

COPY

AGREEMENT

between

COUNTY OF LEELANAU and  
SHERIFF OF LEELANAU COUNTY

and

COMMAND OFFICERS ASSOCIATION OF MICHIGAN  
(COAM)

Corrections Sergeants

Effective January 1, 2008 - December 31, 2010

*Signature Copy*

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## AGREEMENT

THIS AGREEMENT, made and entered into this 15<sup>th</sup> day of January 2008, effective the 1st day of January 2008, by and between the COUNTY OF LEELANAU and the SHERIFF OF LEELANAU COUNTY, hereinafter referred to as the "Employer," and COMMAND OFFICERS ASSOCIATION OF MICHIGAN (COAM) Corrections Sergeants, hereinafter called the "Union."

### PREAMBLE

WHEREAS, both parties are desirous of preventing strikes and lockouts and other cessations of work and employment; and of maintaining a uniform wage scale, working conditions and hours of employees of the Employer; and facilitating peaceful adjustment of all grievances which may arise from time to time between the Employer and the employees; and of promoting and improving peaceful industrial and economic relations between the parties;

### WITNESSETH

- 0.1: Unless otherwise expressly defined in this Agreement all words shall connote their common meaning.
- 0.2: The headings used in this Agreement and exhibits neither add to nor subtract from the meaning, but are for reference only.
- 0.3: Wherever, in this Agreement the masculine or feminine pronouns "man," "men," "he," "she" or related pronouns may appear, either as words or as parts of words, they have been used for literary purposes and are meant in their generic sense (i.e., to include humankind - both female and male sexes.)
- 0.4: Unless otherwise provided, wherever in this Agreement the term Employer is used in a communications context, such communication shall be directed to the Sheriff and copied to the County Board of Commissioner's Office. Similarly, wherever the term Union is used such communication shall be directed to the Local President unless otherwise provided.
- 0.5: Non-Discrimination. It shall be the joint concern of the Sheriff and the Union to afford equal employment and advancement opportunity to all qualified individuals regardless of their race, color, sex, religion, age, national origin, physical or mental handicap, Vietnam Era or Disabled Veteran Status, and to conform to all applicable laws and regulations.

## ARTICLE I - RECOGNITION

- 1.1: Collective Bargaining Unit. The Employer hereby agrees to recognize the Union as the exclusive bargaining representative, as defined in Act 335 of the Public Acts of 1947, as amended by Act 379 of the Public Acts of 1965, for all of the employees employed by the Employer in the following described unit:

All Corrections Sergeants in the Leelanau County Sheriff's Department, BUT EXCLUDING the Sheriff, Undersheriff, and all others.

- 1.2: Definitions. The terms "employee" and "employees" when used in this Agreement shall refer to and include only those regular full-time employees who have completed their probationary period as set forth in this Agreement and who are employed by the Employer in the collective bargaining unit described in Section 1.1 of this Agreement. For purposes of this Agreement, the following definitions shall be applicable:

Regular Full-time Employee. A regular full-time employee is an employee who is working the normal workweek on a regular schedule at a job classified as permanent.

## ARTICLE II - UNION SECURITY

- 2.1: Agency Shop. Membership in the Union is not compulsory. Regular employees have the right to join, not join, maintain, or drop their membership in the Union, as they see fit. Neither party shall exert any pressure on or discriminate against any employee regarding such matters.

A. Membership in the Union is separate, apart and distinct from the assumption by one of his equal obligation to the extent that he received equal benefits. The Union is required under this Agreement to represent all of the employees in the bargaining unit fairly and equally without regard to whether or not an employee is a member of the Union. The terms of this Agreement have been made for all employees in the bargaining unit and not only for members in the Union, and this Agreement has been executed by the Employer after it has satisfied itself that the Union is the choice of a majority of the employees in the bargaining unit. Accordingly, it is fair that each employee in the bargaining unit pay his own way and assume his fair share of the obligation along with the grant of equal benefit contained in this paragraph.

3. In accordance with the policy set forth under Sections 1.1 and 2.1 of this Agreement, all employees in the bargaining unit shall share fairly in the financial support of their exclusive bargaining representative by paying to the exclusive bargaining representative a service fee which may be equivalent to the amount of dues uniformly required of members of the exclusive bargaining representative. For present regular employees, such

payment shall commence thirty-one (31) days following the effective date or on the date of execution of this Agreement, whichever is the later. For new employees, the payment shall start thirty-one (31) days following date of employment.

- 2.2: Check Off. During the period of time covered by this Agreement, the Employer agrees to deduct from the pay of any employee all dues and/or initiation fees of Local, provided however, that the Union presents to the Employer authorizations, signed by such employees, allowing such deductions and payments to the Local Union. This may be done through the steward of the Union.
- A. Amount of initiation fee and dues will be certified to the Employer by the Secretary-Treasurer of the Union.
  - B. Monthly agency fees and initial agency fees will be deducted by the Employer and transmitted to the Union under the same circumstances as prescribed above for the deduction and transmission of Union dues and initiation fees.
  - C. The Union shall indemnify and save the Employer harmless from any and all claims, demands, suits or any other action arising out of these provisions or from complying with any request for termination of these provisions.

### **ARTICLE III - REPRESENTATION**

- 3.1: Collective Bargaining Committee. The Employer agrees to recognize a collective bargaining committee composed of not more than two (2) employees plus one representative from COAM. Members of the collective bargaining committee shall act in a representative capacity for the purposes of contract negotiations and processing grievances as provided in the grievance procedure. The Union shall advise the Employer in writing of the names of the committee members in advance of the Employer's recognition.
- 3.2: Lost Time. On-duty officers who are members of the bargaining committee shall be paid for lost time from their regular schedule during negotiations. It is intended, however, that bargaining shall be scheduled when the least number of persons on the negotiating team are on duty. If, in the course of a bargaining session, it is necessary for the on-duty officer to perform duties in the jail, bargaining sessions will be postponed and rescheduled, if necessary. The processing of grievances may also be done during on-duty time without loss of pay or benefits provided, however, that off-duty time is unavailable.



## ARTICLE IV - MANAGEMENT RIGHTS

- 4.1: Employer's Rights. It is understood and hereby agreed that the Employer reserves and retains, solely and exclusively, all of its inherent and customary rights, powers, functions and authority of management to manage the Employer's operations, and its judgment in these respects shall not be subject to challenge. These rights vested in the Employer include, but are not limited to, those provided by statute or law along with the right to direct, hire, promote, transfer, assign and retain employees in positions within the County consistent with the employee's ability to perform the assigned work. Further, to suspend, demote, discharge non-initial probationary employee for just cause, or take such other disciplinary action which is necessary to maintain the efficient administration of the Employer. It is also agreed that the Employer has the right to determine the method and means of work and the number of personnel, by which the business of the Employer shall be conducted and to take whatever action is necessary to carry out the duty and obligation of the Employer to the taxpayers thereof. The Employer shall also have the power to make rules and regulations relating to personnel policies, procedures and working conditions not inconsistent with the express terms of this Agreement, and said rules and regulations shall be reasonable.
- 4.2: Temporary Employees. The Employer reserves the right to hire temporary or irregular employees provided these employees are not hired to displace regular full-time employees. Such employees shall not be subject to the terms of this Agreement.
- 4.3: Rules and Regulations. The Employer reserves the right to establish and publish, from time to time, reasonable rules and regulations of which it shall deem proper to govern the conduct of its employees, not inconsistent with this Agreement. The Union shall receive a copy of such rules.

## ARTICLE V - GRIEVANCE AND ARBITRATION PROCEDURE

- 5.1: Grievance Procedure. It is mutually agreed that all grievances, disputes or complaints arising under this Agreement shall be settled in accordance with the procedure herein provided. Every effort shall be made to adjust controversies and disagreements in an amicable manner between the Union and the Employer.

No grievance shall be presented based on facts or events the employee had knowledge of which occurred prior to five (5) days before the grievance is presented; and in any event, no grievance shall be presented in writing based on facts or events which have occurred prior to twenty (20) days before the grievance is presented. Any grievance not carried to the next step by the Union within the time limits herein, or such extension as may have been agreed to in writing, shall be automatically closed on the basis of the last disposition.

The County shall not be required to pay back wages or make a monetary settlement covering any period beyond twenty-five (25) days prior to the date a written grievance is presented; provided, however, that in the case of pay

shortage of which an employee may not have been aware before receiving his pay, any adjustment made shall be retroactive to the beginning of the pay period in which the shortage occurred, if the employee presents his grievance within ten (10) days after he/she knew or should have known of the pay shortage.

Time limits may be mutually extended by the County and the Union in writing, in which case then the mutually extended date shall prevail.

When reference to days is made, only weekdays, Monday through Friday, will be considered. Saturday, Sundays and Holidays shall not be considered in those time periods. Time limits set forth in this grievance procedure shall be strictly adhered to unless time shall be extended by mutual written agreement of the parties.

- 5.2: Grievance Procedure. If any such grievances shall be pending at the effective date of this Agreement or arise during the term of this Agreement, such grievances shall be submitted to the following Grievance Procedure:

Step 1. An employee having a grievance as defined above shall first present the matter orally to the employee's supervisor or the Undersheriff. If requested, the employee's steward or other Union representative may be present.

Step 2. If the grievance is not resolved in Step 1, it shall be reduced to writing and presented to the Sheriff or Undersheriff. The written grievance shall be presented within five (5) days of the Step 1 meeting. The written grievance shall name the employee(s) involved, shall state the facts giving rise to the grievance and the specific provision or provisions of the contract alleged to have been violated, shall indicate the relief requested, and shall be signed by the employee. The Sheriff shall answer the grievance in writing no later than ten (10) days after receipt of the written grievance.

Step 3. For grievances solely of an economic nature (grievances concerning pay and/or benefits), if the grievance is not resolved in Step 2, the grievance shall be presented in writing to the County Administrator within five (5) days of Step 2. The County Administrator shall answer the grievance in writing no later than ten (10) days after receipt of the written grievance.

- 5.3: If the Employer does not answer a grievance within the time limits prescribed in this Article, the grievance will be considered automatically referred to the next step of the Grievance Procedure.
- 5.4: Any grievance which arose prior to the effective date of the Agreement, except grievances pending as of the effective date, shall not be processed.
- 5.5: Any agreement between the Employer and Union representatives is binding on all employees affected and cannot be changed by any individual.

- 5.6: The sole remedy available to any employee for any alleged breach of this Agreement will be pursuant to the grievance procedure.
- 5.7: If a grievance is not resolved at Step 2 (or Step 3 for economic grievances) of the grievance procedure, and it involves a seniority employee, either party may, at its option, submit the grievance to arbitration by written notice delivered to the other party ten (10) days after receipt of the Employer's last answer. The written notice shall state the issue involved, the position of the parties filing for arbitration, and the relief requested. If no such notice is given within the ten (10) day period, or if the matter is not otherwise properly in arbitration, the Employer's answer shall be final and binding on the Union and the employee(s) involved.
- 5.8: Following receipt of the notice to arbitrate, the Union and the Employer shall proceed to select an Arbitrator. If the Arbitrator is not mutually selected within the ten (10) days following receipt of the written notice, either the Union or the Employer may, within the next five (5) days, apply in writing to the Federal Mediation and Conciliation Service (FMCS) for appointment of an arbitrator under its rules, with a copy to the other side. It is agreed that the application to FMCS will stipulate that all members of the panel proposed shall be members of the American Academy of Arbitrators. It is further agreed that no more than one grievance may be submitted to the same Arbitrator at the same time unless otherwise mutually agreed in writing.
- 5.9: The jurisdiction of the Arbitrator shall be limited to the case presented before him. The Arbitrator shall have no power to substitute his judgment for that of the Employer. If either party shall claim before the Arbitrator that a particular grievance fails to meet the tests of arbitrability, the Arbitrator shall proceed to decide such issue of arbitrability, including giving both sides the opportunity to file post-hearing briefs, before proceeding to hear the case upon the merits. If the grievance concerns matters not subject to arbitration, the Arbitrator shall return the grievance and all documents relating thereto, to the parties without decision.
- 5.10: The Arbitrator's powers shall be limited to the application and interpretation of this Agreement as written. The Arbitrator shall be at all times governed wholly by the terms of this Agreement, and he shall have no power or authority to amend, alter, or modify this Agreement in any respect. By accepting a case from the parties, the Arbitrator acknowledges his limitation of authority and agrees not to decide an issue which is outside of his jurisdiction under this Agreement. The Arbitrator shall not imply obligations or conditions binding upon the Employer from this Agreement, it being understood that any matter not specifically set forth herein remains with the reserved rights of the Employer. The Arbitrator shall have no power to substitute his/her discretion for the Employer's in cases where the Employer is given discretion by this Agreement. However, the Arbitrator shall be empowered to return an employee to full duty if his decision is to make the employee whole. The Arbitrator shall have no power to interpret any state or federal law or state or federal administrative rule or regulation.
- 5.11: Records. Employer records, which are not confidential, pertaining to a pending grievance shall be made available to the Union upon written request.

- 5.12: At the time of the Arbitration Hearing, both the Employer and the Union shall have the right to examine and cross-examine witnesses. Upon request of either the Employer or the Union, or the Arbitrator, a transcript of the hearing shall be made and furnished to the Arbitrator with the Employer and the Union having an opportunity to purchase their own copy. At the close of the hearing, the Arbitrator shall afford the Employer and the Union a reasonable opportunity to furnish briefs.
- 5.13: Each party shall pay its own costs of processing grievances through the Grievance and Arbitration Procedures. The fee of the Arbitrator, his/her travel expenses, and the cost of any room or facilities and the expenses of the arbitration, including the expense of a transcript, if any, shall be borne equally by the parties. The fees and wages of representatives, counsel, witnesses, or other persons attending the Hearing on behalf of a party and all other expenses shall be borne by the party incurring the same, provided that the Grievant shall not be subject to pay reduction while attending the Hearing.
- 5.14: After a case has been appealed to the Federal Mediation and Conciliation Service, it cannot be withdrawn except by mutual written agreement of the parties.
- 5.15: The decision of the Arbitrator, if within the scope of his/her authority as set forth above, shall, subject to the judicial review, be final and binding on both parties.
- 5.16: Any grievance not appealed to arbitration prior to the expiration of this Agreement shall not be subject to arbitration but may be referred to negotiations by the moving party unless otherwise mutually agreed in writing.
- 5.17: Election of Remedies. The Union agrees to limit its representation of employees, covered by this Agreement, in matters involving grievances, to one proceeding related to each such grievance, whether that proceeding involves a grievance arbitration, which the Union shall determine in its sole discretion, veteran's preference hearing, civil rights claim, or other claim before another tribunal or court, unless the additional proceeding involves an unfair labor practice charge before the Michigan Employees' Relations Commission.

## **ARTICLE VI - SENIORITY**

- 6.1: Seniority Definition. Seniority shall be defined as the length of the employee's continuous service in the Department and classification affected commencing from his last date of assignment. Seniority shall continue to accumulate for up to a maximum of twelve (12) months during all approved leaves of absence. Employees who were assigned on the same date shall be placed on the seniority list in alphabetical order of surnames. Seniority shall entitle an employee only to such preferences as are expressly provided in this Agreement. Departmental

seniority shall be used for benefit purposes. Classification seniority shall be the length of the employee's continuous service in his current rank.

6.2: Probationary Period. All supervisory employees shall be on probation for a period of twelve (12) months following their date of promotion. During the employee's probation the employee may be reduced in rank to his former rank by the Employer without regard to or recourse to this agreement, provided said action shall not be taken in an arbitrary or capricious manner. The employee shall have the burden of showing arbitrariness, or capriciousness. If the employee is reduced in rank by the Employer during his term of probation he shall revert back to his former rank without loss of seniority. The employee's probationary period shall be extended for a like amount of days for absences exceeding five (5) consecutive work days, except for vacations.

6.3: Loss of Seniority. An employee shall lose his seniority and the employment relationship shall end for any of the following reasons:

- A. If he quits or resigns.
- B. If he is discharged or terminated and is not reinstated pursuant to the terms of this Agreement.
- C. If he retires.
- D. If he is absent from work for two (2) consecutive days without prior notice to the Sheriff and unless a satisfactory reason for such absence is given.
- E. If he fails to return to work at the specified time upon the expiration of a leave of absence or vacation, unless other arrangements are reasonably agreed upon. Exceptions to paragraphs (D) and (E) hereof may be made at the discretion of the Employer.
- F. If an employee is absent from work for twenty-four (24) consecutive months due to a compensable condition or injury. At the request of an employee, the Employer may under extraordinary circumstances extend the twenty-four (24) month time limit.
- G. He/she is convicted or pleads guilty to a felony or high court or domestic violence misdemeanor.
- H. Knowingly falsifies his/her employment application or any Employer required report.

6.4: Shift Assignments. In making a shift assignment and choice of pass days, consideration and recognition will be given to the seniority of the individuals within the unit. However, because of the small department and the need for experienced personnel at all times, the consideration shall not be limited to seniority.

Sergeants will be afforded the opportunity to bid their shifts (work schedules) by seniority on a quarterly basis (top to bottom.) In the fourth quarter, management shall reassign staff to a different shift if they haven't changed or attempted to change shifts during the first three quarters.

When operational considerations or employee personal situations (including, but not limited to, court appearances, training, special details, special qualifications or training and discipline) require the presence of a particular officer on a given shift, the Sheriff may assign or re-assign Sergeants as required to meet the needs of the department.

In the event the Sheriff determines the need to assign an employee from one shift to another and it is necessary to replace the employee who was reassigned, volunteers will be sought. If there are not any volunteers to take the place of the reassigned employee, the selection will be made by seniority from the shift having an extra person with the junior person in that shift being assigned. An employee that has been reassigned by the Sheriff will not be eligible to trade shifts. Employees that feel they were unreasonably reassigned may file a grievance as a result of a reassignment.

- 6.5: Layoff and Recall. Employees shall be laid off or recalled by classification according to their seniority to bump an employee with less seniority in the unit.
- 6.6: Recall. Employees who are laid off shall be recalled to their former classification in order of their seniority when the work force is to be increased. Notice of recall shall be sent to the employee by registered or certified mail at his address of record with the Employer. If an employee fails to report for work within five (5) calendar days of receipt of the notice of recall, he shall be considered a "Quit."
- 6.7: An employee who is transferred to a job outside the bargaining unit shall retain and accumulate classification seniority whether such transfer was made before or after the Association was first recognized as a bargaining representative for the unit. If such employee is later transferred back to the bargaining unit, he may exercise accumulated classification seniority credits in a classification he last held or in a classification in which he had seniority. This shall not limit the County's right to discipline the employee for cause while resigned to a job outside the bargaining unit. Employees who are transferred or promoted out of the bargaining unit shall, if demoted or transferred back into the bargaining unit, retain their previous seniority and may bump the least senior person in the bargaining unit.

## ARTICLE VII - WORKWEEK

- 7.1: Normal Workweek. The normal work period shall consist of eighty (80) hours in the bi-weekly pay period. Pass Days shall be routinely scheduled to include at least two (2) consecutive days off.

7.2: Work Schedule. Work schedules are defined as an employee's assigned hours, days of the week, and days off (pass days.) The work schedule shall be established by the Sheriff and shall be posted at least twenty-eight (28) days in advance of the start of the new schedule.

7.3: Overtime. All employees shall be expected to work reasonable amounts of overtime. Overtime, other than of an emergency nature, must be authorized by the Sheriff or his designee. An employee shall not be required to work more than sixteen (16) hours in a twenty-four (24) hour period, except under emergency conditions. An employee shall not be required to work more than four (4) scheduled pass days in any two consecutive pay periods as overtime. For purposes of this section only, holidays shall be treated the same as pass days.

It is recognized by the parties that there are different bargaining units employed by the same employer, with the difference being that members of the COAM are in supervisory positions.

It is also recognized that members from the Bargaining Unit, where the overtime was created, will have the first priority for filling the whole shift and will also be responsible for filling the shift if it cannot be filled voluntarily.

For purposes of overtime, the parties recognize four (4) types of overtime.

1. Scheduled Overtime. Whenever it is necessary to fill a shift for overtime, and it is fourteen (14) days or more between the scheduling date and the date of the shift to be filled.
2. Unscheduled Overtime. Whenever overtime is necessary to fill a shift and there are less than seven (7) days between the scheduling date and the date of the shift to be filled.
3. Posted Unscheduled Overtime. Whenever overtime is necessary to fill a shift and there are between seven (7) and fourteen (14) days between the scheduling date and the date of the shift to be filled.
4. Transport/Hospital Guard Shift Assignment. Whenever overtime is necessary in order to fill a transport (shift) assignment and without regard to time.

Scheduled Overtime. Scheduled overtime will be assigned as equally as possible by the Bargaining Unit and by the person responsible for the schedule. Scheduled overtime will be filled in the prescribed manner except in cases of an emergency. The overtime shift shall be posted. Members of both Bargaining Units, who are on pass day, may sign up for the shift. Members who are working the previous shift or the shift after the overtime may sign up for four-hour blocks of this overtime shift. These four-hour blocks are limited to only those individuals working a previous shift or a shift immediately following. If a member on pass cannot fill the shift, then the shift will be designated as a "split shift," providing that two members have signed up and agree to split the shift. If designated as a "split shift," volunteers who sign up shall have preference. If

there are not volunteers, then the shift may be deferred to the other Bargaining Unit.

Unscheduled Overtime. The most senior person on pass of the respective Bargaining Unit will be called at home and requested to work. If there is no answer at the home telephone, or the person refuses the overtime, the next senior person on pass from that Bargaining Unit shall be called at home and requested to work. If this officer refuses the overtime, or is not available at home, the overtime will be offered to the next junior officer on pass. If the junior officer refuses the overtime, or is not available at home, the overtime will be offered to the next junior officer on pass. If the junior officer on pass is not available and all other junior officers on pass have been exhausted, then the shift will be deferred to the other Bargaining Unit, utilizing the same procedure(s) for filling the shift. If the shift cannot be filled, then the shift working will be required to hold over four (4) hours and the shift after required to come in four (4) hours early. Members of the Bargaining Unit where the overtime originated shall be responsible for filling these vacancies unless other members volunteer for the time.

Posted Unscheduled Overtime. This shift will be filled the same as Scheduled Overtime with the exception that "seniority" within the Bargaining Unit, will be the factor in filling the shift. Preference shall be given to the respective Bargaining Unit member from which the overtime shift originated.

Transport Duty & Hospital Guard. Correctional Deputies are the primary custodians of all prisoners in custody. Hospital guard and transports between agencies, court or health care are the primary responsibility of the Corrections Division and shall be assigned to those personnel when possible. When unable to fulfill assignment, the Correctional Sergeant should contact the Law Enforcement Sergeant and request assistance. If unable to utilize Law Enforcement personnel on duty, the Correctional Sergeant will contact "off duty" correctional personnel and offer overtime or compel personnel to respond to office for assignment.

Employees have no "entitlement" to a specific assignment. The "on-duty" Sergeant shall determine who is assigned to what task dependent upon all considerations at any time.

Sheriff or designee shall have total responsibility for assignment of prisoner transports of those in custody (on scene arrests do not apply.)

- 7.4: Premium Pay. Premium pay shall be paid at the rate of time and one-half (1½) the employee's regular rate of pay for all hours paid in excess of the normal workweek. If a holiday occurs during the workweek, the employee shall receive the holiday premium rate if he worked the holiday.
- 7.5: Command officers shall determine who shall transport prisoners and patients.



- 7.6: Corrections Work. During the period of this Agreement, it shall be the policy of the Sheriff to maintain at least three (3) qualified Corrections Officers within the Jail twenty four (24) hours a day. Contract employees shall not be required to perform non-corrections functions. All duties presently performed shall be defined as Corrections Work. Any variations may be made by mutual agreement.
- 7.7: Training. Training shall be required at the discretion of the Sheriff and shall be compensated at the straight time rate if during working hours.
- 7.8: The Sheriff or his designee will assume the scheduling and posting of overtime responsibilities.

**ARTICLE VIII - HOLIDAYS**

8.1: Holiday Eligibility. Employees' eligibility for holiday pay are subject to the following conditions and qualifications:

- A. The employee must work his hours on the employee's last regularly scheduled day before and the first regularly scheduled day after the holiday, unless the employee is on a workers compensation leave.
- B. An employee who is scheduled to work on a holiday, but fails to report for work, shall not be entitled to holiday pay, unless the employee is on a workers compensation leave .
- C. If the employee is on vacation, he shall receive holiday pay for any recognized holiday which occurs during the employee's vacation.

8.2: Recognized Holidays. All employees meeting the holiday eligibility requirements in Section 8.1 above shall be granted the following holidays with pay:

- |                             |   |
|-----------------------------|---|
| New Year's Day              | *Labor Day  |
| Martin Luther King, Jr. Day | Veteran's Day   |
| *President's Day            | Thanksgiving Day  |
| *Memorial Day               | Christmas Day   |
| Independence Day            | Birthday - Which coincide with a<br>recognized holiday, will be taken<br>on a separate day at the officer's<br>discretion within the same pay<br>period |

8.3: Holiday Premium Pay. Those employees required to work on an established holiday shall receive two and one-half (2 1/2) times the hourly rate for each hour worked. Hours worked shall be paid at the rate of time and one-half. For purposes of all of Article VIII, holidays shall be the traditional day, however, \*Memorial Day, \*President's Day, and \*Labor Day shall be celebrated and paid on the observed day.

## ARTICLE IX - VACATIONS

9.1: Vacation Benefits. Full-time employees shall receive vacations with pay in accordance with the following schedule:

One (1) year of service	6 working days
Two (2) years of service	12 working days
Five (5) years of service	18 working days
Ten (10) years of service	20 working days
Fifteen (15) years of service	22 working days

9.2: Regular Vacation Selection. Eligible employees may elect to use up to fourteen (14) days of vacation leave, exclusive of leave days, and holidays in any one selection.

9.3: Vacation requests of two (2) days or less will be allowed with a minimum of one (1) week notice in the Administration's discretion if the employee's shift(s) can be filled. Employees who schedule six (6) or more consecutive days of vacation will not be ordered in for overtime under paragraph 7.3 during pass days which occur during the scheduled vacation, including those contiguous to the vacation.

9.4: Accrual. Vacation in the previous vacation year shall accrue based on 1/12th of the employee's annual amount of vacation for each month the employee worked for the County. In order to constitute a month of work, an employee must be paid for fifty (50%) percent of the scheduled working days in the month.

9.5: Employees may donate up to ten (10) days of a combination of their own sick or vacation time for injured or sick employees who have exhausted all of their sick and vacation time.

9.6: Employees shall accrue vacation days on a monthly basis to a maximum of thirty (30) days (or 240 hours.) No days beyond thirty (30) shall be carried over into another month except in those cases where an employee was not able to use enough time to keep them within the maximum range. Such exceptions shall only be with the approval of the Sheriff. Vacation time shall be paid out on a prorated basis for the employee's last year worked upon the employee's retirement.

9.7: Buyout of Vacation Hours. An employee is permitted to take regular pay in lieu of vacation days for forty (40) vacation hours, once per calendar year during the month of December. Requests shall be made no later than December 10<sup>th</sup>.

## ARTICLE X - LEAVES OF ABSENCE

10.1: A. Full-time employees shall be credited on January 1<sup>st</sup> of each year with twelve (12) (96 hours) personal leave days. An additional eight (8) hours

of leave shall be available annually to be used on an hourly basis. No accumulation or carryover shall be allowed from year to year.

- B. Employees shall normally give the Employer at least forty-eight (48) hours advance notice of their intent to use a personal day unless sickness or injury prevents same. Personal days will normally be granted unless an emergency exists or required staffing cannot be scheduled. Except under special circumstances, personal days will not be granted to more than one officer per division, per shift.
  - C. The Sheriff may require, as a condition of return to work from personal leave, used as sick leave, a medical certificate setting forth reasons for the leave and ability to return to work when there is reason to believe that the health or safety of the employee or other personnel may be affected. Falsification of the medical certificate or falsely setting forth reasons for the specific injury or illness may constitute grounds for discipline, up to and including dismissal.
  - D. In cases where employees have exhausted their personal leave, they may use vacation days to meet the eligibility requirements of the sick and accident policy.
  - E. Annual Personal Leave Payoff. To be paid for unused hours in the 96 hour block at the sergeant's actual wage as of December 10.
  - F. If a holiday falls during a time an employee is on personal leave, the employee will receive holiday pay only and will not be charged a personal day. The employee will receive only the pay for the holiday.
  - G. New hires employed after January 1st of each year shall receive pro-rated personal leave days in relationship to the number of months left in the year. New hires shall also be entitled to an additional eight (8) hours of leave annually to be used on an hourly basis.
  - H. Employees who leave the employ of the County other than for retirement shall have that year's personal leave pro-rated in relationship to the number of months worked in the year the employee leaves.
- 10.2: Sick and Accident Insurance. The Employer agrees to establish a short-term and long-term disability insurance program as soon as practicable following the execution of this Agreement. All full-time employees shall be eligible for sickness and accident insurance coverage in an amount equal to sixty percent (60%) of their normal gross weekly wage (up to \$500.00 per week.) These benefits shall be payable from the first (1<sup>st</sup>) day of disability due to accidental bodily injury or the eighth (8<sup>th</sup>) day of disability due to sickness, for the first twenty-six (26) weeks.

Long-term disability insurance will begin on the one hundred eighty first (181<sup>st</sup>) day of injury/illness upon certification of the disability. Long-term disability shall provide for sixty percent (60%) of an employee's gross weekly wage (based

Letter of Understanding

between

Leelanau County Sheriff  
County of Leelanau

and

COAM (Corrections)

The parties agree to the following change in language in the current labor contract in effect.

Specifically, Article XI - Insurance:

Section 11.1: Unchanged  
Section 11.2: Unchanged  
Section 11.3: Unchanged  
Section 11.4: Unchanged  
Section 11.5: Unchanged  
Section 11.6: Unchanged  
Section 11.7: Unchanged  
Section 11.8: Unchanged  
Section 11.9: Unchanged  
Section 11.10: Unchanged

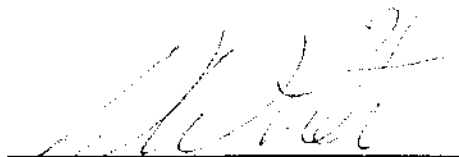
Add Section 11.11: As an option, members shall be given the option of enrolling in the Blue Cross PPO2 Plan as offered to other employees of Leelanau County. The co-pay cap process as outlined in Section 11.1 shall be in effect for the PPO2 Plan.

At the time of the execution of this Agreement, the cost for the PPO2 Plan is below the cap, therefore, there is no employee co-pay.



Robert L. Hawley, Chair  
Board of Commissioners

Date: 12-1-08



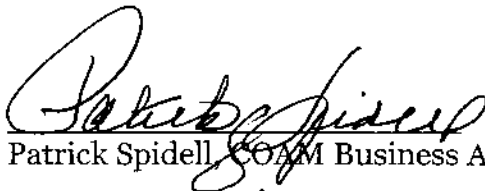
William White, President  
COAM - Corrections

Date: \_\_\_\_\_



Michael Oltersdorf, Sheriff

Date: 12-19-08



Patrick Spidell, COAM Business Agent

Date: 12/11/08

upon forty (40) hours of work per week) up to \$5,000.00 per month. Long-term disability will continue to age 65, or as dictated by the insurance policy in effect.

- 10.3: Health Insurance. Employees normally eligible for health insurance under Article 11.1 of this Agreement shall continue to receive fully paid health insurance for the first six (6) months of any disability.
- 10.4: Seniority. Seniority for any non-duty related disability shall continue for twenty-four (24) months from the date of injury or illness.
- 10.5: Family Medical Leave Act Leaves. In accordance with the Family and Medical Leave Act (FMLA), the County shall grant an FMLA leave for one or more of the following:
- A. A serious health condition that makes the employee unable to perform the functions of his/her position;
  - B. In order to care for the employee's spouse, child or parent if the person being cared for has a serious health condition;
  - C. Because of the placement of a son or daughter with the employee for adoption or foster care and in order to care for such son or daughter;
  - D. Because of the birth of a son or daughter of the employee and in order to care for such son or daughter.

When a FMLA leave is granted, the employee must utilize accumulated personal days, sick days and accumulated vacation days (in that order) after which time the leave is unpaid.

## ARTICLE XI - INSURANCE

- 11.1: Hospitalization Insurance. The Employer shall make available the Blue Cross PPO Option 1 health insurance plan with \$10/\$20 drug rider for full-time employees. The Employer will pay the full premium for the full-time employee, his wife, and dependent children up to the age of nineteen (19). Participation in this Plan requires properly signed application forms by each employee. Effective date of coverage for new employees will be in accordance with the Blue Cross/Blue Shield provisions. The Employer shall have the right to change carriers or providers as long as equivalent coverage is obtained.

The cost shall be capped at the 2008 levels:

Single	\$430.00 per month
Two Person	\$900.00 per month
Family	\$1,242.00 per month

For 2009 and 2010, the Employer agrees to increase the cap based on July Annual CPI, All Cities NSA, from previous years. The employee co-pay per month for 2008 shall be:

Single	\$40.00 per month
Two Person	\$77.98 per month
Family	\$90.88 per month

The understanding is that as soon as the employer can verify actual cost due to self insuring, the co-pay will be re-evaluated. If the actual cost is less than the cap in effect, the co-pay will be eliminated. If the cost is more than the cap, the employees will pay the difference.

For 2009 and 2010, the Union may request to reopen the contract to negotiate health insurance benefits if large increases in cost occur.

- 11.2: Life Insurance. The Employer agrees to pay the entire premium cost of thirty thousand dollars (\$30,000.00) of life insurance on all full-time employees.
- 11.3: False Arrest Insurance. The Employer shall provide insurance to cover false arrest.
- 11.4: Legal Assistance. Consistent with the false arrest insurance policy, the Employer will provide to the employee such legal assistance as will be required or needed as a result of the good faith performance of acts occurring when and while said employee is in the legal performance of his police duties and responsibilities.
- 11.5: Eye and Dental. The Employer agrees to provide Eye and Dental Plan equivalent to current coverage for full-time employees and their dependents.
- 11.6: Worker's Compensation. The Employer shall provide Worker's Compensation protection for all employees as required by law. Health insurance benefits currently provided to the employee shall continue the first twelve (12) months while the employee is on Worker's Compensation. Employee to pay the normal co-pay.
- 11.7: Insurance benefits under Sections 11.1, 11.2 and 11.5 are discontinued the last day of the month when an employee is laid off, goes on leave of absence or is terminated except as otherwise is provided in the FMLA or subject to applicable COBRA regulations.
- 11.8: Employees shall be allowed to buy at Employer rates health care coverage for dependents not now covered by the Employer. Employees may purchase PC/DC, 19/25 coverage or "Young Adult Blue" coverage 19/30, current under guidelines set by the carrier's riders.
- 11.9: The County will provide 10% of the monthly premium for retiree health insurance costs, provided the retiree is enrolled in the County health plan.

11.10: If health insurance is available for an employee through another source, the employee may receive a 50% payout of payment in lieu of obtaining health insurance, if covered under another plan. The employee must provide documentation of enrollment in alternative coverage before receiving opt out payments.

## **ARTICLE XII - CALL BACK PAY**

12.1: Call Back Pay. A three (3) hour minimum pay at the scheduled overtime rate shall be paid to employees when called back to work after their normal scheduled shift.

12.2: Said members are expected to be available for call back and shall keep the Jail Administrator, Sheriff or Undersheriff advised of how they can be reached.

A. It is understood that an employee on a scheduled vacation shall not be expected to be available for call-back during the period of said vacation.

## **ARTICLE XIII - SHIFT DIFFERENTIAL**

13.1: Shift Differential. Employees shall be paid a shift differential of 3% of their base hourly rate for hours worked between 1800 and 0600 (6:00 p.m. – 6:00 a.m.)

## **ARTICLE XIV - DISCIPLINE**

14.1: Discipline. No seniority employee shall be discharged or otherwise disciplined except for just cause.

14.2: Disciplinary Notice. All employees shall have the right to be represented by their Union representative at all disciplinary conferences or procedures.

14.3: Progressive Discipline. The Employer acknowledges the desirability of use of the principles of progressive and corrective discipline where appropriate. The Union acknowledges, however, that progressive discipline need not be utilized for major or chronic offenses. Progressive discipline would typically be applied using the following format:

- 1st offense - written warning
- 2nd offense - written reprimand
- 3rd offense - suspension
- 4th offense - discharge

14.4: Disciplinary Records. The records pertaining to specified minor disciplinary actions shall not be used for subsequent discipline or employment review from an

employee's file upon the employee's completion of discipline free periods as set out below:

- Written warning - 1 year
- Written reprimand - 4 years

In imposing discipline on a current charge, the Employer shall not consider any minor disciplinary actions which occurred more than four years previously, unless directly related to the current charge.

- 14.5: Policy and Procedures. All policies and procedures of the Sheriff's Department shall be approved by signature and date of the Sheriff before implementation.

#### **ARTICLE XV - BULLETIN BOARDS**

- 15.1: The Employer will provide a bulletin board in the Jail Control Room, which may be used by the Union for posting notices pertaining to Union business.
- 15.2: Notices of Union meetings, and Union elections and appointments, or other Union business, may be posted on these boards without prior approval by the Employer, no other notices shall be posted thereon without the prior approval of the Employer.

#### **ARTICLE XVI - UNION MEETINGS**

- 16.1: Meetings. The Union may schedule and conduct its meetings on Sheriff's Department property provided it does not disrupt the duties of the employees or the efficient operation of the Department.

#### **ARTICLE XVII - FUNERAL/BEREAVEMENT LEAVE**

- 17.1: Funeral/Bereavement Leave. Employees will be paid for four (4) days' absence in the case of death in his immediate family and five (5) days if such death is out of state. Immediate family means father, mother, sister, brother, child, wife, husband, grandparent, grandchildren, mother-in-law, father-in-law, step-parent, step-child, step-brother, step-sister, and dependents living at the house. This is in addition to vacation and sick leave time.
- 17.2: Funeral Expenses. The Employer agrees to defray funeral and burial expenses of any Union member of the Sheriff's Office killed in the line of duty, up to a maximum of \$7,500.00.

#### **ARTICLE XVIII - UNIFORM MAINTENANCE REIMBURSEMENT**

- 18.1: Uniform Maintenance Reimbursement. The Employer agrees to pay to all full-time sergeants the sum of five hundred seventy-five dollars (\$575).



18.2: Payment of the respective maintenance reimbursement will be made in November of each year. For new employees, the reimbursement will be prorated based on months worked in the year (rounded to the nearest whole month; i.e., if the employee starts working on or before the 15th of the month, the employee will receive credit for the month). In the case of officers promoted to command (or demoted to corrections), the reimbursement will be prorated based on time worked in the command rank or the corrections rank, respectively, rounded to the nearest whole month [i.e., ten (10) months and sixteen (16) days in command and one (1) month, fourteen (14) days in corrections] would result in 11/12 of the command reimbursement and 1/12 of the corrections.

The uniform reimbursement will also be prorated for employees on extended leaves of absence or layoff.

18.3: Replacement of Damaged Equipment. The Employer agrees to repair or replace, as necessary, an employee's eye glasses, contact lenses, prescription sun glasses and watches up to a value of \$200.00 if such items are damaged or broken in legitimate line-of-duty circumstances documented with the employee's immediate supervisor.

#### **ARTICLE XIX - MILEAGE**

19.1: Mileage. When an employee is required by the Employer to provide his own transportation for a job assignment or other related duties, he shall receive mileage in accordance with County policy.

#### **ARTICLE XX - PAYCHECK**

20.1: Paycheck. The Employer shall provide for bi-weekly pay periods. Each employee shall be provided with an itemized statement of his earnings and of all deductions made for any purpose. The Employer shall strive to pay overtime in the pay period earned, but in no event, later than the following pay period.

20.2: County Reimbursement. Employees shall be reimbursed for authorized and properly documented County expenses incurred by them within thirty (30) days from the date the expenses are turned in and approved by the Sheriff.

20.3: Meal Allowances. Employees who are sent by the Department to conferences or training programs out of the County shall be subject to the applicable County policy on lodging, meals and other expenses. In cases not defined by County policy (including transporting prisoners) which requires that an employee be out of the County for more than six (6) hours on other than his/her normal duties, the employee shall be provided a meal allowance of \$10.00, supported by a receipt.

## ARTICLE XXI - EQUIPMENT

- 21.1: Equipment. The County shall make reasonable provisions for the safety of its employees during their hours of employment and shall provide all safety devices and equipment, which the Employer may require, for employees to use during their working hours. The Grievance Procedure will be available to employees who believe they are being required to utilize equipment that they feel is unsafe or unfit for the use intended.
- 21.2: Prisoner Transport Vehicles. The County shall continue to follow the practice of purchasing vehicles for prisoner transport use.
- 21.3: Required Equipment. The Employer shall install in each vehicle that is used for prisoner transport purposes: 1) Cage between driver and rear seat passenger compartments.
- 21.4: Maintenance of Prisoner Transport Vehicles. The Employer and County agree to maintain all original and Employer "add-on" equipment at all times.
- 21.5: Safety Inspection of Prisoner Transport Vehicles. The Employer agrees to have all vehicles used for prisoner transport use to undergo a Safety Inspection at or about 80,000 miles. This Safety Inspection shall include, but not limited to the following: engine/ transmission, exhaust system, personal safety system, steering, front and rear suspension, brakes and tires.
- Upon completion of the Safety Inspection, the Union shall be given a copy of the results and subsequent repairs.
- 21.6: The employees shall make every effort to use and preserve the devices and equipment provided for their safety.
- 21.7: An employee involved in an accident on duty shall immediately report said accident and any physical injury sustained. An employee shall make out an accident report in writing on forms furnished by the County and shall turn in all available names and addresses of witnesses to any accident.
- 21.8: It is the duty of the employee and he shall immediately or at the end of his shift, report all defects of equipment to his immediate supervisor. Such reports shall be made in multiple copies on the defective equipment/vehicle form, one copy to be retained by the employee. In the event continued defects of equipment are experienced, a written complaint may be filed with the Sheriff.

## ARTICLE XXII - PHYSICAL EXAMINATION

- 22.1: The County may require that employees submit to physical and medical tests and examinations by a County-appointed doctor when such tests and examinations are considered necessary to the County in maintaining a capable work force, employee health and safety, etc., provided, however, that the County will pay the cost of such tests and examinations. In the event there is a disagreement between the employee's physician and the County's physician concerning the employee's ability to do his job or return to his job, at the written request of the employee, the employee will be referred to a mutually agreeable physician for examination whose decision shall govern the matter. The County and the employee shall share the cost of the physician.
- 22.2: The Employer may require that employees provide medical data from the employee's doctor for any illness or injury for which the employee was treated by his/her doctor which resulted in loss of work time. When a doctor's statement is provided, it will contain the following information:
- A. The date(s) of treatment by the doctor.
  - B. Diagnosis.
  - C. Whether or not the employee may return to work for full duty and facts in support of such.
  - D. Date the employee may return to work or reasons why a full return to duty is not possible.

Such doctor's statement will be treated as a medically confidential document as required by law, but may also be disclosed in the event of an arbitration where the information is at issue.

## ARTICLE XXIII - WEAPONS ALLOWANCE

- 23.1: The Employer agrees to reimburse employees one hundred dollars (\$100) annually to maintain a current concealed weapons permit and required Department qualifications. Payment of such allowance shall be made in November of each year.

## ARTICLE XXIV - DUAL EMPLOYMENT

- 24.1: Outside Employment. Outside employment shall require the approval of the Sheriff. Such approval shall not be unreasonably withheld.

24.2: If the County adopts a policy on nepotism, the parties will reopen this Agreement to negotiate said issue.

#### **ARTICLE XXV - PENSION**

25.1: The Employer shall pay the entire cost of the pension program. Any employee who contributed to the pension plan shall be entitled to withdraw those monies contributed by him plus interest (if any) at time of separation from employment with the County, according to the terms and provisions of M.E.R.S., B-3 level, 50/25 year.

25.2: Employees may purchase, at their expense, service credit consistent with MERS rules.

25.3: The employee's pension plan shall be the MERS B-4 level reduced at Social Security eligibility to the B-3 level. The cost of the pension improvement above the employer-paid B-3 level shall be paid by the employees through payroll deduction.

#### **ARTICLE XXVI - LONGEVITY**

26.1: The Employer agrees to provide a longevity program with the following pay schedule payable in February of each year for those who have at least five (5) years of service as of January one (1) of each year. Longevity amounts for employees that have been promoted from a different Bargaining Unit will be prorated the first year based on their time in the COAM Bargaining Unit.

5 years through 9 years	\$ 600.00
10 years through 14 years	800.00
(15) years or more	1,200.00

#### **ARTICLE XXVII - WAGES**

27.1: The Classifications and Wages are incorporated herein:

27.2: Effective January 1, 2008, the pay rates based on 2,080 hours shall be as follows for the below listed classifications:

<u>Classification</u>	<u>Start</u>	<u>1 Year</u>
Corrections Sergeant	\$46,629.00	\$48,608.00

27.3: Effective July 1, 2008, the pay rates based on 2,080 hours shall be as follows for the below listed classifications:

<u>Classification</u>	<u>Start</u>	<u>1 Year</u>
Corrections Sergeant	\$47,562.00	\$49,580.00

- 27.4: Effective 2009 and 2010, increase to be based on the July Annual CPI All Cities NSA, however, such increases shall not be less than 2%, nor more than 3.5%.
- 27.5: Wages are retroactive to the dates indicated for all hours paid for all employees in the bargaining unit.

#### **ARTICLE XXVIII - PYRAMIDING OF PREMIUM PAY**

- 28.1: There shall be no duplication or pyramiding of any premium rate set forth in this Agreement.

#### **ARTICLE XXIX - TUITION**

- 29.1: Employees covered by this Agreement are eligible for financial assistance for tuition cost for college or university courses taken in an approved technical, undergraduate, or graduate program after one (1) complete year of full-time County employment. The County shall reimburse fifty percent (50%) of tuition cost if:
- A. Recommended by the department head and the County Administrator and approved by the Board of Commissioners prior to enrollment in the course.
  - B. The college or university is approved by the department head and the County Administrator. The course taken must be directly job related, as determined by the department head or County Administrator.
  - C. Prior to being reimbursed for tuition expenses, the employee must present to the County Administrator a receipt for payment and proof of a grade of "C" (or its equivalent or higher.)
  - D. Employees eligible for education compensation under the Veterans G.I. Bill or other government sponsored programs will have to exhaust their other benefits prior to being eligible for County education benefits.
  - E. Reimbursement includes tuition, registration, books, lab fees, and administrative fees but not meals or travel expenses.
  - F. Reimbursement is subject to and conditioned upon money being appropriated in the employee's department budget for this specific purpose.
  - G. Tuition reimbursement is subject to all IRS required tax withholding.

## **ARTICLE XXX - WAIVER**

30.1: The parties acknowledge that during the negotiations which resulted in this Agreement, each had the unlimited right and opportunity to make demands and proposals with respect to any subject or matter not removed by law from the area of collective bargaining and that the understanding arrived at by the parties after the exercise of that right and opportunity are set forth in this Agreement. Therefore, the Employer and the Union, for the life of this Agreement, each voluntarily and unqualifiedly waives the right and each agrees that the other shall not be obligated to bargain collectively with respect to any subject or matter referred to or covered by this Agreement or with respect to any subject or matter not specifically referred to or covered by this Agreement. It is not the intent of this clause to delete any of the established practices which are uniformly applied in the Department relating to wages, hours and working conditions.

## **ARTICLE XXXI - NO STRIKE CLAUSE**

- 31.1: During the life of this Agreement the Union shall not cause, authorize, sanction or condone nor shall any member of the Union take part in, any strike, sit down, stay in, slow down, work stoppage, curtailment of work, concerted use of paid leave time, restriction of work, sympathy strike, or interference with the operations of the County of any kind for any reason, including a labor dispute between the County and any labor organization. The Union shall not cause, authorize, sanction or condone, nor shall any member of the Union take part in, any picketing of the County buildings, offices, or premises because of a labor dispute arising out of this Agreement.
- 31.2: The Union agrees that it, and its officers, will take prompt affirmative action to prevent or stop unauthorized strikes, sit downs, stay ins, slow downs, work stoppages, curtailment of work, concerted use of paid leave time, restriction of work, sympathy strikes or interference with the operation of the County. The Union further agrees that the County shall have the right to discipline, up to and including discharge, any or all employees who strike or engage in any of the other prohibited activities noted in Section 30.1 in violation of this article.
- 31.3: It is understood that any disciplinary action taken by the County pursuant to this Article is subject to the grievance procedure on the question of if it occurred, not the penalty.

## **ARTICLE XXXII - SEPARABILITY AND SAVINGS CLAUSE**

32.1: If any Article or Section of this Agreement, or any Appendix thereto, shall be held invalid by operation of law or by any tribunal of competent jurisdiction, or if compliance with or enforcement of any Article or Section shall be restrained by such tribunal pending a final determination as to its validity, the remainder of this Agreement, and any Appendix thereto, or the application of such Article or Section to persons or circumstances other than those as to which it has been held

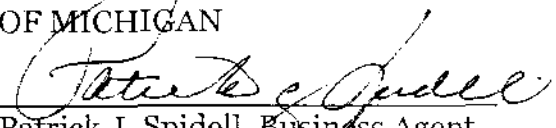
invalid or as to which compliance with or enforcement of which has been restrained, shall not be affected thereby.

32.2: A special conference shall be held within ten (10) days with the employee affected by this provision to discuss the provision in question that may be invalid.

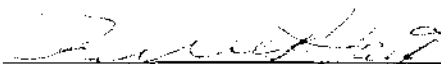
### ARTICLE XXXIII - TERMINATION

33.1: This Agreement shall be in full force and effect from January 1, 2008 (with wages retroactive for all hours paid) to and including December 31, 2010 and shall continue in full force and effect from year to year thereafter unless written notice of desire to cancel or terminate the Agreement is served by either upon the other at least sixty (60) days prior to date of expiration. It is further provided that where no such cancellation or termination notice is served and the parties desire to continue said Agreement but also desire to negotiate changes or revisions in this Agreement, either party may serve upon the other a notice, at least sixty (60) days prior to December 31, 2010.

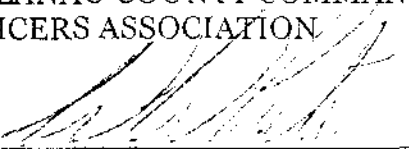
COMMAND OFFICERS ASSOCIATION  
OF MICHIGAN

  
Patrick J. Spidell, Business Agent


LEELANAU COUNTY BOARD  
OF COMMISSIONERS

  
Robert L. Hawley, Chairman

LEELANAU COUNTY COMMAND  
OFFICERS ASSOCIATION

  
William White, President

SHERIFF OF LEELANAU COUNTY

  
Michael Oltersdorf, Sheriff

Dated: January 15, 2008