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### STATE OF MICHIGAN DEPARTMENT OF LABOR EMPLOYMENT RELATIONS COMMISSION

IN THE MATTER OF:

MERC CASE NO. L94 H-1001

PINCKNEY EDUCATION ASSOCIATION, WLEA/MEA/NEA

-and-

PINCKNEY COMMUNITY SCHOOLS

STALL CAMES COMMISS EMPLOYMENT OF THE ATTEMPS COMMISS

FACT FINDING REPORT AND RECOMMENDATION

\* \* \* \* \* \* \* \* \* \* \* \* \*

### **APPEARANCES**

For the Association:

S. Dale Lathers Attorney at Law For the Employer:

Brian Higgins Personnel Director

Michigan State University LABOR AND INDUSTRIAL RELATIONS LIBRARY

FF: Mark J. Slager

### BACKGROUND

The Association filed for fact finding on October 10, 1995. A telephone pre-hearing was held on February 5, 1996 followed by a pre-hearing on February 23, 1996. An arbitration hearing scheduled for April 17 was adjourned for medical reasons involving one of the parties, and a lengthy hearing was eventually held on June 8, 1996.

The parties presented detailed testimony and exhibits on class size and salary. By agreement of the parties, the issues of teaching hours, teaching loads and assignments, teaching conditions, scope of agreement, site based decision making, discrimination and harassment, and retirement were raised and argued in the briefs.

### ISSUE I

### SALARY

A three year contract for 1994-1995, 1995-1996 and 1996-1997 is at issue. The position of the parties is as follows:

	BOARD	ASSOCIATION
1994-1995	0%	5.5%
1995-1996 1996-1997	1% 1%	5.55% 5.3%

The Board identifies \$841,071 as excess revenues over expenditures for 1995-1996 and a \$348,000 projected excess for 1996-1997. It also notes that there is \$475,000 of nonrecurring capital funds, commonly called the bus money, since it represents the proceeds of the sale of school buses to an independent contractor. The Association asserts that the Board has been mistaken in its calculations and that money is available to meet its demands.

The Board has allocated the \$475,000 to capital repair and curricular implementation. It further maintains that the majority of available funds are needed for curriculum, capital repairs, technology and fund equity. The Association asserts that teacher salaries should enjoy the highest priority.

The other unions within the School District have received 2% increases over the three year period. The average raise in Livingston County for 1994-1995 was 2.665% and 2.480% in 1995-1996. The average increase for all of the Washtenaw-Livingston County Area Schools was 3.3% in 1994-1995, 3.04% in 1995-1996

and 2.59% in 1996-1997.

In order to make an appropriate recommendation on salaries, it is relevant to borrow legislative factors from Act 312, which provides for binding contract arbitration in police and fire disputes. It must be emphasized that this fact finding in a school setting is not binding: rather than the arbitrator making a unilateral decision, the purpose of fact finding is to create a framework for the parties to make their own mutual decision. Nevertheless, the Act 312 factors concerning the Employer's ability to pay, internal and external comparability, the cost of living, overall compensation and factors normally considered in collective bargaining are relevant.

In order to achieve a settlement, the Board must be afforded the opportunity to meet some of its capital, curriculum, technological and fund equity goals. Similarly, the Association must be afforded the opportunity to meet salary goals that achieve a measure of internal and external equity.

A 1% salary increase equates to approximately \$115,000. The bus money or \$475,000 should be allocated to the District's capital and curricular needs: this money was obtained from the sale of a capital asset; more importantly, the money is nonrecurring, which means that it can't be used to fund salary increases which will continue into the future.

The \$348,000 projected by the Board for 1996-1997 is uncertain at this point, insofar as it is only a projection. This leaves \$841,071 based upon the Board's figures over the first two years of the contract, keeping in mind that the Board has

priorities other than teacher salaries, and the Association believes that the Board's figure is understated.

Internal comparability favors a 2% annual increase for Pinckney teachers. External comparability within Livingston County
favors 2.65% for 1994-1995 and 2.48% for 1995-1996. External
comparability within all of Washtenaw and Livingston County favors 3.3% in 1994-1995 and 3% in 1995-1996. The cost of living
favors a 3% increase for both years.

Notwithstanding the Association's serious disagreement with the Employer's figures, a settlement can only be achieved within the Employer's perception of its ability to pay. This means that there is \$841,071 available for the first two years of the contract. If, in fact, there is more money it can be used to fund some of the other goals of the Board. If there isn't, a proposal must still leave some room for nonsalary goals.

A 2% increase for 1994 and a 2% increase for 1995-1996 reveals the following.

	1994/95 2%	1995/96 2%
Base Salary Increase Carryover from 94/95 Carryover from 95/96	\$230,000  	\$230,000 \$230,000 
Annual Cost	\$230,000	\$460,000
Total Salary Cost for Tw	o Years:	\$690,000

Going into the third year, the Board would have a surplus of \$151,000 plus the \$348,000 it projects as a surplus or \$490,000, which would be enough to fund the increases for the second year into the third year of the contract.

For the third year, it appears that all three settled contracts in Livingston County have involved the use of a formula, based upon state aid. This would seem to be an appropriate approach in Pinckney. The Association believes that there will be significant new money to fund increases; the District is more pessimistic. A formula is perhaps the best means of achieving equity, while insuring that the District doesn't fall into a deficit.

### RECOMMENDATION ON

### SALARY

1994-1995 2%

1995-1996 2%

1996-1997 A formula of the type utilized by other Livingston County Districts, with the understanding that the District can't be left with a deficit.

### ISSUE II

### SCHEDULE B - EARLY RETIREMENT

The District proposes to replace Schedule B, which is a five year retirement incentive plan, with a \$20,000 buy out for teachers retiring by June 30, 1997. The Association's proposal, which includes the present proposal B, would allow teachers to retire five years earlier than under the present system.

Both parties seem to be dissatisfied with the current retirement incentive. Insofar as the District has a pressing need for revenue, the Board's proposal would seem to have the most immediate and effective impact.

### RECOMMENDATION ON

### SCHEDULE B - EARLY RETIREMENT

The Board's proposal on early retirement should be adopted.

### CLASS SIZE - ELEMENTARY SCHOOL

### A. (1) Elementary School.

The parties seek language on elementary school class size, which is attached as Exhibit 1.

It is the Association's position that community groups have recommended smaller class sizes in the elementary school, and that smaller class sizes will achieve superior educational results. The Board contends that the cost of the Association proposal is prohibitive; the Association asserts that the class size maximums can be met without additional cost to the District.

Insofar as the evidence is disputed concerning cost, and the salary increases have left potentially no room for additional expenses in this area, the current language should be retained.

### RECOMMENDATION ON

### CLASS SIZE - ELEMENTARY SCHOOL

### CLASS SIZE - SECONDARY SCHOOL

### A. (2) Secondary School.

The position of the parties is found in Exhibit 2, which is attached.

The Association seeks to limit students in computer classes to the number of computers, the number of students in drafting to one per station, and for limits in life skills and home economics. The Board proposes to increase the number of students in industrial arts from 28 to 30.

Insofar as the cost of the Association's proposal is uncertain, it would not appear to be a good idea to include this proposal at this time. Further, the Board's proposal to increase the number of students in industrial arts would also not seem to be appropriate in the absence of some accommodation for the Association in terms of class size.

### RECOMMENDATION ON

### CLASS SIZE - SECONDARY SCHOOL

The current contract language should be continued except that the daily student load maximum should be reduced from 168 to 160 as proposed by the District.

### CLASS SIZE - OVERRUNS

The Association seeks to delete contract language permitting overruns at the secondary level. Because doing so could be a cost item, and available dollars have been spoken for in this proceeding, this proposal would not be appropriate at this time.

### RECOMMENDATION ON

### CLASS SIZE - OVERRUNS

### CLASS SPLITS

### C. Class Splits.

The Association seeks to limit classroom splits to not more than two per building. It fears that with rising enrollment, splits will be a serious problem.

Insofar as a further limitation on splits may be a cost item, and flexibility in the budget to cover this item doesn't appear to be present, the current language on splits should be retained.

### RECOMMENDATION ON

### CLASS SPLITS

### CLASS SIZE - NULLIFICATION

### E. Class Size - Nullification.

The Association seeks to delete language which would permit the District to exceed class size limitations to avoid a deficit or as the result of an "Act of God". This language has never been utilized. As a result, absent an anticipated exigency, removal of this language would not seem to be a priority.

### RECOMMENDATION ON

### CLASS SIZE - NULLIFICATION

### COUNTING MAINSTREAMED STUDENTS

### D. 3. Counting Mainstreamed Students.

The current contract doesn't count a special education student in a regular education classroom, unless the student is in the classroom more than fifteen hours per week. The Association proposes to count these students, regardless of their time in the regular ed classroom. Insofar as this is a potential cost item to the District, and there presently isn't room for additional cost items, a mandatory double counting for special ed students isn't appropriate at this time.

However, persuasive testimony was introduced that mainstreamed special ed students present an extra burden to teachers, even when they are present less than fifteen hours per week. Therefore, contract language which would encourage, but not require the District to double count special education students is appropriate, so that an equalization of the burden among less crowded classrooms can occur.

### RECOMMENDATION ON

### COUNTING MAINSTREAMED STUDENTS

The current contract language should be maintained except that there should be a change to add that it is recommended that in the scheduling of special education students they be counted as two students when determining class size maximums.

### CENTRAL COMMITTEE

### H. Central Committee.

The Association seeks to add a new central committee planning process. In the past, the parties have engaged in collaborative actions through the ACCORD process.

It appears that continuation of ACCORD process would be mutually beneficial.

### RECOMMENDATION ON

### CENTRAL COMMITTEE

It is recommended that the parties continue an ACCORD-type process, and that they meet to design such a program.

### CONSULTATION

### O. Consultation.

The Association seeks to require negotiations on this issue, rather than consultation with the teacher or the Association. The Board argues that a change in the contract language is unnecessary, since there hasn't been a problem.

It would appear that the current contract language is superfluous, given other areas of the contract and existing law. Therefore, it would be appropriate to delete this language.

### RECOMMENDATION ON

### CONSULTATION

This provision of the contract should be deleted.

### NEW ARTICLE - DISCRIMINATION AND HARASSMENT

The Association seeks detailed language on discrimination and harassment. None currently exists in the contract. The Board offers language which requires the Board, the Association, and individual bargaining unit members to follow the law; however, its provision would not be subject to the grievance procedure.

It is not uncommon for discrimination language to exist in collective bargaining agreements and for violations to be subject to the grievance procedure. Moreover, there is an effort in the private sector to make discrimination claims subject to the grievance process. This has occurred at Masco and Chrysler Corporation for nonunion employees.

The Employer's language is adequate except it should also refer to the Board's policy and all discrimination arising from District employees. It should also be subject to the grievance procedure; however, specific language to that effect is unnecessary.

### RECOMMENDATION ON

### NEW ARTICLE - DISCRIMINATION AND HARASSMENT

The following new language is recommended:

Employees of the School District will comply with Board policy on discrimination and harassment and with the terms and conditions of Federal and State laws which prohibit discrimination and harassment.

### ARTICLE XIX

### SCOPE OF THE AGREEMENT

The parties have made the following proposals on this issue, which are attached as Exhibit 3.

### RECOMMENDATION ON

### SCOPE OF THE AGREEMENT

The paragraph B proposals are essentially the same. The Board's proposal best comports with the current status of the law, and is therefore recommended.

Paragraph C should remain the same. Presumably, the Association has and will deal with the privitization of teachers issue in this contract and future ones, without additional protection from the scope of the agreement article. Insofar as no other issue of similar magnitude has been presented, a change in the language isn't required at this time.

The same reasoning applies to old paragraph D. The Association's proposal could create a potential for numerous arbitrations, and should not be adopted at the present time.

New paragraph E as proposed by the Employer should be adopted because it provides both the Board and the Association the opportunity to reopen bargaining, whereas the Association proposal limits that right to the Association only.

New paragraph F as requested by the Association should be adopted to encourage the negotiation process.

### NEW ARTICLE

### SITE BASED DECISION MAKING

The parties are not far apart on this issue. Paragraphs A and C of the Association's proposed language along with the Board's proposed language should resolve this matter.

### RECOMMENDATION ON

### SITE BASED DECISION MAKING

The parties should adopt paragraphs A and C of the Association's proposal, along with the Employer's proposed language.

### TEACHING HOURS

### A. Teaching Hours.

The Association proposal regarding special committee assignments fits the agreed upon language in the collective bargaining agreement and should be adopted. Further, the Association asks that potential twenty minute variations in the schedule be based upon the 1993-1994 schedule: this change also is reasonable and appropriate.

### A. 990 Hours of Instruction.

The Board seeks to reserve the right to establish a schedule to achieve the 1990 hours of instruction to qualify for state aid. The Association maintains that it can meet the instructional needs by having teachers cover the additional hours, without increasing the teachers work load.

There is a suggestion that this issue could be resolved upon the signing of an overall contract.

### RECOMMENDATION ON

### 990 HOURS OF INSTRUCTION

The parties should continue to negotiate on this issue, without any particular language being recommended at this time.

### **GUARANTEED PREPARATION TIME**

### F. Guaranteed Preparation Time.

The Association seeks to guarantee 130 minutes of preparation time for elementary teachers. Currently, elementary teachers receive preparation time during specials. The Board resists the Association's proposal because it feels that it needs flexibility, should it be necessary to lay off special teachers. The Board further proposes to eliminate the potential need for elementary teachers to accompany students to their special classes.

Insofar as their isn't a current problem with preparation time, and the Board proposal most closing tracks current contract language with a slight improvement, it should be adopted.

### RECOMMENDATION ON

### **GUARANTEED PREPARATION TIME**

The Board's proposal on Article VI F. should be adopted.

### TEACHING LOADS AND ASSIGNMENTS

### Paragraph A.

The Association seeks to guarantee a six period day at the high school, with one additional preparation period. At the middle school it seeks a seven period day, with six of those periods representing teaching and a ten minute homeroom assignment. The Board seeks to create a provision involving one planning period per day.

### RECOMMENDATION ON

### TEACHING LOADS AND ASSIGNMENTS

Paragraph A. The current contract language should be continued with an adjustment for the new length of the middle and high school days.

### TEACHING LOADS AND ASSIGNMENTS

### Paragraphs C. and D. - Change in Assignments.

The Association seeks to lock in teacher assignments, absent a request by the teacher for a transfer. The current contract language makes changes in assignments voluntary to the extent possible. Insofar as an improper involuntary transfer could be dealt with in the grievance procedure, the current contract language should be retained.

### RECOMMENDATION ON

### CHANGE IN ASSIGNMENTS

### TEACHING LOADS AND ASSIGNMENTS

### Paragraph E. - One Teacher Per Teaching Station.

The Association seeks to preclude multiple instruction from one teaching site: the current contract allows it in an area designed to accommodate multiple teaching stations.

If the Association feels that a multiple teaching station is improper under the current contract language, it should deal with it in the grievance process, since the Employer would be precluded from arbitrary, capricious and unreasonable multiple sites. Therefore, the current contract language should be retained.

### RECOMMENDATION ON

### ONE TEACHING PER TEACHING STATION

### TEACHING LOADS AND ASSIGNMENTS

Paragraph F. - Criteria for Teaching Assignments.

The parties should continue to negotiate on this issue, insofar as sufficient data for an appropriate recommendation is absent.

Mark J. Glazer, Fact Finder

Dated: August 6, 1996

### APTICLE VIII TEXCHING CONDITIONS

The parties actronaledge that the primary duty and responsibility of the Twecher is to exhort children and that the overlawing of the whool and school day should be directed at insuring that the energy of the Twecher is primarily willised to this end.

following class size language

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10000	(a) Young Fives Range	(b) Kindergarten and lat. Grada range	(c) Second and Third Grade range	(d) Fourth and Fifth Grade tange	.e) Split Classes	Kindargartan Tisa/Second Grades Second/Plutd Grades Thirth/Pourth Grades Fourth/Fifth Grades

## TEACHING CONDITIONS ARTICLE VIII

# **ASSOCIATION POSITION**

PEA PROPOSAL

### ARTICLE VIII

# TEACHING CONDITIONS

The puries actnowledge that the primary dany and responsibility of the Teacher is to educate children and that the organization of the school and school day should be directed at insuring that the neargy of the Teacher is primarily utilized to this sad.

A. Establishing and maintaining encellance Tendent and the Board of Education of recognish the importance of incorposition electrical excellence. In continuous agree to the following class than hanges

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# BOARD POSITION

### BOARD PROPOSED

ARTICLE VIII - Teaching Conditions

Introductory Paragraph - Current Language:

Current Language ÷

(1) Beneatary School: - Current Language

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Sure Gree	Droft Lehr.	Social Stud	General Edu	Science	Language Lab Business	Typing	Vocational S		Computers	Homesting	Health Class	Health Inter or	Education	Concetton			Reading Lab.	Bends & Cholon

- (1) level individual courses taught on's period-by-period basis in order to reduce all courses taught during an individual period to within class-size limits as listed in Article VIII, Section A, or
- (2) Mire additional secondary teaching staff to reduce all courses taught on a pariod-by-partied busis to within class-size limits as listed in Article VIII, Section A.

# **ASSOCIATION POSITION**

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# BOARD POSITION

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(2) Middle and High Schoot:	Suth Grade	Classes	English	Social Studies	General Education	Mathematics	Science	Language Lab	Business	Typing	Industrial Arts &	Vocational Shops			Computers	Drafting	Homemalung	An	Health Classes taught independen	of a Physical Education Unit	Health Units as part of a Physical	Education Class & Physical	Education Classes						Reacting Lab	Remedial Classes	2	

- C. The Board agrees at the elementary level to finit the total impact of split classes district wide to a number equal to too (2) per specialing elementary building. Operating elementary buildings shall exclude buildings used exclusively to house Mindapparten students.
  - An intividual Twacter may valve individual class size Limits and/or daily load Limits at his/her discretion.
    - E. It is further agreed to between the purties that:
- (1) If a lack of decilities to adequately knees students in accordance with Sections A, B and C above wished to an "Act of Ood", sprach in student excellents, or if the district would be required to disconsisting any equating student program established to order to accommodate for a shortupe of facilities, then the lawyupe agreed to in Sections A, B and C above shall be released to the sections to disconsiste the prevailing conditions to the beginning of the next semestar that the conditions or conditions no longer saist, and further
- (2) If the school district's financial condition is such that the June 10 year and sudit establishes a General Operating Fund deficit (provided the school district has not pessed prior to the opening of action increased aillings which would cover said officit and operating funds necessary for the ensuing school year. Which may regits the district under the smalles and requisition of the State of Michigan Department of Education plan band of Education and searches its responsibility to offset each by setting aside the lampange agreed to in Sections A, B and C above until the beginning of the next school fiscal year in which an actual deficit no longer easists.
  - The following shall apply with respect to the utilization of 1000
- 1. Classrom aides will be assigned to qualified classroms as accommodate but no leter than brings of the fourth week of school counting the first partial week as a full week with additional factors adjustment of files time to begin on the first forces of the weeks and fourth forces on the first brings of the senth through the first forces of however and first forces of the senth through the first forces of first forces of first forces of the senth through the first forces of first forces o
  - 2. Regarding the absence of a classrom aides
- A substitute aids will be provided on the second consentive day of the regular side's absence and theresiter until the absent aids return to work.
  - b. When an aide will be absent on a pre-arranged date, a substitute will be provided beginning on the first day of abence and thereafter until the absent aide returns to worth.
- Special exhibition students assigned to a teacher for fifteen (15) or more hours per week of instructions: 'sme (by said teacher) shall be rounted as part of the teacher's student ...ved when determining weekly alide time as established in section a(1) of this article.
  - 6. It is the responsibility of the Board to supply each Tractactith the necessary supplies, equipment and educational metacists that are required for the stainment of the educational goals that have been tractational goals that have been contractable by the Board.

## TEACHING CONDITIONS AR . C.LL . III

# ASSOCIATION POSITION

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# **BOARD POSITION**

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### ARTICLE XIX SCOPE OF ACREDION

A. This Agreement shall supermede any tudes, regulations or practices of the Board which shall be contrary to or incremistent with lets terms. It shall libestes expectede any contrary or incremistant with terms contained in any individual Teacher Contracts herefore in selection and feature individual Teacher contracts herefore in subject to the terms of this Agreement.

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- B. If any provision of this Agraement or any application of the total control of the control of the second of the
- C. The parties actonology that during the magatastions which tresulted in this Agresset, each had the unimited sight and opportunity to make describe and paropals with respect to any subject mether are treated by Les term the area of collective becoming, and they can the area of collective becoming, and they can the asserties of the right acres of opportunity are set forth in this Agresset. This Agresset is an expect to rate of opportunity are not forth in this Agresset, mark or other conflictes the sole and emitre estating agreement mark or other conditions of employment which shall prevail during the been of this Agresset. All settlers or adjects not herein covered have been settlefactually adjusted, congremised, or maked by the parties for the life of the Agressents.
  - O. Neither party to this Agreement shall be obligated to bacogin collectively with respect to any subject or matter referred to or special content of the Agreement of with respect to any subject or matter for sectional transfer or specializably referred to or covered in this Agreement even though such tion of either or both of the parties at the time that they respectated or signed this Agreement between the parties at the time that they respectated or resoluting matters of mattel convers, the parties may seek for the purpose of that Agreement in mattel converse any sease for the purpose of that Agreement is and converse to a additional only by a subsequent agreement between and emerited by the Association and the found
    - E. At least sixty (60) days prior to the explination of this Agreement, the Association shall notify the baard of its desire to commence negotiations for a new Agreement covering wages, hours, term and contilitions of employment of Thechats employed by the Board.

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## SCOPE OF AGREEMENT IN ... LE

# ASSOCIATION POSITION

### ARTICLE XIX

## SCOPE OF AGREEMENT

- This Agreement shall superreds any rades, regulations or practices of the Board which shall be contrary to our inconsistent with its terms. It shall therms superrade any contrary or anomalisms terms contained in any built-folial. Tracker manierate horstollers to effect. All there individual Tracker contracts shall be made expressly subject to the terms of this Agreement.
  - If my provision of this Agreement or may application of the Agreement to any employee or group of maphyses or group of maphyses shall be found commany to have, then each provision or applications that he demand and mad with command by her, but all other provisions or applications shall consider to the flows and affine. THE PARTIES SHALL PROMETTLY MEET TO NECOTIANT ALTERNATE LANGUAGE FOR THE WORDED PROVISIONS.
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    - THE PARTIES MUTUALLY RECOGNIZE THAT FROM TIME TO TIME DURING THE LIFE OF THIS AGREEMENT, CONNITIONS MAY CLIANGE WHICH MAY APPECT THE RATES OF MAY, WAGES, HOURS OF EMPLOYMENT OR OTHER EVENT THE ASSOCIATION MAKES ABEAMON TO BARGAIN, THE PARTIES SHALL PROMINITY MEMBERS. IN THE SHALL PROMITTY MEET TO NEGOTIATE OVER THE RATES OF DAY, WAGES, HOURS OF EMPLOYMENT ANDOR OTHER CONDITIONS OF EMPLOYMENT.

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At base siny-469 NINETY 009 days prior to the espiration of this Agreement, the Association about better the Based of its desire to communes experiments for a new Agreement covering single. Name, terms and exactions of emphysical of Testabas employed by the Board THE BOARD AGREES THAT ACTIVE NEGOTIATIONS SHALL REGIN NOT LAYER THE THAN THIRTY (19) DAYS AFTER SAID NOTICE. E.F.

# **BOARD POSITION**

### Board Proposal March 26, 1996

### SCOPE OF AGREEMENT ARTICLE XIX

- A. This Agreement shall supersade any rules, regulations or practices of the Board which shall be conitary to or acconsistent with its terms. It shall his wise supersade any contrary or inconsistent terms contained in any individual Teacher contracts heretolore in effect. All future individual Teacher contracts shall be inade expressly subject to the terms of this Agreement.
- B. If any provision of this Agreement or any application of the Agreement to provision or group of employees shall be found contrary to law then such by law, ou all other groups of employees shall be determed and and void except to the extent permitted by law, but all other provisions or applications shall continue an All lock and effect. THE PARTIES SHALL PROMPTLY MEET TO NEGOTIATE ALTERNATIVE LAW.
- C. The parties acknowledge that during the negotations which resulted in this proposate with respect to any subject matter not removed by taw from the area of proposate with respect to any subject matter not removed by taw from the area of parties after the subject matter not removed by taw from the area of parties after the exercise of that if the undestandings and Agreements arrived at by the This Agreement consistes the sole and enter existing agreement between the parties in respect to crass of pay, wages, hours of employment or other conditions of subjects not herein covered have been satisfactionly adjusted, compromised, or waived by the parties for the also of the Agreement.
  - D. Neither party to this Agreement shall be obligated to bargain collectively respect to any subject or matter referred to or covered in this Agreement or with respect to any subject or matter not specifically referred to or covered in this Agreement even though such subject or matter may not have been within the homoverable or contemptation of either or both of the parties as the time that they of responsible or contemptation of either or both of the parties as the time that they of resolving matters of mutual concern which may after chining the term of this of resolving matters of mutual concern which may after chining the term of this a subsequent agreement between and executed by the Association and the Board.
    - E. THE PARTIES MUTUALLY RECOGNIZE THAT FROM TIME TO TIME DURING THE LIFE OF THIS AGREEMENT, CONDITIONS MAY CHANGE WAY AFFECT THE FATES OF PAY, WAGES, HOURS OF EMPLOYMENT, OTHER CONDITIONS OF EMPLOYMENT, OTHER TERMS OF THIS CONTRACT. IN THE EVENT THAT THE ASSOCIATION OR THE BOARD MAKES A DEMAND TO BARIGAM, THE PARTIES SHALL PROMPTLY MEET TO NEGOTIATE OVER THE RATES OF PAY, WAGES, HOURS OF EMPLOYMENT AND/OR OTHER CONDITIONS OF EMPLOYMENT.
      - 6: F. At least sury (60) days prior to the expiration of this Agreement, the Association shall notify the Board of its desire to commence regolations for a new employed by the Board structures and conditions of employment of Exactivities.