employee contributions and rates are subject to future group experience.
- -240 Employees may enroll within sixty (60) days of initial employment or during a scheduled open enrollment period.

ACCIDENTAL DEATH AND DISMEMBERMENT

-241 The University provides an Accidental Death and Dismemberment option for regular full-time and part-time staff. The benefit is payable, in whole or in part, in the event of accidental death, dismemberment, or loss of sight. Benefit coverage may be selected in varying amounts depending on the plan selected. Accidental Death and Dismemberment may also be selected for eligible dependents in the following manner:

Spouse coverage: Forty (40%) percent of employee coverage (50% if on the date of the accident the insured has no dependent children insured).

Children coverage: Five (5%) percent of employee coverage (10% if on the date of the accident the employee has no spouse insured).

- -242 The program is entirely funded from employee contributions, and rates are subject to future group experience.
- -243 $\,$ Employees may enroll within sixty (60) days of initial employment or during a scheduled open enrollment period.

EXPANDED LIFE PLAN

-244 The University provides an Expanded Life Plan for regular full-time staff. The benefit is payable in the event of death. The benefit is an amount of insurance equal to the employee's base annual salary. The maximum benefit is Fifty Thousand Dollars (\$50,000). The University pays the entire cost of the coverage and no application is necessary. Coverage is automatic and effective the first work day of employment.

TRAVEL ACCIDENT PLAN

- -245 The University provides a Travel Accident program for all employees. The benefit is payable in the event of accidental death, dismemberment, or loss of sight while traveling on or off-campus on University business.
- -246 The maximum benefit is fifty thousand dollars (\$50,000). The University pays the entire cost of the benefit. Coverage is automatic upon employment and will terminate on the employee's last day of active employment. No conversion is possible.

RETIREE/OVER 65 LIFE PLAN

- -247 The University provides a death benefit of two thousand dollars (\$2,000) for regular full-time staff who were insured under the employee-paid life plan prior to July 1, 1976, and have maintained continuous coverage in that program.
- -248 Eligible staff shall have a death benefit of two thousand dollars (\$2,000) upon attainment of age sixty-five (65) or at official University retirement, whichever occurs first. The University pays the cost of the benefit. Coverage is automatic once the participation requirements are met.

LEAVES OF ABSENCE WITH PAY

GENERAL PROVISIONS

- -249 The University grants eligible employees leave of absence with pay in accordance with provisions as stated here. The types of leaves of absence with pay are: bereavement leave, holidays, jury duty, military duty, personal leave, sick leave and vacation.
- -250 While on leaves of absence with pay, the employee will retain all previously earned benefits, and will continue to accrue vacation and sick leave credits. Compensation will be at the employee's base rate of pay as of the employee's last day of active work. Group insurance benefits and University contributions to benefits programs will continue during leaves of absence with pay.
- -251 See sections on benefits for details on types of leaves.

BEREAVEMENT LEAVE

- -252 The University grants eligible employees paid time off to attend the funeral and/or make necessary arrangements when a death occurs in the employee's immediate family.
- -253 Regular staff working half-time or more are eligible for bereavement leave upon the date of hire, rehire, or change to regular status of half-time or more.
- -254 Three (3) consecutive work days in the case of the death of spouse, child, parent, sister, brother, brother-in-law, sister-in-law, father-in-law, mother-in-law, daughter-in-law, son-in-law, grandparent, grandparent-in-law, grand-child, half-brother, half-sister, step-parent, step-child, step-brother, step-sister, legal guardian, or qualified same-sex domestic partner.
- -255 One (1) day will be allowed in the case of death of an employee's or an employee's spouse's uncle, aunt, nephew, niece, or a member of the employee's household.
- -256 The supervisor may require proof of death and relationship to the deceased before approving payment. A maximum of eight (8) hours' pay may be made for each day of absence. Each hour paid to an employee shall be paid at the employee's straight time base rate of pay, and shall not include shift premium or other premium payment. This benefit is payable only to active employees whose absence from work is

due solely to the death in the employee's family and will not be paid in lieu of other types of paid leave.

- -257 Part-time employees will be paid only for the hours scheduled to work but not worked because of the death.
- -258 Allowed bereavement leave may be taken any time during the period including the day of death and the day following the funeral.
- -259 The supervisor may grant permission to a reasonable number of employees to attend the funeral or serve as pallbearers for a deceased employee or former employee, without loss of pay.

HOLIDAYS

-260 The University grants eligible employees paid holidays from work with no loss in pay. Regular staff working half-time or more, and temporary staff working half-time or more and scheduled to work receive the following nine (9) days as holidays:

New Years (2 days) Memorial Day Independence Day Labor Day Thanksgiving Friday after Thanksgiving Christmas (2 days)

- -261 Each year the University designates the dates on which the holidays are to be observed. The additional days at Christmas and New Years are observed either before or after the legal holiday.
- -262 An employee is eligible for the holiday pay at the date of hire, rehire, or change to regular status of half-time or more. The employee must be on active status at the time the holiday occurs. The benefit is not payable to employees who are on leave of absence without pay, regular Workers' Compensation, layoff or disciplinary action. Holiday pay is not payable if the employee has an unexcused absence on either the day before or the day after the holiday.
- -263 A maximum of eight (8) hours' pay may be received for each holiday. Each hour paid to an employee shall be paid at the employee's base rate of pay, and shall not include any other premium payment.
- -264 When a holiday falls during an employee's vacation or paid sick leave, the employee will receive holiday pay and no charge will be made to accrued sick leave or vacation time. Part-time employees will be paid only for the hours scheduled to work but not worked because of the holiday. When a holiday falls on an employee's non-work day and no other day is designated by the University, an alternate day off will be given. Time and one-half (1-1/2) is paid for those who are required to perform work

with prior approval of their supervisor, on the observance date of the holiday, and not on the calendar date of the holiday, if different. In addition, an alternate day off will be given.

JURY DUTY PAY

-265 The University recognizes the civic responsibility of employees to serve on jury duty and makes provision for eligible employees to perform such duty without loss of pay. Employees who are called to testify pursuant to court-issued subpoenas will receive jury duty pay in that event also.

-266 Benefit begins on date of hire, rehire, or change to regular status of half-time or more. The employee must notify supervision of the call to jury duty as soon as the information is known and must provide proof of the call to jury duty and proof of jury duty pay. The employee is expected to report for regular University duty when temporarily excused from attendance at court. When called to testify, the employee must provide proof of subpoena, and proof of witness fee, or proof that no witness fee was provided.

-267 For each work day of full or partial absence due to jury duty, and provided the employee returns to regular University duty when temporarily excused from attendance at court, the employee will receive the difference in pay between:

Pay received from the court (or witness fees) and,

Regular straight time base pay, excluding shift premium or other premium payment, for the hours absent from work.

-268 If the employee is otherwise eligible for holiday pay, holiday pay may be made if jury duty is interrupted by a legal holiday recognized by the University.

-269 Part-time employees will be paid the difference in pay only for the hours scheduled to work but not worked because of jury duty.

MATERNITY LEAVE

-270 Initially, the employee must submit a letter from a physician giving the projected delivery date. The Office of Human Resource Services will not require further medical documentation covering absences for a pregnancy when they occur within a period of four (4) weeks before the projected delivery date and eight (8) weeks following the delivery date. Beyond these periods, a statement will be required from the employee's physician stating the reasons for the requested leave extension. Leaves associated with pregnancy may be either with or without pay, depending on accumulated sick leave or vacation leave.

MILITARY DUTY PAY

- -271 The University recognizes the value of the military reserve and makes provision for eligible employees to attend short term military duty without loss of pay.
- -272 The University will pay the difference between the employee's military pay and base pay, if the employee's military pay is less, for up to fifteen (15) calendar days when ordered to active duty for training, and for up to ten (10) additional calendar days, when ordered to active duty for the purpose of handling civil disorders, per fiscal year.
- -273 Eligibility begins on date of hire, rehire, or change to regular status of half-time or more. The employee must notify supervision of the call to military duty as soon as the information is known and must provide proof of the call to military duty and proof of military pay.
- -274 For each full work day of absence, the employee will receive the difference in pay between:
 - A. Regular military pay less any amounts specifically received for meals, housing, or travel, and
 - Eight (8) hours of regular pay at the base rate of pay excluding shift premium or other premium payment.
- -275 An employee may use accrued vacation time in addition to receiving military duty pay. Part-time employees will be paid the difference in pay between the total military duty pay received and the employee's base pay for the total hours scheduled to work but not worked because of the military duty, if the military duty pay is less.

PERSONAL LEAVE DAYS

-276 The University grants eligible employees paid time off in order to attend to personal matters. Employees on the payroll as of July 1, will be credited with twenty-four (24) hours of personal leave for use during the fiscal year (July 1 - June 30). Employees who are hired, rehired, or change to regular status of half-time or more during the fiscal year will be credited with personal leave as follows:

On the Payroll	Full-Time	3/4 Time	1/2 Time
July 1 - December 31	24	18	12
January 1 - March 31	12	9	6
April 1 - May 31	6	4.5	3
June 1 - June 30	0	0	0

-277 Eligibility begins on date of hire, rehire, or change to regular status of half-time or more. Personal leave days should be approved by the employee's supervisor, in advance if possible. Personal leave is to be taken and reported in one (1) hour increments. A maximum of eight (8) hours' pay may be made for each day of absence; may vary for persons on a flexible appointment. Each hour paid to an employee shall be paid at the base rate of pay and shall not include shift premium or other premium payment. The employee may use all personal leave days before commencing a leave of absence without pay. Personal leave days may be used to supplement Workers' Compensation up to a maximum of eight (8) hours' total pay for each day of absence. Personal leave days may not be used to provide payment for absence due to disciplinary suspension.

-278 Part-time employees will be paid only for the hours scheduled to work but not worked because of the approved absence. Personal leave credits may not be carried forward to the next fiscal year. No payment for unused personal leave credits will be made when the employee terminates.

SICK LEAVE

GENERAL PROVISIONS

-279 The University grants regular staff working half-time or more and temporary staff working half-time or more, paid time off due to illness. Employees accrue sick leave credits in accordance with the following requirements.

-280 Employees begin earning sick leave credits upon hire or rehire. Full-time employees accrue sick leave at the rate of four (4) hours for each completed two (2) weeks of service (104 hours annually). Service includes work time and "Leave of Absence with Pay" time, but does not include:

Leave of absence without pay.

Regular Workers' Compensation.

Layoff.

Disciplinary suspension.

-281 Sick leave is credited at the end of each month and may be accumulated to a maximum of one thousand four hundred (1,400) hours.

-282 Sick leave with pay may be used for the following reasons:

- Personal illness or incapacity over which the employee has no reasonable control which prohibits the performance of the duties of the employee's job.
- B. Absence from work because of exposure to contagious disease which, according to public health standards, would constitute a danger to the health of others by the employee's attendance at work.
- C. To complete appointments for medical or dental treatment when it is not possible to arrange such appointments for non-duty hours.
- D. An employee may use accrued sick leave credits not to exceed twenty-four (24) hours in a fiscal year for the illness of a member of the immediate family as defined in Paragraph 254 of a member of the employee's household. An additional forty (40) hours may be used for the care of dependent children, spouse or parents of a member of the household who is ill. The total number of hours shall not exceed sixty-four (64).
- Illness or incapacity associated with pregnancy (see Maternity Leave Section).
- -283 A physician's statement may be required prior to approval of payment of sick leave. Payment of sick leave is authorized in tenths of an hour. Reporting of cumulative sick leave usage is made in full hour increments.
- -284 A maximum of eight (8) hours pay may be made for each day of absence; this may vary for persons on a flexible appointment. Each hour paid to an employee shall be paid at the base rate of pay, and shall not include shift premium or other premium payment.

COORDINATION WITH OTHER TYPES OF PAY OR BENEFITS

- -285 Employees must utilize any accrued sick leave credits, and optionally may thereafter use vacation and personal leave day credits, prior to being placed on an unpaid leave of absence due to illness/disability.
- -286 The University, for cause, may direct an employee to go on sick leave.
- -287 Employees may be required to obtain approval from the University physician before returning to work.
- -288 Workers' Compensation benefits will be supplemented by accrued sick leave credits as necessary to maintain the employee's total income at an amount equivalent to eight (8) hours of pay at the base rate of pay for each day of absence.

-289 University designated holidays falling within an employee's paid sick leave will not be charged to sick leave.

FULL-TIME/PART-TIME STATUS CONSIDERATIONS

- -290 Part-time employees scheduled to work twenty-six (26) hours per week but less than thirty-six (36) shall be credited with seventy-five (75%) percent of the sick leave accruals shown above for full-time employees.
- -291 Part-time employees scheduled to work twenty (20) hours per week but less than twenty-six (26) shall be credited with fifty (50%) percent of the sick leave accruals shown above for full-time employees.
- -292 Part-time employees will be paid only for the hours scheduled to work but not worked because of the sick leave.

OTHER PROVISIONS

- -293 An employee will not receive payment for unused sick leave when terminating, except when retiring as stated below.
- -294 Full-time employees meeting the University's minimum retirement requirements shall be paid for fifty (50%) percent of unused sick leave, but not to exceed a maximum of fifty (50%) percent of up to one thousand four hundred (1,400) hours, as of the effective date of retirement.
- -295 Full-time employees who do not meet the University's minimum retirement requirements but have at least five (5) years, but less than ten (10) years of continuous service, and have attained sixty-five (65) years of age at the time of separation, shall be paid fifty (50%) percent of unused sick leave as of the effective date of separation.
- -296 Full-time employees who do not meet the University's minimum retirement requirements but have at least ten (10) years of continuous service, and have attained sixty-five (65) years of age at the time of separation, shall be paid one hundred (100%) percent of unused sick leave as of the effective date of separation.

VACATION PAY

-297 Accrued Vacation Leave Carryover

Grade Levels Up To and Including 11

Service Months	Earning Rate	Annual <u>Accrual</u>	Maximum Accrual
Completion of First 6 Months of Service 7th Month through 60th Month 61st Month through 120th Month 121st Month	48 hours 8 hours/month 12 hours/month 16 hours/month	96 hours 144 hours 192 hours	120 hours 180 hours 240 hours

Grade Levels 12 and Above

Service Months	Earning Rate	Annual Accrual	Maximum Accrual
Completion of First 6 Months of Service 7th Month	90 hours 16 hours/month	192 hours	240 hours

- -298 Employees at grade levels 12 and above will be credited with ninety (90) hours upon employee completion of the first six (6) months of employment. Thereafter, vacation will accrue at the rate of sixteen (16) hours per month.
- -299 Employees accrue vacation pay credits at the rate shown above for each completed month of service. Service includes work time and "Leave of Absence with Pay" time, but does not include:
 - A. Leave of absence without pay.
 - B. Regular Workers' Compensation.
 - C. Layoff.
 - D. Disciplinary suspension.

USAGE REQUIREMENTS

- -300 An employee may take vacation at any time during the year with permission of the supervisor and in accordance with departmental requirements.
- -301 Vacation is to be taken and reported in full hour increments.
- -302 A maximum of eight (8) hours pay may be made for each day of vacation. May vary for persons on a flexible appointment.

- -303 Each hour paid to an employee shall be paid at the base rate of pay, and shall not include shift premium or other premium payments.
- -304 University designated holidays falling within the employee's vacation will not be charged to accrued vacation.
- -305 While on vacation, an employee may not change usage for time taken for other forms of paid leave except for a documented illness.
- -306 The employee will normally use all vacation before commencing a leave of absence without pay, except for sickness or disability.
- -307 Vacation may be used to supplement workers' compensation up to a maximum of eight (8) hours total pay for each day of absence.
- -308 Part-time employees scheduled to work twenty-six (26) hours per week but less than thirty-six (36) shall be credited with seventy-five (75%) percent of the vacation accruals shown above for full-time employees.
- -309 Part-time employees scheduled to work twenty (20) hours per week but less than twenty-six (26) shall be credited with fifty (50%) percent of the vacation accruals shown above for full-time employees.
- -310 Part-time employees will be paid only for the hours scheduled to work but not worked because of vacation.
- -311 Employees are expected and encouraged to take their annual vacation accrual each year. With supervisory approval, an employee may continue to accrue vacation up to the Special Maximum Accrual shown under the Accrual Schedule section. Further accrual beyond this Special Maximum Accrual is not possible and the employee will receive no further vacation credit for months of service completed until the employee reduces vacation credits.
- -312 An employee will receive payment for unused vacation when terminating employment.

ARTICLE 22

EDUCATIONAL PROGRAMS

EDUCATIONAL ASSISTANCE

-313 The University provides assistance to enhance an employee's educational and career development needs and goals for regular full-time and part-time staff.

-314 Purpose

- A. The purpose is to provide employees an opportunity to gain knowledge and develop skills which will improve proficiency on the present job and/or enhance job opportunities within the University.
- B. Determination of job relatedness. Courses, either with or without credit, are considered "job related" when any one of the following primary goals is met:
 - To improve skills and/or update the technology involved in the present work assignment,
 - To provide knowledge, skills and understandings which relate to more responsible, higher-level University positions to which the employee may reasonably aspire,
 - To enhance basic skills in written and/or oral communications and/or mathematics,
 - To enroll in a college degree program in which the entire curriculum is directly related to the field of the employee's current job assignment,
 - To enroll in a college degree program in which the entire curriculum is designed to lead to a more responsible University position to which the employee may reasonably aspire, or
 - 6. To enroll in individual college courses which are directly related to the field of the employee's current job assignment, even though such courses might be components of a total degree program which is not related to the current job assignment.

TUITION REIMBURSEMENT

- -315 Tuition from an accredited educational institution will be waived/reimbursed for up to fourteen (14) semester credits (20 term credits) per MSU academic year upon successful completion of the course(s). Part-time employees shall be eligible for tuition waiver/reimbursement on a proportional basis. A grade of 2.0 or better (or "CR" credit) is required for a credit course.
- -316 Reimbursement for tuition at other institutions shall be no greater than the MSU resident Lifelong Education rates. Application for educational assistance must be submitted to Human Resource Development prior to the start of classes at the institution where class(es) will be taken. Only fees per credit will be reimbursed.
- -317 If the employee is covered by benefits such as scholarship or fellowship aid, government aid, GI benefits, or similar assistance, waiver/reimbursement will be made only for that portion of the tuition which exceeds the amount of those benefits.

RELEASE TIME

-318 Release time may be granted for up to five (5) hours per week.

ELIGIBILITY

- -319 The employee becomes eligible upon the completion of twelve (12) full-time equivalent service months prior to the start of the class(es) being applied for. The employee must have permission of his/her supervisor and/or the department/unit administrator.
- -320 The employee must be admitted to the educational institution where the course work will be taken.
- -321 To receive reimbursement for MSU courses, the employee shall submit the completed Educational Assistance form with departmental approval to Human Resource Development. For the waiver to appear as a credit on the first billing by the Office of Fees and Scholarships, the employee must submit the educational assistance form to Human Resource Development at least thirty (30) days prior to the date of the first billing. Applications for educational assistance received after this deadline may result in late fees being assessed by Enrollment Services according to MSU registration policies. Payment of late fees will be the responsibility of the employee.
- -322 To receive reimbursement for non-MSU courses, the employee shall submit the completed educational assistance form with departmental approval to Human Resource Development thirty (30) days prior to the start of class and send evidence that he/she

has successfully completed the course within fifteen (15) days of the receipt of such evidence.

- -323 Tuition waiver/reimbursement for the course(s) will be at the MSU per credit rate (not to exceed fourteen [14] per academic year), plus the MSU Matriculation Fee where applicable. Course and other fees are the responsibility of the employee.
- -324 Employees who have had their tuition waived will authorize Human Resource Development to verify completion of approved courses with the Registrar's Office upon application for waiver. In cases where tuition waivers are withdrawn (e.g., terminated employee, non-approved course, unsuccessful completion), the University will attempt to payroll deduct the waived tuition. If the University is unable to make collection through payroll deduction, the Association agrees to be responsible for the outstanding debt(s) up to fourteen (14) credits for each employee.

TUITION WAIVER

- -325 Bargaining unit members eligible for educational assistance shall be eligible for a tuition waiver program. This tuition waiver program will be applicable only to those MSU courses enrolled in through the University's on-campus enrollment procedure. As a condition of tuition waiver, an employee must sign an agreement authorizing payroll deduction for the amount of tuition waived to be used in the event she/he does not successfully complete the course(s).
- -326 Employees interested in utilizing the tuition waiver program must submit their educational assistance application complete with departmental approval to the Human Resource Development Office thirty (30) days prior to the semester billing date set by the Fees and Scholarships Office. The application must be marked with a request for tuition waiver.
- -327 If the above timelines are met and the educational assistance application is approved, the Human Resource Development Office will forward a list of employees eligible for tuition waiver to the Fees and Scholarship Office and to the Association.
- -328 Employees will be responsible for all charges in excess of the Matriculation Fee and in excess of fourteen (14) credit hours over the academic year. The Human Resource Development Office will supply the Fees and Scholarships Office with the total credits available for tuition waiver for each eligible employee. In the event the approved course(s) is/are unavailable at the time of registration, other appropriate course(s) may be substituted and the application amended subject to the approval of the department administrator or designee and the Human Resources Development Office.
- -329 Employees who have had their tuition waived will authorize the Human Resource Development Office to verify completion of approved courses with the Registrar's Office

upon application for waiver. In cases where tuition waivers are withdrawn (e.g., terminated employee, non-approved course, unsuccessful completion), the University will attempt to payroll deduct the waived tuition. If the University is unable to make collection through payroll deduction, the Union agrees to be responsible for the outstanding debt(s).

NON-CREDIT COURSES

- -330 Employees may apply for reimbursement and release time for non-credit courses.
- -331 Only job-related non-credit courses which are offered through Human Resources Development, Outreach (e.g., Lifelong Education, Continuing Education, Evening College), MSU Computing and Technology Training Programs, Davenport College, Lansing Community College, and High School Adult Education Programs or other Human Resources Development approved Educational/Training Programs are reimbursable.
- -332 Part-time employees with twelve (12) full-time equivalent service months shall be eligible for job-related non-credit courses on a basis proportional to their employment status. Part-time employees shall not be eligible for release time.
- -333 Non-credit course reimbursement will not exceed Eight Hundred (\$800.00) Dollars per academic year.
- -334 If non-credit courses are taken during the same academic year as credit courses, the total reimbursement will not exceed the MSU resident Lifelong Education rates for up to fourteen (14) credit hours.
- -335 Employees must document their successful completion of non-credit courses by submitting either (1) a certificate from the course signed by the instructor, or (2) a form provided by Human Resource Development signed by the instructor.

COURSE FEE COURTESY POLICY

- -336 It is understood by both parties to this Agreement that the Course Fee Courtesy Policy herein described, shall be identical in all respects, except for the time period for eligibility as described below, to the Course Fee Courtesy Policy in effect for MSU faculty as approved by the MSU Board of Trustees.
- -337 Any changes or improvements to the faculty program shall be parallel at the same time in the Administrative Professional Supervisory program.

COURSE FEE COURTESY PROGRAM

- -338 Dependent children, spouses and qualified same-sex domestic partners of regular full-time employees who have been continuously employed by MSU for a period of sixty (60) full-time equivalent service months, and who are employed prior to the second week of a semester or summer session will be entitled to a course fee courtesy. The course fee courtesy consists of the credit of one-half (1/2) of the applicable resident undergraduate course fees.
- -339 Dependent children shall be defined as (a) all legally dependent children of eligible staff; and (b) such children who have eligible staff as their legal guardians.
- -340 Dependent spouse shall be defined as the legally recognized spouse of a staff member.
- -341 Course fees shall be defined as the amount associated with credit hour enrollment and shall not include the registration fee or such fees, taxes and charges as may be collected for third parties.
- -342 The course fee courtesy will be granted through the semester in which the 120th credit is attempted provided the dependent child, spouse or qualified same-sex domestic partner is registered as a student in good academic standing at Michigan State University in a curriculum leading to the first baccalaureate degree or to a certificate in the Agricultural Technology program. For undergraduate students with transferable credits, the course fee courtesy is granted through the semester in which the combination of transferable credits and Michigan State University credits attempted equals 120. The course fee courtesy is available only to students enrolled through the on-campus registration process.
- -343 The course fee courtesy for dependent children, spouses and qualified same-sex domestic partner will be discontinued at the conclusion of the semester or summer session at which the employment of the eligible staff member is terminated. If the dependent child, spouse or qualified same-sex domestic partner is enrolled at the time of the eligible staff member's retirement in accordance with the Michigan State University retirement policy, commencement of University long term disability, or death, the course fee courtesy will continue in accordance with the provision contained above.
- -344 If the dependent child, spouse or qualified same-sex domestic partner drops courses or withdraws from school during the refund period, any refund applicable to the course fee courtesy will revert to the University.
- -345 Dependent children, spouses and qualified same-sex domestic partners of eligible staff on approved leave of absence will be eligible for the course fee courtesy.
- -346 This program also covers the surviving dependent children, spouses and qualified same-sex domestic partners of eligible staff and retirees.

- -347 Application may be made for the entire undergraduate degree (120 credits attempted), unless the student leaves the University and readmission as a student is required.
- -348 Student eligibility is based upon the following criteria:
 - Student applicants must be admitted or readmitted to Michigan State University in accordance with the normal requirements for admission or readmission.
 - B. The student must be enrolled in Agricultural Technology or a degree granting program leading to a first baccalaureate degree (No Preference students are eligible).
 - C. Credits attempted must total less than 120. Credits attempted will be calculated by adding to the student's total credits earned (which includes transfer credits, P grades and CR grades) the total of credits for repeated courses and/or for courses in which the student received Deferred, Incomplete, N, No Credit and 0.0.
- -349 As a scholarship award the Course Fee Courtesy will be considered in determining eligibility for additional financial assistance for those students who also apply for financial aid at Michigan State University. All eligible student applicants will receive the Course Fee Courtesy. However, if other forms of financial aid have been awarded to attend Michigan State University, the aid will be adjusted to reflect the Course Fee Courtesy. Depending on the types of awarded aid as well as when the Office of Financial Aids is informed of eligibility for the Course Fee Courtesy, the adjustment may be made to awarded grants, loan or work eligibility according to the guidelines of the Office of Financial Aid and the student shall be so informed.
- -350 Eligibility for other tuition-specific awards (such as the Michigan Competitive Scholarship, Kodak Scholarship or Engineering Cooperative Award) will reduce the Course Fee Courtesy award so that the awards in combination will not exceed assessed tuition.
- -351 If the student drops courses or withdraws from school during the refund period, any refund applicable to the Course Fee Courtesy will revert to the University.
- -352 Course fees covered through the Course Fee Courtesy Program will be limited to courses published in the Schedule of Courses and its supplements.
- -353 Requests for application forms or questions regarding the Course Fee Courtesy Program should be directed to the Benefits Office--353-4434.

ARTICLE 23

RETIREMENT BENEFITS

- -354 The University provides a contributory retirement program for regular staff working half-time or more. The benefit provides income during retirement and benefit payments in the event of death prior to retirement. Contributions from the employee and the University are paid into an individual contract between the employee and the eligible vendor.
- -355 Employees meeting the minimum retirement requirements will remain eligible to maintain group dental and health plans and receive the Employer's proportional contribution (see "FTE Service Months" language). Retirees are required to enroll in both Parts A and B of Medicare, and pay the required premium when eligible. University coverage will become supplemental to Medicare.

CONTRIBUTIONS

- -356 Employee contributions are five (5%) percent and University contributions are ten (10%) percent of the employee's base salary or wage.
- -357 The University's contribution is made on a tax-deferral basis, i.e., the employee does not report the University contribution as earned income when filing income tax returns for the calendar year. After retirement, the employee does pay taxes on the amounts received.
- -358 An additional portion of the employee's salary may be contributed to a Supplemental Retirement Plan (SRP) by the employee on a tax-deferred basis, through payroll deduction, subject to Internal Revenue Service limitations.
- -359 Regular employees are eligible for participation in TIAA-CREF, Fidelity Investments or Vanguard Group in accordance with the following policies:
 - The program is optional to employees at the time of employment or who are over age sixty-two (62) at the time of employment.
 - The program is required as a condition of employment for employees who have attained the age of thirty-five (35).
 - Once required participation commences, it is not possible to withdraw from the University retirement programs while employed at the University.
- -360 Employees have a cashability option as described in the Board of Trustees action of February 1, 1991.

ARTICLE 24

WORKERS' COMPENSATION AND DISABILITY

WORKERS' COMPENSATION

-361 A regular full-time employee with ninety (90) days of continuous service who suffers injury compensable under the Workers' Compensation Act shall continue to receive his/her regular rate for time lost during the first seven (7) days not covered by the Workers' Compensation Act, provided he/she follows the instructions of the University physician, and provided he/she returns to work not later than the time recommended by the University physician. In the event of dispute, the medical dispute clause of this Agreement shall apply as regards the settlement of such dispute. Following the first seven (7) days, such seniority employee shall be paid the difference between his/her regular wages and payment received under provisions of the Act, to be deducted from accumulated sick leave until his/her sick leave is exhausted.

-362 Employees who have exhausted their sick leave credits, but are still unable to return to work, may as an option continue to receive their pay against any unused vacation and personal leave credits.

WORKERS' COMPENSATION (LONG TERM)

-363 An employee who is receiving regular Workers' Compensation for a period in excess of six (6) months shall receive, at the Employer's expense, Employee-paid life and health care coverage for the period covered by Workers' Compensation. If it is determined by the Benefits Office that the injured employee will be off work in excess of six (6) months, the above benefit may be implemented upon such determination without requiring premium payments from the affected employee.

EXTENDED DISABILITY LEAVE

-364 The University provides an interim income protection plan for regular full-time staff expected to receive long term disability benefits. The benefit provides full pay as defined in the long term disability master contract, for a period of up to one hundred eighty (180) days from the employee's last day of active work. The benefit commences upon the expiration of all accrued sick, vacation, and personal leave.

-365 Determination of whether a case is expected to result in total disability can sometimes be made by the University designated physician based on information received from the employee's physician and other medical reports. A lack of conclusive medical evidence may delay approval of the extended disability leave on a retroactive basis. In these cases, it is necessary for the employee to maintain benefit payments.

Reimbursement will be made for University contribution amounts upon approval for Extended Disability Leave.

-366 Employees expected to return to work within one hundred eighty (180) days will not qualify for this benefit. Authorization to pay extended disability leave benefits will be made by the Benefits Office. The University pays the cost of the benefit. No application is necessary for enrollment. The benefit becomes effective upon completion of sixty (60) full-time equivalent service months. The benefit terminates on the last day of employment. Conversion of coverage is not possible.

LONG TERM DISABILITY PLAN

- -367 The University provides income protection through the long term disability plan for regular full-time staff.
- -368 The benefit is payable to employees who become totally disabled as defined in the LTD master contract and are unable to work due to sickness or bodily injury. In addition, the University makes the regular contribution for health care coverage and pays the complete cost for dental and the employee-paid life plan.
- -369 The University pays the entire cost of the LTD benefit. Coverage is automatic and becomes effective the first day of the month following or coinciding with completion of twelve (12) full-time equivalent service months. Long term disability coverage will terminate on the employee's last day of active employment.

APPENDIX I

Job Classifications and Levels Represented by the Michigan State University Administrative Professional Supervisors Association as of January 1, 2005, are:

Date	Abbreviated Title	Grade	Classification Name	
10-1-96	ACAD EVENT COOR	12	Academic Event Coordinator	
12-1-99	ACAD H RES MGR	14	Academic Human Resources Manager	
12-1-93	ACCT I/S	11	Accountant I/Supervisor	
9-1-94	ACCT II/S	13	Accountant II/Supervisor	
7-1-92	ACCT/CHF	16	Accountant/Chief	
12-1-92	ADJB COOR/FOI OFR	15	ADJB Coordinator/Freedom of Information Officer	
5-1-01	ADMV AST I/S	10	Administrative Assistant I/S	
4-1-01	ADMV AST II/S	11	Administrative Assistant II/S	
6-1-00	ADMV AST III/S	13	Administrative Assistant III/S	
5-1-00	ADMV ASC I/S	14	Administrative Associate I/S	
5-1-00	ADMV ASC II/S	15	Administrative Associate II/S	
6-1-99	ADMS AST DIR/S	14	Admissions Assistant Director/S	
6-1-99	ADMS ASC DIR	15	Admissions Associate Director	
1-1-04	ADMS COUNSLR/S	12	Admissions Counselor/S	
6-1-99	ADMS SNR ASC DIR	16	Admissions Senior Associate Director	
6-1-99	ADMS SNR	13	Admissions Senior Counselor/S	
	COUNSLR/S			
2-1-88	ADVMT/RECRU COOR	14	Advisement/Recruitment Coordinator	
11-1-97	ALUM PG AST DIR/S	14	Alumni Programs Assistant Director/S	
2-1-88	ALUM DNR RECD MGR	14	Alumni/Donor Records Manager	
3-1-95	ANAT RES MGR	13	Anatomy Resources Manager	
2-1-88	AP&MAINT PG MGR I	14	Applications & Maintenance Program Manager I	
2-1-88	AP&MAINT PG MGR II	15	Applications & Maintenance Program Manager II	
10-1-04	AREA COOR/RES LIFE	13	Area Coordinator/Residence Life	
1-1-99	AST TOVP ST AFR&SV	15	Assistant to the Vice President for Student Affairs & Services	
1-1-96	ATHL EQ S	12	Athletic Equipment Supervisor	
7-1-01	ATHL TURF MGR	12	Athletic Turf Manager	
10-1-04	AUDITR/INF SYS/S	13	Auditor/Information Systems/S	
11-1-95	AUTO SV AST MGR	14	Automotive Services Assistant Manager	
2-1-88	AUX OP MGR	16	Auxiliary Operations Manager	
4-1-99	AUX SV AST MGR	13	Auxiliary Services Assistant Manager	
11-26-01	AUX SV DIR	17	Auxiliary Services Director	
10-1-04	BANQT/CTRNG MGR	12	Banquet/Catering Manager	
1-1-98	BIO SAF OFR/S	14	Biological Safety Officer/S	
3-1-95	BOTNCL TECH II/S	11	Botanical Technologist II/S	
3-1-89	BRDSV	15	Broadcasting Services Assistant	
	ASTDIR/MKTDEV		Director/Marketing & Devt	
3-1-03	BRD SVS PG MGR	14	Broadcasting Services Program Manager	
4-1-00	BUYR/S	10	Buyer/S	
5-1-99	CAMP CTR MGR	14	Campus Center Manager	

Date	Abbreviated Title	Grade	Classification Name
5-1-04	CAMP PK&PL AST DIR	16	Campus Park and Planning Assistant Director
10-1-97	CARDIOVAS TECH II	12	Cardiovascular Technologist II
7-1-03	CAREER INF COOR/S	11	Career Information Coordinator/S
10-1-01	CAREER SV AST DIR	14	Career Services Assistant Director
8-1-95		15	
	CAREER SV ASTDIR/R		Career Services Assistant Director/Research
6-1-00	CAT ADMR CERLADM/CS ASCDIR	13	Catalog Administrator
10-1-01	CERI ADM/CS ASCDIR	15	CERI Administrator/Career Services Associate
8-1-93	CHM SAF OFR	14	Director Chemical Safety Officer
1-1-91	CLIENT SV MGR/BC	13	Client Services Manager/Breslin Center
11-1-00	CLNC LAB MGR	14	Clinical Laboratory Manager
	COLL MGR/BB GRDN		
5-1-92 9-1-94	COLL MGH/BB GHUN	13	Collections Manager/Beal Botanical Garden
9-1-94	MGR/MSUMUSEUM	12	Collections Manager/Michigan State University Museum
12-1-97	COL ALUM COOR/S	12	College Alumni Coordinator/S
11-1-03	COMM MGR I/S	12	Communications Manager I/S
11-1-03	COMM MGR II/S	14	Communications Manager II/S
9-1-90	CPTR LAB DIV MGR	17	Computer Laboratory Division Manager
7-1-92	CPTR SFT OP S	11	Computer Shift Operations Supervisor
2-1-88	CONF MGR/KBS	14	Conference Manager/Kellogg Biological Station
8-1-98	CONS&MAINT AST MGR	15	Construction and Maintenance Assistant Manager
7-1-98	CONS CON ADMR	14	Construction and Maintenance Assistant Manager Construction Contract Administrator
6-1-04	CON&GR ACCT/S	11	Contract and Grant Accountant/S
3-1-01	CON&GR ADMR/S	13	Contract and Grant Accountant/S Contract and Grant Administrator/S
7-1-92	CON&GR MGT ANL	15	Contracts and Grants Management Analyst
9-1-95	CNT ASC	17	Controller Associate
11-1-96	CNT SR ASTMGR/ANL/S	13	Controller Senior Assistant Manager/Analyst/S
2-1-01	COUNSLG SV AST DIR	14	Counseling Services Assistant Director
7-1-01	CONSLG SV AST DIR	16	Counseling Services Assistant Director Counseling Services Associate Director
9-1-98	CONSORT COOR I/S	13	Consortium Coordinator I/S
4-1-97	CONSORT COOR II/S	14	Consortium Coordinator II/S
12-1-99	COWLES HSE MGR	13	Cowles House Manager
5-1-00	CURRIC AST I/S	11	Curriculum Assistant I/S
11-1-88	CUSTL & MAINT S	10	Custodial and Maintenance Supervisor
7-1-92	CUSTL & MAINT 5	12	Custodial Supervisor
10-1-98	DAIRY PLT MGR	13	Diary Plant Manager
1-1-88	DIARY PLT OP S	11	Diary Plant Manager Diary Plant Operations Supervisor
1-1-98	DATA RES ANL/S	13	Data Resource Analyst/S
10-1-03	DPT CHF MGT SVS BU	16	Deputy Chief of Management Services Bureau
11-1-04	DEPUTY CHF/POLICE	16	Deputy Chief of Police
12-1-93	DEV OFR I/S	12	Development Officer I/S
9-1-96	DEV OFR II/S	14	Development Officer II/S Development Officer II/S
11-1-97	DEV OFR III	15	Development Officer III
	DEV OFR III		Development Research Manager
8-1-99		11	Distribution and Photographic Services Assistant Manager
7-1-92	DIS&PHOT SV ASTMGR	14	
7-1-92	DNR RECOG COOR	11	Donor Recognition Coordinator
6-1-97	DNR REL MGR	13	Donor Relations Manager
3-1-00	EDITR II/S	11	Editor II/S
6-1-00	EDITR III/S	13	Editor III/S
10-1-99	EDU PG COOR II/S	12	Educational Program Coordinator II/S
12-1-93	ELEC MIC III/S	13	Electron Microscopist III/S

Date	Abbreviated Title	Grade	Classification Name
2-1-88	EE AST COOR	13	Employee Assistance Coordinator
11-1-88	ENGR V	17	Engineer V
7-1-97	ENGR/ARCH II/S	12	Engineer/Architect II/S
7-1-97	ENGR/ARCH III/S	14	Engineer/Architect III/S
7-1-97	ENGR/ARCH IV/S	16	Engineer/Architect IV/S
12-1-93	ENGR/PHYS ACLR II/S	12	Engineering/Physicist Accelerator II/S
12-1-93	ENGR/PHYS ACLR III/S	14	Engineering/Physicist Accelerator III/S
3-1-04	ENV COMPL OFR/S	14	Environmental Compliance Officer/S
5-1-93	ENV HLTH/SAF S	14	Environmental Health/Safety Supervisor
6-1-00	EXEC AST	12	Executive Assistant
5-1-99	EXEC CHEF/KC	13	Executive Chef/Kellogg Center
3-1-01	EXEC DEV CTR MGR	15	Executive Development Center Manager
6-1-00	EXEC SEC II/S	10	Executive Secretary II/S
2-1-95	EXEC SOUS CHEF/KC	12	Executive Sous Chef/Kellogg Center
6-1-00	EXEC STF AST/S	11	Executive Staff Assistant/S
11-1-00	FARM AST MGR/S	12	Farm Assistant Manager/S
10-1-01	FARM MGR I/S	13	Farm Manager I/S
10-1-01	FARM MGR II/S	14	Farm Manager I/S
	FARM MGR III	15	Farm Manager II/S
10-1-01		13	Field Career Services Coordinator/S
8-1-02	FLD CAR SV COOR/S		
11-1-02	FIN AID ASC DIR	15	Financial Aid Associate Director
3-1-00	FIN AID OFR II/S	12	Financial Aid Officer II/S
12-1-93	FIN AID OFR III/S	13	Financial Aid Officer III/S
3-1-99	FIN ANL II/S	13	Financial Analyst II/S
12-1-93	FISC&PERS ADMR/ANR	16	Fiscal and Personnel Administrator/Agricultural &
			Natural Resources
3-1-94	FD & BEV MGR	14	Food and Beverage Manager
6-1-00	FD MGT DB COOR/S	11	Food Management Database Coordinator/S
2-1-99	FD SV COOR	16	Food Service Coordinator
2-1-88	FD SV MGR I	11	Food Service Manager I
11-1-93	FD SV MGR II	12	Food Service Manager II
2-1-88	FD SV MGR III	13	Food Service Manager III
2-1-88	FD STOR AST MGR	13	Food Stores Assistant Manager
3-1-99	FD STOR MGR	14	Food Stores Manager
10-1-00	FD STOR PROC MGR	14	Food Stores Procurement Manager
7-1-92	FDS	10	Food Supervisor
2-1-95	FDSTRNE	9	Food Supervisor Trainee
3-1-98	GEN COUNSLR/S	13	Genetics Counselor/S
11-1-88	GOLF COR MAINT S	12	Golf Course Maintenance Supervisor
7-1-98	GOLF COR MGR	16	Golf Course Manager
2-1-90	GOLF COR OP MGR	12	Golf Course Operations Manager
12-1-02	GOLF COR SUPT	14	Golf Course Superintendent
4-1-96	GOV AFR R/COM OFR/S	16	Governmental Affairs Research/Communications Officer/S
12-1-00	GRAPH ARTIST I/S	9	Graphic Artist I/S
12-1-00	GRAPH ARTIST II/S	11	Graphic Artist II/S
3-1-01	GRAPH ARTIST III/S	12	Graphic Artist III/S
3-1-04	GREENHSE MGR II/S	12	Greenhouse Manager II/S
11-1-88	GRDS MAINT MGR	17	Grounds Maintenance Manager
11-1-88	GRDS S	12	Grounds Supervisor
9-1-93	HAZ WASTE COOR	13	Hazardous Waste Coordinator
3-1-04	HC QLTY PR CR II/S	14	Health Care Quality Project Coordinator II

Date	Abbreviated Title	Grade	Classification Name
2-1-88	HC ASC DIR	17	Health Center Associate Director
5-1-01	HC ASC DIR/CLNC	17	Health Center Associate Director/Clinical
4-1-92	HLTH EDU SV COOR	13	Health Education Service Coordinator
9-1-03	HLTH PR SVS INT CO	13	Health Promotion Services Integration Coordinator
12-1-93	HORTICULTURIST/S	12	Horticulturist/S
4-1-95	HSE MGR/PERF ART	13	House Manager/Performing Arts
8-1-93	HSEKPG S	10	Housekeeping Supervisor
7-1-98	HFS CON&MAINT MGR	17	Housing & Food Service Construction and Maintenance Mngr
7-1-01	HFD SV CRTV SV MGR	14	Housing Food Services Creative Services Manager
2-1-02	HFS H RES MGR	15	Housing and Food Service Human Resources Manager
2-1-00	HFS MKT ADMR	15	Housing & Food Services Marketing Administrator
12-1-99	HSF SYS MGR	16	Housing and Food Service System Manager
9-1-98	H RES ANL/S	12	Human Resources Analyst/S
7-1-05	H RES AST DIR-HRD	15	Human Resources Assistant Director/Human Resource Devt
11-1-04	H RES P/S	11	Human Resources Professional/S
11-1-96	INF TECH I/S	12	Information Technologist I/S
4-1-99	INF TECH II/S	13	Information Technologist II/S
11-1-96	INF TECH III/S	14	Information Technologist III/S
11-1-96	INF TECH IV/S	15	Information Technologist IV/S
4-1-00	INF TECH AST DIR	16	Information Technology Assistant Director
4-1-00	INF TECH ASC DIR	17	Information Technology Associate Director
5-1-02	INST TEC SUP SV MG	14	Instructional Technology Support Services Manager
2-1-99	INTR DSNR II	12	Interior Designer II
7-1-98	INTL BUS CTR AST DIR	13	International Business Center Assistant Director
6-1-95	INTL S&S OFAST MGR	13	International Students and Scholars Office Assistant Mgr
6-1-95	INTL S&S OF MGR	16	International Students and Scholars Office Manager
8-1-94	IM SPT AST DIR/S	14	Intramural Sports Assistant Director/S
7-1-92	IM SPT ASC DIR	16	Intramural Sports Associate Director
12-1-01	INV/FIN MGT ASTDIR	16	Investments and Financial Management Assistant Director
12-1-01	INV/FIN MGT DIR	17	Investments and Financial Management Director
1-1-95	KC CATR&SALES COOR/S	12	Kellogg Center Catering and Sales Coordinator/S
2-1-96	KC ENGRG SV MGR	13	Kellogg Center Engineering Services Manager
4-1-04	KC FRONT OF MGR	12	Kellogg Center Front Officer Manager
2-1-93	KC MGR	17	Kellogg Center Manger
12-1-98	LAB PREP S	10	Laboratory Preparation Supervisor
11-1-99	LNDSCP SV COOR	13	Landscape Services Coordinator
3-1-01	LIBR AST III/S	10	Library Assistant III/S
3-1-01	LIBR AST IV/S	12	Library Assistant IV/S
3-1-01	LIBR AST V/S	13	Library Assistant V/S
6-1-92	MAINT SV MGR	17	Maintenance Services Manager
7-1-92	MAINT/REPR S	12	Maintenance/Repair S
11-1-96	MGT ANL/S	14	Management Analyst/S
11-1-99	MEC MGR	14	Management Education Center Manager
6-1-97	MEC OP S	12	Management Education Center Operations Supervisor
2-1-88	MGR AST/CNT	12	Manager Assistant/Controller
1-1-99	MGR/CNT	15	Manager/Controller
1-1-99	MGR/HIDN LAKE GRDN	15	Manager/Hidden Lake Gardens
5-1-00	MKT & SALE COOR/S	12	Marketing and Sales Coordinator/S

Date	Abbreviated Title	Grade	Classification Name
11-1-97	MKT & SALE MGT/S	14	Marketing and Sales Manager/S
9-1-98	MEAT LAB MGR	13	Meat Laboratory Manager
11-1-96	MD LAB MGR	13	Medical Laboratory Manager
7-1-92	MD RECD SV MGR	13	Medical Records Service Manager
11-1-00	MD TECH III	12	Medical Technologist III
12-1-97	MICROCP H/S COOR/S	11	Microcomputer Hardware/Software Coordinator/S
2-1-97	MSA MGR	15	Minority Student Affairs Manager
5-1-04	MSUHT AMBSVCS AM/S	15	MSU Health Team Ambulatory Services
			Administrator/S
12-1-00	MSU HT CSS OP ADMR	14	MSU Health Team Clinical Support Services Operations Administrator
5-1-02	MSU HT COMPL OFR/S	14	MSU Health Team Compliance Officer/S
11-1-00	MSU HT CON ADMR	14	MSU Health Team Contract Administrator
10-1-91	MULTICU DEV COOR/S	14	Multicultural Development Coordinator/S
10-1-97	MUNN ARENA MGR	14	Munn Arena Manager
11-1-88	NTWK COM MGR	15	Network Communications Manager
11-1-95	NT MGR/S	11	Night Manager/S
8-1-98	NURSERY S	11	Nursery Supervisor
8-1-89	OC THERAP II	13	Occupational Therapist II
8-1-95	OPB AST DIR/FPSM	16	Office of Planning and Budget Assistant Director for
			Facilities Planning
2-1-99	OF STDY ABR MGR	12	Office of Study Abroad Manager
6-1-00	OFSI	10	Office Supervisor I
6-1-00	OF S II	11	Officer Supervisor II
6-1-00	OF S III	12	Officer Supervisor III
10-1-95	OP & PRO AST MGR	12	Operations and Production Assistant Manager
2-1-88	OP & PRO MGR	15	Operations and Production Manager
9-1-89	OPSI	10	Operations Supervisor I
9-1-89	OPSII	11	Operations Supervisor II
9-1-89	OPSIII	12	Operations Supervisor III
2-1-99	PERF ART AST DIR	14	Performing Arts Assistant Director
6-1-97	PERF ART ASC DIR	15	Performing Arts Associate Director
2-1-99	PEST MGT S	13	Pest Management Supervisor
12-1-93	PHARMACIST I/S	13	Pharmacist I/S
2-1-88	PHARMACIST II	15	Pharmacist II
8-1-00	PHYSL THERAP II	14	Physical Therapist II
2-1-88	PLANET MGR	15	Planetarium Manager
10-1-00	PL/INSPR/ANL II/S	13	Planner/Inspector/Analyst II/S
10-1-95	PL/INSPR/ANL III/S	14	Planner/Inspector/Analyst III/S
8-1-00	PL/INSPR/ANL/HFS/S	13	Planner/Inspector/Analyst/ Housing & Food Services/S
6-1-00	POL CPT	15	Police Captain
2-1-98	POL LIEUT	14	Police Lieutenant
10-1-00	PROC COOR/CA I/S	11	Procurement Coordinator/Contract Administrator I/S
10-1-00	PROC COOR/CA II/S	13	Procurement Coordinator/Contract Administrator II/S
5-1-97	PRDCR/DIROFPHOTO/S	13	Producer/Director of Photography/S
2-1-00	PGR ANL/S	11	Programmer Analyst/S
11-1-04	PROJ/EVENT COOR/S	11	Project/Event Coordinator/S
4-1-93	PSYCHOLOGIST II	15	Psychologist II
7-1-92	PR AST DIR/SPT INF	15	Public Relations Assistant Director/Sports Information
4-1-00	PUR AGT/S	12	Purchasing Agent/S

Date	Abbreviated Title	Grade	Classification Name
5-1-95	PUR MGR	17	Purchasing Manager
10-1-96	QLTY MGT ADMR	14	Quality Management Administrator
7-1-91	RAD SAF OFR	14	Radiation Safety Officer
11-1-88	RAD/CHM/BIO SAFMGR	17	Radiation/Chemical/Biological Safety Manager
7-1-92	RADIO STA PG MGR	14	Radio Station Program Manager
7-1-92	RADLC CPTR SYS MGR	15	Radiologic Computer Systems Manager
11-1-88	RADIOL SV MGR	13	Radiology Service Manager
5-1-01	RECYCL & REFUS MGR	14	Recycling & Refuse Manager
9-1-04	REG AST/S	12	Registrar Assistant/S
10-1-04	REG ASC	15	Registrar Associate
2-1-93	REG SYS MGR	14	Registrar Systems Manager
3-1-90	REHAB CL COOR	14	Rehabilitation Clinic Coordinator
2-1-01	RSCH AST I/S	11	Research Assistant I/S
2-1-01	RSCH AST II/S	12	Research Assistant II/S
2-1-01	RSCH AST III/S	13	Research Assistant III/S
4-1-99	RSCH BIOC FAC COOR	12	Research Biocontainment Facility Coordinator
4-1-00	RSCH BIOCFACENGR/S	13	Research Biocontainment Facility Engineer/S
11-1-88	RSD HAL AST MGR	12	Residence Hall Assistant Manager
8-1-02	RSD HAL MGR I	14	Residence Hall Manager I
7-1-92	RSD HAL MGR II	15	Residence Hall Manager II
10-1-03	AST DIR/RESD LIFE/S	15	Residence Life/Assistant Director/S
4-1-03	RSD LIFE ASC DIR	15	Residence Life Associate Director
12-1-01	RSK MGT/INS ASTDIR	16	Risk Management and Insurance Assistant Director
12-1-01	RISK MGT & INS DIR	17	Risk Management and Insurance Director
10-1-99	SAF PLACE MGR	13	Safe Place Manager
7-1-92	SCI INSTR FACIL S	13	Scientific Instrument Facility Supervisor
12-1-01	SNR COM MGR/S	15	Senior Communications Manager/S
6-1-96	SNR CON&GR ADMR	14	Senior Contract and Grant Administrator
7-1-97	SNR PUR AGT	14	Senior Purchasing Agent
10-1-99	SV LRN CTR AST DIR	14	Service Learning Center Assistant Director
7-1-99	SV MGR I	11	Service Manager I
7-1-99	SV MGR II	12	Service Manager II
7-1-99	SV MGR III	13	Service Manager III
7-1-99	SV MGR IV	15	Service Manager IV
7-1-99	SV MGR V	16	Service Manager V
1-1-05	SX AS SAF PG COR/S	13	Sexual Assault Safety Program Coordinator/S
2-1-01	SKILL TRD S	14	Skilled Trades Supervisor
3-1-02	SOUS CHEF/KC	12	Sous Chef
6-1-03	SPEECH THERAP II	13	Speech Therapist II
12-1-93	STF PHYSICIAN/S	16	Staff Physician/S
7-1-92	STERIL UNIT S	13	Sterilization Unit Supervisor
7-1-92	ST EMP AST DIR	14	Student Employment Assistant Director
9-1-03	ST EMP COOR/S	11	Student Employment Coordinator/S
10-1-97	ST LIFE AST DIR/S	14	Student Life Assistant Director/S
1-1-01	ST LIFE MGR	15	Student Life Manager
10-1-02	ST SV AST I/S	10	Student Services Assistant I/S
5-1-96	ST SV AST II/S	12	Student Services Assistant II/S
7-1-00	ST SV COOR/S	14	Student Services Assistant 11/3 Student Services Coordinator/S
7-1-00	ST-ATHLETE LSACMGR	13	Student Services Coordinator/S Student-Athlete Life Skills/Academic Center Manager
9-1-98	STDY ABD PG ADMR/S	13	Student-Athlete Life Skills/Academic Center Manager Study Abroad Program Administrator/S
12-1-93	SYS ANL I/S	12	Systems Analyst I/S
12-1-93	313 ANL 1/5	12	Systems Analyst I/S

Date	Abbreviated Title	Grade	Classification Name
12-1-93	SYS ANL II/S	13	Systems Analyst II/S
6-1-99	SYS ANL III/S	14	Systems Analyst III/S
12-1-93	SYS PGR II/S	13	Systems Programmer II/S
12-1-93	SYS PGR III/S	14	Systems Programmer III/S
8-1-89	TECNL FACIL MGR/BC	15	Technical Facilities Manager/Breslin Center
2-1-88	TECNL FACIL MGR/PA	14	Technical Facilities Manager/Performing Arts
2-1-88	TECNL SV MGR	16	Technical Services Manager
12-1-93	TELE OP MGR/S	13	Telecommunications Operations Manager/S
5-1-89	TELE PRDCR/OP MGR	15	Telecommunications Production/Operations Manager
6-1-98	TELE SNR PRDCR	15	Telecommunications Senior Producer
1-1-88	TELE SYS MGR	17	Telecommunications Systems Manager
7-1-90	TELE TECNL SV MGR	15	Telecommunications Technical Services Manager
12-1-93	TV AST PG MGR/S	13	Television Assistant Program Manager/S
9-1-99	TV PRDCR/DIR I/S	13	Television Producer/Director I/S
11-1-98	TV PRDCR/DIR II/S	14	Television Producer/Director II/S
10-1-04	TENNIS FACIL MGR	12	Tennis Facility Manager
2-1-96	TEST SV MGR	13	Testing Services Manager
11-1-88	TICKET OF AST MGR	11	Ticket Office Assistant Manager
9-1-04	TICKET OF MGR	13	Ticket Office Manager
3-1-00	TR PG DEVR III/S	12	Training Program Developer III/S
2-1-88	UNION & BKSTOR MGR	17	Union and Bookstore Manager
2-1-02	UNION ASC MGR	14	Union Associate Manager
11-1-02	UNIT HR ADM/S	. 12	Unit Human Resource Administrator/S
9-1-97	UNIT HR COOR/S	10	Unit Human Resources Coordinator/S
4-1-98	UNIT INF SYS MGR/S	14	Unit Information Systems Manager/S
5-1-96	UNIV APT AST MGR	14	University Apartments Assistant Manager
12-11-01	UNV HSG CNF COOR/S	12	University Housing Conference Coordinator/S
1-1-97	UNIV HSG ASC DIR	17	University Housing Associate Director
7-1-97	UNIV LIC PG MGR	13	University Licensing Programs Manager
10-1-97	UNIV PRESS EDITR/S	11	University Press Editor/S
4-1-04	UNIV REL AST DIR	15	University Relations Assistant Director
2-1-03	UNIV REL ASC DIR	16	University Relations Associate Director
9-1-03	UNV REL MGR MM SVS	14	University Relations Multimedia Services Manager
11-1-88	VET LAB TECH III	12	Veterinary Laboratory Technologist III
12-1-90	VET TEC III	12	Veterinary Technician III
10-1-94	VOC REHAB COUNSLRII	14	Vocational Rehabilitation Counselor II

Letter of Agreement Between Michigan State University The Employer, and

Michigan State University Administrative-Professional Supervisors Association

As a result of discussions between the parties the following is hereby agreed.

1. For the purposes of Overtime, employees classified as

<u>Custodial Supervisor</u> - located within the Physical Plant Division <u>Skilled Trades Supervisor</u> - located within the Physical Plant Division <u>Golf Course Maintenance Supervisor</u> - located within Grounds Department <u>Grounds Supervisor</u> - located within Grounds Department <u>Lieutenants</u> - in accordance with the current overtime policy now in effect in the Department of Police and Public Safety

shall be eligible for overtime consideration as follows:

Overtime is defined as scheduled hours worked, in excess of forty (40) hours in an employee's work week for which the employee will receive payment or compensatory time off at the rate of time and one-half (1-1/2).

Employees shall have the right to indicate his/her preference for pay or compensatory time for overtime worked. If the employee wishes to receive compensatory time, the request must be approved by the Unit Administrator.

Compensatory time off shall be mutually arranged between the employee and Unit Administrator.

For the purpose of computing overtime, all hours paid will be considered time worked. Overtime premium shall not be pyramided, compounded or paid twice for the same time worked.

Unit Administrators, or their authorized representatives, are responsible for the approval of overtime work prior to the performance of overtime work. Approval means time worked as directed by the Administrator and does not include casual or unscheduled time spent at work beyond the normal work day or work week.

2. In certain emergency or unusual situations, consideration may be given for overtime pay to those employees who are called to render special services not usually

a part of their regular duties or responsibilities. In those cases, it will be necessary to obtain the approval of the administrative head and the Director of Human Resources Services before authorizing overtime pay. Application of this provision is at the sole discretion of the employer.

3. For purposes of Emergency Duty, Call-back, employees classified as Skilled Trades Supervisor and located within Physical Plant Division shall be eligible for callback consideration as follows:

An employee reporting for emergency duty at the Employer's request for work which he/she had not been notified of in advance and which is outside of and not contiguous with his/her regular work period, shall be guaranteed three (3) hours pay, and three (3) hours work, at the rate of time and one-half (1-1/2).

4. For purposes of Shift Differential, employees classified as Custodial Supervisor and located within Physical Plant Division, Operations Supervisor at Central Bakery shall be eligible for shift differential consideration as follows:

Employees who work on the second or third shift shall receive an additional Nine Hundred Thirty-six (\$936.00) Dollars or One Thousand Forty (\$1,040.00) Dollars, respectively, added to their annual base salary while regularly assigned to that shift.

Lieutenants shall be paid Shift Differential in accordance with the current Overtime Policy now in effect in the Department of Police and Public Safety.

- 5. The parties agree to meet at request of either party relative to matters directly pertaining to this Agreement.
- 6. This Letter of Agreement will remain in effect until September 30, 2007, for employees within classifications specifically identified above. Additions, deletions, or modifications may be made with the mutual agreement of the parties.

FOR THE UNIVERSITY

Scott Sowulewski

Director, Employee Relations

Date:

FOR THE ASSOCIATION

Leonard Govoni

President, MSUAPS

Date: 71

Letter of Understanding Between Michigan State University, The Employer, and Michigan State University Administrative-Professional **Supervisors Association**

The Employer will honor employee requests for payroll deductions to be used for an employee paid vision care program selected by the Association.

The Association shall reimburse the Employer for all costs attendant to the administration of payroll deductions for vision care. $\frac{1}{2} \int_{-\infty}^{\infty} \frac{1}{2} \left(\frac{1}{2} \int_{-\infty}^{\infty} \frac{1}$

FOR THE VINIVERSITY

Sectiv Sowulewski Director, Employee Relations Date: 7/9/05

President, MSUA Date:

Letter of Understanding Between Michigan State University, The Employer, and Michigan State University Administrative-Professional Supervisors Association

During the term of the October 1, 2003, through September 30, 2007, Agreement, the following changes will apply to Article 29, Jury Duty Pay:

- Employees serving on jury duty, who are absent from work for eighty (80) continuous hours or less, will receive their regular pay and will not be required to submit proof of jury duty payment to the University. They must, however, still submit proof of jury duty service to their supervisor.
- Employees serving on jury duty who are absent from work for more than eighty (80) continuous hours will be required to submit proof of jury duty payment to their supervisor to facilitate the offset and adjustment of their regular, straight-time base pay by jury duty payments or witness fees received from the court.

This Letter of Agreement shall expire at 11:59 p.m. on September 30, 2007, unless mutually reaffirmed by the parties.

FOR THE ASSOCIATION Leonard Govoni
President, MSUAPSA
7/19/05 Sowujewski Director, Employee Relations

7/14/05

Letter of Understanding Between Michigan State University, The Employer, Michigan State University Administrative-Professional **Supervisors Association**

As a result of discussions between the parties, the following is hereby agreed:

- The Employer and the Association shall continue to meet and confer through their respective committees (four [4] representatives of the Employer and four [4] representatives of the Association) on at least a quarterly basis to deal with matters of mutual interest, such as but not limited to, grievances, merit pay allotments, hours of employment, conditions of work, and quality of work life to increase job satisfaction, problem-solving and decision making.
- The parties shall present an agenda to each other at least two (2) weeks in advance of the meetings and official minutes of the meetings inclusive 2. of agreements and items addressed will be kept and distributed to the committee members. Emergency items may be added at the request of either party.
- This Letter of Agreement will remain in effect until September 30, 2007, 3. and may be modified with the mutual agreement of the parties.

FOR THE UNIVERSITY

Scott Sowujewski

Director, Employee Relations
Date: 7/19/05

FOR THE ASSOCIATION

Leonard Govoni
President, MSUAPSA
Date: 7/19/05

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6 13 20 27 S 7 14 21 28 S	7 14 21 28 M I 8 15 22 29 M	Sep T 2 9 16 23 30 Ne T 4 11 18	W 2 9 16 23 30 0 ten W 3 10 17 24 0 ven W 5 12 19	T 3 10 17 24 31 10 18 25 T 6 13 20	4 II I8 25 F 5 12 19 26 F 7 I4	S 6 13 20 27 S 1 8 15 22	21 Summer begins 24 St. Jean Baptiste (Duébec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 4 Civic Holiday (C) 5 Summer Bank Holiday (UK) SEPTEMBER 1 Labor Day (C, US) 15 Declaration of independence (M) 16 Independence (M) 16 Independence (M) 17 Chose Hashanah* 0CTOBER 6 Yom Kipput* 12 Day of the Race (M) 13 Columbus Day, Obsvd. (US) 13 Trankspiring (C) 16 National Boss Day (US) 26 Daylight Saving Time ends 31 Halloween NOVEMBER 1 All Saints Day (M) 2 Day of the Dead (M) 4 Election Day (US) 11 Veterans' Day (US) 11 Remembrance Day (C) 20 Revolution Anniversary (M) 27 Trankspiring (US) DECEMBER 7 Paraf Harbor Remembrance Day (US) 20 Virgin of Guaddalupe (M) 20 Hansukah* 20 Winter begins	3 10 17 24 31 S 5 12 19 26 S	4 II 18 25 M 6 13 20 27 M I 8 15 22	T 5 12 19 26 T 7 14 21 28 De T 2 9 16 23	6 13 20 27 0ctol W 1 8 15 22 29 ecem W 3 10 17 24	7 14 21 28 ber T 2 9 16 23 30 mber T 4 11 18	F 5 12 19	2 9 16 23 30 S 4 11 18 25 S 6 13 20

		Ta	nua	224			Important			Fel	ru	iry		
S	M	T	W	Ť	F	S	Dates	S	M	T	W	Ť	F	S
-				I	2	3	JANUARY	I	2	3	4	5	6	7
4	5	6	7	8	9	ю	1 New Year's	8	9	10	п	12	13	14
II	12	13	14	15	16	17	19 Martin L. King, Jr. Day (US) 21 Chinese New Year	15	16	17	18	19	20	21
18	19	20	21	22	23	24	FEBRUARY 5 Anniversary of the	22	23	24	25	26	27	28
25	26	27	28	29	30	31	Constitution (M)	29		,			,	
-,		-,		-,	,	-	12 Lincoln's Birthday (US) 14 Valentine's Day (C, UK, US)							
		_					14 Valentine's Day (C, UK, US) 16 Presidents' Day (US) 22 Washington's Birthday (US)							
		M	1ar	ch			24 Flag Day (M)			Z.	1pr	il		
S	M	T	W	T	F	S	25 Ash Wednesday MARCH	S	M	T	W	T	F	S
	I	2	3	4	5	6	17 St. Patrick's Day (C. US) 20 Spring begins					I	2	3
7	8	9	ю	11	12	13	21 Benito Juarez' Birthday (M)	4	5	6	7	8	9	IO
14	15	16	17	18	19	20	21 Mothering Sunday (UK) APRIL	II	12	13	14	15	16	17
21	22	23	24	25	26	27	4 Daylight Saving Time begins 4 Palm Sunday	18	19	20	21	22	23	24
28	29	30	31				6 Passover*	25	26	27	28	29	30	
							9 Good Friday 11 Easter							
			11.				12 Easter Monday (C, UK) 21 Administrative Professionals				T			
			Ma				Day (US)				Tun			
<u>S</u>	M	T	W	T	F	S	MAY 1 Labor Day (M)	<u>S</u>	M	T	W	T	F	S
						I	3 May Day Bank Holiday (UK) 5 Battle of Puebla (M)			I	2	3	4	5
2	3	4	5	6	7	8	9 Mother's Day (C, US)	6	7	8	9	10	II	12
9	10	11	12	13	14	15	10 Mother's Day (M) 15 Armed Forces Day (US)	13	14	15	16	17	18	19
16	17	18	19	20	21	22	24 Victoria Day (C) 31 Memorial Day, Obsvd. (US)	20	21	22	23	24	25	26
23	24	25	26	27	28	29	31 Spring Bank Holiday (UK)	27	28	29	30			
30	31						JUNE 14 Flag Day (US)							
			Tul	4			20 Father's Day 21 Summer begins			Α	ugi	ust		
S	M	T	W	Т	F	S	24 St. Jean Baptiste (Québec)	S	M	T	W	Т	F	S
3	М			<u> </u>	2	3	JULY 1 Canada Day (C)	<u>I</u>	2	3	4	5	6	7
		6	7	8	9	IO	4 Independence Day (US) AUGUST	8	9	10	п	12	13	14
4	5 12				16		2 Civic Holiday (C) 30 Summer Bank Holiday (UK)	15	16	17	18	19	20	21
18		13	14	15		17	SEPTEMBER	22	23	24	25	26	27	28
	19	20	2I 28	22	23	24	6 Labor Day (C, US) 15 Declaration of		30		25	20	4/	20
25	26	27	20	29	30	31	Independence (M) 16 Rosh Hashanah*	29	30	31				
							16 Independence Day (M)							
		Set	ten	nbe	r		22 Autumn begins 25 Yom Kippur*			O	ctol	ber		
S	M	T	W	T	F	S	OCTOBER 11 Columbus Day, Obsvd. (US)	S	M	T	W	T	F	S
			I	2	3	4	11 Thanksgiving (C)						I	2
5	6	7	8	9	ю	II	12 Day of the Race (M) 16 National Boss Day (US)	3	4	5	6	7	8	9
12	13	14	15	16	17	18	24 United Nations Day (US) 31 Daylight Saving Time ends	IO	II	12	13	14	15	16
19	20	21	22	23	24	25	31 Halloween	17	18	19	20	21	22	23
26		28	29	30		-,	NOVEMBER 1 All Saints Day (M)	24		26	27	28	29	30
	-/	-	-,	,,,			2 Day of the Dead (M) 2 Election Day (US)	31	-,		-,		-,	,
							11 Veterans' Day (US)	,-		_				
		N_0	ver	nbe	r		11 Remembrance Day (C) 20 Revolution Anniversary (M)			Dt	ecen	<i>ibei</i>	•	
S	M	T	W	T	F	S	25 Thanksgiving (US) DECEMBER	S	M	T	W	T	F	S
	I	2	3	4	5	6	7 Pearl Harbor				I	2	3	4
7	8	9	IO	11	12	13	Remembrance Day (US) 8 Hanukkah*	5	6	7	8	9	IO	11
14	15	16	17	18	19	20	12 Virgin of Guadalupe (M) 21 Winter begins	12	13	14	15	16	17	18
21	22	23	24	. 25	26	27	25 Christmas	19	20	21	22	23	24	25
28	29	30					26 Boxing Day (C, UK) 26 Kwanzaa begins	26	27	28	29	30	31	

 $[\]boldsymbol{\ast}$ All Jewish holidays begin at sundown the day before they are listed here.

January	Important			Fee	bru	ary		
SMTWTFS	Dates	S	M	T	w	Ť	F	S
I	JANUARY			I	2	3	4	5
2 3 4 5 6 7 8	1 New Year's	6	7	8	9	ю	п	12
9 10 11 12 13 14 15	17 Martin L. King, Jr. Day (US) FEBRUARY	13	14	15	16	17	18	19
16 17 18 19 20 21 22	5 Anniversary of the Constitution (M)	20	21	22	23	24	25	26
23 24 25 26 27 28 29	8 Chinese New Year	27	28		•		-	
30 31	12 Lincoln's Birthday (US)							
March	14 Valentine's Day (C, UK, US) 21 Presidents' Day (US)				4	:1		
	21 Presidents Day (US) 22 Washington's Birthday (US) 24 Flag Day (M)	c	.,	_	4pr			
SMTWTFS	MARCH	<u>s</u>	M	T	W	T	F	S
1 2 3 4 5	6 Mothering Sunday (UK) 17 St. Patrick's Day (C, US)					_	I	2
6 7 8 9 10 11 12	20 Spring begins 20 Palm Sunday	3	4	5	6	7	8	9
13 14 15 16 17 18 19	21 Benito Juarez' Birthday (M) 25 Good Friday	10	11	12	13	14	15	16
20 21 22 23 24 25 26	27 Easter	17	18	19	20	21	22	23
27 28 29 30 31	28 Easter Monday (C, UK) APRIL	24	25	26	27	28	29	30
	3 Daylight Saving Time begins 24 Passover*							
May	27 Administrative Professionals Day (US)				Tun	e		
SMTWTFS	MAY	S	M	T	w	T	F	S
1 2 3 4 5 6 7	1 Labor Day (M) 2 May Day Bank Holiday (UK)				1	2	3	4
8 9 10 11 12 13 14		5	6	7	8	9	ю	II
15 16 17 18 19 20 21	8 Mother's Day (C, US) 10 Mother's Day (M) 21 Armed Forces Day (US)	12	13	14	15	16	17	18
22 23 24 25 26 27 28	Z3 VICTORIA UAV (U)	19	20	21	22	23	24	25
29 30 31	30 Memorial Day, Obsvd. (US) 30 Spring Bank Holiday (UK)	26	27	28	29	30		
	JUNE 14 Flag Day (US)							
Tesla	19 Father's Day			4	41.00	vet		
July	19 Father's Day 21 Summer begins 24 St. Jean Baptiste (Québec)	c	M		ugi		Т	
SMTWTFS	19 Father's Day 21 Summer begins 24 St. Jean Baptiste (Québec) JULY 1 Canada Day (C)	s	М	T	w	T	F	s
S M T W T F S	19 Father's Day 21 Summer begins 24 St. Jean Baptiliste (Québec) JULY 1 Canada Day (C) 4 Independence Day (US)		1	T 2	W 3	T 4	5	6
S M T W T F S 1 2 3 4 5 6 7 8 9	19 Father's Day 21 Summer begins 24 St. Jean Baptiste (Québec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 1 Civic Holiday (C)	7	8	T 2 9	3 10	T 4 11	5 12	6
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	19 Father's Day 21 Summer begins 24 St. Jean Baptiste (Québec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 1 Chic Holiday (C) 29 Summer Bank Holiday (UK) SEPTEMBER	7 14	1 8 15	7 2 9 16	3 10 17	T 4 11 18	5 12 19	6 13 20
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	19 Father's Day 21 Summer begins 24 St. Jean Baptiste (Guebec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 1 Civic Holiday (C) 29 Summer Bank Holiday (UK) SEPTEMBER 5 Labor Day (C, US) 5 Declaration of	7 14 21	I 8 IS 22	7 9 16 23	3 10 17 24	T 4 11	5 12	6
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	19 Father's Day 21 Summer begins 24 St. Jean Bapitste (Ouebec) JULY 10 Canada Day (C) 10 Cycle Holiday (C) 25 Summer Bank Holiday (UK) SEPTEMBER 5 Labor Day (C, US) 15 Declaration of Independence (M)	7 14	1 8 15	7 2 9 16	3 10 17	T 4 11 18	5 12 19	6 13 20
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	19 Father's Day 21 Summer begins 24 St. Jean Bapitate (Duebec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 6 Voliday (C) 29 Summer Bank Holiday (UK) SEPTEMBER 5 Labor Day (C, US) 15 Declaration of Independence (M) 16 Independence (M) 16 Independence (M) 22 Autumn begins	7 14 21	I 8 IS 22	T 9 16 23 30	3 10 17 24 31	T 4 11 18 25	5 12 19	6 13 20
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	19 Father's Day 21 Summer begins 24 St. Jean Bapitate (Duebec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 6 Voliday (C) 29 Summer Bank Holiday (UK) SEPTEMBER 5 Labor Day (C, US) 15 Declaration of Independence (M) 16 Independence (M) 16 Independence (M) 22 Autumn begins OCTOBER 4 Rosh Hashanah*	7 14 21	I 8 IS 22	T 9 16 23 30	3 10 17 24	T 4 11 18 25	5 12 19	6 13 20
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	19 Father's Day 21 Summer begins 24 St. Jean Baptiste (Duebec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 1 Civic- Holiday (C) 29 Summer Bank Holiday (UK) SEPTEMBER 5 Labor Day (C, US) 15 Declaration of Independence (My) 16 Independence Day (M) 22 Autumn begins 0CTOBER 4 Rosh Hashanah*	7 14 21	I 8 IS 22	T 9 16 23 30	3 10 17 24 31	T 4 11 18 25	5 12 19	6 13 20
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September	19 Father's Day 21 Summer begins 24 St. Jean Baptiste (Duebec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 1 Civic- Holiday (C) 29 Summer Bank Holiday (UK) SEPTEMBER 5 Labor Day (C, US) 15 Declaration of Independence (M) 16 Independence (M) 22 Autumn begins OCTOBER 4 Rosth Hashanah 10 Columbus Day, Obsud, (US) 10 Thanksgiving (C) 12 Day of the Race (M)	7 14 21 28	I 8 I5 22 29	T 2 9 16 23 30	W 3 10 17 24 31	T 4 11 18 25	5 12 19 26	6 13 20 27
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S	19 Father's Day 21 Summer begins 24 St. Jean Baptiste (Juebec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 1 Civic- Holiday (C) 29 Summer Bank Holiday (UK) SEPTEMBER 5 Labor Day (C, US) 15 Declaration of Independence (M) 16 Independence (M) 16 Independence (M) 22 Autumn begins OCTOBER 4 Rosth Hashanah 10 Columbus Day, Obsvd. (US) 10 Thanksgiving (C) 12 Day of the Race (M) 13 Yorn Kigpur* 15 National Boss Day (US)	7 14 21 28	I 8 I5 22 29	T 2 9 16 23 30	W 3 10 17 24 31	T 4 11 18 25	5 12 19 26	6 13 20 27
S M T W T F S 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S 1 2 3	19 Father's Day 21 Summer begins 24 St. Jean Baptiste (Ouebec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 1 Civic-Holiday (C) 29 Summer Bank Holiday (UK) SEPTEMBER 5 Labor Day (C, US) 15 Declaration of Independence (M) 16 Independence Day (M) 22 Autumn begins OCTOBER 4 Rosh Hashanah* 10 Columbus Day, Obswd. (US) 10 Thanksgiving (C) 12 Day of the Race (M) 13 Yom Kippur* 15 National Boss Day (US) 24 United Nations Day (US) 20 Oavigint Seving Time end's	7 14 21 28	1 8 15 22 29	T 2 9 16 23 30 T	3 10 17 24 31 Octob	T 4 11 18 25	5 12 19 26	6 13 20 27
S M T W T F S 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S 1 2 3 4 5 6 7 8 9 10	19 Father's Day 21 Summer begins 24 St. Jean Baptiste (Duebec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 1 Civic Holiday (C) 29 Summer Bank Holiday (UK) SEPTEMBER 5 Labor Day (C, US) 15 Declaration of Independence (M) 16 Independence (M) 17 Day (C) 18 Autumn begins 18 Autumn begins 19 Thanksgiring (C) 19 Thanksgiring (E) 10 Thanksgiring (E) 11 National Boss Day (US) 20 Joy/opt Serving Time ends 21 Halforsether	7 14 21 28	I 8 15 22 29 M	T 2 9 16 23 30 C T 4	W 3 10 17 24 31 Octob W	T 4 11 18 25 her T	5 12 19 26 F	6 13 20 27 S I 8
S M T W T F S 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	19 Father's Day 21 Summer begins 24 St. Jean Baptiste (Juebec) JULY 4 Canada Day (C) 4 Canada Day (C) 1 Civic Holiday (C) 29 Summer Bank Holiday (UK) SEPTEMBER 5 Labor Day (C, US) 15 Declaration of independence (M) 16 Independence (M) 16 Independence (M) 17 Columbus Day, Obsvd. (US) 18 Declaration of Independence (M) 19 Columbus Day, Obsvd. (US) 10 Thanksajing (C) 11 Day of the Race (M) 11 Yorn Kigoria Day (US) 12 Day of the Race (M) 13 Yorn Kigoria Day (US) 14 Halloween 15 Halloween 16 Halloween 17 Halloween 18 Halloween 18 Halloween 18 Halloween 19 Halloween	7 14 21 28 S	I 8 15 22 29 M	T 2 9 16 23 30 C T 4 II	W 3 10 17 24 31 Octob W	T 4 11 18 25 her T 6 13	5 12 19 26 F	6 13 20 27 S I 8
S M T W T F S 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S	19 Father's Day 21 Summer begins 24 St. Jean Baptiste (Duebec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 1 Civic Holiday (C) 29 Summer Bank Holiday (UK) SEPTEMBER 5 Labor Day (C, US) 15 Declaration of Independence Diy (M) 22 Autumn begins OCTOBER 4 Rosh Hashanah 10 Columbus Day, Obsvd. (US) 10 Thanksgiving (C) 12 Day of the Race (M) 13 Yom Kippur 14 National Boss Day (US) 24 United Nations Day (US) 25 United Nations Day (US) 26 United Nations Day (US) 27 United Nations Day (US) 28 United Nations Day (US) 29 Usy of the Dead (M) 20 Up of the Dead (M) 20 Electrical Day (US) 20 Day of the Dead (M) 20 Electrical Day (US) 20 Day of the Dead (M) 20 Electrical Day (US) 20 Electrical Day (US) 20 Day (Day (D) 20 Day	7 14 21 28 S	1 8 15 22 29 M	T 2 9 16 23 30 C T 4 II 18	W 3 10 17 24 31 Octob W	T 4 11 18 25 her T 6 13 20	5 12 19 26 F	6 13 20 27 S I 8 15 22
S M T W T F S 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S	19 Father's Day 21 Summer begins 24 St. Jean Bapitate (Duebec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 1 Civic Holiday (C) 29 Sammer Bank Holiday (UK) SEPTEMBER 5 Labor Day (C, US) 15 Declaration of 16 Independence (M) 16 Independence Day (M) 22 Automn begins 0CTOBER 4 Rotil Hathanah 1 Columbus Day, Obsud, (US) 11 Thanksgelring (C) 11 Thanksgelring (C) 12 National Boss Day (US) 13 Yorn Kilpour 15 National Boss Day (US) 14 United Nations Day (US) 10 Quylight Swing Time ends 11 Halloween 1 All Saints Day (M) 2 Day of the Dead (M) 5 Election Day (US) 11 Veterants Day (US) 11 Remembrance Day (US)	7 14 21 28 S 2 9 16 23	I 8 I5 22 29 M 3 IO I7 24	T 2 9 16 23 30 C T 4 11 18 25	W 3 10 17 24 31 0ctob W	T 4 11 18 25 her T 6 13 20 27	5 12 19 26 F 7 14 21 28	6 13 20 27 S I 8 15 22
S M T W T F S 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 November	19 Father's Day 21 Summer begins 24 St. Jean Baptiste (Duebec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 1 Civic Holiday (C) 29 Summer Bank Holiday (UK) SEPTEMBER 5 Labor Day (C, US) 15 Declaration of Independence Day (M) 22 Autumn begins 0CTOBER 4 Rosh Hashanah 10 Columbus Day, Obsvd. (US) 10 Thanksgiving (C) 12 Day of the Race (M) 13 Yom Kippur Supply (US) 14 December Day (US) 15 Declaration of Modern Day (US) 16 December Day (US) 17 Thanksgiving (C) 18 December Day (US) 19 December Day (US) 19 December Day (US) 10 December Day (US) 10 December Day (US) 11 Pather Day (US) 11 Pather Day (US) 11 Pather Day (US) 11 Remembrance Day (C) 12 Raveoutrion Anniversary (M) 12 Thanksgiving (C) 12 Raveoutrion Anniversary (M)	7 14 21 28 S 2 9 16 23 30	1 8 15 22 29 M 3 10 17 24 31	T 2 9 16 23 30 C T 4 11 18 25 De	3 10 17 24 31 Octob W	T 4 11 18 25 ber T 6 13 20 27 1ber	5 12 19 26 F 7 14 21 28	6 13 20 27 S I 8 8 15 22 29
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S M T W T F S 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 Navember S M T W T F S 1 8 19 20 21 22 23 24 25 26 27 28 29 30	19 Father's Day 11 Summer begins 24 St. Jean Baptiste (Juebec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST Colic Holiday (C) 5 Vick Holiday (J) 15 Declaration of Independence (M) 16 Independence (M) 17 Independence (M) 18 Independence (M) 19 July (M) 10 Columbus Day, Obsvd. (US) 10 Thanksighting (C) 12 Day of the Race (M) 13 Yom Kippor 16 Nations Day (US) 10 July (M) 11 Verterans Day (US) 11 Verterans Day (US) 11 Verterans Day (US) 12 Remembrance Day (US) 13 Research (M) 14 All Sants Day (M) 15 Remembrance Day (US) 16 Remembrance Day (US) 17 Remembrance Day (US) 18 Pearl Harbor 18 Pearl Harbor 18 Remembrance Day (US)	7 14 21 28 S 2 9 16 23 30 S	1 8 15 22 29 M 3 10 17 24 31	T 2 9 16 23 30 C T 4 11 18 25 De T	3 10 17 24 31 0ctob W	T 4 11 18 25 ber T 6 13 20 27 1 ber T 1	5 12 19 26 F 7 14 21 28	6 13 20 27 S I 8 I5 22 29 S
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S M T W T F S 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S	19 Father's Day 11 Summer begins 24 St. Jean Baptiste (Duebec) JULY 1 Canada Day (C) 1 Independence Day (US) AUGUST 1 Civic Holiday (C) 29 Summer Bank Holiday (UK) SEPTEMBER 5 Labor Day (C, US) 15 Declaration of Independence Day (M) 22 Autumn begins 0CTOBER 4 Rosh Hashanah 10 Columbus Day, Obsvd. (US) 10 Thanksgiving (C) 12 Day of the Race (M) 13 Yom Kippur By (US) 14 Declaration of Day (US) 14 Declaration Day (US) 15 Declaration of Day (US) 16 Declaration Day (US) 17 Declaration Day (US) 18 Declaration Day (US) 19 Declaration Day (US) 11 Patherson Day (US) 11 Patherson Day (US) 11 Patherson Day (US) 12 Payor of Day (US) 11 Patherson Day (US) 12 Payor of Day (US) 11 Patherson Day (US) 12 Payor of Day (US) 11 Patherson Day (US) 12 Payor of Day (US) 13 Patherson Day (US) 14 Thanksgiving (US) 15 Pearl Harbor Remembrance Day (US) 16 Virgin of Gudalaipe (M) 17 Winter begins 18 Declaration Day (US) 18 Virgin of Gudalaipe (M) 19 Virgin of Gudalaipe (M)	7 14 21 28 S 2 9 16 23 30 S	1 8 15 22 29 M 3 10 17 24 31 M	T 2 9 16 23 30 C T 4 11 18 25 De T 6 13	3 10 17 24 31 0ctob W 5 12 19 26	T 4 11 18 25 her T 6 13 20 27 1ber T 1 8 15	5 12 19 26 F 7 14 21 28 F 2 9	S I 8 8 IS 222 29 S 3 10 I7
S M T W T F S 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 November S M T W T F S November S M T W T F S 1 2 3 2 24 25 26 27 28 29 30	19 Father's Day 19 Father's Day 19 Eather's Day 24 St. Jean Baptiste (Juebec) JULY 1 Canada Day (C) 4 Independence Day (US) AUGUST 10 Canada Day (C) 5 Comment Bank Holiday (UK) 5EPTEMBER 5 Labor Day (C, US) 15 Declaration of Independence (M) 16 Independence (M) 17 October 18 Not Note (M) 19 July 19 July 19 July 19 July 19 July 10 Thanksgiving (C) 10 Day of the Race (M) 13 Yom (Kport 16 Nations Day (US) 10 Day(ight Saving Time ends 11 Halloween NOVEMBER 1 All Saints Day (M) 2 Day of the Dad (M) 2 Thanksgiving (US) 2 Revolution Anniversary (M) 2 Thanksgiving (US) 12 Virgin of Guadalpep (M) 11 Virgin of Guadalpep (M)	7 14 21 28 S 2 9 16 23 30 S	1 8 15 22 29 M 3 10 17 24 31 M	T 2 9 16 23 30 C T 4 11 18 25 De T 6	3 10 17 24 31 Octob W 5 12 19 26	T 4 11 18 25 ber T 6 13 20 27 T 1 8	5 12 19 26 F 7 14 21 28 F	S I 8 15 22 29 S 3 IO

^{*} All Jewish holidays begin at sundown the day before they are listed here.

							2000							
		Ja	nu	ıry			Important			Feb	rui	ıry		
S	M	T	\mathbf{w}	Ť	F	S	Dates	S	M	Т	W	T	F	S
I	2	3	4	5	6	7	JANUARY				I	2	3	4
8	9	IO	\mathbf{II}	12	13	14	1 New Year's	5	6	7	8	9	Ю	11
15	16	17	18	19	20	21	16 Martin L. King, Jr. Day (US) 29 Chinese New Year	12	13	14	15	16	17	18
22	23	24	25	26	27	28	5 Anniversary of the	19	20	21	22	23	24	25
29	30	31					Constitution (M)	26	27	28				
							14 Valentine's Day (C, UK, US)							
		λ	1ar	-L			12 Lincoln's Birthday (US) 14 Valentine's Day (C, UK, US) 20 Presidents' Day (US) 22 Washington's Birthday (US)				1pr	:1		
c		_			г	c	24 Flag Day (M) MARCH	c	11		W		17	c
S	M	T	w	T	F	S	1 Ash Wednesday 17 St. Patrick's Day (C, US)	<u>S</u>	M	T	VV	T	F	<u>S</u>
	,	_	I	2	3	4	20 Spring begins				_	4	_	8
5	6	7	8	9	10	11	26 Mothering Sunday (UK)	2	3	4	5	6	7	
12	13	14	15	16	17	18	APRIL	9	10	11	12	13 20	14	15
19	20	21	22	23	24	25	9 Palm Sunday	16	17		19 26		2I 28	22
26	27	28	29	30	31		13 Passover* 14 Good Friday	23	24	25	20	27	20	29
							16 Easter 17 Easter Monday (C. UK)	30						
			Ma	y			17 Easter Monday (C, UK) 26 Administrative Professionals Day (US)				Tun	e		
S	M	T	W	T	F	S	MAY	S	M	T	\mathbf{w}	Т	F	S
	1	2	3	4	5	6	1 Labor Day (M) 1 May Day Bank Holiday (UK) 5 Battle of Puebla (M)	-				I	2	3
7	8	9	10	п	12	13	5 Battle of Puebla (M) 10 Mother's Day (M)	4	5	6	7	8	9	10
14	15	16	17	18	19	20	10 Mother's Day (M) 14 Mother's Day (C, US) 20 Armed Forces Day (US)	II	12	13	14	15	16	17
21	22	23	24	25	26	27	22 Victoria Day (C)	18	19	20	21	22	23	24
28	29	30	31				22 Victoria Day (C) 29 Memorial Day, Obsvd. (US) 29 Spring Bank Holiday (UK)	25	26	27	28	29	30	
							JUNE 14 Flag Day (US)							
			Tul				18 Father's Day			Δ	***	, c+		
c		т	,	-	T	c	23 Summer begins24 St. Jean Baptiste (Québec)	c	М	T	ugi W	T	F	S
<u>s</u>	M	T	W	<u>T</u>	F	S	JULY 1 Canada Day (C)	<u>s</u>	IAI	<u> </u>	- **		-	
				_	-	8	4 Independence Day (US) AUGUST	6	_	8		3 10	4 11	5 12
2	3	4	5	6	7		7 Civic Holiday (C) 28 Summer Bank Holiday (UK)		7 14		9 16		18	
9 16	10	18	12	13 20	14 21	15 22	SEPTEMBER	13 20		15 22	23	17 24	25	19 26
	17	25	19 26	27	28	29	4 Labor Day (C, US) 15 Declaration of	27	28	29	30	31	2)	20
23 30	24	25	20	2/	20	29	Independence (M) 16 Independence Day (M)	2/	20	29	30	31		
30	31						23 Autumn begins 23 Rosh Hashanah*							
		Sej	pter	nbe	r		OCTOBER			C	ctol	ber		
S	M	T	W	T	F	S	7 Yom Kippur*9 Columbus Day, Obsvd. (US)	S	M	T	W	T	F	S
					I	2	9 Thanksgiving (C) 12 Day of the Race (M)	I	2	3	4	5	6	7
3	4	5	6	7	8	9	16 National Boss Day (US)	8	9	Ю	11	12	13	14
IO	II	12	13	14	15	16	24 United Nations Day (US) 29 Daylight Saving Time ends	15	16	17	18	19	20	21
17	18	19	20	21	22	23	31 Halloween NOVEMBER	22	23	24	25	26	27	28
24	25	26	27	28	29	30	1 All Saints Day (M) 2 Day of the Dead (M)	29	30	31				
							7 Election Day (US)							
		NT.	over	n ho			11 Veterans' Day (US) 11 Remembrance Day (C)			ת	ecen	a ho		
S	3.4	T	W		F	s	20 Revolution Anniversary (M) 23 Thanksglving (US)	s	M	T	W	T	F	S
3	M		_		_	_	DECEMBER	9	IAT	_	**			2
	4	-	8	2	3	4	7 Pearl Harbor Remembrance Day (US)				6	~	1 8	-
5	6	7		9	10	18	12 Virgin of Guadalupe (M) 16 Hanukkah*	3	4	5		7	-	9 16
12	-,	14		16	17		22 Winter begins 25 Christmas	10	11	12	13 20	14 21	15 22	23
19 26		21			24	25	26 Boxing Day (C, UK)	17 24		19 26	27	28	20	30
20	27	20	29	30			26 Kwanzaa begins	3I	- 45	20	4/	20	29	30
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^{*} All Jewish holidays begin at sundown the day before they are listed here.

	2007							
January	Important Dates	February						
SMTWTFS	JANUARY	S	M	Т	W	Ť	F	S
1 2 3 4 5 6	1 New Year's 15 Martin L. King, Jr. Day (US)	_		_	··	î	2	3
7 8 9 10 11 12 13	15 Martin L. King, Jr. Day (US) 20 First of Muharram 29 Ashura	4	5	6	7	8	9	10
14 15 16 17 18 19 20	FEBRUARY		12	13	14	15	16	17
21 22 23 24 25 26 27	5 Anniversary of the Constitution (M)		19	20	21	22	23	24
	Constitution (M) 12 Lincoln's Birthday (US) 14 Valentine's Day (C, UK, US) 18 Chinese New Year 19 Presidents' Day (US)					22	23	24
28 29 30 31	18 Chinese New Year	25	26	27	28			
	19 Presidents' Day (US) 21 Ash Wednesday							
March	22 Washington's Birthday (US)			1	Apr	il		
SMTWTFS	MARCH	S	M	T	w	Т	F	S
1 2 3	17 St. Patrick's Day (C, US) 18 Mothering Sunday (UK)	$\frac{\circ}{1}$	2	3	4	5	6	7
4 5 6 7 8 9 10	21 Spring begins 21 Benito Juarez' Birthday (M)	8	9	10	11	12	13	14
11 12 13 14 15 16 17	APHIL		16					21
	1 Palm Sunday 1 Daylight Saving Time begins		-	17	18	19	20	
18 19 20 21 22 23 24	3 Passover		23	24	25	26	27	28
25 26 27 28 29 30 31	8 Easter	29	30					
	9 Easter Monday (C, UK) 15 Holocaust Remembrance Day							
May	25 Administrative Professionals Day (US)				Jun	e		
SMTWTFS		S	M	T	W	Т	F	S
1 2 3 4 5	MAY 1 Labor Day (M) 5 Battle of Puebla (M) 7 May Day Bank Holiday (UK) 10 Mother's Day (M) 13 Mother's Day (C, US) 19 Armed Forces Day (US) 21 Victoria Day (C) 28 Memorial Day, Obsvd. (US) 28 Syring Bank Holiday (UK)	<u> </u>	141				1	2
6 7 8 9 10 11 12	7 May Day Bank Holiday (UK) 10 Mother's Day (M)	3	4	5	6	7	8	9
	13 Mother's Day (C, US)							
13 14 15 16 17 18 19	19 Armed Forces Day (US) 21 Victoria Day (C)		11	12	13	14	15	16
20 21 22 23 24 25 26	28 Memorial Day, Obsvd. (US) 28 Spring Bank Holiday (UK)		18	19	20	21	22	23
27 28 29 30 31	JUNE	24	25	26	27	28	29	30
	14 Flag Day (US) 17 Father's Day							
Tzelv	21 Summer begins 24 St. Jean Bantiste (Ouébec)			A	uar	ust		
July SMTWTFS	24 St. Jean Baptiste (Québec) JULY	s	м		ugi W		F	S
SMTWTFS	1 Canada Day 4 Independence Day (US)	<u>s</u>	M	T	w	T	F	<u>S</u>
S M T W T F S 1 2 3 4 5 6 7	1 Canada Day 4 Independence Day (US) AUGUST			T	W 1	T 2	3	4
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14	JULY 1 Canada Day 4 Independence Day (US) AUGUST 6 Civic Holiday (C) 27 Summer Bank Holiday (UK)	5	6	7	1 8	T 2 9	3 10	4 11
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	JULY 1 Canada Day 4 Independence Day (US) AUGUST 6 Civic Holiday (C) 27 Summer Bank Holiday (UK) SEPTEMBER 3 Labor Day (C, US)	5 12	6 13	7 14	1 8 15	T 2 9 16	3 10 17	4 11 18
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28	1 Canada Day 1 Canada Day 4 Independence Day (US) AUGUST 6 Civic Holiday (C) 27 Summer Bank Holiday (UK) SEPTEMBER 3 Labor Day (C, US) 12 First of Ramadan	5 12 19	6 13 20	7 14 21	1 8 15 22	2 9 16 23	3 10 17 24	4 11
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	JULY 1 Canada Day 4 Independence Day (US) AUGUST 6 Civic Holiday (C) 27 Summer Bank Holiday (UK) SEPTEMBER 3 Labor Day (C, US) 12 First of Ramadan 13 Rosh Hashanah* 15 Declaration of	5 12 19	6 13	7 14	1 8 15	T 2 9 16	3 10 17	4 11 18
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28	JULY 1 Canada Day 4 Independence Day (US) AUGUST 6 Civic Holiday (C) 27 Summer Bank Holiday (UK) SEPTEMBER 3 Labor Day (C, US) 12 First of Ramadan 13 Rosh Hashanah* 15 Declaration of	5 12 19	6 13 20	7 14 21	1 8 15 22	2 9 16 23	3 10 17 24	4 11 18
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	JULY 1 Canada Day 4 Independence Day (US) AUGUST 6 Civic Holiday (C) 27 Summer Bank Holiday (UK) SEPTEMBER 3 Labor Day (C, US) 12 First of Ramadan 13 Rosh Hashanah 15 Declaration of Independence (M) 16 Independence Day (M) 22 Yom Kippor	5 12 19	6 13 20	7 14 21 28	1 8 15 22 29	7 9 16 23 30	3 10 17 24	4 11 18
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September	JULY 1 Canada Day 4 Independence Day (US) AUGUST 6 Civic Holiday (C) 27 Summer Bank Holiday (UK) SEPTEMBER 3 Labor Day (C, US) 12 First of Ramadan 13 Rosh Hashanah 15 Declaration of Independence (M) 16 Independence Day (M) 22 York Kipour 23 Autum Degins	5 12 19 26	6 13 20 27	7 14 21 28	W 1 8 15 22 29	T 2 9 16 23 30	3 10 17 24 31	4 11 18 25
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S	JULY 1 Canada Day 4 Independence Day (US) AUGUST 6 Civic Holiday (C) 27 Summer Bank Holiday (UK) SEPTEMBER 3 Labor Day (C, US) 12 First of Ramadan 13 Rosh Hashanah 15 Declaration of Independence (M) 16 Independence Day (M) 22 York Kipour 23 Autum Degins	5 12 19 26	6 13 20 27 M	7 14 21 28 C T	W 1 8 15 22 29 Octob W	T 2 9 16 23 30 her T	3 10 17 24 31	4 11 18 25
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S 1	JULY 1 Canada Day 4 Independence Day (US) 4 Independence Day (US) 4 Independence Day (US) 5 Canada Day 6 Canada Day 7 Cana	5 12 19 26	6 13 20 27 M	7 14 21 28 7 T	W 1 8 15 22 29 Octob W 3	T 2 9 16 23 30 her T	3 10 17 24 31 F	4 11 18 25 S
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S 1 2 3 4 5 6 7 8	JULY 1 Canada Day 4 Independence Day (US) 4 Independence Day (US) 4 Independence Day (US) 4 Independence Day (US) 5 CYPIEMBER 3 Labor Day (C, US) 12 First of Ramadan 13 Posh Nasharanh 15 Declaration of Independence (M) 16 Independence (M) 17 Independence (M) 18 Thankspiring (C) 23 Autumn begins 0CT08ER 8 Columbus Day, Obsvd. (US) 8 Thankspiring (C) 12 Day of the Race (M) 12 (Eig) al Fit* 16 National Boss Day (US)	5 12 19 26 S	6 13 20 27 M 1 8	7 14 21 28 7 T	W 1 8 15 22 29 Octob W 3 10	T 2 9 16 23 30 her T 4 11	3 10 17 24 31 F 5 12	4 11 18 25 S 6 13
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	JULY 1 Canada Day 4 Independence Day (US) 4 Independence Day (US) 4 Independence Day (US) 5 Etabor Day (C, US) 5 Etabor Day (C, US) 5 First of Pamadan 13 Rosh Nashanah 15 Poedaration of Independence Day (M) 22 Yom Kippur 23 Autumn Degins 0CTOBER 8 Columbus Day, Obsvd. (US) 8 Thanksgiving (C) 12 Day of the Race (M) 12 (Ed) at Fitt 16 Rosh Columbus Day, US) 18 National Boss Day (US) 18 National Boss Day (US) 18 National Boss Day (US)	5 12 19 26 S	6 13 20 27 M 1 8 15	7 14 21 28 7 7 2 9 16	W 1 8 15 22 29 Octob W 3 10 17	T 2 9 16 23 30 her T 4 11 18	3 10 17 24 31 F 5 12 19	4 11 18 25 S 6 13 20
S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 September S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	JULY 1 Canada Day 4 Independence Day (US) 4 Independence Day (US) 4 Independence Day (US) 5 Civic Holiday (C) 5 Summer Bank Holiday (UK) 5 Etabor Day (C, US) 5 Flator Day (C, US) 6 Tolar Day (C, US) 6 Tolar Day (C, US) 7 Flator Day (C, US) 7 Flator Day (C, US) 8 Thanadan 13 Rosh Hashanah 15 Declaration of Independence Day (M) 22 Yorn Kippur 23 Autumn Degins 0 CTOBER 8 Columbus Day, Obsvd. (US) 8 Thanksgiving (C) 12 Day of the Race (M) 12 (Ed) at Fitt 12 (Ed) at Fitt 12 (Ed) at Fitt 14 Halloweeu 15 July (US) 15 July (US) 16 July (US) 17 July (US) 18 Thanksgiving (C) 18 Thanksgiving (C) 19 Day of the Race (M) 19 Day (US) 19 Day (US) 10 Day (US) 10 Day (US) 10 Day (US) 11 Day (US) 12 Day of the Race (M) 12 (Ed) at Fitt 13 Day (US) 14 United Nations Day (US) 15 Day (US) 16 Day (US) 17 Day (US) 18 Day (U	5 12 19 26 S 7 14 21	6 13 20 27 M 1 8 15 22	7 14 21 28 7 7 2 9 16 23	W 1 8 15 22 29 Octob W 3 10 17 24	T 2 9 16 23 30 her T 4 11	3 10 17 24 31 F 5 12	4 11 18 25 S 6 13
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 ^{*} All Jewish holidays begin at sundown the day before they are listed here.
 US - United States, C - Canada, M - Mexico, UK - United Kingdom

