AGREEMENT

BETWEEN

DRYDEN COMMUNITY SCHOOLS

AND

DRYDEN SCHOOL EMPLOYEES' CHAPTER OF LOCAL #1421,

AFFILIATED WITH MICHIGAN COUNCIL #25

AFSCME, AFL-CIO

July 1, 1990 to June 30, 1993

RELATIONS COLLECTION
Michigan State University

Drupten Community Schoole

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AGREEMENT

This Agreement, entered into on this 1st day of July, 1990, between the Dryden Community Schools (hereinafter referred to as the "EMPLOYER") and Dryden School Employees' Chapter of Local #1421, affiliated with Michigan Council #25, AFSCME, AFL-CIO (hereinafter referred to as the "UNION").

*Cafeteria Personnel, Custodians and Transportation Department

(NOTE: The headings used in this Agreement and exhibits neither add to nor subtract from the meaning, but are for reference only.)

PURPOSE AND INTENT:

The general purpose of this Agreement is to set forth terms and conditions of employment, and to promote orderly and peaceful labor relations for the mutual interest of the Community, Employer, Employees, and the Union.

The Employer and Employees mutually agree to provide the best possible education for the children of the Dryden Community Schools.

The parties recognize that the interest of the Community and the job security of the employees depend upon the Employer's success in establishing a proper service to the Community.

To these ends, the Employer and the Employees (Union) encourage to the fullest degree friendly and cooperative relations between the respective representatives at all levels and among all employees.

ARTICLE 1. RECOGNITION. Employees Covered

Pursuant to and in accordance with all applicable provisions of Act 379 of the Public Acts of 1965, as amended, the Employer does hereby recognize the Union as the exclusive representative for the purpose of collective bargaining in respect to rates of pay, wages, hours of employment, and other conditions of employment for the term of this Agreement of all employees of the Employer included in the bargaining unit described below:

All full-time and part-time custodians, full-time regular bus drivers, and cafeteria personnel, including Head Cooks, EXCLUDING administrators, supervisors, student help, temporary help, and co-op.

ARTICLE 2. AID TO OTHER ORGANIZED GROUPS OR UNIONS

The Employer and/or Employees (Union) will not aid, promote or finance any labor group or organization which purports to engage in collective bargaining or make any agreement with any such group or organization for the purpose of undermining the other organized groups or unions.

ARTICLE 3. MANAGEMENT'S RIGHTS

The Union recognizes, except where expressly abridged by any other provision of this Agreement, the vested rights of the School system to:

- (a) In the administration of all matters covered by the Agreement, employees are governed by the provisions of any existing or future laws and regulations which may be applicable, and the Agreement shall at all times be applied subject to such laws, regulations and policies.
- (b) Management officials of the agency retain the right, in accordance with applicable laws and regulations, (1) to direct employees of the agency; (2) to hire, promote, transfer, assign, and retain employees in positions within the agency, and to suspend, demote, discharge, or take other disciplinary action against employees; (3) to relieve employees from duties because of lack of work or for other legitimate reasons; (4) to maintain the efficiency of the School District operations entrusted to them; (5) to determine the methods, means and personnel by which such operations are to be conducted; and (6) to take whatever actions may be necessary to carry out the mission of the agency in situations of emergency.

Nothing in this Section is intended to limit any other right of the School Board not expressly indicated in this Section, where the exercise of such rights is not in conflict with any other provisions of this Agreement.

ARTICLE 4. UNION SECURITY. Agency Shop

- (a) Employees covered by this Agreement at the time it becomes effective and who are members of the Union at that time shall be required, as a condition of continued employment, to continue membership in the Union.
- (b) Employees hired, rehired, reinstated or transferred into the bargaining unit after the effective date of this Agreement and covered by this Agreement, shall be required as a condition of continued employment to become members of the Union or pay a service fee to the Union equal to dues and initiation fees required for membership for the duration of this Agreement, commencing the thirtieth (30th) day following the beginning of their employment in the unit.

In the event an employee hired after November 1, 1976, shall not pay fee or authorized payment by payroll deduction, the Board shall cause the termination of employment of such an employee.

- (c) Employees shall be deemed to be members of the Union within the meaning of this Section or shall be deemed to have paid the equivalent fee, if they are not more than sixty (60) days in arrears in payment of membership dues or fees.
- (e) The above provisions do not pertain to those employees who were employed before November 1, 1976, and are presently employed and are not presently Union members.
- (f) The Union further agrees to hold harmless and indemnify the Employer for all expenses and back wages in the event it is determined by a competent authority, either through arbitration or through the courts, that the Employer did at the request of the Union, wrongfully discharge any individual as a result of the provisions contained in this Article.
- (g) If any provision of this Article is invalid under Federal or State law, said provision shall be modified to comply with the requirements of said Federal or State law."

ARTICLE 5. DUES CHECK-OFF

(d)

- (a) The Employer agrees to deduct from the wages of any employee who is a member of the Union, all Union membership dues and initiation fees uniformly required, if any, as provided in a written authorization in accordance with the standard form used by the Employer herein (see Paragraph [d]), provided, that the said form shall be executed by the employee. The written authorization for Union dues deduction shall remain in full force and effect during the period of this contract and may be revoked only by written notice given during the period thirty (30) days immediately prior to expiration of this contract. The termination must be given both to the Employer and the Union.
- (b) An employee shall cease to be subject to check-off beginning with the month immediately following the month in which he is no longer a member of the bargaining unit. The Local Union will be notified by the Employer of the names of such employees following the end of the month in which the termination took place.
- (c) The Union shall indemnify the Board and hold it harmless against any loss or claims for damages resulting from the payment to the Union of any monies deducted under this Article, and in the event any actions or claims are commenced against the Board to recover from it any sums deducted under this Article, the Union shall intervene and defend against such action or claim and the Union shall be held liable for any award made in such an action against the School Board. The Union shall select the attorney.

AUTHODIZATION FORM

	HOTHORIZATION TOTAL	
To:		(Employer)
I hereby request and auth the following:	orize you to deduct from	my earnings, one of
[] An amount establish or	ed by the Union as monthl	Ly dues.
[] An amount equivalen as a service fee.	t to monthly union dues,	which is established
The amount deducted shall AFL-CIO in behalf of Loca		
By:Print Last Name	Fi	irst Name
Address	Zip Code	Telephone
Department		Classification
Signature		Date

ARTICLE 6. REMITTANCE OF DUES AND FEES

(a) When Deductions Begin

Check-off deductions under all properly executed authorization for check-off shall become effective at the time the application is signed by the employee and shall be deducted from the first pay period of the month and each month thereafter.

(b) Remittance of Dues to Financial Officer

Deductions for any calendar month shall be remitted to such address designated to the designated financial officer of Michigan Council #25, AFSCME, AFL-CIO, with an alphabetical list of names and changes in addresses of all employees from whom deductions have been made no later that the fifth (5th) day of the month following the month in which they were deducted.

(c) The Employer shall additionally indicate the amount deducted and notify the financial officer of the Council of the names and addresses of employees who, through a change in their employment status, are no longer subject to deductions and further advise said financial officer by submission of an alphabetical list of all new hires since the date of submission of the previous month's remittance of dues.

ARTICLE 7. UNION REPRESENTATION

(a) Stewards, Alternate Stewards and Unit Chairmen

The employees covered by this Agreement will be represented by three (3) Stewards. The Union shall have the exclusive right to assign said Stewards and shall assign at least one (1) Steward to each of the following departments:

Food Service (Cafeteria Personnel)
Transportation Department (Bus Drivers)
Custodial Personnel

- 1. The Employer will be notified of the names of the alternate Stewards who would serve only in the absence of a regular Steward.
- 2. The Stewards, during their working time, if needed, will be allowed the necessary time off to investigate and present grievances to the Employer, provided that permission is first secured before leaving to investigate or present a grievance. Four hours per year will be paid by the Employer for investigation and presentation of grievances. Work time used for such purposes beyond four hours per year is work time that must be made up.
- 3. The Unit Chairman, during his/her working time, if needed, will be allowed the necessary time off to investigate and present grievances to the Employer, provided that permission is first secured before leaving to investigate or present a grievance. Four hours per year will be paid by the Employer for investigation and presentation of grievances. Work time used for such purposes beyond four hours per year is work time that must be made up.

4. The Union agrees not to interrupt the normal operation of the school for the investigating and presenting of grievances.

(b) Union Bargaining Committee

- 1. Employees covered by this Agreement will be represented in negotiations by not more than four (4) negotiating committee members.
- All bargaining by the parties shall commence during the agreed upon time and place.
- 3. Members of the bargaining committee will not be paid by the Employer for the hours spent in negotiations, but the work time shall be made up later.

ARTICLE 8. SPECIAL CONFERENCES

- (a) Special conferences for important matters will be arranged between the Chapter Chairman and the Employer or its designated representative upon the request of either party. Such meetings shall be between at least two (2) representatives of the Union and two (2) representatives of Management. Arrangements for such special conferences shall be made in advance and an agenda of the matters to be taken up at the meeting shall be presented at the time the conference is requested. Matters taken up in special conference shall be confined to those included in the agenda. Conferences shall be confined to those included in the agenda. Conferences shall be held at a time and place that will not cause loss of time* (pay) for the employees, up to five (5) hours of employee time, total, without loss of pay. This meeting may be attended by representatives of the Council and/or representatives of the International Union.
- (b) The Union representatives may meet on the Employer's property for at least one-half $\binom{1}{2}$ hour immediately preceding the conference.

*The time must be made up to be paid for.

ARTICLE 9. GRIEVANCE PROCEDURE

It is the intent of the parties to this Agreement that the grievance procedure set forth herein shall serve as a means for a peaceful settlement of disputes that may arise between them as to the application and interpretation of this Agreement or other conditions of employment. In order to be a proper matter for the grievance procedure, the grievance must be presented within ten (10) calendar days of the employee's knowledge of its occurrence. The Employer will answer, in writing, any grievance presented to it in writing by the Union. A grievance is a complaint by an employee of the bargaining unit concerning any alleged violation of this Agreement or other conditions of employment.

STEP 1

Any employee having a grievance shall discuss the grievance with the immediate supervisor and the steward.

STEP 2

If the matter is thereby not disposed of, it will be submitted in written form by the Steward to the immediate supervisor. Upon receipt of the grievance, the supervisor shall sign and date the Steward's copy of the grievance. The grievance must include relief sought.

The immediate supervisor shall give his answer to the Steward within five (5) working days, seven (7) calendar days of the receipt of the grievance. In the event the supervisor is absent, the grievance may be brought to the principal. If the principal is absent, it will go directly to the superintendent.

STEP 3

If the answer is not satisfactory to the Union, it shall be presented in writing by the Steward to the superintendent of schools within five (5) working days, seven (7) calendar days, after the immediate supervisor's response is due. The superintendent of schools shall sign and date the Steward's copy. The superintendent of schools shall respond to the Steward in writing within five (5) working days, seven (7) calendar days, of receipt of the grievance.

STEP 4

If the grievance remains unsettled, it shall be presented by the Chapter Chairman, in writing, to the Board of Education within seven (7) working days after the response of STEP 3 is due. The Board officers shall sign and date the Chapter Chairman's copy. The Board of Education shall respond in writing to the Chapter Chairman within five (5) working days following the next official Board meeting.

STEP 5

- (a) If the answer at STEP 4 is not satisfactory, and the Union wishes to carry it further, the Chapter Chairman shall refer the matter to Council #25.
- (b) In the event Council #25 wishes to carry the matter further, it shall, within thirty (30) calendar days from the date of the Employer's answer at STEP 4 meet with the Employer for the purpose of attempting to resolve the dispute(s). If the dispute(s) remain unsettled, and the Council wishes to carry the matter(s) further, Council #25 shall file a demand for arbitration in accordance with the American Arbitration Association's rules and procedures.
- (c) The arbitration proceedings shall be conducted in accordance with the American Arbitration Association rules and regulations.
- (d) There shall be no appeal from any arbitrator's decision. Each such decision shall be final and binding on the Union, its members, the employee or employees involved, and the Employer. The arbitrator shall make a judgment based on the express terms of this Agreement, and shall have no authority to add to, or subtract from any of the terms of this Agreement. The expenses for the arbitrator shall be shared equally between the Employer and the Union.

- (e) A grievance may be withdrawn without prejudice and if so withdrawn all financial liabilities shall be cancelled. If the grievance is reinstated, the financial liability shall date only from the date of reinstatement. If the grievance is not reinstated within thirty (30) working days from the date of withdrawal the grievance shall not be reinstated. When one or more grievances involve a similar issue, those grievances may be withdrawn without prejudice pending the disposition of the appeal of the representation case. In such event, the withdrawal without prejudice will not affect financial liability.
- (f) Any grievance not answered within the time limits by the Employer shall be appealed to the next step, if the Union so desires.
- (g) Any grievance not appealed by the Union within the time limits shall be deemed settled on the basis of the Employer's last answer.
- (h) Any individual employee may present a grievance and have the grievance adjusted without intervention of the Union if the adjustment is not inconsistent with the terms of this Agreement at Step 1 only.

ARTICLE 10. CLAIMS FOR BACK PAY

- (a) All grievances must be filed in writing within thirty (30) days from the time the alleged violation was to have occurred. The School shall not be required to pay back wages more than ten (10) days prior to the date a written grievance is filed.
- 1. All claims for back wages shall be limited to the amount of wages that the employee would otherwise have earned, less any unemployment or other compensation that he may have received from any source during the period of the back pay.
- 2. No decision in any one case shall require a retroactive wage adjustment in any other case.
- (b) Any grievance occurring during the period between the termination date of this Agreement and the effective date of a new agreement shall not be processed. Any grievance which arose prior to the effective date of this Agreement shall not be processed.
- (c) The fact that the grievance has been considered by the parties in the preceding steps of the grievance shall not constitute a waiver of jurisdictional limitations upon the arbitrator in this Agreement.

ARTICLE 11. DISCHARGE AND SUSPENSION

(a) Notice of Discharge, Suspension of Demotion:

The Employer agrees, promptly upon the discharge, suspension, or demotion of an employee, to notify in writing the employee and his Steward of the discharge, suspension or demotion. Said written notice shall contain the specific reasons for the discharge, suspension, or demotion.

(b) The discharged, suspended or demoted employee will be allowed to discuss his discharge, suspension, or demotion with his Steward, and the Employer will make available a meeting room where he may do so before he is required to leave the property of the Employer. Upon request, the Employer or his designated representative will discuss the discharge, suspension, or demotion with the Employee and the Steward.

(c) Appeal of Discharge, Suspension, or Demotion:

Should the discharged, suspended, or demoted employee and/or the Steward consider the discharge, suspension, or demotion to be improper, it shall be submitted to the Fourth Step of the grievance procedure. The grievance must be presented within ten (10) working days of the discharge, suspension, or demotion.

(d) Warning or Reprimands:

All warnings, reprimands, and statements will be placed in the employee's personnel file. The employee shall be required to sign the notice which will verify that he has received such notice, but in no way shall be construed by anyone that he agrees. If the employee feels the warning or reprimand is unjust, he may file a grievance.

(e) Use of Past Record:

In imposing any discipline or discharge on a current charge, the Employer will not take into account any prior infractions which occurred more than three (3) years previously (except in cases of moral turpitude or alcoholism).

ARTICLE 12. NO STRIKE/NO LOCKOUT

The Union will not cause or permit its members to cause, nor will any member of the Union take part in any sit-down, stay-in, slow-down, stoppage, strike or curtailment of work, or restriction of, or interference with, the Dryden School District during the life of this Agreement, nor will the School District cause or sanction a lock-out during the life of the Agreement.

ARTICLE 13. SENIORITY. Probationary Employees

- (a) New employees hired in the unit shall be considered as probationary employees for the first ninety (90) calendar days of their employment. When an employee finishes the probationary period he shall be entered on the seniority list of the unit and shall rank for seniority from the first day of employment. There shall be no seniority among probationary employees.
- (b) The Union shall represent probationary employees for the purpose of collective bargaining in respect to rates of pay, wages, hours of employment, and other conditions of employment as set forth in Section 1 of this Agreement, except discharged and disciplined employees for other than Union activity.
- (c) Seniority shall be on an employer-wide basis, in accordance with the employee's classification, and last date of hire.

(d) The Employer shall arrange, on the first day of employment, a thirty (30) minute interview period between the Chapter Chairman and the new employee(s) for the purpose of welcoming the new employee, furnishing him with a copy of the Agreement, authorization cards; explaining the structure of the organization; and providing any other pertinent information.

ARTICLE 14. SENIORITY LISTS

- (a) Seniority shall not be affected by the age, race, sex, marital status, or dependents of the employee.
- (b) The seniority list on the date of this Agreement will show the date of hire, names and job titles of all employees of the unit entitled to seniority.
- (c) The Employer will keep the seniority list up to date at all times and will provide the Chapter Chairman with up-to-date copies at least once each year.

ARTICLE 15. LOSS OF SENIORITY

An employee shall lose his seniority for the following reasons only:

- (a) He quits.
- (b) He is discharged and the discharge is not reversed through the procedure set forth in this Agreement.
- (c) He is absent for three (3) consecutive working days without notifying the Employer. After such absence, the discharge is automatic. The Employer will send written notification to the employee at his last known address that he has lost his seniority and his employment has been terminated (not grievable). The Employer, at his discretion, may make exceptions extending the three (3) day period.
- (d) If he does not return to work when recalled from layoff as set forth in the recall procedure (not grievable). The Employer, at his discretion, may make exception extending the recall period.
- (e) Return from sick leave and leaves of absence will be treated the same as (c) above.
- (f) Gives false reason for the leave of absence, or engages in other employment during such leaves.

ARTICLE 16. SENIORITY OF OFFICERS AND STEWARDS

Seniority of officers and stewards shall be in accord with the date employed. The Unit Chairman, then the officers of the local, will be the last to be laid off in that classification.

ARTICLE 17. LAYOFF DEFINED

- (a) Layoff means a reduction in the working force.
- (b) If it becomes necessary for a layoff, the following procedure will be mandatory in each classification: Probationary employees will be laid off first. Seniority employees will be laid off according to seniority.
- (c) Employees to be laid off from their regularly scheduled duties for an indefinite period of time will have at least seven (7) calendar days notice of layoff. The Local Union Secretary shall receive a list from the Employer of the employees being laid off on the same date the notices are issued to the employees.
- (d) Laid off employees will have their hospitalization paid by the Employer through the month following the date of layoff.

ARTICLE 18. RECALL PROCEDURE

When the working force is increased after a layoff, employees will be recalled according to seniority, with the most senior employee on layoff being recalled first. Notice of recall shall be sent to the employee at his last known address by registered or certified mail. If an employee fails to report for work within five (5) calendar days from the date of receipt of notice, or ten (10) days of mailing of recall, he shall be considered a quit.

ARTICLE 19. JOB POSTINGS AND BIDDING PROCEDURES

- (a) All vacancies and/or newly created positions within the bargaining unit shall be posted within seven (7) working days of the date the vacancy occurs. All vacancies or newly created positions within the bargaining unit shall be filled on the basis of qualifications. If qualifications are relatively equal, seniority will prevail. All vacancies will be posted for a period of five (5) working days, setting forth the minimum requirements for the position in a conspicuous place on bulletin boards in each building. Employees interested shall apply in writing within the five (5) working days' posting period.
- (b) The job shall be awarded or denied within seven (7) working days after the posting period. In the event the senior applicant is denied the job, reasons for denial shall be given in writing to the employee and his Steward. In the event the senior applicant disagrees with the reasons for denial, it shall be a proper subject for the grievance procedure.
- (c) During the six (6) week trial period, the employee shall have the opportunity to revert back to his former classification. If the employee is unsatisfactory in the new position, notice and reasons shall be submitted to the employee and his steward in writing. In the event the employee disagrees, it shall be a proper subject for the grievance procedure.
- (d) During the trial period, employees will receive the rate of the job they are performing.
- (e) Employees working in a higher classification shall receive the rate of the higher classification.
- (f) Temporary transfers for the purpose of filling temporary vacancies over three (3) days will be posted, if feasible.

(g) If any part-time employee is brought in to work more than three (3) eight hour days in succession other than vacations, this position will be offered to full-time employees based on seniority if qualifications are relatively equal for the work assigned by the Administration.

ARTICLE 20. VETERANS. Reinstatment of

The re-employment rights of employees and probationary employees will be in accordance with all applicable laws and regulations.

ARTICLE 21. EDUCATIONAL LEAVE OF ABSENCE FOR VETERANS

- (a) Employees who are reinstated in accordance with the Universal Military Training Act, as amended, and other applicable laws and regulations, will be granted leaves of absence without pay or benefits for a period not to exceed a period equal to their seniority, in order to attend school full time under applicable federal laws in effect on the date of this Agreement.
- (b) Employees who are in some branch of the Armed Forces Reserve or the National Guard will be paid the difference between their Reserve pay and their regular pay when they are on full-time active duty in the Reserve or National Guard, provided proof of service and pay is submitted. A maximum of two (2) weeks per year is the limit, except in the case of an emergency at the Employer's discretion.

ARTICLE 22. LEAVE OF ABSENCE

- (a) Leaves of absence for periods not to exceed one (1) year will be granted in writing, without loss of seniority, for:
 - 1. Serving in any elected or appointed position, public or Union.
 - 2. Illness leave (physical or mental).
 - 3. Prolonged illness in immediate family.
 - 4. Educational leave.

Such leave may be extended for like cause at Board discretion.

- (b) All leaves of absence are without pay or benefits.
- (c) All seniority will be frozen when on leaves of absence excluding personal illness and when on layoff.
- (d) Employees shall accrue seniority for personal illness only while on any leave of absence granted by the provisions of this Agreement, and shall be returned to the <u>like</u> position they held at the time the leave of absence was granted, or to a position to which his seniority entitles him.
- (e) Members of the Union selected to attend a function of the Union shall be allowed time off with loss of time or pay to attend (time may be made up).
- (f) Members of the Union elected to attend a function of the International Union, such as conventions or educational conferences, shall be allowed time off without pay to attend such conferences and/or conventions.

ARTICLE 23. UNION BULLETIN BOARDS

The Employer will provide bulletin boards in each School which may be used by the Union for posting notice pertaining to Union business.

ARTICLE 24. JURY DUTY

An employee who serves on jury duty will be paid the difference between his pay for jury duty and his regular pay.

ARTICLE 25. SAFETY

Bargaining unit members shall not be required to work under unsafe or hazardous conditions or to perform tasks which endanger their health, safety or well-being. Bargaining unit members shall immediately notify, in writing, the Administration of any unsafe or hazardous condition. The Administration shall make every effort to correct the situation as soon as possible.

ARTICLE 26. EQUALIZATION OF OVERTIME

When in the judgment of the Administration, overtime is required, it will endeavor to distribute such overtime work, insofar as practical and possible, equally among the employees who normally perform the work as the job classification, on the respective shift.

The intent of such paragraph should not place any restriction on requirement of any rigid sequential order of overtime distribution, nor shall the school be liable for any overtime payment of hours not worked as a result of such distribution. This will be monitored on a quarterly basis. An overtime desired list will be maintained.

Overtime to unload government truck(s) will be excluded from overtime equalization.

ARTICLE 27. WORKER'S COMPENSATION. On-the-Job Injury.

- (a) Each employee shall be covered by the applicable Worker's Compensation Laws.
- (b) In the event of an on-the-job accident in which the employee is entitled to benefits under the Worker's Compensation Act, the balance of the employee's average weekly earnings not covered by Worker's Compensation may be covered by sick leave pay, and this portion (sick leave) only to be deducted from the employee's accumulated sick leave.
- (c) Employer paid hospitalization shall continue for one (1) year from date of injury. After that date employees may remain in the group coverage at their own expense.

ARTICLE 28. WORKING HOURS. Shift Premium and Hour

- (a) Regular working hours shall be at the discretion of the Employer, provided that all persons shall work consecutive hours.
 - (b) Employees' regular work day and week shall be defined as:

Cooks: Five (5) days a week, varied hours. (Head cook about twenty-five [25] hours - Kitchen help about twenty [20] hours per week.)

Custodians: Eight (8) hours per day, forty (40) hours per week.

(part time about four [4] hours per day - twenty [20] hours per week).

- (c) Employees shall be allowed thirty (30) minutes off for lunch, but shall not be paid for this time (nor shall this time be counted in computing overtime), included in their regular work day. Cooks shall receive a free lunch which may be taken either during the employees' break or after completion of their work day.
- (d) Employees may take a paid fifteen (15) minute coffee break in the a.m. and also a coffee break in the p.m., or the first half and second half of their regular shift, whichever may apply.
- (e) An employee reporting for additional time shall be guaranteed at least two (2) hours' pay at their rate if not just before or just after regular working hours.
 - (f) Time and one-half will be paid as follows:
 - For all hours over eight (8) in one (1) day;
 - 2. For all hours in excess of forty (40) in any one (1) week;
 - 3. For Saturday work if called in (not make-up time).
 - (g) Make-up time is not overtime.

The Administration may approve make-up time arrangements if the employee has requested in writing such arrangements at least two (2) days prior to the absence causing the need for make-up time. This two day written provision may be waived by the Administration in emergency situations.

Examples of reasons for make-up time requests are as follows:

- (1) Work Saturday or Sunday to complete Friday night work (work must be completed prior to school Monday morning).
- (2) Work Sunday to remove snow prior to start of school Monday morning when snow day occurred on Friday and employee was not able to get into work.
- (3) Other reasons as deemed acceptable by Administration. (Example of Form Below)

Form: Make-Up Time

		would like to no	ot work	(day)
(hours)	but will work	(day)	(hours)	to make up
Employee			Supervisor	

(h) The district will attempt to give 24 hour notice if an employee is to be transferred.

ARTICLE 29. SICK LEAVE

- All employees covered by this agreement on the school payroll shall accumulate leave as follows:
- (a) Custodians One (1) sick leave day per month, not to exceed twelve (12) days per year with limited maximum accumulation of ninety (90) days.

In addition, custodians shall receive three (3) personal business days per year. All unused personal business days will convert to sick days at the end of the school year. Upon separation or retirement, employees will be paid 33% of the wage for accumulated sick days up to ninety (90) days.

(b) Transportation Employees - One (1) sick leave day per month September through June, not to exceed ten (10) days per year. Sick leave shall be calculated and recorded as the number of regular runs normally taken on work day during the month the sick day was earned. Accumulated sick leave may not exceed 360 runs. Upon separation or retirement, transportation employees will be paid 33% of the regular run rate for accumulated runs up to 360 runs.

In addition, transportation employees shall receive two (2) personal business days per year. Personal business days shall not accumulate year-to-year. Drivers not using their personal day(s) during the year will be paid their regular daily rate (a maximum 2 days) at the end of each year for each unused personal day.

(c) Food Service Employees - One (1) sick leave day per month, September through June, not to exceed ten (10) days per year with limited maximum accumulation of ninety (90) days.

In addition, food service employees shall receive two (2) personal business days per year. All unused personal business days shall convert to sick days at the end of the school year. Upon separation or retirement, food service employees will be paid 33% of the wage for accumulated sick days up to ninety (90) days.

ARTICLE 30. FUNERAL LEAVE

- (a) Each employee shall be entitled to be reavement leave, without loss of pay, inaccordance with the following schedule:
- Three working days for the death of a spouse, son/daughter, stepson/step-daughter, foster child, parent, mother-in-law, father-in-law, brother, sister, grandparent, brother-in-law, sister-in-law, and grandchildren.
- 2. One (1) working day maximum during each school year for the death of a friend or relative.
- (b) Any employee selected to be a pallbearer for a deceased employee, and the Chapter Chairman or his representative shall be allowed one (1) day to attend the funeral.

ARTICLE 31. HOLIDAY PROVISIONS

- (a) The paid holidays are designated as:
 - 1. Full time and part time (year round)

Fourth of July
Labor Day
Thanksgiving Day & Day after Thanksgiving
Day during Christmas Time
(mutually agreed upon by Employer
and Employee)
Christmas Day
New Year's Day

Good Friday
Memorial Day
Employee's Birthday
(or day designated two weeks
in advance)
Christmas Eve (if Christmas
falls on a Tuesday through
Saturday)

2. Part time, Cooks and Bus Drivers

Labor Day (if worked before)
Christmas Day
New Year's Day
Thanksgiving Day & Day after Thanksgiving

Good Friday (all day)
Memorial Day
Employee's Birthday (or day
designated 2 weeks in advance)

Employees will be paid their current rate based on their regular scheduled work day for said holidays.

- (b) Should a holiday fall on Saturday, Friday shall be considered as the holiday. Should a holiday fall on Sunday, Monday shall be considered as the holiday.
 - (c) Employees' day off may be changed if both Employer and Employee agree.
- (d) In order to qualify for a paid holiday, the employee must work his/her regularly scheduled day immediately prior to and immediately following the day on which the holiday falls or is celebrated with the following exceptions:
 - Vacation day(s) previously approved by the Plant Manager or Superintendent.
 - 2. Emergency medical treatment with corresponding written verification from a physician of such treatment.

ARTICLE 32. VACATION ELIGIBILITY (Custodians Only)

An employee will earn credits toward vacation with pay in accordance with the following schedule:

- One (1) year to less than two (2) years of continuous service . . . Five (5) days
 Two (2) years to less than five (5) years of continuous service . . Ten (10) days
 Five (5) years to less than fifteen (15) years of continuous service. Twelve (12) days
 Fifteen (15) to less than (20) years of continuous service . . . Fifteen (15) days
 Twenty (20) years or more of continuous service Twenty (20) days
- (a) Vacations will be granted at such times during the year as requested by the employee and approved by the Plant Manager or Superintendent (not more than one [1] employee on vacation at a given time, unless approved by the Employer.)
- (b) When a holiday is observed by the Employer during a scheduled vacation, the vacation will be extended one (1) day continuous with the vacation.

- (c) A vacation may not be waived by an employee and extra pay received for work during that period.
- (d) If an employee becomes ill and is under the care of a duly licensed physician during his vacation, his vacation will be rescheduled.
- (e) Continuous service will not be broken by approved leaves or layoff. However, time spent on lay-off or unpaid leave does not count as service time.
- (f) Request for weekly vacations must be made at least two weeks prior to the commencement of the vacation. Request for day(s) vacation must be made at least 72 hours prior to the commencement of the vacation.

ARTICLE 33. PAY ADVANCE (Custodians Only)

- (a) If a regular payday falls during an employee's vacation, he will receive that check in advance before going on vacation, if possible.
- (b) If an employee is laid off or retired, or severs his employment, he will receive any unused vacation credit including that accrued in the current calendar year. A recalled employee who received credit at the time of layoff for the current calendar year will have such credit deducted from his vacation the following year.
- (c) Rate during vacation: Employees will be paid their current rate based on their regular scheduled day while on vacation and will receive credit for any benefits provided for in this Agreement.

ARTICLE 34. HOSPITALIZATION MEDICAL COVERAGE

- (a) The employer agrees to pay the premium for hospitalization medical coverage for the employee and his family, the plan to be MESSA Super Care I with dental, optical insurance and other insurance as provided during the 1989-90 school year. The Board shall pay up to \$100 deductible per family per year, with reimbursement to employee on a monthly basis. This coverage shall be applied only to all full-time custodians covered by the terms of this Agreement.
- (b) The Employer agrees to pay the full premium for hospitalization medical coverage for the employee and his family during an employee's absence as the result of any injury or illness (non-compensable injuries).
- (c) Employees on leaves beyond one year will have to assume payment of the hospitalization insurance.
- (d) Employees not eligible for hospitalization may enroll at the group rate by assuming the cost. (i.e., employee may participate at own expense.)
- (e) The Employer may change the carrier with Union concurrence and no dual coverage will be permitted.
 - (f) L.T.D. insurance will be provided for bus drivers and cooks.

ARTICLE 35. UNEMPLOYMENT INSURANCE

The Employer agrees to provide, through the services of the Michigan Employment Security Commission, unemployment insurance as required by law.

ARTICLE 36. WORK PERFORMED BY SUPERVISORS

Supervisors, co-op, student help, and temporary help, including but not limited to students, may perform work which is recognized as the work of the employees in said bargaining unit. This help may not be used to replace permanent employees. The ratio of three (3) supervisors to seventeen (17) bargaining unit employees shall be maintained.

ARTICLE 37. STUDENT HELP

Students shall not be used to replace bargaining unit employees. In event of a layoff of a bargaining unit employee due to a reduction of school funding, additional student help may be hired with non-school funds. Bargaining unit employees will be recalled in event of sufficient increases in school funding.

ARTICLE 38. ACT OF GOD DAYS (Cafeteria and Transportation Employees only)

If adjustments are needed to fulfill the State of Michigan requirements of one hundred eighty (180) membership days, the adjustments shall be made by mutual agreement between the Board and the Union.

Should acts of God require the cancellation of school, the determination of cancellation will normally be made by 6:45 a.m. Staff will be notified through the Fan-Out system and the Michigan State Police L.E.I.N. System.

Should the district be required to schedule an additional student instructional day(s) to meet the 180 day requirement if a previously conducted work/instructional requirement day worked by the bargaining unit member were disallowed by the State, the bargaining unit member shall be paid an additional day's salary. If the bargaining unit member works a partial day that is disallowed by the State, he/she will be paid for the portion of the day worked.

On day(s) when bargaining unit members are not required to be in attendance when school is closed to students, and when said day(s) are required to be made up in order to fulfill the 180-day requirement, bargaining unit members will work the day(s) without additional compensation.

Bargaining unit members will not be required to be in attendance when the school is closed to students due to adverse weather or mechanical failure.

On days that the administration shall delay the start of classes or open the building(s) for extra curricular activities, for whatever circumstances, bargaining unit members shall be expected to work their regular hours.

ARTICLE 39. RETIREMENT

Employees in this unit will receive benefits based on the State of Michigan Public Employees Retirement Plan.

ARTICLE 40. TERMINATION AND MODIFICATION

This Agreement shall become effective July 1, 1990, and terminate June 30, 1993.

- (a) If either party desires to amend and/or terminate this Agreement, it shall, sixty (60) days prior to the above termination date, give written notification of the same.
- (b) If neither party shall give such notice, this Agreementshall continue in effect from year to year thereafter, subject to notice of amendment or termination by either party, on sixty (60) days' written notice prior to the current year's termination date.
- (c) If notice of amendment of this Agreement has been given in accordance with the above paragraphs, this Agreement may be terminated by either party on ten (10) days' written notice of termination.
- (d) Any amendments that may be agreed upon shall become and be a part of this Agreement without modifying or changing any of the other terms of this Agreement.
- (e) Notice of Termination or Modification. Notice shall be in writing and shall be sufficient if sent by certified mail, addressed if to the Union, to Michigan Council #25, AFSCME, AFL-CIO, 1034 N. Washington Avenue, Lansing, Michigan 48906; and if the Employer, addressed to Dryden Community Schools, 3866 Rochester Road, Dryden, Michigan or to any such address as the Union or the Employer may make available to each other.

ARTICLE 41. MISCELLANEOUS PROPOSALS

A physical examination may be required a minimum of once during the term of this contract. Board reserves the right to select physician and will assume examination costs.

DEFINITIONS

Full time employee - an employee who normally works 35-40 hours per week year round.

Regular Part time employee - an employee who normally works less than 35 hours during the school year.

Substitute employee - hired to cover for leaves or to fill a vacancy on a temporary basis.

IN WITNESS WHEREOF, the parties hereto have caused this instrument to be executed on the day and year first above written.

John Juli In Sally Hopp Berne Jo Villy Mary & Derry

Roseman Evans 11/30/90
DIVING ROSEWHI

FOR THE EMPLOYER:

WAGE SCALE FOR CUSTODIANS

July 1, 1990-Dec. 31, 1990	Start	After six (6) Months	After One (1) Year
Custodian I (full time)	8.22	8.58	9.29
Custodian II (part time)	6.78	6.88	7.19
Jan. 1, 1991-June 30, 1991			
Custodian I (full time)	8.47	8.84	9.57
Custodian II (part time)	6.98	7.09	7.40
July 1, 1991-Dec. 31, 1991			
Custodian I (full time)	8.72	9.10	9.86
Custodian II (part time)	7.19	7.30	7.62
Jan. 1, 1992-June 30, 1992		* *	
Custodian I (full time)	8.98	9.37	10.15
Custodian II (part time)	7.40	7.52	7.85
July 1, 1992-Dec. 31, 1992			
Custodian I (full time)	9.25	9.65	10.45
Custodian II (part time)	7.62	7.74	8.08
Jan. 1, 1993-June 30, 1993			
Custodian I (full time)	9.53	9.94	10.76
Custodian II (part time)	7.85	7.97	8.32

Employee hired prior to July 1, 1987:

Ten cents (10¢) per hour shift differential for afternoons or midnight shift employees.

Employees hired on or after July 1, 1987:

Ten cents (10¢) per hour shift differential for all hours worked between 6:00 p.m. and 6:00 a.m.

Longevity (may be collected in only one job classification)

10	years	and	above\$300.00
			above\$400.00
20	years	and	above\$500.00

Sub Pay

Laid off employees replacing employees on leave shall receive the regular rate of the job they are performing. Substitute employees shall receive \$5.00 per hour. Regular employees will be offered upgrades prior to subs being called in.

Plus give percent (5%) Board paid retirement.

WAGE SCALE FOR COOKS

July 1, 1990-Dec. 31, 1990	Start	After six (6) Months	After One (1) Year
Head Cook	8.15	8.35	8.58
Cook	6.94	7.19	7.36
Jan. 1, 1991-June 30, 1991			
Head Cook	8.39	8.60	8.84
Cook	7.15	7.40	7.58
July 1, 1991-Dec. 31, 1991			
Head Cook	8.64	8.86	9.10
Cook	7.36	7.62	7.81
Jan. 1, 1992-June 30, 1992			
Head Cook	8.90	9.12	9.37
Cook	7.58	7.85	8.04
July 1, 1992-Dec. 31, 1992			
Head Cook	9.17	9.39	9.65
Cook	7.81	8.08	8.28
Jan. 1, 1993-June 30, 1993			
Head Cook	9.44	9.67	9.94
Cook	8.04	8.32	8.53

All cooks will suffer no loss of pay for up to four student half-days (eg., in-service and exam days) providing such days are worked as scheduled by the Superintendent.

Longevity (may be collected in only one job classification)

			above\$300.00	
15	years	and	above\$400.00	

²⁰ years and above.....\$500.00

Plus five percent (5%) Board paid retirement.

BUS DRIVER DEFINITIONS, ASSIGNMENT TO RUNS,

CONDITIONS, AND WAGE SCALE

DEFINITIONS

- A. REGULAR DRIVER A driver who has completed the required probationary period and is driving a regularly scheduled run morning and/or night; five (5) school days a week, twenty (20) school days a month, nine and a half (9½) months a year.
 - Regular runs The runs to pick up children, deliver them
 to school of normal attendance, and return them home after the
 regular school day is completed.
 - Other regular runs Runs normally made on a regular basis other than the morning and night run. (e.g. Voc. Tech., Kindergarten, etc.)
 - Outside runs School runs of occasional nature. (e.g. Athletic events, Class & group field trips, etc.)
- B. TEMPORARY HELP A person that takes over a full-time route for a full-time driver for a short period of time. (Not covered by this agreement.)
- C. SUBSTITUTE DRIVERS A substitute driver is one that takes the place of a full-time driver when a full-time driver is not available to driver either his/her morning or afternoon run. (Not covered by this agreement.)

ASSIGNMENT TO RUNS

- A. REGULAR RUNS Assignment to new regular run or a vacancy on regular run will be made on the basis of seniority. The driver with the most seniority will have first choice. Once the assignment is made the driver assigned may not be bumped from his/her run by a driver with more seniority.
- B. OTHER REGULAR RUNS Assignment to a new or vacated "Other Regular Run" will be made on the basis of seniority. Substitute drivers for "Other Regular Runs" are selected from the roster of regular drivers on a seniority basis.
- C. OUTSIDE RUNS -
 - Assignment to outside runs is made on the basis of seniority of those drivers wishing outside runs.
 - 2. Runs will be assigned on rotation starting with most senior driver.
 - In the event a driver cannot make an assigned outside run, said driver will get another driver for the run.
 - 4. If no driver can make the "outside run" then the driver with the least seniority will make the run.
- D. Driver wishing to change to another regular run or to a new regular run may do so at such time as the run is posted. The driver with most seniority will have the first offer for the run. All runs will be posted prior to the start of each school year.

CONDITIONS

- A. Regular bus drivers and their members shall have the right to use the school building facilities and equipment at all reasonable hours for meetings, providing such use does not interfere with previous building commitments.
- B. All bus drivers are required to go to bus drivers school and meet the requirements of Section 305 A of the Michigan Vehicle Code.
- C. Buses may be taken home to store by driver (exceptions may be made by the superintendent).
- D. The superintendent or principal is to give notice at least twenty-four (24) hours, if at all possible, to the drivers for an outside trip. The driver is to know destination and time of trip before the start of the trip.
- E. When a bus is used for an outside trip, the bus driver with chaperones will set the time for the bus to leave and the time to meet back at the bus for the return trip.
- F. No bus driver will be forced to drive a bus that is in need of repairs, especially brakes and steering.
- G. Drivers are to inspect their vehicles on a daily basis and complete Driver's Daily Bus Check form for submission to the superintendent's office bi-weekly with their payroll time sheets. In addition, drivers are required to report any necessary repairs to be performed on their vehicle to the superintendent's office by using the Bus Repair Request form. Drivers are also responsible for reporting routine scheduled maintenance work to the superintendent's office by completing the Bus Repair Request form. Drivers are responsible for the safe and properly cleaned appearance of their vehicle. This shall be considered housekeeping of the vehicle. These responsibilities also apply for an outside trip bus driver. Poor weather conditions may preclude a driver from washing a bus, however, bus safety cleaning measures must be maintained at all times.
- H. On runs of excessive time or distance (exceeding 100 miles one way), when the fatique of the driver may be a factor of safety, the superintendent will send an additional driver on run. The group sponsoring the trip will pay the additional cost.
- I. Whenever possible, full-time regular bus drivers will arrange for coverage of their own bus runs in the event of an anticipated absence from those regular runs.

CLA A.	ereces on the	DIRVERS	July 1, 1990- Dec. 31, 1990	Jan. 1, 1991-
A.	505	DIRVERS	bec. 31, 1990	June 30, 1991
	1.	Regular morning or afternoon run to deliver children from home to school or school to home.	13.29 per run	13.69 per run
	2.	Kindergarten Run	15.60 per run	16.07 per run
	3.	Vocation Technical Education	7.96 per run	8.20 per run
	4.	Special Educ Almont/Imlay City	11.07 per run	11.40 per run
	5.	Special Educ Almont Only	7.30 per run	7.52 per run
		Special Educ Imlay City Only	8.52 per run	8.78 per run
	6.	Town Run* - Independent Town Run	7.89 per run	8.13 per run
		- Added Town Run	5.44 per run	5.60 per run
	7.	Extra Runs - Weekday or weeknight	13.52 1st Hour	13.92 1st Hour
		- Weekday	7.00 per hour	7.21 per hour
		- Weeknight	5.98 per hour	6.16 per hour
		- Saturday, Sunday, or Holiday	15.79 1st Hour	16.26 1st Hour
		COULT IN ST.	6.14 per hour	6.32 per hour
	8.	Down Time	5.30 per hour	5.46 per hour
	9.	Shuttle Runs (Imlay City - repairs)	8.52 per hour	8.78 per hour

*Town runs that are part of a regular run will not be paid for in addition to the regular run rate. Town runs that are made independently of any other run will be paid at a rate as designated by the term "Independent Town Run". Town runs that are added to existing regular run will be paid at a rate as designated by the term "Added Town Run" in addition to the regular run rate.

- 10. New Drivers on regular run. After 30 days a newly-hired driver is eligible for full pay, with the approval of the Board of Education, if the driver performs the tasks of an average driver. After 30 days the driver is through the probationary period and is paid at regular rate.
- 11. If a sub driver is not hired when a driver is gone on an outside trip, the driver will receive pay for the outside trip plus pay for the missed regular run. If a sub is needed for the regular run the regular driver will not be paid for the run.
- 12. Bus drivers shall be paid two dollars and fifty cents (\$2.50) per hour for attending bus driver school. Up to \$30.00 per year.
- 13. School Board will reimburse bus drivers up to \$25 for required physical and T.B.test.
- 14. Reimbursement of monies spent while on a trip or for repairs will be made as soon as driver turns bill in.
- 15. Bi-weekly pay days (20 pay days).
- 16. In recognition of years of service to the district, a severance payment will be made upon Board acceptance of driver's retirement or separation according to the schedule:

10 years and above	15 years and above	20 years and above
\$200.00	\$300.00	\$400.00

- 17. Full reimbursement of fees covering cost of required renewal of driver's license.
- 18. Internal/external housekeeping of bus \$1.50 per day on a day when school is in session.
- 19. Longevity 10 years & above \$300; 15 years & above \$400; 20 years and above \$500
- 20. Plus five percent (5%) Board paid retirement.

	FICATION AND RATES	July 1, 1991-	Jan. 1, 1992-
991	S DRIVERS	Dec. 31, 1991	June 30, 1992
1.	Regular morning or afternoon run to deliver children from home to school or school to home.	14.10 per run	14.52 per run
2.	Kindergarten Run	16.55 per run	17.05 per run
3.	Vocation Technical Education	8.45 per run	8.70 per run
4.	Special Educ Almont/Imlay City	11.74 per run	12.09 per run
5.	Special Educ Almont Only Special Educ Imlay City Only	7.74 per run 9.04 per run	7.97 per run 9.31 per run
6.	Town Run* - Independent Town Run - Added Town Run	8.37 per run 5.77 per run	8.62 per run 5.94 per run
7.	Extra Runs - Weekday or weeknight - Weekday - Weeknight	14.34 lst Höur 7.43 per hour 6.34 per hour	14.77 lst Hou 7.65 per hou 6.53 per hou
	- Saturday, Sunday, or Holiday	16.75 1st Hour 6.51 per hour	17.25 1st Hou 6.70 per hou
8.	Down Time	5.62 per hour	5.79 per hou
	90		
9.		9.04 per hour	9.31 per hou
SSI	FICATION AND RATES	July 1, 1992-	Jan. 1, 1993-
ASSI:	FICATION AND RATES S DRIVERS		9.31 per hou Jan. 1, 1993- June 30, 1993
SSI	FICATION AND RATES S DRIVERS	July 1, 1992-	Jan. 1, 1993-
SSI:	FICATION AND RATES S DRIVERS Regular morning or afternoon run to deliver children from home to	July 1, 1992- Dec. 31, 1992	Jan. 1, 1993- June 30, 1993 15.41 per rur
BU:	FICATION AND RATES S DRIVERS Regular morning or afternoon run to deliver children from home to school or school to home.	July 1, 1992- Dec. 31, 1992 14.96 per run	Jan. 1, 1993- June 30, 1993
BU:	FICATION AND RATES S DRIVERS Regular morning or afternoon run to deliver children from home to school or school to home. Kindergarten Run	July 1, 1992- Dec. 31, 1992 14.96 per run 17.56 per run	Jan. 1, 1993- June 30, 1993 15.41 per rur 18.09 per rur
BU: 1. 2. 3.	FICATION AND RATES S DRIVERS Regular morning or afternoon run to deliver children from home to school or school to home. Kindergarten Run Vocation Technical Education Special Educ Almont/Imlay City	July 1, 1992- Dec. 31, 1992 14.96 per run 17.56 per run 8.96 per run	Jan. 1, 1993- June 30, 1993 15.41 per rur 18.09 per rur 9.23 per rur 12.82 per rur 8.46 per rur
SSII BU 1. 2. 3.	FICATION AND RATES S DRIVERS Regular morning or afternoon run to deliver children from home to school or school to home. Kindergarten Run Vocation Technical Education Special Educ Almont/Imlay City Special Educ Almont Only Special Educ Imlay City Only	July 1, 1992- Dec. 31, 1992 14.96 per run 17.56 per run 8.96 per run 12.45 per run 8.21 per run	Jan. 1, 1993- June 30, 1993 15.41 per run 18.09 per run 9.23 per run 12.82 per run 8.46 per run 9.88 per run 9.15 per run
BU 1. 2. 3. 4. 5.	FICATION AND RATES S DRIVERS Regular morning or afternoon run to deliver children from home to school or school to home. Kindergarten Run Vocation Technical Education Special Educ Almont/Imlay City Special Educ Almont Only Special Educ Imlay City Only Town Run* - Independent Town Run - Added Town Run	July 1, 1992- Dec. 31, 1992 14.96 per run 17.56 per run 8.96 per run 12.45 per run 8.21 per run 9.59 per run 8.88 per run	Jan. 1, 1993- June 30, 1993 15.41 per rur 18.09 per rur 9.23 per rur
BUU 1. 2. 3. 4. 5. 6.	FICATION AND RATES S DRIVERS Regular morning or afternoon run to deliver children from home to school or school to home. Kindergarten Run Vocation Technical Education Special Educ Almont/Imlay City Special Educ Almont Only Special Educ Imlay City Only Town Run* - Independent Town Run - Added Town Run Extra Runs - Weekday or weeknight - Weekday	July 1, 1992- Dec. 31, 1992 14.96 per run 17.56 per run 8.96 per run 12.45 per run 8.21 per run 9.59 per run 8.88 per run 6.12 per run 15.21 1st Hour 7.88 per hour	Jan. 1, 1993- June 30, 1993 15.41 per run 18.09 per run 9.23 per run 12.82 per run 9.88 per run 9.15 per run 6.30 per run 15.67 lst Hou 8.12 per hou

9.59 per hour

9. Shuttle Runs (Imlay City - repairs)

9.88 per hour